Report on Settlement of 1Q ending March 31, 2026

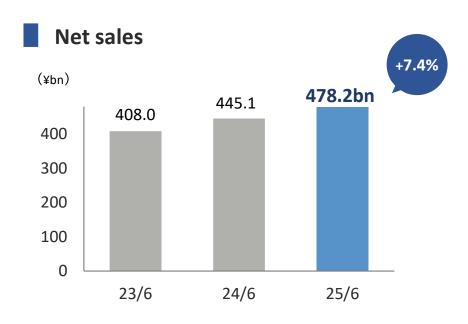


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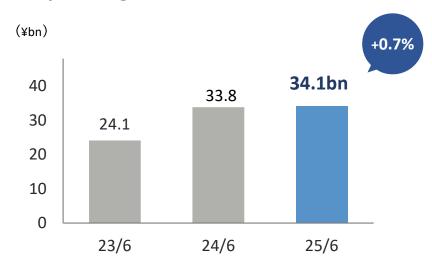
Ι.	Results in 10	Q (of I	FY	en	diı	ng	M	aro	ch	31 ,	, 2	02	6	•	•	•	•	•	3
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I . Results in 1Q of FY ending March 31, 2026

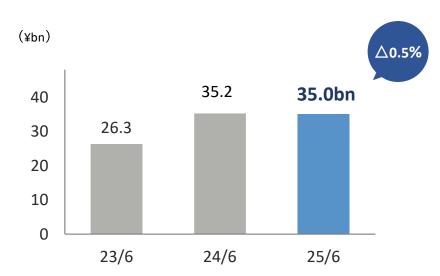
: YoY



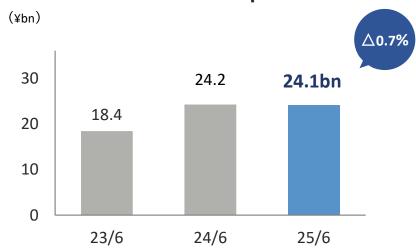
Operating income



Ordinary income



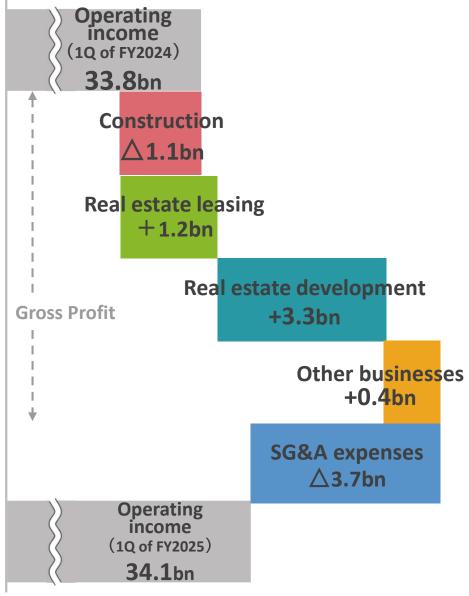
Net income attributable to owners of parent



PL (Factors of fluctuation in operating income) <YoY>



Profit & Loss by segment



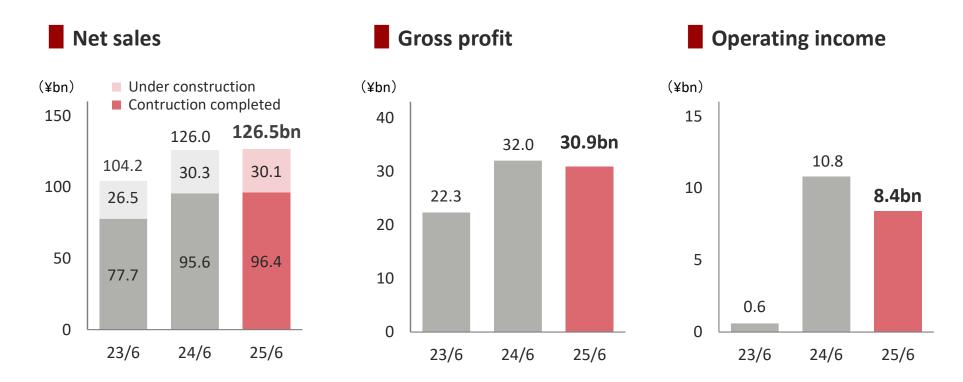
Major factors of fluctuation <+¥0.3bn YoY>

Construction △¥1.1bn	 Completed construction (¥126.0bn→¥126.5bn) Gross profit margin (25.4%→24.4%) 	+¥0.14bn △¥1.24bn
Real estate leasing +¥1.2bn	 Real estate management business Rent guarantee business Rent from head office building Others 	+¥0.08bn +¥0.20bn +¥0.08bn +¥0.86bn
Real estate development +¥3.3bn	 Investment condominium business Renovation and resale, development business Impact of consolidating Ascot Corp. 	△¥0.35bn +¥2.09bn +¥1.59bn
Other businesses +¥0.4bn	■Gas business	+¥0.48bn
SG&A expenses △¥3.7bn	 Personnel expenses Information processing cost Advertising expenses Other expenses 	\triangle ¥1.14bn \triangle ¥0.49bn \triangle ¥0.32bn \triangle ¥1.64bn

(¥bn)

Profit & Loss by segment (Construction business - 1)

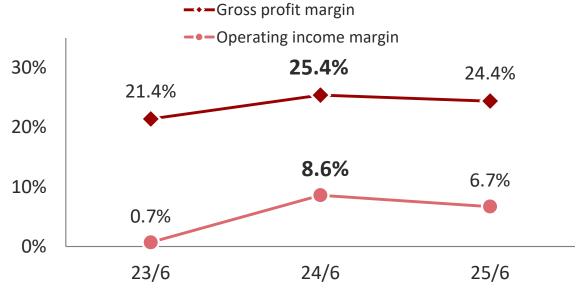
	2024/6	2025/6	(YoY)
Net sales	126.0	126.5	(+0.4%)
Gross profit	32.0	30.9	(∆3.4%)
Operating income	10.8	8.4	(△21.9%)



Profit & Loss by segment (Construction business - 2)

	2024/6	2025/6	(YoY)
Gross profit margin	25.4%	24.4%	(△1.0p)
Operating income margin	8.6%	6.7%	(△1.9p)

Gross profit margin / Operating income margin



Major breakdown of the va	riance(△1.0p YoY)
 Price revision Labor cost Material cost Exchange 	+1.9p △1.0p △1.1p △0.8p

(¥bn)

Profit & Loss by segment (Real estate leasing business - 1)

