

Daito Trust Construction Co., Ltd. 2-16-1, Konan, Minato-ku, Tokyo 108-8211 Japan https://www.kentaku.co.jp/corporate/en/

Capital: 29,060 million Stock: Listed on the Tokyo Stock Exchange (Prime Market) and Nagoya Stock Exchange (Premier Market) ADR Code: DIFTY Editing: Corporate Planning Office Note: All information shown in this report is protected by the Copyright Act and other relevant laws. Unauthorized use, redistribution, or reproduction is prohibited. Fact Book 2022 2022.08.10



# FACTBOOK 2022



## **Contents**

### Corporate Philosophy and Business Overview

02 Business Philosophy / Brand Message / Business Overview / Corporate Profile

#### **Business Performance**

- 03 Consolidated Business Results for the Past 10 Years / Target Management Indicators
- 04 Business Results for the Past 10 Years by Segment

#### Daito Group in the Market

- 05 Financial Indicators—Comparison with Industry Rivals
- 07 Comparison with Other Companies in the **Construction Business**
- 09 Comparison with Other Companies in the **Real Estate Business**

#### **Market Environment**

#### Population and Demographic Trends

- Rental Housing versus Owned Housing in Japan / 11 Trends in the Number of Housing Starts in Japan
- **12** Forecast for Population and Total Households
- 13 Forecasts for an Aging Society
- Trends in Foreign Residents in Japan 14 Legal / Political
- Amended Inheritance Tax Law / Trends in the Number of 15 People Subject to Inheritance Tax / Tax Revenue
- Status of Inheritance Taxation by Region / 16 Trends in Tax Revenue
- 17 Tax Advantages in Constructing Rental Housing: Inheritance Tax / Tax Advantages in Constructing Rental Housing: Fixed Asset Tax

#### Needs

- 18 Reasons for Land Utilization / Rental Housing Management **Economic**
- Trends in Interest Rates / Trends in Rent 19
- 20 Land Available for Building Rental Housing / Changes in the Areas Designated as Productive Green Land

#### About this Fact Book



For convenience, corporate names are abbreviated as follows in this document. Note: According to a definition by the Japanese Ministry of Land, Infrastructure, Transport and • Daito Trust Construction Group  $\rightarrow$  Daito Group • Daito Trust Construction Co., Ltd. → Daito Trust

### **Construction Industry**

21 Trends in the Construction Industry in Japan

## **Business Model**

- 23 Three Main Company Structure / Lease Management Trust System
- 25 35-Year Whole-Building Lease **Construction Business**
- 27 Rent Appraisal System (Land Surveys)
- 29 Construction Sales Structure
- Design and Construction Structure 30
- 31 Product Attraction
- 32 Product Lineup
- 33 Construction Technologies

### **Real Estate Business**

- 35 Tenant Recruitment Structure 37 Rental Housing Management Structure Other Businesses
  - Energy Business
- 39 40 Care and Nursery School Businesses / Overseas business

### Corporate Data

- History of Daito Group 41
- 43 Non-financial data
- 44 Group Companies
- Lease Management Trust System 45

## **Corporate Philosophy and Business Overview**

## Business Philosophy

"Contributing to society by realizing extensive and effective use of limited land."

## Brand Message

## "Life is Built on Trust."

A new brand message has been released in March 2017; "Life is Built on Trust.", which was born based on our desire to be close to the life of our customers and evolve into a company that is entrusted various needs beyond the framework of rental housing, although our core business is lease management trust business.

## Business Overview

The Daito Group is engaged in a wide range of businesses that bring stable earnings, centered on the construction and management of apartments and condominiums as well as peripheral businesses related to rental housing.

#### **Core Businesses**



#### **Other Businesses**





## Corporate Profile

Head office:	2-16-1, Konan, Minato-ku, Tokyo 108-8211, Japa
Established:	June 20, 1974
Capital:	¥29,060.99 million
Stock exchange listing:	Tokyo Stock Exchange (Prime Market)
	Nagoya Stock Exchange (Premier Market)
	(Ticker code: 1878)
Number of shares	
outstanding:	68,918,979 shares
Share unit:	100 shares
Number of employees:	17,650 (entire group; as of March 31, 2022)

Tourism (MLIT), "apartment" refers to buildings of two or three stories constructed with iron, concrete, and wood, while "condominium" refers to buildings of three or more stories constructed with iron and concrete or steel-reinforced concrete





Supply of LP gas

Solar power generation

Care and Nursery School Businesses Overseas operation



Real estate business





...and more

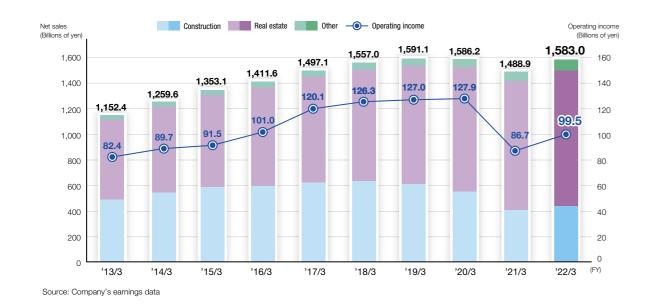
Management and operation



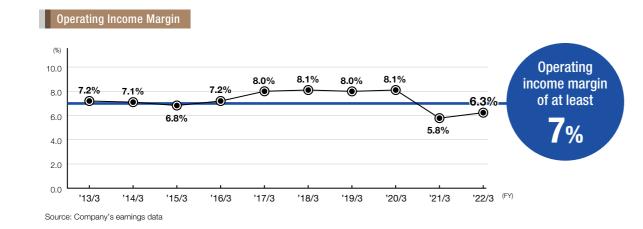
Head office in Shinagawa, Tokyo

Daito Group in the Markel

## Consolidated Business Results for the Past 10 Years

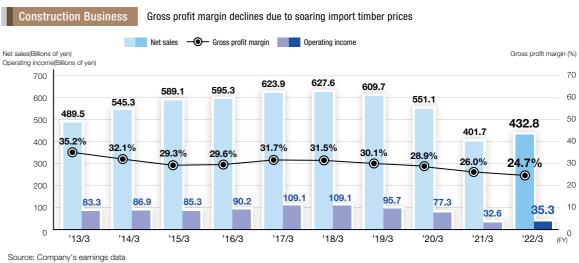


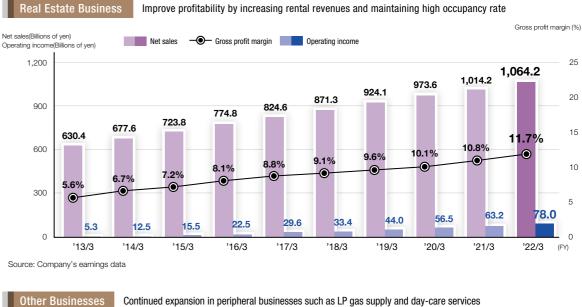
## **Target Management Indicators**

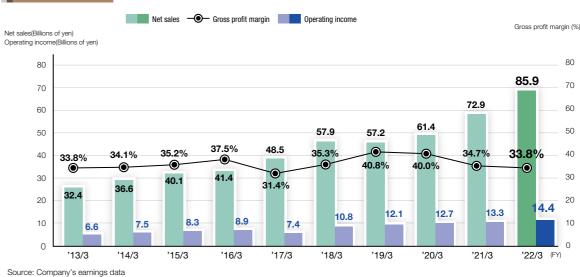


ROE maintaining above a 20% ROE (return on equity) (%) 50.0 ROE 40.0 laintaining 31.2% 30.5% 30.6% 29.6% 29.8% 27 4% above a 30.0 26.6% 24.1% 20.9% 20.1% 20% 20.0 Target is over 10.0 **30**% 0.0 '22/3 <sup>(FY)</sup> '13/3 '14/3 '15/3 '16/3 '17/3 '18/3 '19/3 '20/3 '21/3 Source: Company's earnings data

## Business Results for the Past 10 Years by Segment



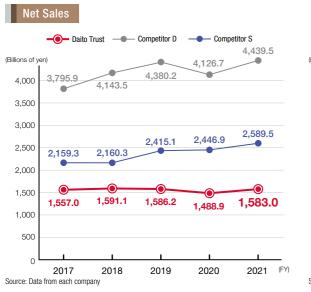




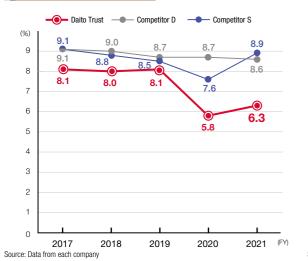
Corporate Ph and Business

**Business Performance** 

Corporate Philosoph and Business Overvie



### Operating Income Margin



237.4

-

128.5

-0

89.9

357

2018

186

1,212

233.6

-

141.2

-0

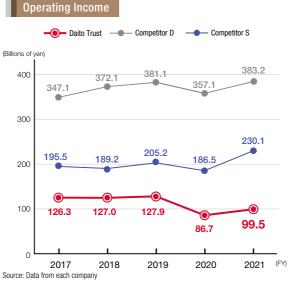
90.3

351

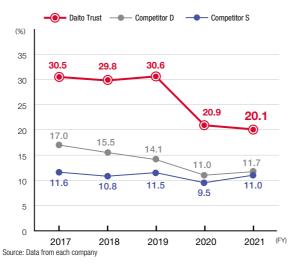
2019

205

1,306



### ROE



225.2

-

153.9

-0

69.5

343

2021

227

(FY)

1,021

195.0

123.5

62.2

297

2020

181

909

-O- Daito Trust

---- Competitor D

---- Competitor S

(Yen)

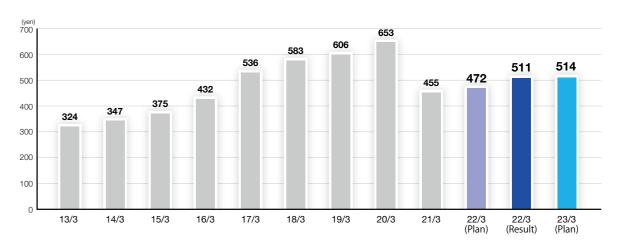
1,500

1,000

500

Annual Dividend

Annual dividend exceeded the plan and payout ratio maintain over 50%.





