

Y2025 Organization Chart (Subs	—— Daito Mirai Trust Company Limited
Business Development Headquarters	DAITO ASIA DEVELOPMENT PTE. LTD.
	DAITO ASIA DEVELOPMENT PTE. LTD. DAITO ASIA DEVELOPMENT(MALAYSIA)SDN. BHD.
	DAITO ASIA DEVELOPMENT (MALAYSIA) II SDN. BHD.
	— DAITO ASIA DEVELOPMENT (MALATSIA) II SDN. BHD. — DAITO KENTAKU USA, LLC
	DK Realty Management America, Inc.
	Daito Kentaku Asset Solution Co., Ltd.
	INVALANCE Ltd.
	ASCOT ASSET CONSULTING CORP
	ASCOT ASSET CONSULTING CORP.
	SHIFTLIFE CO., LTD.
	Ascot Capital Co., Ltd.
	Daito Kentaku Investment Management Co., Ltd.
	Care Partner Co., Ltd.
Construction Business Technical Headquarters -	Gaspal Co., Ltd.
	— Gaspal Tohoku Co., Ltd.
	— Gaspal Kinki Co., Ltd.
	— Gaspal Shikoku Co., Ltd.
	— Gaspal Chugoku Co., Ltd.
	— Gaspal Kyushu Co., Ltd.
	Daito Gas Partner Co., Ltd.
	— Daito Construction Co., Ltd.
	— Daito Steel Co., Ltd.
	DAITO BIO ENERGY CO., LTD.
	Ichinohe Forest Power Co., Ltd.
	Ichinohe Forest Resource Co., Ltd
	SHIMA CO., LTD.
	DAITO CANADA TRADING INC.
Real Estate Business Headquarters —	Daito Kentaku Leasing Co., Ltd.
Neat Estate Dusiness Headquarters	E-Heya Business Consulting Co., Ltd.
	— Daito Kentaku Partners Co., Ltd.
	Kimaroom, Inc.
	House Guard S.S. Insurance Co., Ltd.
	— House Leave Co., Ltd.
	Housecom Co., Ltd.
	Housecom East Tokyo Co., Ltd.
	— Housecom West Tokyo Co., Ltd.
	— Housecom East Kanagawa Co., Ltd.
	— Housecom West Kanagawa Co., Ltd.
	— Housecom Saitama Co., Ltd.
	— Housecom Chiba Co., Ltd.
	— Housecom Kanto Co., Ltd.
	— Housecom Shizuoka Co., Ltd.
	— Housecom Tokai Co., Ltd.
	— Ryukyu Housecom Co., Ltd.
	— Osaka Housecom Co., Ltd.
	— Housecom Communications Co., Ltd.
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	Housecom Technologies Co., Ltd.
	SK Building Material Co., Ltd.
	CRN Co., Ltd.
Human Resource Management Headquarters	Daito Corporate Service Co., Ltd.
	Daito Finance Co., Ltd.
	D.T.C. REINSURANCE LIMITED
	Daito Trust Construction Health Insurance Society