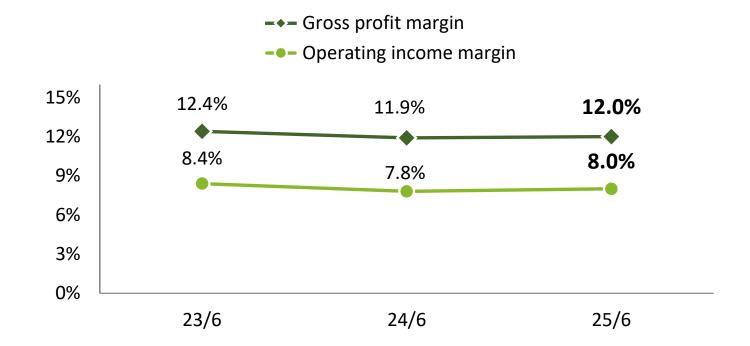
	2024/6	2025/6	(YoY)
Net sales	287.4	296.4	(+3.1%)
Gross profit	34.1	35.4	(+3.7%)
Operating income	22.5	23.7	(+5.6%)



Profit & Loss by segment (Real estate leasing business - 2)

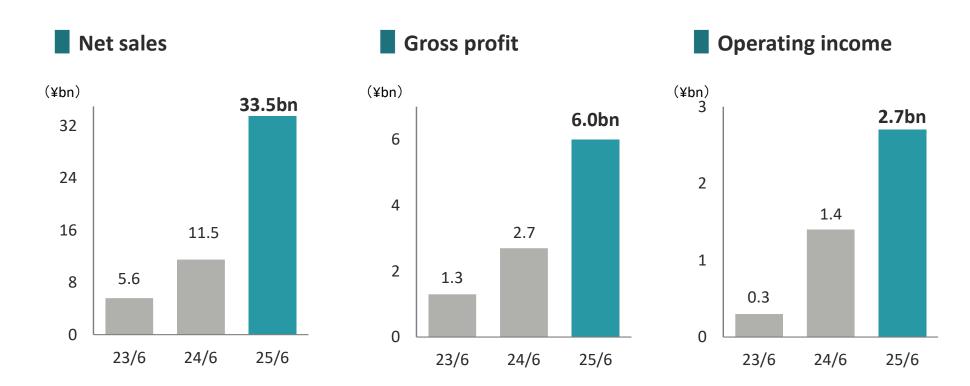
	2024/6	2025/6	(YoY)
Gross profit margin	11.9%	12.0%	(+0.1p)
Operating income margin	7.8%	8.0%	(+0.2p)

Gross profit margin / Operating income margin



Profit & Loss by segment (Real estate development business - 1)

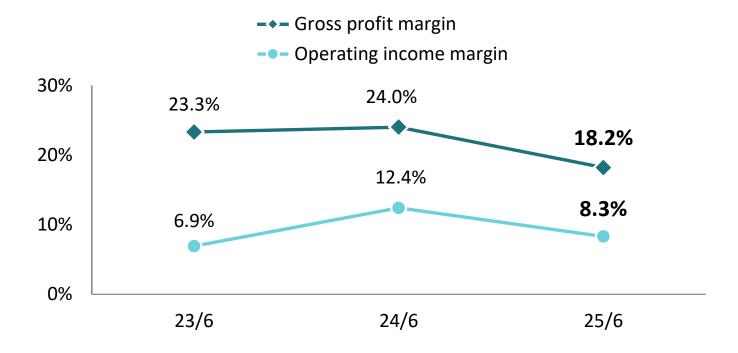
			(¥bn)
	2024/6	2025/6	(YoY)
Net sales	11.5	33.5	(+190.7%)
Gross profit	2.7	6.0	(+120.6%)
Operating income	1.4	2.7	(+94.5%)



Profit & Loss by segment (Real estate development business - 2)

	2024/6	2025/6	(YoY)
Gross profit margin	24.0%	18.2%	(△5.8p)
Operating income margin	12.4%	8.3%	(△4.1p)

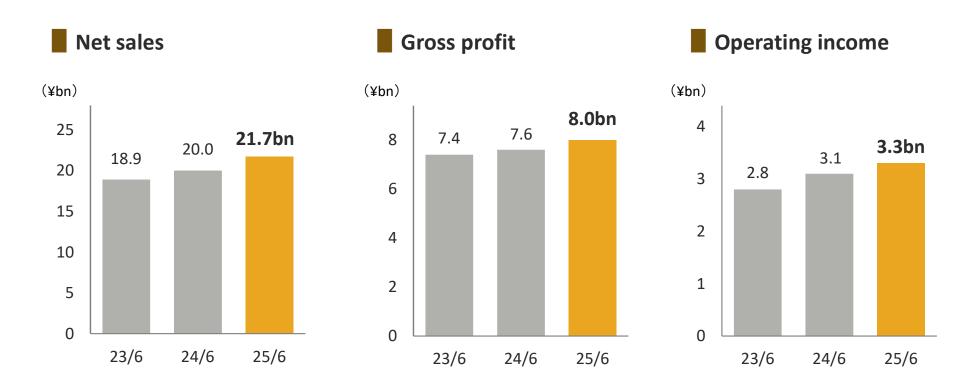
■ Gross profit margin / Operating income margin



(¥bn)

Profit & Loss by segment (Other businesses)

	2024/6	2025/6	(YoY)
Net sales	20.0	21.7	(+8.1%)
Gross profit	7.6	8.0	(+6.2%)
Operating income	3.1	3.3	(+7.6%)



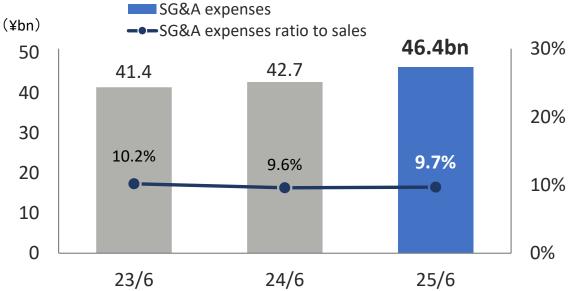
Profit & Loss (Selling, general and administrative expenses)

(¥bn)

	2024/6	2025/6	(YoY)
SG&A expenses	42.7	46.4	(+8.7%)
SG&A expenses ratio to sales	9.6%	9.7%	[+0.1p]