### FY2010 vs FY2020

Company name	Net sales	Operating Income	Employees	Operating income per employee	Earnings per share (PER)	Stock price	Market capitalization	Number of outstanding shares
	+48.7%	+17.6%	+31.8%	-10.8%	+136.6%	+123.9%	+91.4%	-14.5%
Daito Trust	Completed construction contract	Gross profit margin	New orders (Yen/ man-month)	New order ratio	New orders	Construction sales	House rent vacancy rate	Number of managed units
	+0.4%	-3.5p	-30.6%	-8.3p	-28.7%	-5.6%	-2.1p	+76.1%
Company name	Net sales	Operating Income	Employees	Operating income per employee	Earnings per share (PER)	Stock price	Market capitalization	Number of outstanding shares
Competitor D	+144.2%	+307.2%	+85.5%	+119.5%	+531.1%	+217.1%	+252.2%	+11.1%
Competitor S	+64.4%	+231.0%	+32.4%	+150.0%	+302.4%	+152.7%	+155.6%	+1.2%
Competitor 0 (a general construction company)	+56.1%	+431.5%	+4.3%	+409.6%	+541.4%	+174.3%	+174.3%	+0.0%
Competitor L	-15.6%	+23.6%	-28.6%	+73.0%	-67.5%	+40.4%	+163.5%	+87.7%
Competitor T	+44.6%	+70.3%	-6.0%	+81.2%	+63.0%	+182.1%	+182.1%	+0.0%

Source: Data from each company

Source: Data from each company

Net Income and EPS

236.3 •

EPS

1,165

let Incom

133.2

0

87.8

355

2017

193

(Billions of yen)

200

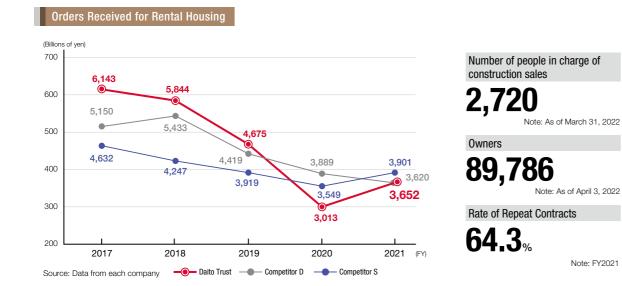
100

	ROE	Total return ratio
Daito Trust	<b>20.1</b> %	<b>50.0</b> %
Competitor D	11.7%	36.6%
Competitor S	11.0%	39.7%
Competitor 0 (a general construction company)	4.1%	58.7%

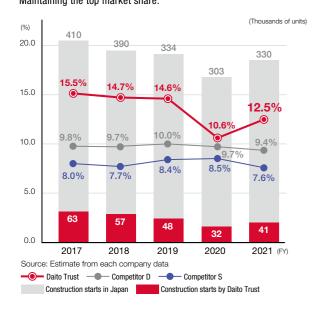
Source: ROE data from each company Total return ratio data estimate from each company data

**Corporate Data** 

## **Comparison with Other Companies in the Construction Business**



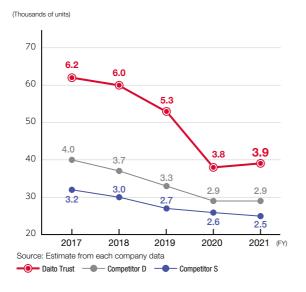




### lental Housing Supply (number of completed units)

Note: FY2021

Maintaining design and construction capabilities



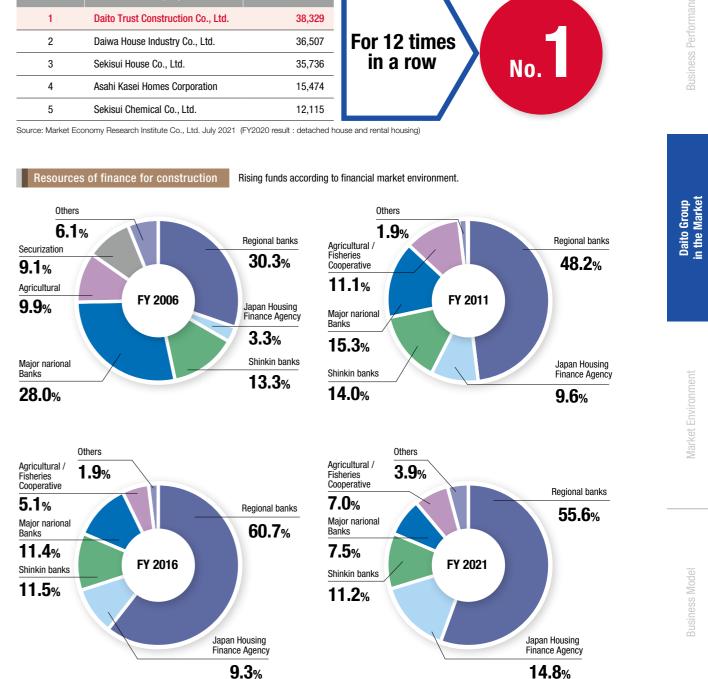
#### Lease Contract Comparison Offering a lease system on a stable, long-term basis

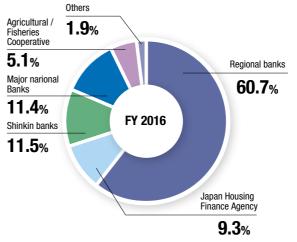
	Daito Trust	Competitor D	Competitor S
Lease period	35 years	2, 10, 20, or 30 years	10, 20, or 30 years
Period of fixed lease fee	10 years; subsequently renewed every 5 years	2 years; subsequently renewed every 2 years	Renewed every 2 years
Lease rate	Full-package plan: 84.50% Standard plan: 89.75%	90%	90% (85%-90% depending on the area plan)
Expenses for restoration to original state	Borne by Daito Group	Borne by owner (Optionally borne by company)	Borne by owner (Optionally borne by company)
Repair expenses	Full-package plan: Borne by Daito Group Standard plan: Borne by owner	Borne by owner (Optionally borne by company)	Borne by owner (Optionally borne by company)

Source: Data from each company (See pages 25 to 26 for more information.)

#### Leader in Housing Supply Housing Supplier Ranking

Rank	Company	Units
1	Daito Trust Construction Co., Ltd.	38,329
2	Daiwa House Industry Co., Ltd.	36,507
3	Sekisui House Co., Ltd.	35,736
4	Asahi Kasei Homes Corporation	15,474
5	Sekisui Chemical Co., Ltd.	12,115





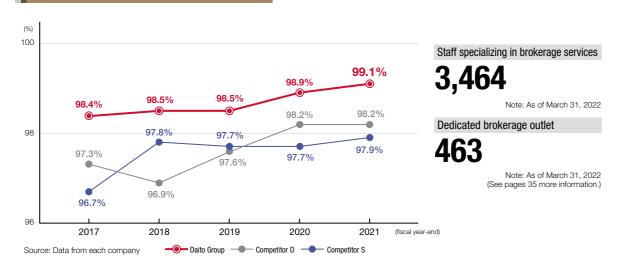
Source: Daito Group data

Rental Housing Number-based Occupancy Rate

## **Comparison with Other Companies in the Real Estate Business**

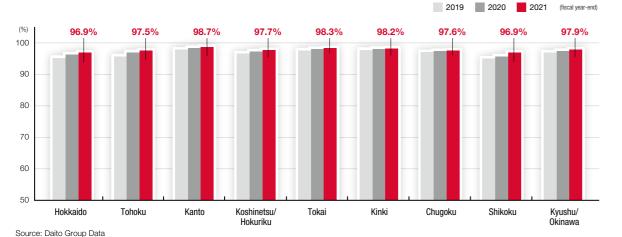
Maintaining a high occupancy rate





Note: Occupancy rate = (Number of occupied units) ÷ (Number of units under management)





Note: Occupancy rate = 100% - {(Lease fee payment for vacant rental housing) ÷ (Aggregate amount of rent [%])}

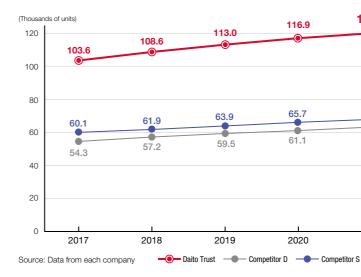
Ranking in Number of Rental Brokerage Our group secures the top of the ranking.

**Daito Group** 239,427 1 2 Token Corporation 72,300 67,399 3 Housemate group 4 Town Housing Inc. 61,708 Taisei Housy Holdings Inc. 5 48,364



#### Number of Rental Housing Units under Management

The number of housing units under management has been steadily increasing



#### Ranking in Number of Rental Housing Units under Management

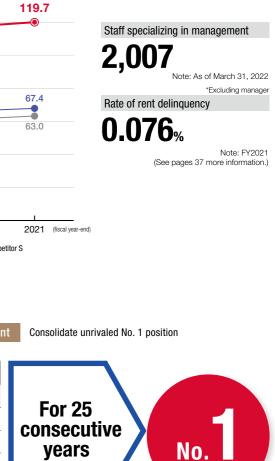
Rank	Company	Units
1	Daito Group	1,174,264
2	Sekisui House Group	657,190
3	Starts Group	612,953
4	Daiwa Living Co., Ltd.	600,428
5	Leopalace21 Corporation	573,673

Source: Zenkoku Chintai Jutaku Shimbun, July 2021 (FY2020 result)

#### Tenant Recruitment and Building Management System Taking a group-wide approach

	Daito Group	Competitor D	Competitor S
Tenant Recruitment Structure	Daito Kentaku Leasing: 42.0% Local real estate agencies: 53.6% Housecom Co., Ltd.: 4.2% FY2021	Subsidiaries/local real estate agencies: 100%	Subsidiaries/local real estate agencies: 100%
Building Management System	Daito Kentaku Partners	Outsourced to subsidiaries and local real estate agencies	Outsourced to subsidiaries and local real estate agencies
Source: Data from each company	(See pages 35 to 38 for more information.)		:

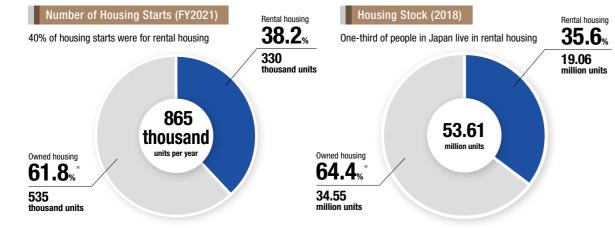




years

## Rental Housing versus Owned Housing (in Japan)

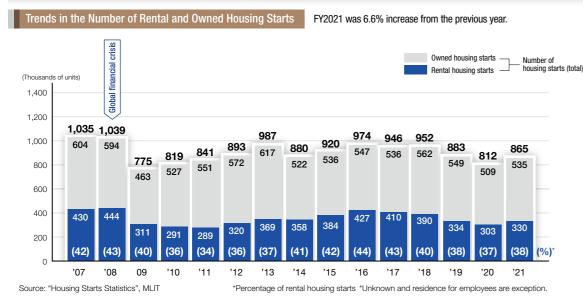
The proportion of rental housing in Japan remains at a constant level.



Source: "Housing Starts Statistics FY2021", MLIT \*Unknown data is included

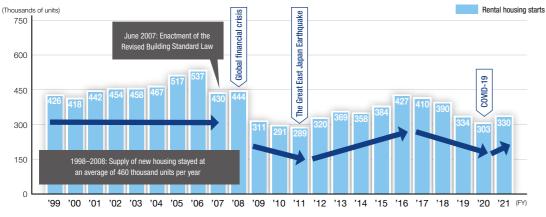
Source: "2018 Housing and Land Survey, Ministry of Internal Affairs and Communications", MIC, Japan (survey conducted every five years) \*Unknown data is included

## Trends in the Number of Housing Starts in Japan



Trends in the Number of Rental Housing Starts

#### Increase for the first time in 5 years from FY2016



#### Source: "Housing Starts Statistics", MLIT

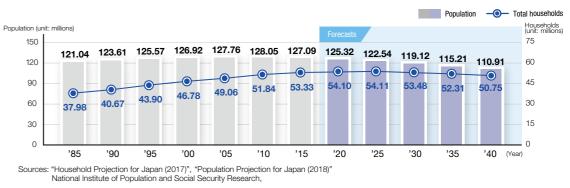
## Forecast for Population and Total Households

### The total number of households is expected to remain roughly at the same level.

- It is forecasted that the population will decrease from 127.09 million in 2015 to 110.91 million in 2040, a decrease of 12.7%
- In 2018, the estimated number of households was reviewed, and the rate of decrease will slow down. It is estimated that the total number of households will be 54.18 million in 2023, reaching its peak, and decrease to 50.75 million in 2040 (a decrease of 4.8% from 2015). The number of single-person households will continue to grow until reaching its peak at 20.29 million in 2032, then start to decrease slowly.
- The number of persons per household is estimated to decrease from the current level of 2.2 to 2.0 in 2040.

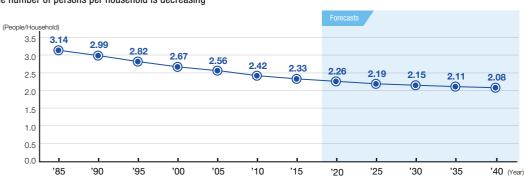
### Trends in Population and Total Households (actual data and forecasts)

It is expected that the number of households will reach to its peak by 2023, and then decline gradually.