[] : Difference from same period in previous year

SG&A expenses / SG&A expenses ratio to sales

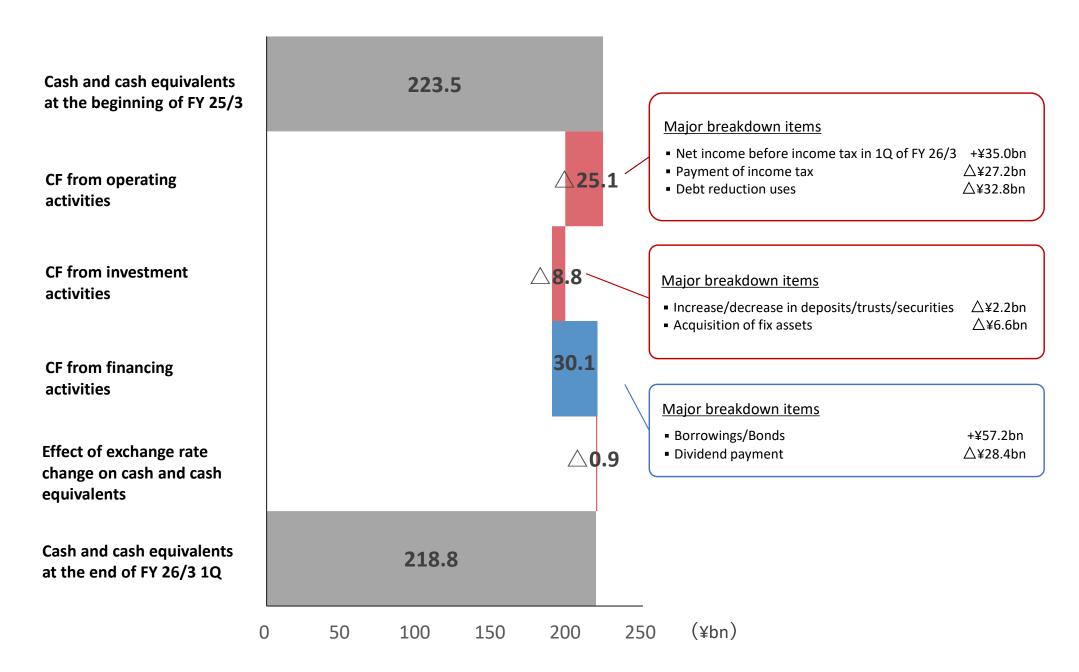


Major breakdown of the variance (+3.7	'bn YoY)
① Personnel expenses	+¥1.14br
2 System maintenance fee	+¥0.49br
3 Advertising expense	+¥0.32bn
Recruitment and training expense	+¥0.13br
⑤ Other expenses	+¥1.64br

	une 2024 s ¥1,046.1bn		Total assets	arch <u>2025</u> ¥1,221.9bn 5.8bn)	End of Ju Total assets (+¥4.		(¥bn)
Current assets	Current liabilities 287.1		Current Assets	Current liabilities 410.8 (+123.7)	Current assets	Current liabilities 421.4 (+10.6)	
592.0	Fixed liabilities 345.8		753.8 (+161.8)	liabilities 343.7 $(\triangle 2.1)$	762.5 (+8.7)	liabilities 346.0 (+2.3)	
Fixed assets 454.0	Net assets 413.1		Fixed Assets 468.1 (+14.1)	Net assets 467.3 (+54.2)	Fixed assets 464.0 (△4.1)	Net assets 459.0 (△8.3)	
Equity ratio	39.5%		Equity ratio	38.4%	Equity ratio	37.6%	<u> </u>
BPS	¥6,314.83		BPS	¥7,073.15	BPS	¥6,955.40	<u> </u>
EPS	¥371.63	F	EPS	¥1,428.29	EPS	¥363.63	 1

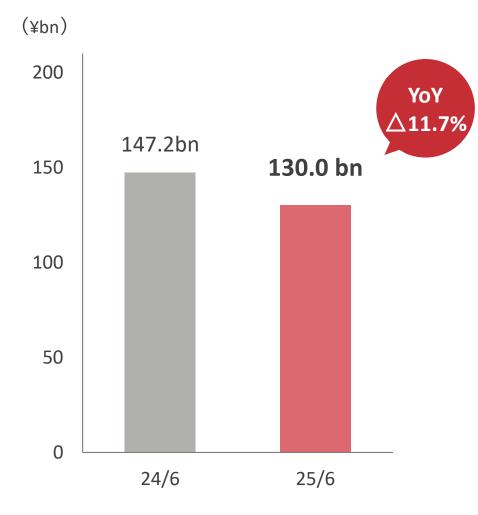
★BPS : Net assets per share

※EPS: Quarterly (current year) net income per share

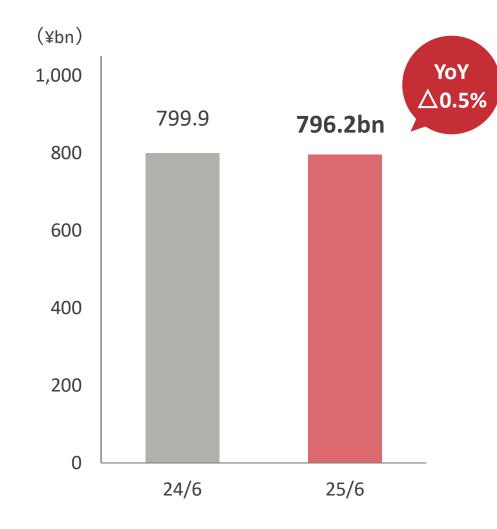


${\rm I\hspace{-.1em}I}$. Key Figures



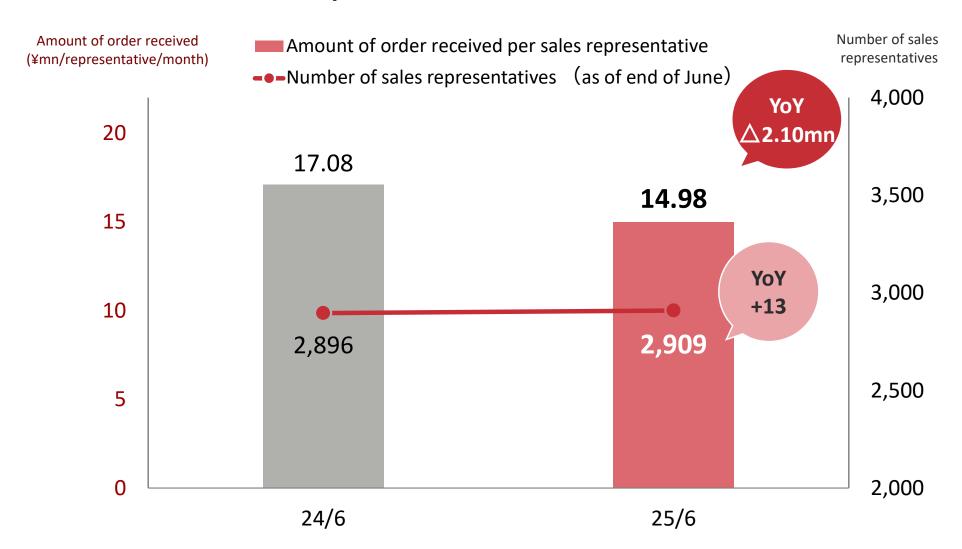


Orders in hand

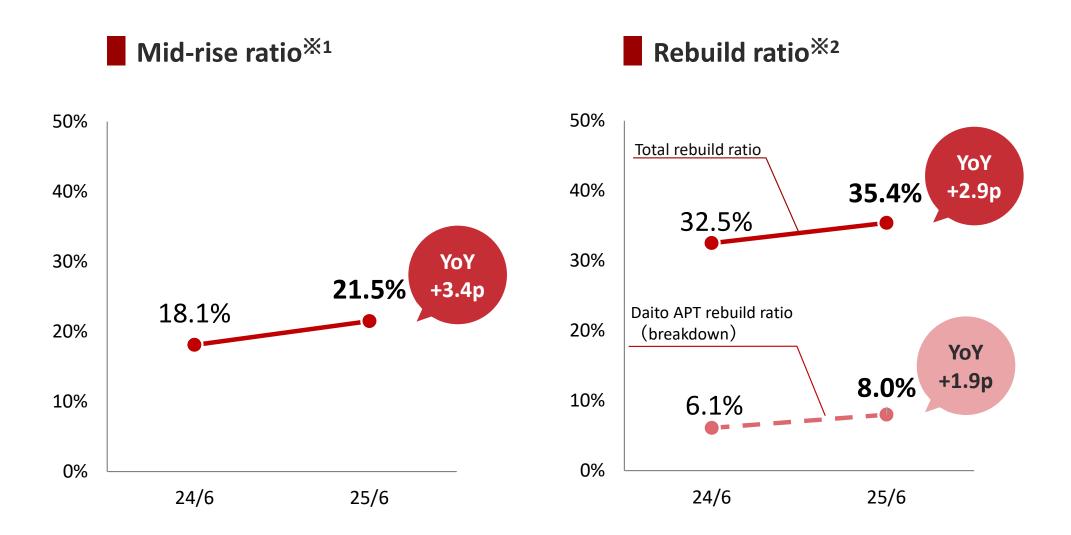


Orders received (Efficiency in receiving orders)

- Amount of order received per sales representative
- Number of sales representatives



Orders received (Mid-rise ratio and rebuild ratio)

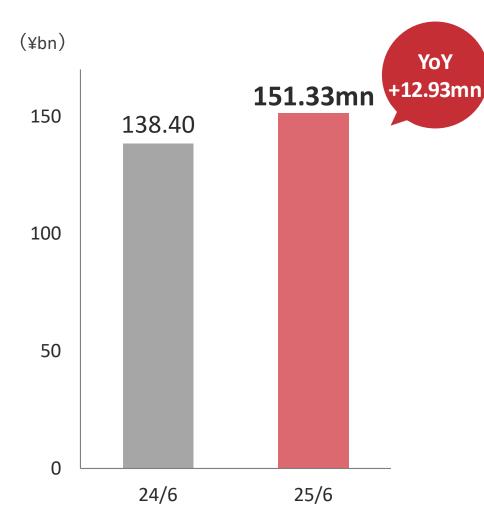


^{¾1 Mid-rise ratio = Number of orders received for APT} house with 3 or more stories / Total number of orders received

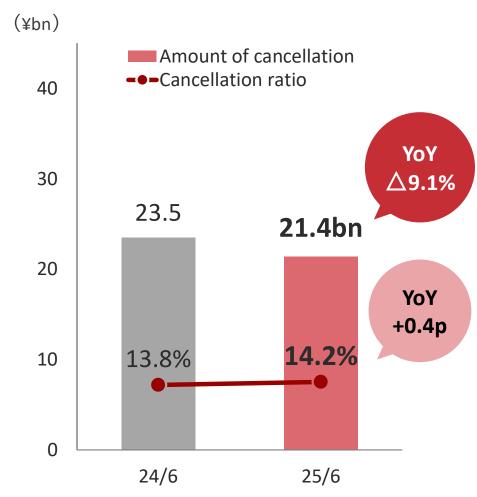
X2 Total rebuild ratio = Number of orders received for rebuilding APT / Total number of orders received Daito APT rebuild ratio = Number of orders received for rebuilding APT built by Daito / Total number of orders received

Average price of orders received^{*1} Amount of cancellation

/ Cancellation ratio^{*2}



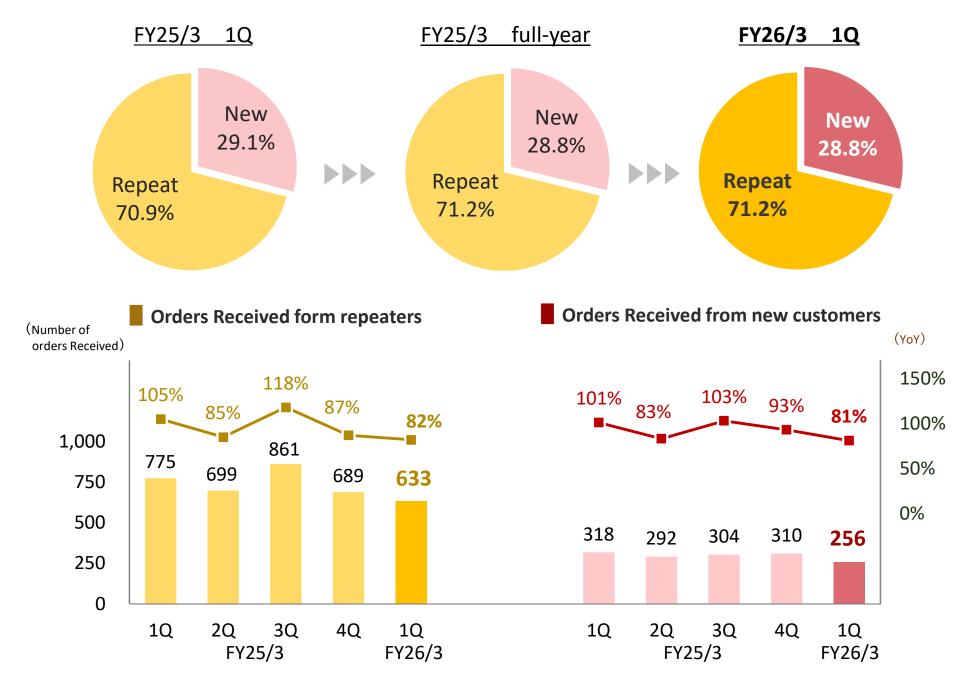
★1 Average price of order received = Amount of new orders received / Number of orders received



X2 Cancellation ratio

- = Amount of cancellation / Amount of new orders received Orders received
- = Amount of new orders received Amount of cancellation