#### Trends in the Average Number of Household Members (actual data and forecasts)

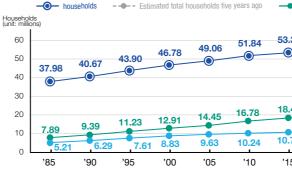
#### The number of persons per household is decreasing



Sources: "Household Projection for Japan (2018)", National Institute of Population and Social Security Research



#### The number of single-person households will remain on the almost same level after 2030



Sources: "Household Projection for Japan (2013 and 2018)", National Institute of Population and Social Security Research,

🛏 si	ngle-person h	nouseholds	households only for coup				
	Forecasts						
.33	54.10	54.11	53.48	52.31	50.75		
	53.05	52.43	51.23	49.55	-0		
41	19.34	19.96	20.25	20.23	19.94		
75	11.10	11.20	11.13	10.96	10.71		
5	'20	'25	'30	'35	'40 (Ye		



Daito Group in the Market

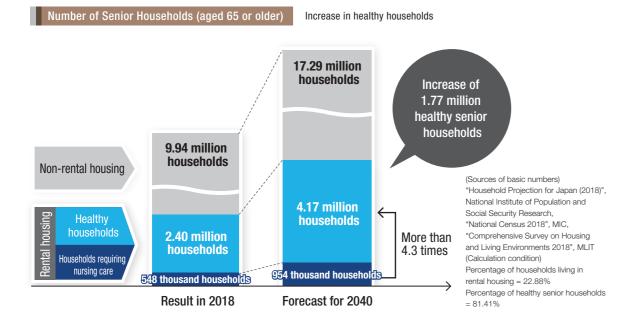
Market Environment

## **Market Environment**

## Forecasts for an Aging Society

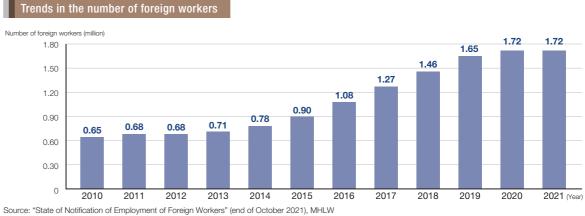
### The population of healthy and active seniors is projected to grow.

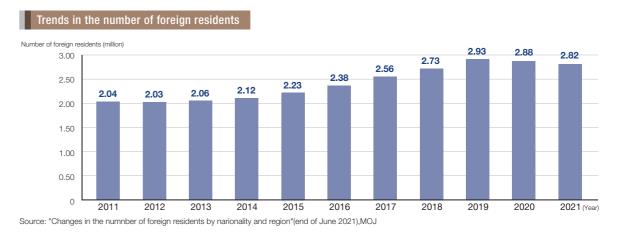
- The National Institute of Population and Social Security Research forecasts that between 2015 and 2040 the number of households headed by a person aged 65 or older will grow from 19.17 million to 22.42 million, an increase of approximately 17%.
- Most people would imagine that an aging society means a high percentage of people in need of nursing carebut we don't see it that way.
- In 2018, 81.4% of households consisted of healthy members with no disabilities, while households with members requiring nursing care accounted for less than One-fourth of this: 18.6%.
- Assuming that this percentage does not change significantly in the period up to 2040, the number of households of healthy seniors living by themselves in rental housing can be expected to increase by 1.77 million.



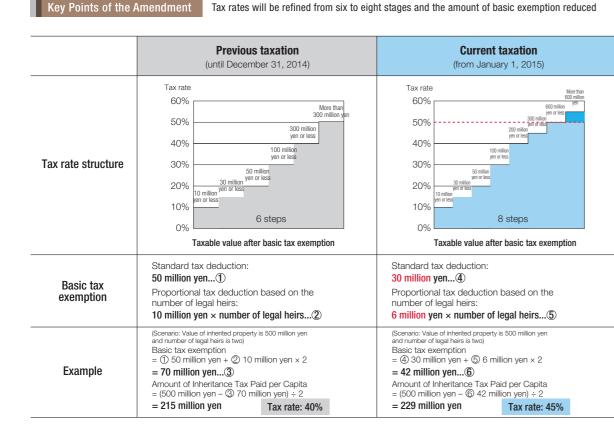
## Trends in Foreign Residents in Japan

- In Japan, there are concerns about a long-term decrease of population and the shortage of productive workers. Under these circumstances, there is an expectation for accepting foreign workers as a measure for securing workforce.
- The number of foreign workers was 1.72million as of end of October, 2021. This is about 2.6 times as much as 0.65 million of 2010.
- The number of foreign residents was 2.82 million as of the end of June, 2021 decreasing 2.2% from previous year.
- The number of foreign workers has reached a record high even in COVID-19 pandemic, and it is expected that the number of foreigners staying after the end will increase.



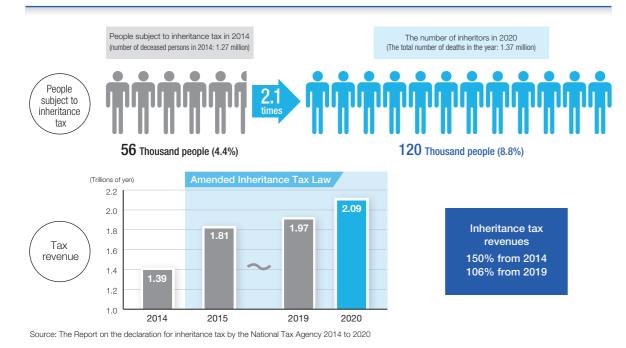


## Amended Inheritance Tax Law in Effect as of January 1, 2015

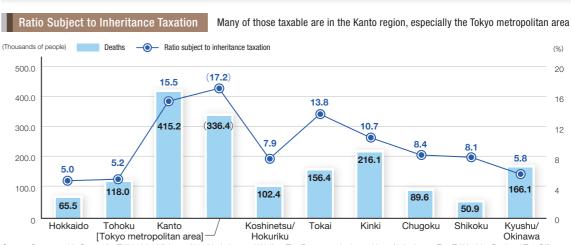


In this example, the tax rate will rise from 40% to 45%.

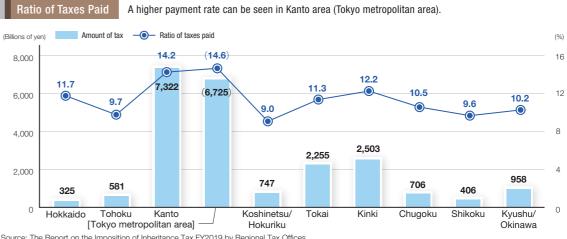
## > Trends in the Number of People Subject to Inheritance Tax / Tax Revenue



## Status of Inheritance Taxation by Region

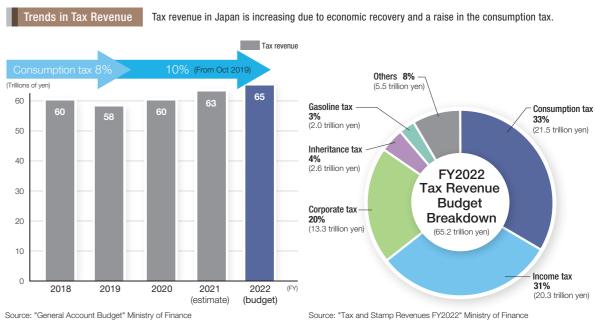


Source: Demographic Survey for FY2019 by Ministry of Health, Labor and Welfare, The Report on the Imposition of Inheritance Tax FY2018 by Regional Tax Offices



Source: The Report on the Imposition of Inheritance Tax FY2019 by Regional Tax Offices

## Trends in Tax Revenue



Daito Group in the Market

Corporate Phil

Source: "Tax and Stamp Revenues FY2022" Ministry of Finance

**Market Environment** 

Daito Group in the Market

## **Tax Advantages in Constructing Rental Housing: Inheritance Tax**

Lowering the amount of inheritance tax is the most effective way to conserve the asset value passed on from parents to children.

- If rental housing is constructed on the land, the land leasehold rate × the house leasehold rate will be deducted from the appraised value of the land in inheritance tax appraisal value. In addition, the house leasehold rate will be deducted from the cost of construction × 60% in appraising the value of the building (fixed asset tax appraisal).
- The inheritance tax rate will also incrementally decrease along with the lowering of the inheritance tax appraisal value amount, which together will lead to a significant reduction of inheritance tax (see page 17 for details).

#### Ways to Lower Inheritance Tax Appraised Value and Protect Assets

		Vacant land	Rental housing constructed
ditions		Land area: 1,000 m <sup>2</sup>	Land area: 1,000 m <sup>2</sup> House leasehold rate: 30% Land leasehold rate: 60%
Calculation conditions	Appraised value of land	100 million yen	<b>82 million yen</b> 100 million yen × (1 – 60% × 30%)
Calcula	Appraised value of building	0 yen	<b>42 million yen</b> 100 million yen × 60% × (1 – 30%)
sting on rable	Debt payable	0 yen	-100 million yen
Constructing on debt payable	Inheritance tax appraisal value amount	① 100 million yen	<ul> <li>24 million yen</li> <li>82 million yen + 42 million yen – 100 million yen</li> </ul>
cting on erves	Cash	100 million yen	0 yen
Constructing on cash reserves	Inheritance tax appraisal value amount	3 200 million yen	④ 124 million yen 82 million yen + 42 million yen

Constructing rental housing on vacant land will lead to (1 - 2) or (3 - 4) = 76 million yen reduction in appraised value

## Tax Advantages in Constructing Rental Housing: Fixed Asset Tax

Constructing rental housing will lead to a reduced fixed asset tax, thereby providing an advantage in terms of annual cash flow.

- . Both the land and building used for rental housing will be subject to a fixed asset tax deduction. Specifically, "housing land of 200 m<sup>2</sup> or less (small-scale residential land) will be taxed at 1/6 of the standard tax rate."
- The threshold of 200 m<sup>2</sup> is applied with respect to land space used per house or unit. So, regardless of how large the land space is, building rental housing on it with a sufficient number of apartment units can lead to a reduction in the fixed asset tax to 1/6 of the standard rate.

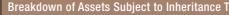
	Vacant land	Rental housing constructed
	Land area: 1,000 m <sup>2</sup> Appraised value of fixed assets: 60 million yen	Land area: 1,000 m <sup>2</sup> Appraised value of fixed assets: 60 million yen Acquisition value of the building: 75 million yen Land leasehold rate: 60%
Fixed asset tax (land)	① <b>840 thousand yen</b> 60 million yen × 1.4%	③ <b>140 thousand yen</b> 60 million yen × 1.4% × 1/6
Fixed asset tax (building)	© 0 yen	④ <b>315 thousand yen</b> 75 million yen × 60% × 1.4% × 1/2

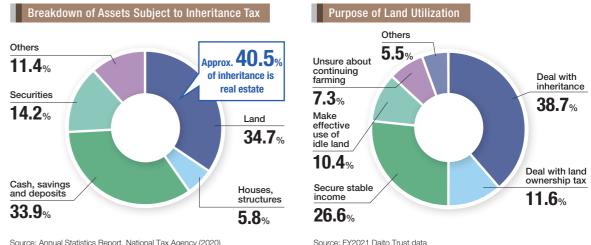
Constructing rental housing on vacant land will lead to (1 + 2) - (3 + 4) = Annual tax savings of 385 thousand yen

## Reasons for Land Utilization

In Japan, a large bulk of inheritance comes in the form of real estate-mostly land. Dealing with inherited property therefore involves dealing with real estate and making effective use of land.

The main reason our owners want to utilize land is to make effective use of their inheritance.



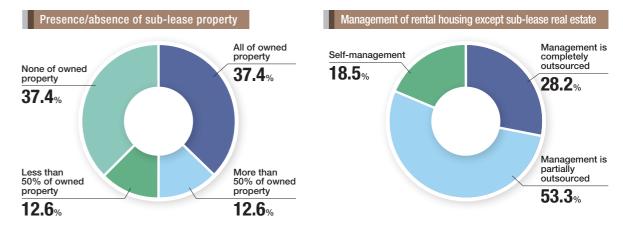


Source: Annual Statistics Report, National Tax Agency (2020)

## Rental Housing Management

### Many of owners outsource management of rental housing to proffessional company.

- 62.6% of rental housing owners own sub-lease property.
- 81.5% of rental housing owners who does not own sub-lease property outsource all or part of management work to professional lease management company.



F	Reason why people chose sub-lease con	ntract	Reason why people entrust management wor	ks
1	To save the all management task	48.3%	1 To avoid trouble accompanied by the lease contract	<b>52.2</b> %
2	To secure stable income	<b>47.5</b> %	2 Having no proffessional skill or expertise	<b>50.2</b> %
3	Agree to good proposal	<b>26.3</b> %	3 Entrustment of support for building trouble	44.3%
4	To save the labor as much as possible	<b>25.9</b> %	4 To avoid trouble with tenant	40.8%
5	To save the labor, even just a little	<b>23.6</b> %	5 Having no time for management	<b>40.3</b> %

Source: Questionnaire about rental housing management task(December 2019),MLIT

Wave to Reduce Fixed Accet Tax

## **Market Environment**

Economic

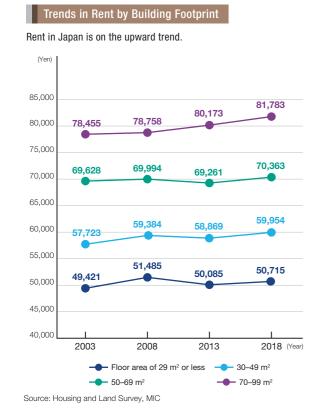
## Trends in Interest Rates

Trends in Interest Rates

Interest rates in Japan remain at roughly the same low level.

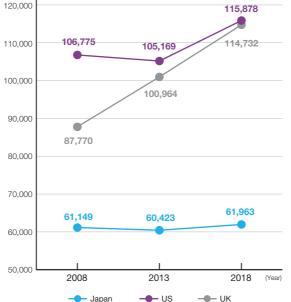


## Trends in Rent



### Change of house rent fee in each country

#### Other countries are showing an upward trend. (Yer 120,000



Source: Japan: Housing and Land Survey, MIC US: United States Census Bureau, "American Housing Survey" UK: Office for National Statistics "Inflation and price indices"

## Land Available for Building Rental Housing

In Japan, there are over 6 million plots of land each over 100 m<sup>2</sup> in area on which rental housing can be built.





Parking lot



## Changes in the areas designated as productive green land

- The area of agricultural land designated as productive green land increased from 710.9ha when the Productive Green Land Act was amended to 12,128.8ha (17.0 times).
- In 2022, the Productive Green Land Act will be amended. It is likely that the Act will be revised to maintain green land instead of converting it into housing land.
- There is a concern about the shortage of younger successors of agriculture. Daito Trust Construction recognizes that the amendment of this Act will cause the increase in owners of agricultural land who thinks about quitting agriculture or selling agricultural land or converting it into housing land.

### As of the end of March 1991

As of the end of M	arch 1991				As of the end of N	March 2021	
Region	Area (ha)	Number of district	Area percentage		Area (ha)	Number of district	Area percentage
Nationwide	710.9	1,331	100.0%	17.3 times	12,129	58,798	100.0%
Kanto	609.3	1,094	85.7%		6,990	30,147	57.6%
Chubu	43.0	129	6.0%		1,374	10,590	11.3%
Kinki	52.7	107	7.4%		3,746	17,965	30.9%
Tokyo metropolitan area	597.8	1,082	84.1%	11.6 times	6,901	29,783	56.9%
(Tokyo)	487.6	1,006	68.6%		2,973	10,946	24.5%
(Kanagawa)	-	-	-		1,262	8,154	10.4%
(Chiba)	56.6	33	8.0%		1,047	3,877	8.6%
(Saitama)	53.6	43	7.5%		1,619	6,806	13.4%

\*"Annual Report on City Planning 1991" As of March 31, 1991 (Construction Ministry)

\*Total of Category 1 and Category 2 productive green land



Equivalent to 151 × Tokyo Domes

Equivalent to 2  $\times$ New York Central Park

Daito Group in the Market

Residence with shop space

Source: Daito Trust data



Arable lands in residential areas

\*"2021 Survey on City Planning" As of March 31, 2021. (MLIT)



Equivalent to 2,590 × Tokyo Domes



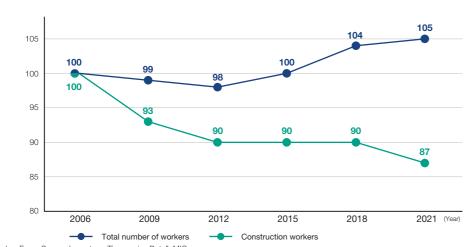
Equivalent to 36 × New York Central Park

Declining number of construction workers

## Trends in the Construction Industry in Japan

mber of Construction Workers (2006 average = 100)

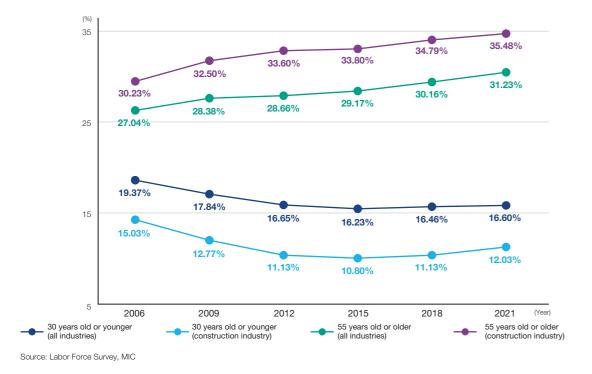
While the number of workers has been on the decline due to aging, labor costs has been increasing because of the Great East Japan Earthquake and the Tokyo Olympics / Paralympics in 2020.

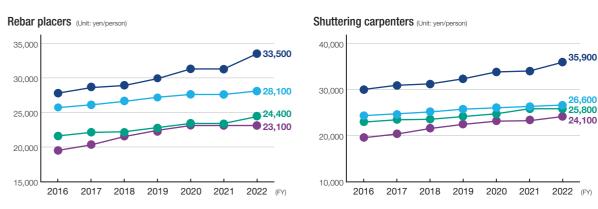


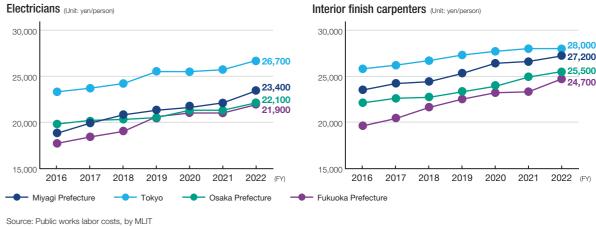
Source: "Labor Force Survey: Long-term Time-series Data", MIC

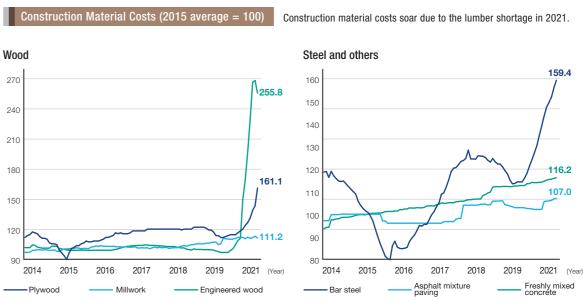


Rising proportion of aged workers, dropping proportion of young workers









Source: Corporate Goods Price Index, Bank of Japan

Trends in Labor Costs

#### Rising labor costs in all types of work, notably in Miyagi Prefecture in the Tohoku region and Tokyo in the Kanto region

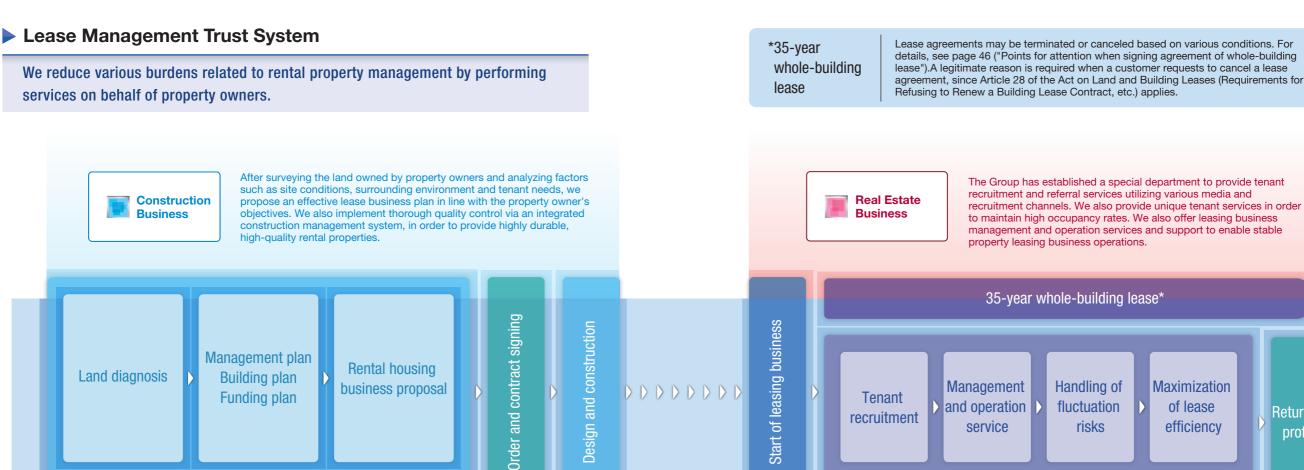
Corporate Data

**Business Model** 

### Three main company structure

We will solidify our Lease Management Trust System through strong integration and cooperation between companies.

- In view of the diversification of its business operations beyond rental property management to include rental property business support for property owners and services for tenants, in April 2017, Daito Building Management Co., Ltd. changed its name to Daito Kentaku Partners Co., Ltd.
- In May 2017, for the purpose of improving expertise in the tenant recruitment business, Daito Kentaku Leasing Co., Ltd. was launched as an independent entity by separation of Daito Trust Construction Co., Ltd.'s own managed property agency business.
- Along with this change, the three main-company structure was launched in May 2017, in order to make the Lease Management Trust System more solid and sustainable.



Operation with landowner participation (Daito Owner Forum)

Other Businesses

Lease business planning

In order to support its Lease Management Trust System, the Daito Group operates group companies with specialized functions such as providing necessary financing right up until building completion, and providing institutional guarantor services for tenants.

Corporate Philosophy and Business Overview

DAITO TRUST CONSTRUCTION CO., LTD. "Entrusted with land that was built on, or with land to build on" From leasing business planning to the design and construction of buildings, we deliver leasing business operations that satisfy both property owners and local communities.

DAITO KENTAKU LEASING CO.,LTD.

As experts in finding the best housing, we

provide support to help our customers find their

ideal homes. We devote ourselves to expanding the circle of smiles and

ties with people and local

communities.

DAITO KENTAKU PARTNERS CO.,LTD. We contribute to the creation of a

prosperous future in which people interact harmoniously, through the management and operation of property owners' leasing properties, operation of 35-year whole-building leases\*, and provision of various services for tenants.