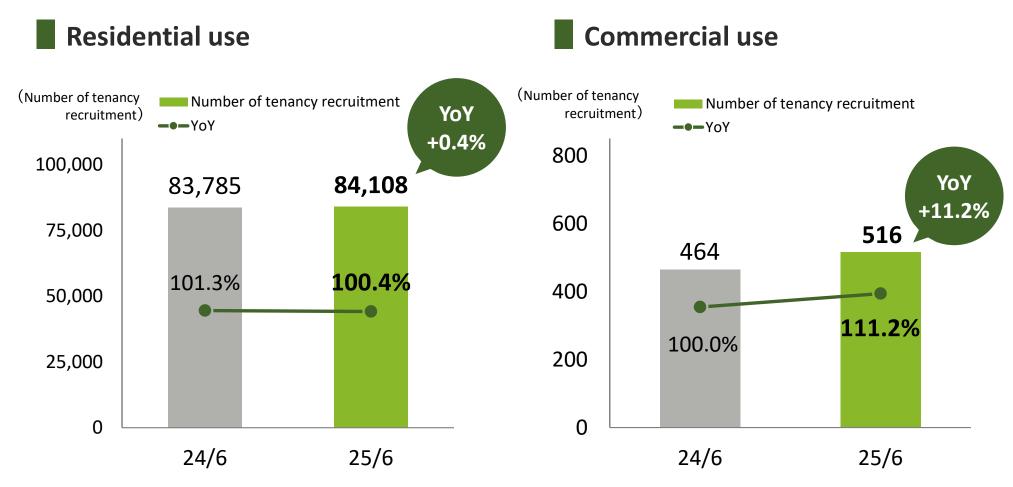
Orders received (Number of orders received & their channels)



Tenancy recruitment (Number of recruitment)



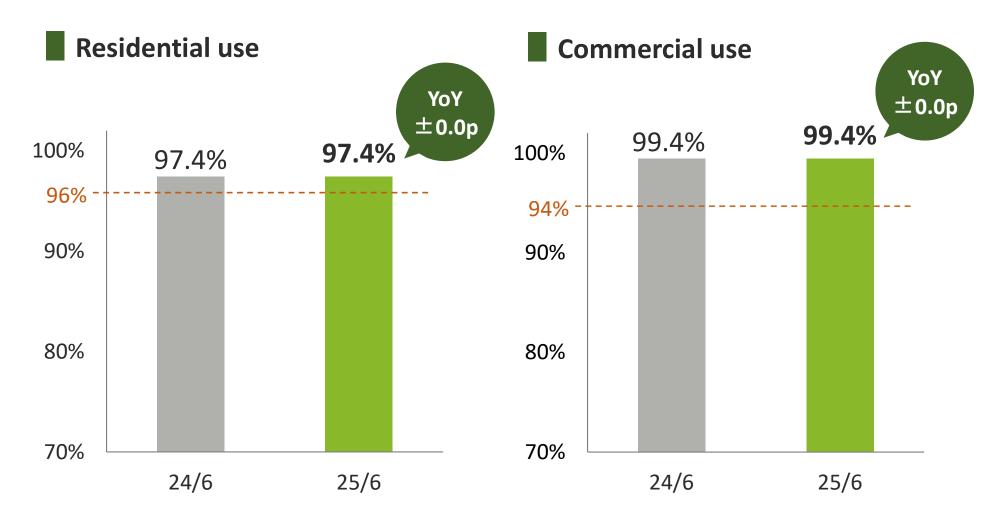
(Residential use + Commercial use)



XIncluding the number of tenant recruitment for units managed by other companies

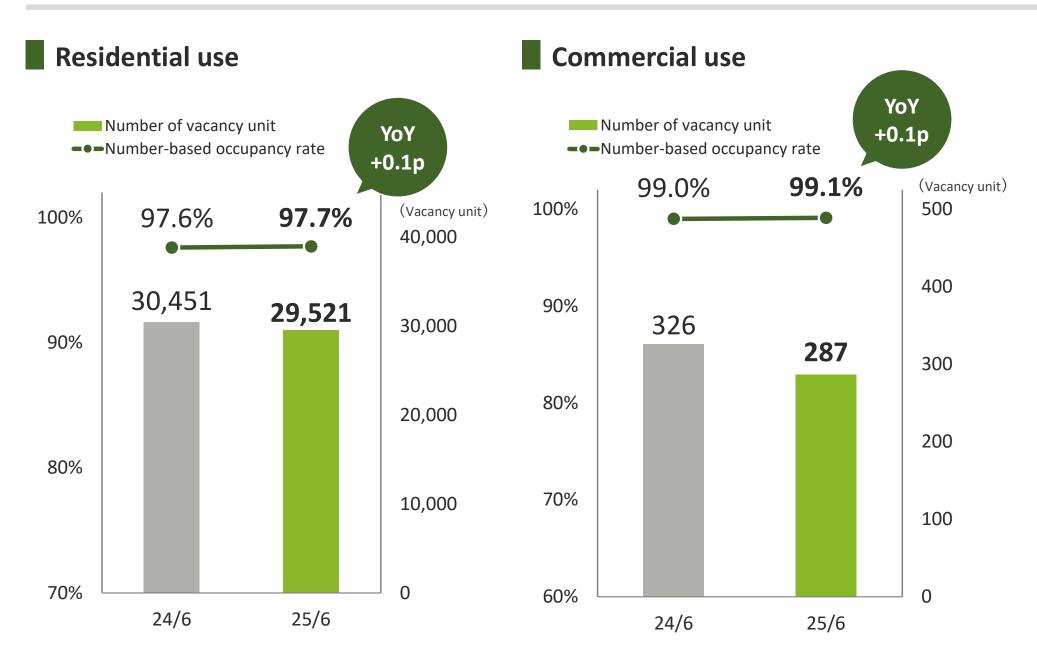
Continuously maintains sound level of occupancy

(residential use: 96% / commercial use: 94%)



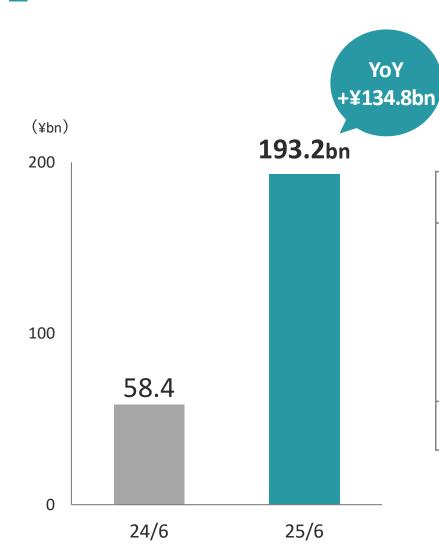
**Rent-based as occupancy rate = 100% - (Lease fee payment for vacant units / Aggregate amount of rent [%])

Tenancy recruitment (Number-based occupancy rate*)



*Number-based occupancy rate = (Number of occupancy units) / (Number of units under management)

Real estate investment balance



	24/6 BS balance	25/6 BS balance	Increase/decrease amount	Increase/decrease ratio
Residences	¥50.2bn	¥140.3bn	+¥90.1bn	279%
Logistics facilities	¥5.6bn	¥12.4bn	+¥6.8bn	221%
Hotels	_	¥30.0bn	+¥30.0bn	_
Others	¥2.6bn	¥10.5bn	+¥7.9bn	404%
Total	¥58.4bn	¥193.2bn	+¥134.8bn	+331%

[※]The BS balance for June 2025 includes 73.1 billion yen of Ascot Corp., which joined the Group in March 2025.