Organizational relationship diagram showing the three maincompany structure

The Group has established a special department to provide tenant recruitment and referral services utilizing various media and recruitment channels. We also provide unique tenant services in order to maintain high occupancy rates. We also offer leasing business management and operation services and support to enable stable

Maximization of lease efficiency

**Business Performance** 

Daito Group in the Market

Market Environm

**Business Model** 

Corporate Data

Return of

profits

## 35-Year Whole-Building Lease

We offer support to ensure safe, secure and stable management after commencing leasing business operations.

35-year wholebuilding lease

We provide tenant recruitment, management and operation services for the leasing business, as well as support from a property owner's standpoint, such as response to fluctuations in income and expenditure that accompany leasing business operations.

The contract period for a 35-year whole-building lease agreement is 35 years. Lease agreements may be terminated or canceled based on various conditions. For details, see page 46 ("Points for attention when signing agreement of whole-building lease"). A legitimate reason is required when a customer requests to cancel a lease agreement, since Article 28 of the Act on Land and Building Leases (Requirements for Refusing to

Renew a Building Lease Contract, etc.) applies.

#### Four Support Features

S Standard plan F Full-package plan

### Vacancies and rent delinquency

Rent income is also obtained during vacancies and rent delinquency.

During the term of the lease agreement, lease fees are paid to the property owner in Whole-building accordance with the whole-building lease agreement, so there is no impact due to vacancies

or rent delinquency. lease \*The start date for payment of lease fees is the day after the date upon which three months have elapsed since the day following the date of final settlement of the building contract fee, or the start date of the whole-building SF lease agreement, whichever is later.

\*When a tenant vacates the property, a lease fee payment exemption period of up to a maximum of 15 days is given as a period of preparation for the next tenant to move in.

#### Normal wear and tear (at time of vacating)

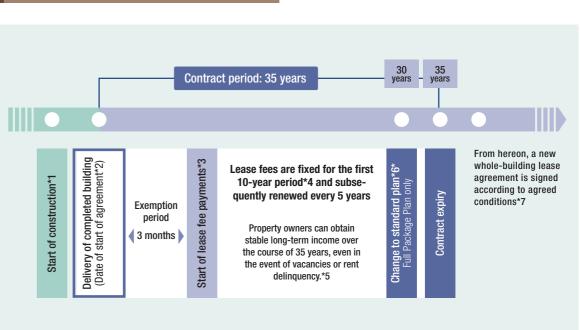
Restoration	The Daito Group will carry out work to restore the property to its original condition during the 35-year period of the lease agreement.
to original	The Daito Group will reduce the cost burden to property owners for the restoration of each housing unit to its original condition arising each time a tenant vacates the property by
condition	carrying out repairs associated with tenants moving out as specified in advance. *For a list of repairs carried out by the Daito Group, please refer to page 45 ("List of Repair Items"). Costs of restoration to original condition for items that are not applicable are borne by property owners.

#### Dant fluctuation

nem nucluatio	/15
Long-term fixed lease fee S E	Lease fees are fixed for the first 10 years, and renewed every 5 years thereafter (residential use) Lease fees are fixed for the first 10 years, and for a period of 5 years for each subsequent renewal (residential use). This ensures peace of mind because the fees are fixed for a long period of time, even if surrounding market rent rates fluctuate. *When renewing the lease fees, they are reviewed in consideration of factors such as surrounding market rent rates and building facilities. *Even during the period of fixed lease fee, lease fees may be reduced in accordance with the provisions of Artic 32, Paragraph 1 of the Act on Land and Building Leases ((Right to) Request Increase or Decrease in Rent).
Deterioration of	over time
Repair	The Daito Group will carry out repairs to the property for a 30-year period during the lease agreement. The Daito Group will reduce the cost burden to property owners in terms of repair costs for

maintaining the building as a rental building as chosen by tenants by carrying out repairs to service the main building, building facilities and room facilities as specified in advance. F \*For a list of repairs carried out by the Daito Group, please refer to page 45 ("List of Repair Items"). Costs of

restoration to original condition for items that are not applicable are borne by property owners. \*<30-year Full Package + 5-year Standard> Plan



- \*1: In some cases, the agreement may be canceled based on various conditions. For details, see page 46 ("Points for attention when signing agreement of whole -building lease"). A legitimate reason is required when a customer requests to cancel a lease agreement, since Article 28 of the Act on Land and Building Leases (Requirements for Refusing to Renew a Building Lease Contract, etc.) applies.
- \*2: The start data for a whole-building lease agreement is the day after the date of delivery of the completed building, the day after the date of completion of the local government inspection (or date of completion of the inspection for provisional use application), or the day after the date of completion of the development inspection, whichever is latest.
- \*3: The start date for payment of lease fees is the day after a date within which three months (residential use) have elapsed since the day following the date of final settlement of the building contract fee, or the start date of the whole-building lease agreement, whichever is later.
- \*4: The first 10 years is the 10-year period commencing with the start of the whole-building lease agreement, and includes the exemption period for the start of payment of lease fees.
- \*5: When a tenant vacates the property, a lease fee payment exemption period of up to a maximum of 15 days is given as a period of preparation for the next tenant to move in. When renewing the lease fees, lease fees are reviewed in consideration of factors such as surrounding market rent rates and building facilities. Even during the period of fixed lease fee, lease fees may be reduced in accordance with the provisions of Article 32, Paragraph 1 of the Act on Land and Building Leases ((Right to) Request Increase or Decrease in Rent).
- \*6: As of the 31st year onward, the actual costs pertaining to building repairs shall be borne by the property owner. \*7: After the expiry of the 35-year term of contract, costs for restoration to original condition and costs of repairs for a whole-building lease agreement shall be borne by the property owner.

Corporate Philosophy nd Business Overviev

Contract period for whole-building lease agreements <30-year Full Package + 5-year Standard> Plan

less Per

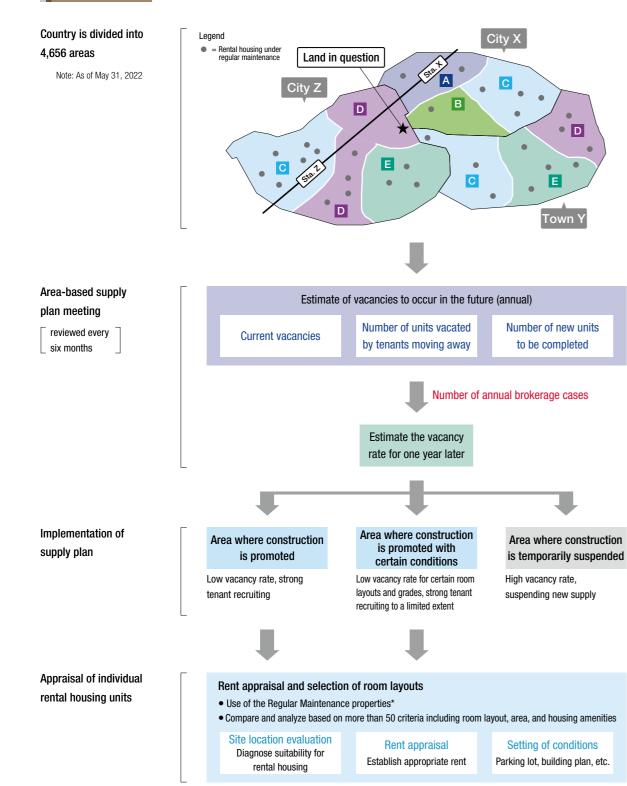
Daito Group in the Market

## Rent Appraisal System (Land Surveys)

Specialized market research staff formulates rental housing supply plans that reflect actual demand.

Flow of Appraisal

Formulation and implementation of supply plan based on Daito Group's proprietary appraisal system



<sup>\*</sup> Regular Maintenance properties: Houses of other companies that are used to compare to determine house rent fees.

Appraisal System	Fair appraisal carried out by specialized staff f
Marketing staff for rental ho	Number of marketing base
946	157 offices
	Note: As of June 1, 2022

• Fair supply plans, rent, and other conditions are achieved independently and are unaffected by factors such as requests from the construction sales division.

DK MAP Realization of improved efficiency and accuracy of rent appraisal service

- A system to manage land information (copies of land/property ownership registrations and public figures) nationwide owned by Daito Trust was launched in April 2017.
- The land/property search function allows you to find necessary data instantly from an enormous amount of data.
- This system is equipped with the "area marketing report function", which automatically converts information on demographic statistics and properties (owned by our company or other companies) around supply plan areas.
- The "GIS marketing function" was added in May 2018 which allows you to simultaneously view the fluctuations in rent and the trends of supply of in-house controlled buildings on maps of a supply plan area.
- This system is available on tablets and can be used nationv
- Data on average rent has been accumulated.



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Market Research and Data Accumul	ation Possess a massive
Data on own rental housing:	Data on other companies
About <b>185</b> thousand units	About 858 thousa

ness Model

#### f from the Daito Group

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#### amount of market data

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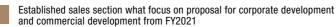
#### nd units

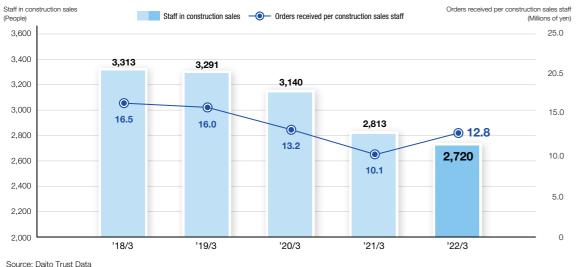
Note: As of May 31, 2022

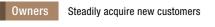
## Construction Sales Structure

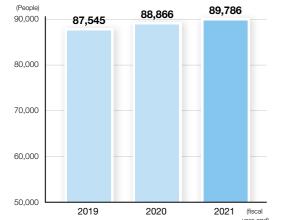
#### Earned trust through a firm structure and direct sales.

## Orders Received per Construction Sales Staff

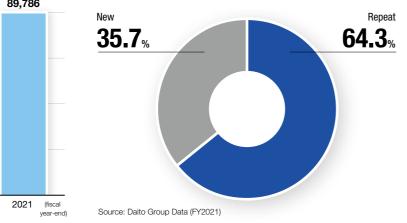




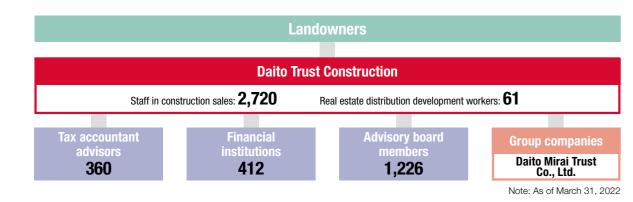




Rate of Repeat Contracts High evaluation from existing customers

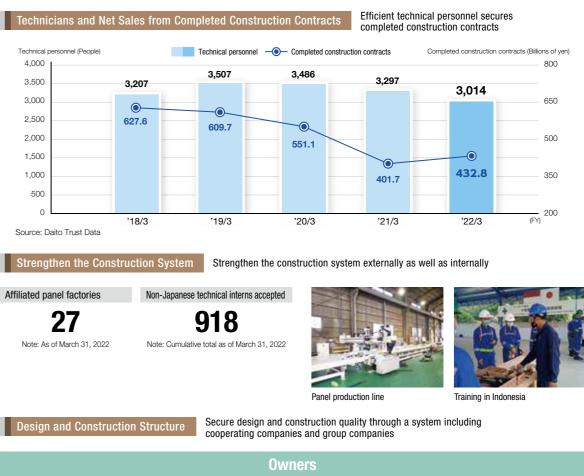


**Construction Sales Structure** Build a system enabling integrated proposals to landowners



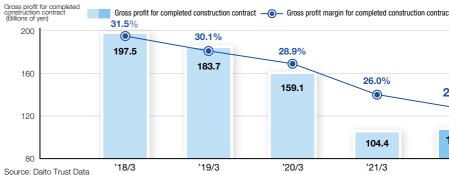
## Design and Construction Structure

## Diverse structure reinforcement supports our position as the industry's No. 1 supplier.





Securing of high profit margins by direct order to partner companies



## Construction staff: 1,528 (Including Management) Group companies Daito Steel Co., Ltd. Daito Construction Co., Ltd. Note: As of March 31, 2022 Gross profit for completed construction contract and gross profit margin for completed construction contract ss profit margin 32.0% 30.0% 26.0% 24.7% 0

106.9

'22/3

104.4

'21/3

Daito Group n the Market

**Business Model** 

(FY)

28.0%

26.0%

## Enhancing Product Power

Developing products tailored to the needs of the times and society.

#### Net Zero Energy House (ZEH) Rental Housing

- In June 2021, Japan's first decarbonized housing "Life cycle carbon minus (LCCM) Rental Housing" will be completed.
- From November 2021, start proposing rental business with ZEH as standard at 138 branches where ZEH rental housing can be sold.
- In April 2022, we will start selling "NEW RiSE," a rental housing product that sets the ZEH standard.
- ZEH compliance is possible without solar panels because it is compatible with "Heat Insulation Performance Grade 5" and "Primary Energy Consumption Grade 6," which are the highest energy conservation ratings.

#### Disaster Prevention-Friendly Rental Housing

- In 2018, Daito Group launched the Disaster Prevention and Living Laboratory "Bo-ku-Lab", a disaster prevention project.
- Promoting Disaster Awareness in Rental Housing.
- In October 2019, the "Bo-Ku-Lab" initiative received the 2019 Good Design Award.
- In March 2022, sales of Boku-Labo rental "niimo" began as disaster-prevention-conscious rental housing specialized for flood damage countermeasures.



NFW Rise

#### High Value-Added Rental Housing

• February 2022, sales of the new "CIEL" series of high value-added rental housing units begin.

"CIEL GARAGE" is a garage on the first floor of all units, with garage items.



"CIEL COURT" combines design and security with an auto-locked entrance gate and courtyard.





niimo

#### DK SELECT Reform

- As of 2019, we launched a remodeling service business specialized toward rental buildings managed by other companies.
- In April 2021, a new division to handle remodeling and bidding projects, etc. will be established to expand the remodeling business.
- Renovation of offices and warehouses, with a focus on renovation of other companies' rental properties, as well as large-scale repairs.
- Creating business proposal opportunities for owners through renovation proposals.

## DK SELECT Reform



Illustrative example of property after remodeling

## Product Lineup

Products with excellent design and room layout that cater to various lifestyles.









LIBERTE FRoW

Room image





par's room of ta



Owner's room of tenantable housing

Examples of Large-Scale Developments



Maebashi City, Gunma

ness Model

### Leverage the know-how of specialist rental companies and prepare a variety of products.

Living room image

Stately mid-to-high-rise buildings (three or more floors), special-order building, tenantable housing, and more.



Entrance of special-order building

Exterior of special-order building

Construction of rental housing helps revitalize the community.





In Karuizawa



**Business Model** 

## Construction technologies

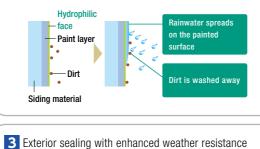
These technologies have been introduced to reduce maintenance costs.

Exterior Technologies Materials that preserve views



#### 1 Outdoor fixtures that retain their luster and resist discoloration





### Direct sunlight and Outer wall d contraction of Expansion of 4 outer wall



#### Materials that hold down restoration costs

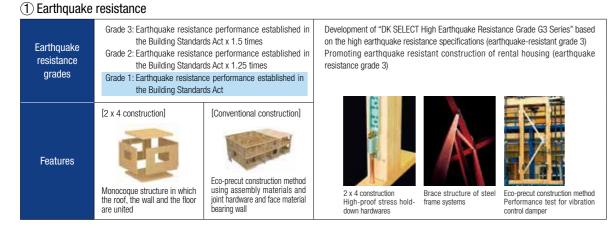






### We supply buildings with fundamental features that boast a high level of performance.

Characteristics	of basic	performance



(2) Energy effic	iency
Insulation	Grade 5: Conforms to ZEH standard equivalent*.
performance class	Grade 4: Conforms to Japan's Energy Saving Standard 2016 Grade 3: Conforms to Japan's Energy Saving Standard 1992 Grade 2: Conforms to Japan's Energy Saving Standard 1980 Grade 1: Other

Highly energy-efficient materials enable buildings Features to pass ZEH standard equivalent

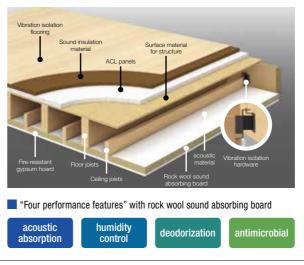
\*Grade may vary depending on the product, region, and door line.

#### (3) Air quality

Formaldehyde emission grades	Grade 3: All surface materials have a rating of four stars or more Grade 2: All surface materials have a rating of three stars or more Grade 1: Conforms to Japan's Building Standards Act	
Features	Comfortable indoor environments thanks to 24-hour ventilation and interior materials that emit a minimum of chemicals	- 9

#### (4) Sound insulation

#### New "High sound insulation floor"



## New Technology Development and Renewable Energy Technologies

## New Technology Development

From April 2022, the Company's Urawa Branch (Saitama City, Saitama Prefecture) will begin supplying and self-consuming renewable energy generated by Japan's first LCCM Rental housing complex to the Company's Urawa Branch (Saitama City, Saitama Prefecture) using the Digital Grid Platform, a relative (P2P) electricity trading platform established by Digital Grid Corporation.





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imary Energy	Grade 6: Conforms to ZEH standard equivalent*.
onsumption Grade	Grade 5: Conforms to low-carbon standards Grade 4: Conforms to Japan's Energy Saving Standard 2016 Grade 1: Other
Features	Grade 5 is realized by satisfying certain conditions for some wooden houses.

"Filters for air supply outlets", our original products, have been developed to prevent pollen and PM2.5 from entering houses



[Expected Value] Removal rate of pollen\*1:90% or more Removal rate of PM2.5\*2: 68% or more \*1 Based on the assumption of particles of 20um~40um of pollen from Japanese cedar trees \*2 Based on the assumption of particles of less than 2.5µm of PM2.5

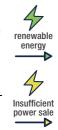
Sound transmitted from the upper floor is reduced up to 15db (compared to the existing specifications) in the range of sound easily picked up by the human ear.

Heavy floor impact sound(LH) Light floor impact sound(LL)

LH-55	D-tone55 *1 (stand	lard specification) LL	-40	
LH-60		ш	45	
LH-65	General wooden house*2	ш	50	
LH-70	Ge	neral wooden house*2 LL	55	

\*1 This performance measurement was obtained in tests done by the Japan Testing Center for Construction Materials. It is not a guarantee of performance in an actual building.

\*2 Typical wooden rental housing is based on JHF specifications as the standard.





(Saitama City, Saitama)

## Tenant Recruitment Structure

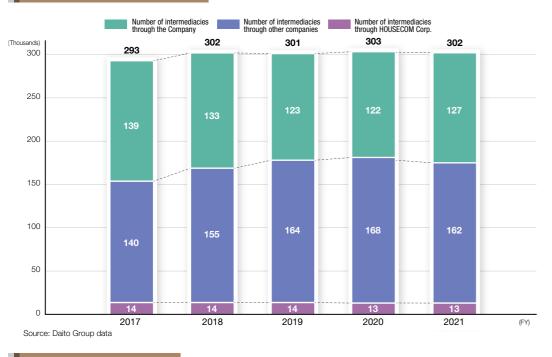
The collaboration among the three main companies has contributed to lower vacancy rate and higher rent.

Tenant recruitment structure of in-house

	Daito Kentaku Leasing Co., Ltd.	Daito Kentaku Partners Co., Ltd.
Direct brokerage business	0	
Indirect brokerage business		0
Market survey and rent appraisal		0

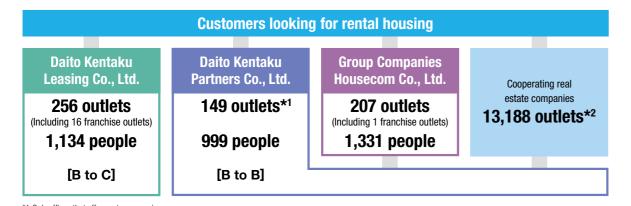
Trends in number of intermediacies

Both direct and indirect brokrage businesses are progressing increase.



Tenant Recruitment Structure

A structure comprising group and outside companies

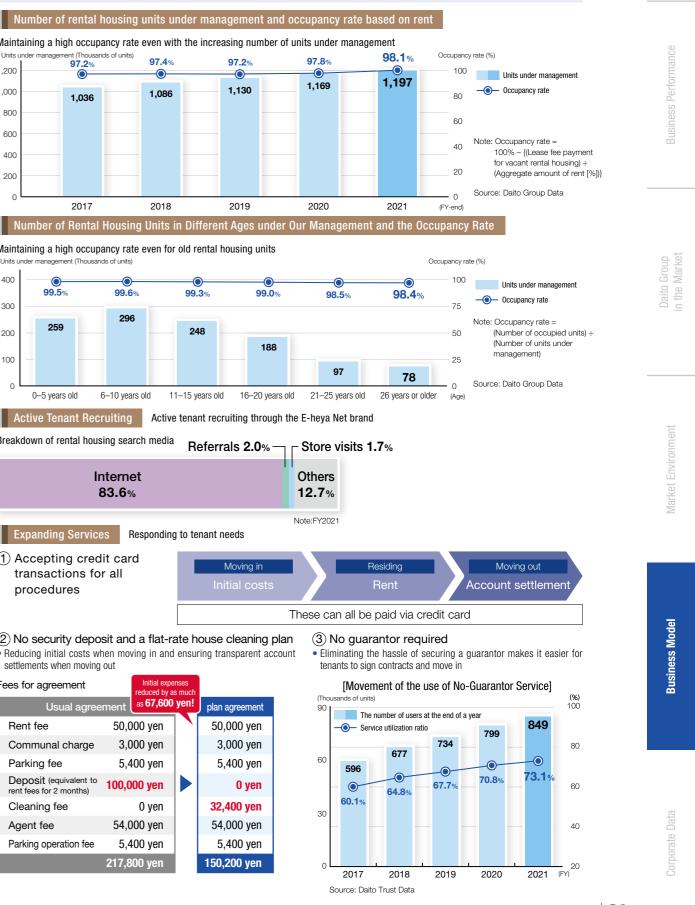


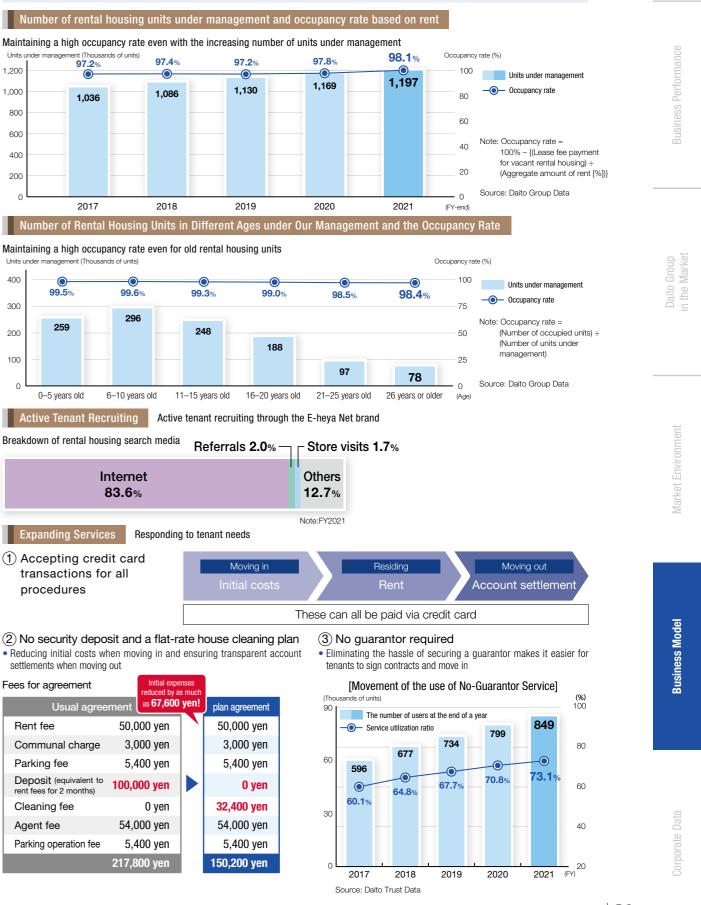
<sup>\*1</sup> Only offices that offer customer service