Ⅲ. Appendix

Profit & Loss of each segment <FY26/3>

				(¥mn)
Construction Business	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Net sales	126,042	126,582	+0.4%	550,000
Gross profit	32,045	30,939	△3.4%	137,500
(Gross profit margin)	25.4%	24.4%	△ 1.0p	25.0%
Operating income	10,830	8,462	△21.9%	48,000
(Operating income margin)	8.6%	6.7%	△ 1.9p	8.7%
Real Estate Leasing Business	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Net sales	287,467	296,412	+3.1%	1,200,000
Gross profit	34,191	35,449	+3.7%	129,000
(Gross profit margin)	11.9%	12.0%	+0.1p	10.8%
Operating income	22,529	23,785	+5.6%	73,500
(Operating income margin)	7.8%	8.0%	+0.2p	6.1%
Real Estate Development Business	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Net sales	11,538	33,537	+190.7%	130,000
Gross profit	2,765	6,099	+120.6%	25,500
(Gross profit margin)	24.0%	18.2%	△ 5.8p	16.0%
Operating income	1,425	2,772	+94.5%	14,000
(Operating income margin)	12.4%	8.3%	△4.1p	10.8%
Other Businesses	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Net sales	20,096	21,717	+8.1%	90,000
Gross profit	7,612	8,081	+6.2%	36,000
(Gross profit margin)	37.9%	37.2%	△0.7p	40.0%
Operating income	3,113	3,350	+7.6%	19,000
(Operating income margin)	15.5%	15.4%	△0.1p	21.1%

Profit & Loss (Non-consolidated) < FY26/3 >

	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Net sales	128,221	133,363	+4.0%	575,000
Construction	125,600	126,103	+0.4%	552,000
Real estate & others	2,621	7,260	+177.0%	23,000
Gross profit	33,336	33,208	△0.4%	140,000
Construction	32,127	31,238	△2.8%	133,000
Real estate & others	1,209	1,970	+63.0%	7,000
SG&A expenses	26,556	28,428	+7.1%	-
Operating income	6,780	4,780	△29.5%	-
Ordinary income	56,028	56,108	+0.1%	67,000
Net income	53,117	53,421	+0.6%	60,000

Sales structure of real estate leasing business < FY26/3 >

	24/3	1Q	25/3	1Q	2	6/3 1Q		26/3 〈plan〉
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY	Amount
Lease up of rental housing units ^{*1}	251,791	(90.3%)	257,171	(89.4%)	264,000	(89.1%)	+2.7%	1,068,000
Building and repairs	7,590	(2.7%)	8,351	(2.9%)	8,479	(2.8%)	+1.5%	33,000
Brokerage of rental estate	5,372	(1.9%)	5,369	(1.9%)	4,948	(1.7%)	△7.9%	19,500
Rental guarantee business	4,854	(1.7%)	5,087	(1.8%)	5,309	(1.8%)	+4.4%	21,700
Electricity business	2,718	(1.0%)	2,667	(0.9%)	3,080	(1.0%)	+15.5%	11,800
Leasing business ^{※2}	1,747	(0.6%)	1,348	(0.5%)	1,466	(0.5%)	+8.8%	6,000
Others	5,155	(1.8%)	7,471	(2.6%)	9,126	(3.1%)	+22.2%	40,000
Total	279,230	(100.0%)	287,467	(100.0%)	296,412	(100.0%)	+3.1%	1,200,000

^{💥 1} Sub-lease contract in Lease Management Trust System by Daito Kentaku Partners.

^{※2} Mainly Shinagawa East One Tower

		Construction Business												
	D	aito Con	structio	on		Daito	Steel SHIMA							
	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉		
Net sales	3,572	4,386	+22.8%	19,000	2,094	2,196	+4.9%	9,000	1,477	3,705	+150.7%	11,000		
Gross profit	142	155	+8.6%	600	105	106	+1.2%	400	75	381	+403.6%	700		
SG&A expenses	72	76	+4.7%	300	27	32	+17.8%	100	123	125	+1.3%	500		
Operating income	70	78	+12.6%	300	78	74	△4.6%	300	△47	256	-	100		
Ordinary income	103	126	+22.4%	400	78	76	△2.7%	300	△44	254	-	100		
Net income	70	86	+22.6%	300	51	50	△2.5%	200	∆35	198	-	100		

Real estate leasing business

	Da	aito Kentaku	Partners	S	Daito Kentaku Leasing					
	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉		
Net sales	274,591	284,145	+3.5%	1,144,300	7,857	7,998	+1.8%	33,900		
Gross profit	26,197	27,880	+6.4%	95,400	2,789	2,784	△0.2%	13,000		
SG&A expenses	7,399	8,736	+18.1%	39,800	2,647	2,197	△17.0%	9,200		
Operating income	18,798	19,143	+1.8%	55,600	142	587	+313.4%	3,800		
Ordinary income	19,170	19,650	+2.5%	56,900	176	626	+255.7%	5,000		
Net income	13,476	14,237	+5.6%	41,100	110	402	+265.5%	2,900		

Profit & Loss of major subsidiaries (Real estate leasing businesses - 2) < FY26/3>

(¥mn)

Real estate leasing business

		House Le	ave		Housecom Group					
	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉		
Net sales	5,087	5,309	+4.4%	21,700	3,424	3,334	△2.6%	14,500		
Gross profit	4,741	4,948	+4.4%	19,900	2,856	2,896	+1.4%	12,600		
SG&A expenses	1,159	1,160	+0.1%	4,900	2,862	2,948	+3.1%	12,000		
Operating income	3,582	3,788	+5.8%	14,900	△6	△51	-	600		
Ordinary income	3,586	3,805	+6.1%	15,000	4	△49	-	700		
Net income	2,488	2,642	+6.2%	10,400	△10	△60	-	400		