\*2 Number of cooperating real estate companies introducing one or more rental housing units to the Daito Group in FY2021

Note: As of March 31, 2022

### Daito Group's original rental housing brokerage network is one of the best in the industry.

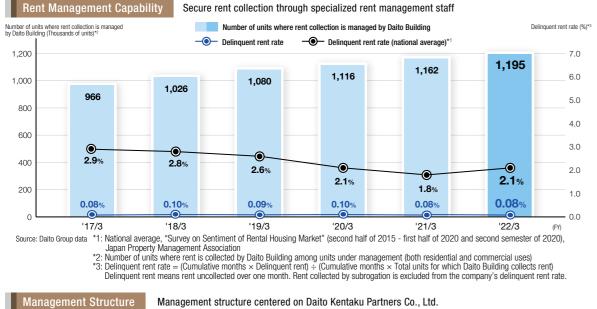




ees for agreement	Initial expe reduced by a	
Usual agree	67 600	plan agreement
Rent fee	50,000 yen	50,000 yen
Communal charge	3,000 yen	3,000 yen
Parking fee	5,400 yen	5,400 yen
Deposit (equivalent to rent fees for 2 months)	100,000 yen	0 yen
Cleaning fee	0 yen	32,400 yen
Agent fee	54,000 yen	54,000 yen
Parking operation fee	5,400 yen	5,400 yen
	217,800 yen	150,200 yen

## Rental Housing Management Structure







#### \*Daito Kentaku Partners Co., Ltd.

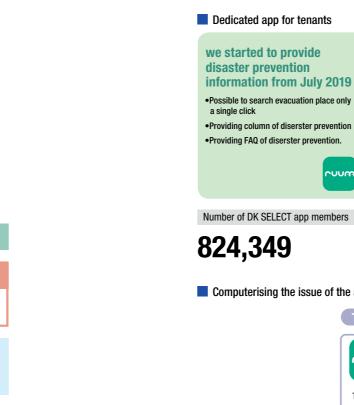
\*Daito Kentaku Partners was established in November 1999 as a wholly owned subsidiary of Daito Trust Construction to enhance rental housing management services. Its main business is whole-building lease and management and operation of rental housing. It ranks No. 1 in Japan by the number of units under management. It is engaged in the comprehensive management of rental housing.

Global financial crisis

Great Fast Japan Farthquake

Note:As of March 31,2022 (number of inspection staff as of March 17,2022)

No large fluctuations in rent except for when there was an oversupply of rental housing Rent Fluctuation due to an amendment of the Productive Green Land Act +2.3% +0.6% (%) 0.0 -3.7% -5.0 -8.9% -10.0 -15.8% -15.0 -20.0 -25.2% -25.0 30-26 years old 25-21 years old 20-16 years old 15-11 years old 10-6 years old 5-1 years old (2007-2011) (1992 - 1996)(1997-2001) (2002-2006) (2012-2016) (2017 - 2021)



For Inquiries

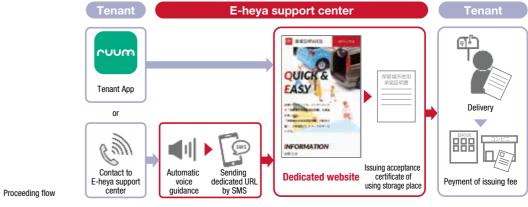
for tenants



24-hour call center for tenants

Three types of inquiries to the resident dedicated app

#### Computerising the issue of the acceptance certificate of using storage place which is necessary for garage certificate issuing.





Emergency response service ance service staff



Mainiy local housewives clean inside and outside of building site.

18,972 cases As of March 31, 2022

The number of emergency cases

**Cleaning service** Cleaning staff

FY2021

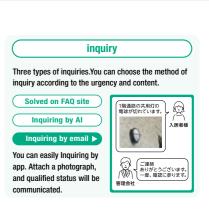
ProductiveGreen Land Act

Great Hanshin Farthquake



**Business Model** 





#### 24-hour E-heya Support Center



The number of responds made in a year

# 1,225,612 cases

As of March 31, 2022



Building inspection Building inspection staff



Specialized stuff inspect buliding per 2 months.

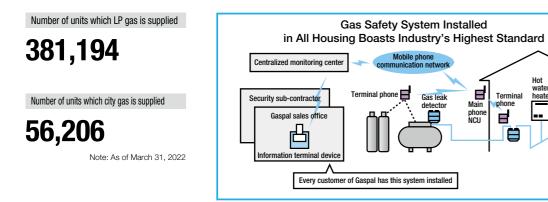
heater

stove

## Energy Business

### Supply of Gas

We perform equipment installation and maintenancce and supply of LP gas for apartments and condominiums. In response to its liberallization, Daito Energy has started supplying city gas from December 2017.



### Solar Power Generation

The Daito Group installs solar panels on the roofs of rental housing and sells all of the electricity generated to electric power companies.

## Number of equipped units

17,107 Note: As of March 31, 2022

Total power generated nationwide\*

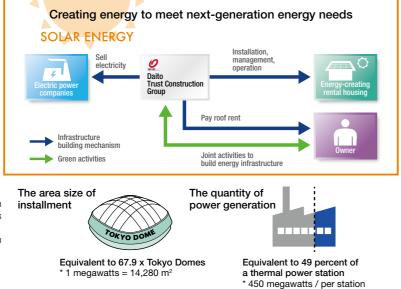


For one year, this electricity can power

# 57,057 households

\*A 1-megawatt power station operating for one year can provide the electricity used by 300 average households in a vear

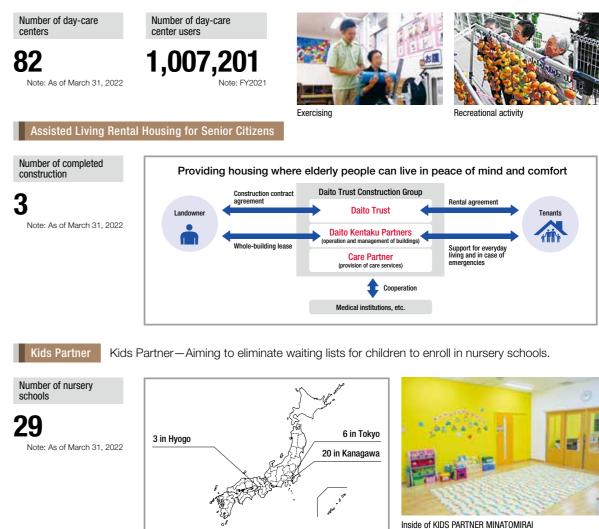
Source: Federation of Electric Power Companies of Japan



## Care and Nursery School Businesses

### Day-Care Services

For senior citizens living at home, we provide day-care services that include exercise, recreation, meals, and bathing.



## Real Estate Invetment

Hotel business

Aquired profitable property and it is operated as hotel "Remm plus GINZA" from December 2019.



Daito Group in the Market

### Overseas real estate investment

From November 2013, Daito Trust has developed rental housing with a local dominant real-estate developer in the suburb of Washington, D.C.



## **Corporate Data**

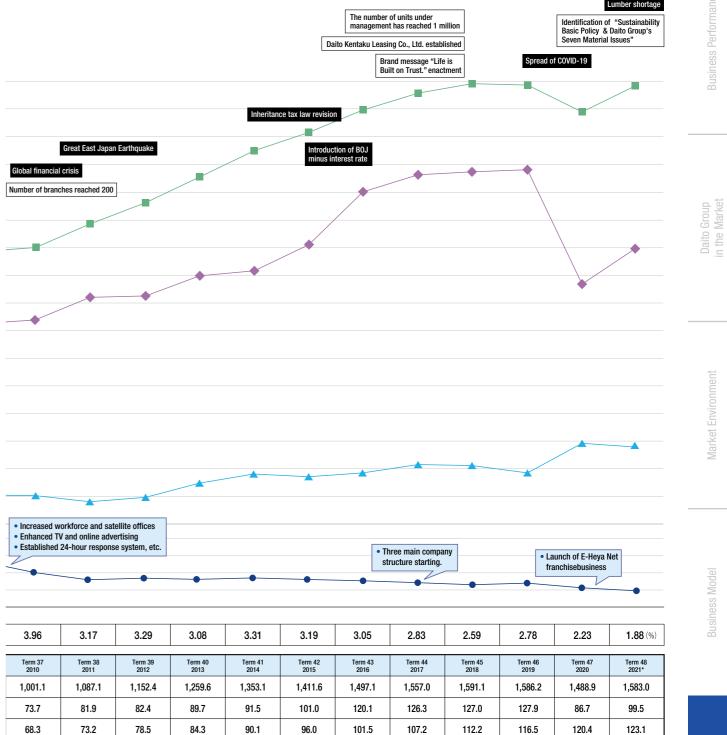
1,600

## History of Daito Trust Construction Group

Daito Trust has specialized in the leasing business since its foundation.