				Rea	al estat	e deve	lopmer	nt busin	ess			
		INVA	LANCE		Daito Trust Asset Solution				Ascot			
	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Net sales	8,430	8,724	+3.5%	36,500	2,552	5,258	+106.0%	27,200	-	14,575	-	50,000
Gross profit	1,902	1,545	△18.7%	6,400	625	1,145	+83.2%	3,900	-	3,378	-	11,300
SG&A expenses	853	808	△5.3%	3,800	143	216	+51.5%	1,000	-	1,099	-	4,300
Operating income	1,048	737	△29.7%	2,500	482	928	+92.6%	2,800	-	2,278	-	7,000
Ordinary income	1,021	664	△34.9%	2,100	471	852	+80.6%	2,400	-	1,854	-	5,000
Net income	704	454	△35.4%	1,400	310	557	+79.7%	1,600	-	1,382	-	3,250

Other businesses	(Financial business)
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		Daito F	inance		House Guard				D.T.C			
	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Net sales	598	745	+24.5%	2,900	1,670	1,793	+7.4%	7,300	4,716	4,967	+5.3%	19,200
Gross profit	445	299	△32.7%	1,000	697	766	+9.9%	3,300	593	1,089	+83.6%	2,400
SG&A expenses	65	88	+34.7%	200	492	517	+5.1%	2,300	10	15	+56.1%	0
Operating income	379	210	△44.5%	700	205	249	+21.5%	1,000	583	1,073	+84.1%	2,400
Ordinary income	387	219	∆43.4%	800	205	249	+21.4%	1,000	584	1,077	+84.2%	2,400
Net income	269	155	∆42.3%	500	153	187	+21.8%	700	584	915	+56.6%	2,400

Other businesses (Energy, Care business)

		Gaspal G	iroup		Care Partner					
	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉		
Net sales	9,699	10,543	+8.7%	44,100	3,994	4,625	+15.8%	17,500		
Gross profit	4,418	4,949	+12.0%	20,900	287	569	+97.9%	1,000		
SG&A expenses	2,457	2,653	+8.0%	10,400	301	441	+46.3%	2,000		
Operating income	1,961	2,296	+17.1%	10,500	△14	127	-	△900		
Ordinary income	1,762	2,060	+16.9%	9,600	△13	120	-	△1,000		
Net income	1,215	1,379	+13.5%	6,600	△53	130	-	△1,100		

Other businesses (Overseas business)								
	DAITO ASIA DEVELOPMENT (MALAYSIA) SDN.BHD.				DAITO ASIA DEVELOPMENT (MALAYSIA) II SDN.BHD.			
	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Net sales	874	926	+5.9%	4,100	1,335	1,282	△4.0%	5,800
Gross profit	424	427	+0.9%	2,000	636	563	△11.5%	2,900
SG&A expenses	331	323	△2.5%	1,400	427	418	△2.3%	1,800
Operating income	92	104	+12.9%	600	208	145	△30.3%	1,000
Ordinary income	△222	73	-	200	△101	125	-	600
Net income	△223	△2	-	100	△116	35	-	500

Amount of orders received, and amount from construction completed

Amount of orders received

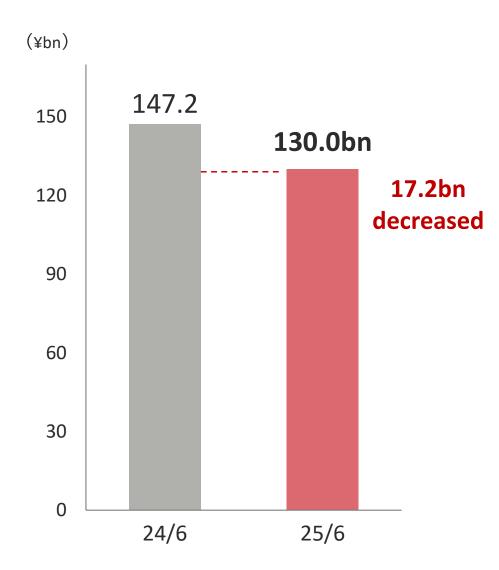
(¥mn)

	24/3 1Q	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Residential use	113,644	130,034	113,214	△12.9%	547,000
Rental housing	113,055	129,436	112,606	△13.0%	547,000
Detached housing	589	598	608	+1.7%	-
Commercial use	3,428	3,105	5,082	+63.7%	22,000
Building and repairs	9,391	14,156	11,764	△16.9%	51,000
Total	126,464	147,296	130,062	△11.7%	620,000

Net income from completed construction

	24/3 1Q	25/3 1Q	26/3 1Q	YoY	26/3 〈plan〉
Residential use	100,830	120,503	118,069	△2.0%	511,200
Rental housing	100,101	119,989	117,686	△1.9%	511,200
Detached housing	729	514	383	△25.5%	-
Commercial use	1,682	3,795	5,434	+43.2%	20,800
Building and repairs	9,318	10,094	11,557	+14.5%	51,000
Total	111,832	134,393	135,061	+0.5%	583,000