Trends in net sales and Operating income, and the Nikkei Stock Average and social and economic developments

Sales (billions of yen) Operating income (billions of yen) Units under management (end of term) No. of	0.001 8	0.073 393	1,811	1.8	11.0	21.0	35.2	59.1
(billions of yen) Operating income (billions of yen)	0.001	0.075						
(billions of yen)		0.072	0.762	10.9	39.4	21.9	49.0	70.3
	0.062	0.998	7.71	73.7	274.1	231.2	438.6	954.8
	Term 1 1974	Term 5 1978	Term 10 1983	Term 15 1988	Term 20 1993	Term 25 1998	Term 30 2003	Term 35 2008
Vacancy rate (residential units)	-	-	-	-	-	3.96	3.41	4.41
2.0		e fee payment for vacan	t rental housing) ÷ (A	ggregate amount of re	nt)			
4.0 Warew 2.0								
0.0 G	Va	acancy rate (%)						
March each fiscal year 0 0 0 0 0 0					workforce (from 300 to 50 nvestment in advertising		<ul> <li>Increased workforce (</li> <li>Launched satellite off</li> <li>Increased investment</li> </ul>	ices
		-	*	c lasered at	uarkforma (from 000 to 50	0		(
O O								
100 ating	Daito Sangyo Co., Lto	l. established						
200 2		Daito Kyosai-kai Co., Ltd.	established					
Operating income (billions of yen/10) 000 000 000 000 000 000 000 000 000 0		becom	es same level sing land					
S OI Y		Taxatio	Associati	on reorganized				
0 400			Daito Coo	perative	Head office relocates to To	okyo		
500				Name changed	I to Daito Trust Construction	n Co., Ltd.		
600					nd Section of Nagoya Stock			
700					Listed on 1	st Section of the Nagoya	a Stock Exchange	$\bigwedge$
800					Listed on 1	st Section of the Tokyo	Stock Exchange	
					roductive Green and Act amended		e network completed nati r Co., Ltd. established	onwide
900					Grea	at Hanshin Earthquake		
1,000				Dallo F	Housecom Co., Ltd. established	Daito	Building Management Co.,	, Ltd. established
1,100		ed figures from the 21st term			inance Co., Ltd. established	limited	ced Japan's first loan sche to non-exempt property	me
1,200		ight scale; thousa	. ,	eriods up to the 20th term (	EV1003)		New head office build	
1,300	Ni	kkei Stock Averag	e				Act went into effe	et nt trust system launched
1,400		perating income oft scale; billions c	of yen/10)				Amended Insuran	
.,	Ne	et sales eft scale; billions c	of yen)					
1,500								



204

209

214

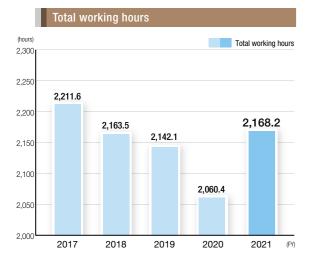
223

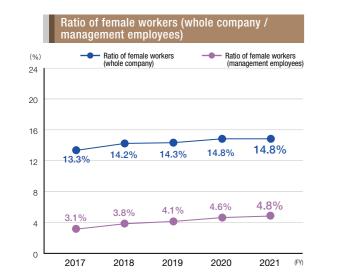
223

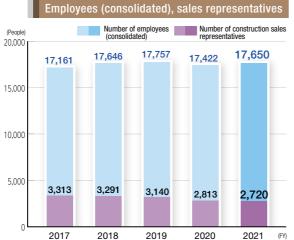
221

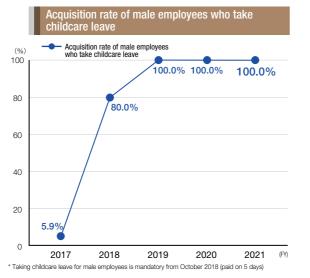
3.05	2.83	2.59	2.78	2.23	<b>1.88</b> (%)
Term 43 2016	Term 44 2017	Term 45 2018	Term 46 2019	Term 47 2020	Term 48 2021*
1,497.1	1,557.0	1,591.1	1,586.2	1,488.9	1,583.0
120.1	126.3	127.0	127.9	86.7	99.5
101.5	107.2	112.2	116.5	120.4	123.1
221	221	227	227	216	211
					* FY

## Non-financial data

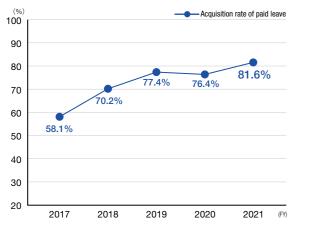




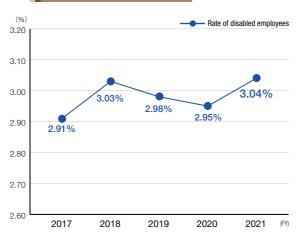




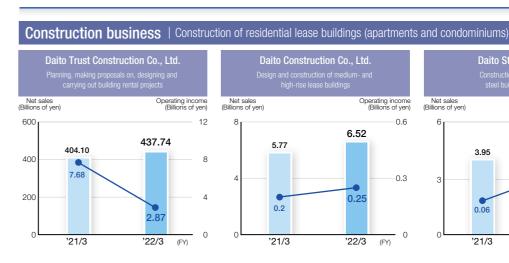
# Acquisition rate of paid leave

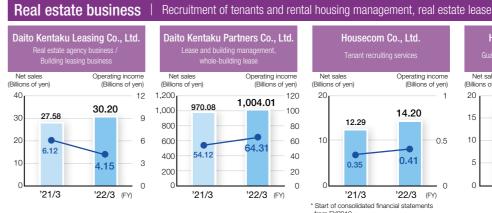






## Group Companies







'21/3 '22/3 (FY) \* The Gaspal Group is consisting of Gaspal Corporation and four consolidated subsidiaries.

40

30

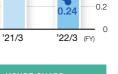
20

Net sales

(Billions of yen)

2.37

'21/3



-0.8

-0.6

0.4



Corporate | and Busines

'21/3 '22/3 (FY) (FY) Housecom Co., Ltd. House Leave Co., Ltd. Net sales (Billions of yen) Operating income (Billions of yen) Operating income (Billions of yen) **18.31** 20 20 16.74 14.20 15 15

12.29 0.5 '21/3 '22/3 (FY)

\* Start of consolidated financial statements from FY2019

Operating income (Billions of yen)

6.52

'22/3

-0.6

-0.3

Net sales (Billions of yen)

3.95

## **Other businesses** | Diversified business expansion and overseas businesses





Invalance Co., Ltd.

'21/3

12 84

'22/3 (FY)

10

5

Net sales \_\_\_\_ Operating income

Operating income (Billions of yen)

4.86

-0.2

\_01

Daito Steel Co., Ltd.



'22/3 (FY) \* Start of consolidated financial statements from FY2020 (period from October, 2020 to March









Corporate Philosophy and Business Overviev

## Lease Management Trust System

## List of Repair Items

#### ● [30-year Full Package + 5-year Standard] Plan List of Items for Restoration to Original Condition [35-vear Standard] Plan

The Daito Group carries out the following repairs as needed when a tenant vacates a property.



#### List of Repair Items • [30-year Full Package + 5-year Standard] Plan

The Daito Group carries out the following repairs as needed.

ne Dano Group	o carries out the following repairs a	is needed.				
Building itself	<ul> <li>Re-waterproofing of flat roofs (asphalt, PVC sheet, paint coating)</li> <li>Re-waterproofing of balconies</li> <li>Replacement of sealant (outer wall joints, window frame surrounds)</li> <li>Outer wall painting, out wall tile cleaning, outdoor steel-frame staircase painting</li> <li>Entry door frame, PS door and frame, common-area door frame and electrical distribution panel painting and repairs</li> <li>Fence, exterior block wall, street gutter and catch basin repairs and partial replacements</li> <li>Sloped roof repairs</li> <li>Rain gutter repairs</li> <li>Common-use stairs, corridor and entrance repairs</li> <li>Parking area road surfaces, lines and parking block repairs (Excluding property owners use and parking block repairs (Excluding name signboard and notice board repairs Veranda, entrance partition and porch repairs Other repairs to facilities related to maintaining the aesthetic beauty and functionality of the building itself as laid out at the beginning of the whole-building lease agreement</li></ul>					
Building facilities	<ul> <li>Exterior lighting fixture repairs</li> <li>Rain shutter adjustments</li> <li>Television antenna, booster and distributor repairs</li> <li>Smoke / fire detector, firefighting equipment and escape apparatus replacement and repairs</li> <li>Water meter and septic tank blower replacement</li> <li>Common-area auto-lock facility, cluster mailbox and delivery box repairs</li> <li>Bicycle parking area repairs and roof coating</li> <li>Other repairs to building facilities as laid out at the beginning of the whole-building lease agreement</li> </ul>					
Room facilities	<ul> <li>Kitchen repairs</li> <li>Washstand / bathroom vanity repairs</li> <li>Hygiene equipment repairs</li> <li>Toilet repairs</li> <li>Air conditioner repairs</li> </ul>	<ul> <li>FF stove repairs</li> <li>Washing machine pan repairs</li> <li>Bathroom dryer repairs</li> <li>Unit bathroom repairs</li> <li>Ventilation fan repairs</li> </ul>	<ul> <li>Light fixture repairs</li> <li>Water heater boiler repairs</li> <li>Intercom repairs</li> <li>Other repairs to room facilities as laid out at the beginning of the whole-building lease agreement</li> </ul>			
Costs to be covered by property owners	at the expense of property owners (2) Buildings, facilities, and equipment other	than the above items (elevator facilities, m ooking heaters, electric water heaters, etc rs)	compliance with revised laws and regulations, etc., nulti-story parking lots, road heating and snow melting equipment, ., and other facilities that Daito Trust Construction Co., Ltd.			

\*: Parking lot and business room are outsourced management contract.

## Points for attention when signing agreement of whole-building lease

## Matters for attention (excerpt from Explanation of Important Matters)

#### (1) The amount of rent paid to the Customer by the Daito Group may be reduced.

- Under the whole-building lease agreement ("the Agreement"), the amount of rent paid to the Customer is subject to periodic reviews, and may be reduced as a result of such reviews
- of the Agreement, and even not on the day of a periodic review, the sublease operator may request a reduction in rent when the amount of rent paid to the Customer by the Daito Group is:

(1) Inappropriate due to an increase or decrease in taxes or other burdens on land or buildings (2) Inappropriate due to an increase or decrease in the price of land or buildings, or other fluctuations in economic conditions (3) Inappropriate when compared to the rent for the same kind of buildings in the vicinity

- However, a reduction request under the same article is not possible for reasons that do not fall under the above items (1) through (3), such as an increase in vacancies due to an increase in rental housing in the vicinity, or a deterioration in the Company's business situation that occurs due to individual circumstances not related to fluctuations in economic conditions
- The Customer does not necessarily have to accept the request for a reduction from the Daito Group under the Act on Land and Building Leases, and will engage in discussions with the Daito Group as a factor in considering the circumstances that contributed to the determination of the rent before the change.

### (2) Cancellation may occur even during the contract period. However, if the Customer asks for cancellation or refuses to renew, a justifiable reason is required.

- Article 28 of the Act on Land and Building Leases (Requirements for Refusing to Renew a Building Lease Contract, etc.) applies to the Agreement. Therefore, the Customer may not request cancellation or refuse to renew unless it is found that there is a justifiable reason to do so, upon consideration of: (1) The circumstances that the Customer and Daito Group (including sublessees (tenants)) require use of the building (2) Previous events regarding the lease of the building
- (3) The state of use or current state of the building
- (4) If the Customer has made a request to the Daito Group (including sublessees (tenants)) to provide property benefits as a condition of or in exchange for the handover of the building, that request.

### Changes and terminations of agreements (excerpted from the whole-building lease agreement terms and conditions)

Article 20, Paragraph 3

Service Provider may terminate the Agreement upon notice if Client breaches the Agreement and does not rectify the breach despite receiving a warning from Service Provider, or if discussions between the parties as provided for under the Agreement are not settled, resulting in a state where continuation of the Agreement is significantly difficult.

The same shall apply when attachment, provisional attachment, assignment has been carried out with regard to the debts (regardless of its effect on Client or Service Provider) with regard to the Building or the credit obligations of Client to Service Provider pursuant to the Agreement, when Client is subject to a filing for civil rehabilitation, corporate reorganization or bankruptcy proceedings, or when Client's financial resources have significantly worsened, such as when its assets are subject to a temporary restraining order.

#### Article 20, Paragraph 4

The Agreement shall be terminated in due course if the Building is destroyed, damaged or subject to restriction on its use due to natural disasters, other force majeure, or defects in the site of the Building; or if the Building is removed or subject to restriction on its use due to urban planning, etc., making it significantly difficult to continue the Agreement

The same shall apply if the construction contract agreement for the Building between Client and Daito Trust Construction Co., Ltd. is terminated or cancelled after the signing of the Agreement; or if the whole parking lot lease agreement between Client and Service Provider for the parking lot management consignment contract.

(Note) Client: Customer Service Provider: Daito Kentaku Partners Co., Ltd. The Agreement: Whole-building lease agreement The Building: The building to be leased, as listed in the Agreement

• Article 32, Paragraph 1 of the Act on Land and Building Leases (Right to Request Increase or Decrease in Rent) applies to the Agreement. Notwithstanding the conditions