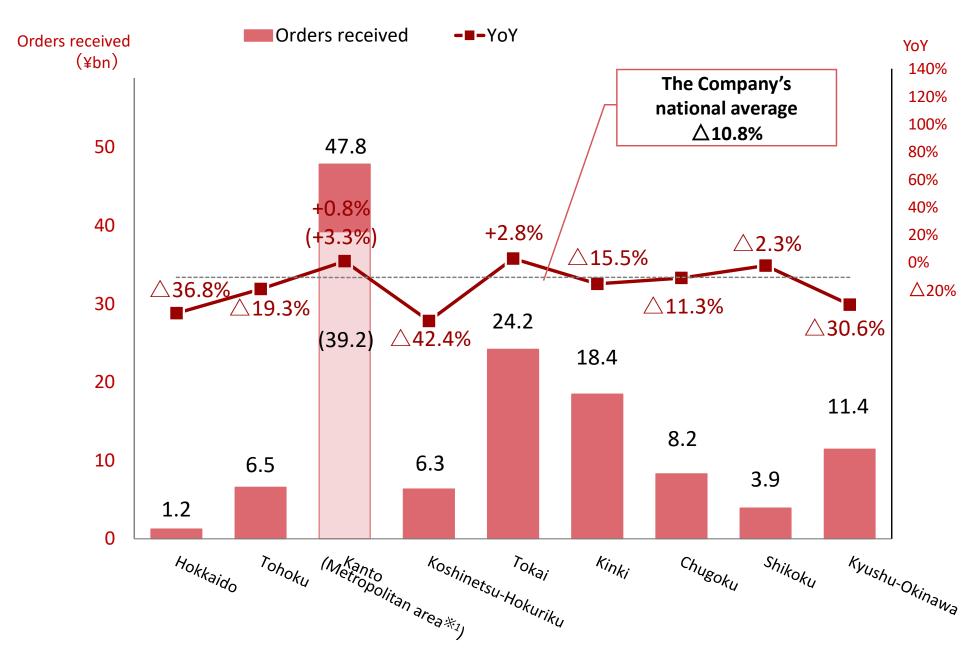
Orders received compared with FY26/3 1Q



Major breakdown of the variance

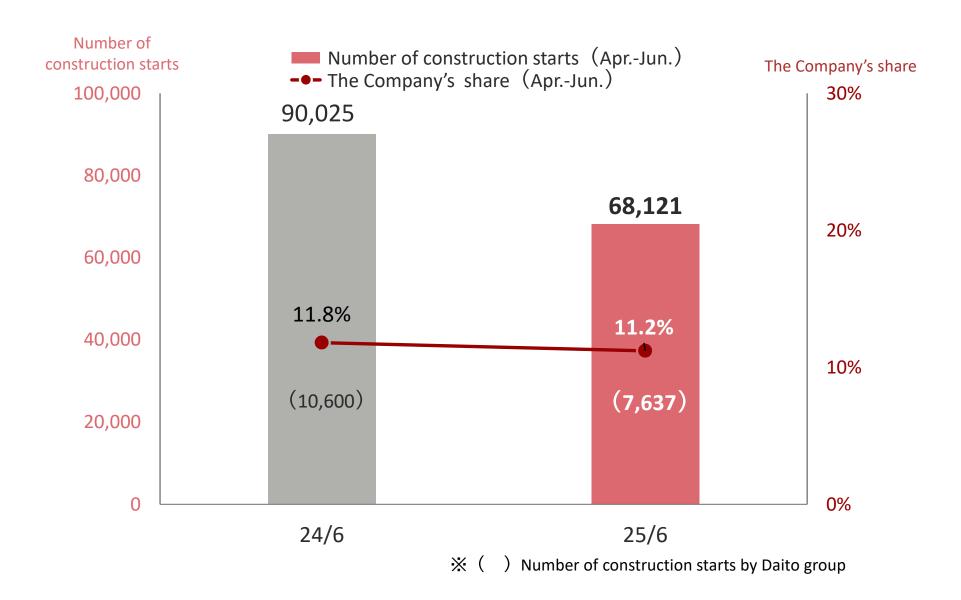
- ① Number of orders (project) \triangle ¥28.2bn (1,093 orders \rightarrow 889 orders)
- 2 Per project price +\forall 11.4bn $(\forall 138.40 \text{mn / project} \rightarrow \forall 151.33 \text{mn / project})$
- 3 Cancellation +¥2.1bn $($23.5bn \rightarrow $21.4bn)$
- **4** Optional construction contracts \triangle **¥2.6bn** (¥19.5bn \rightarrow ¥16.9bn)

Amount of orders received in each region

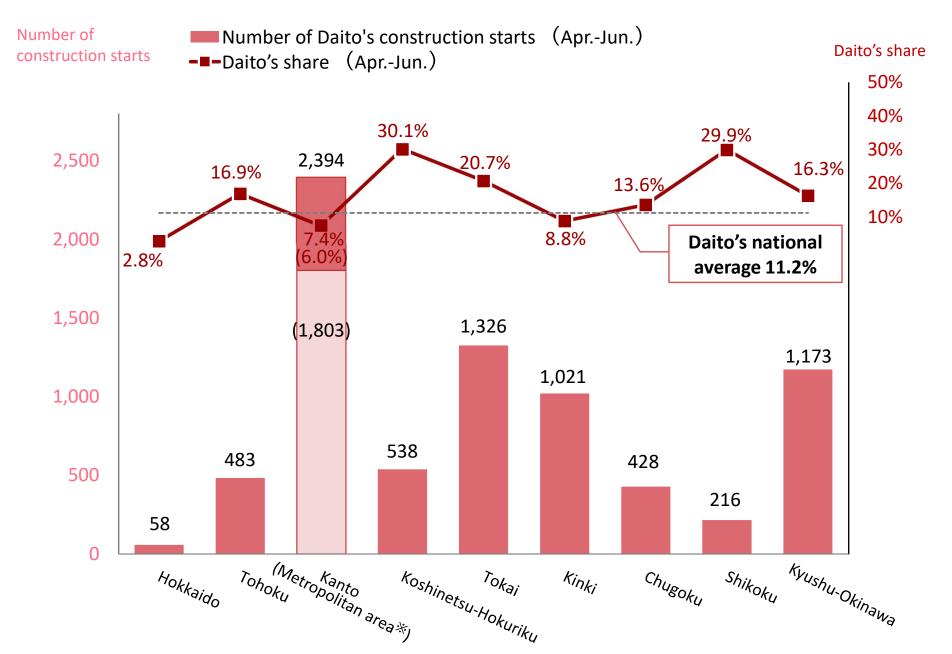


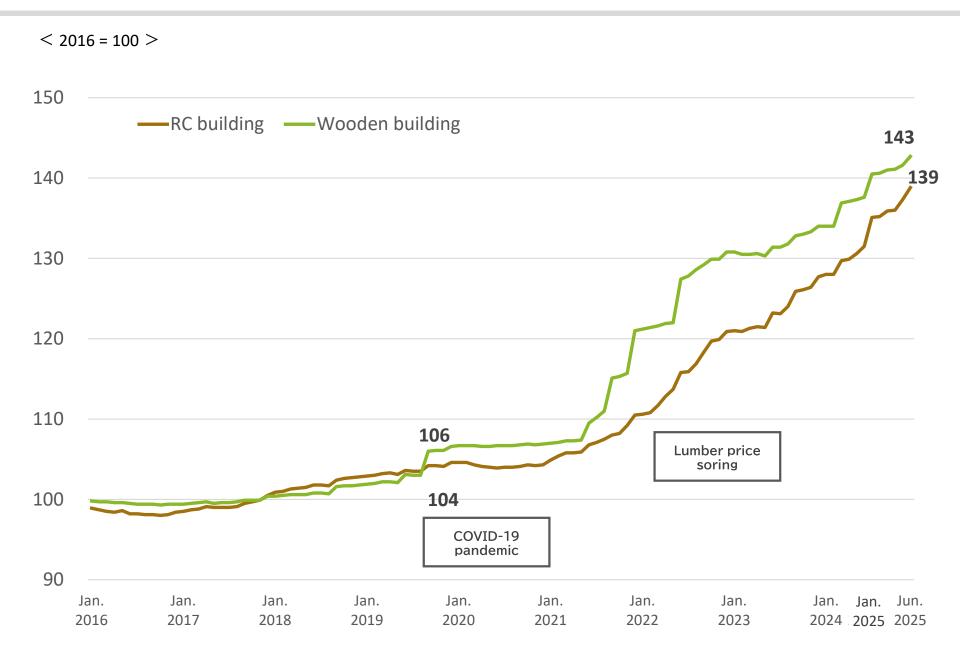
Number of construction starts & Daito's share <YoY>





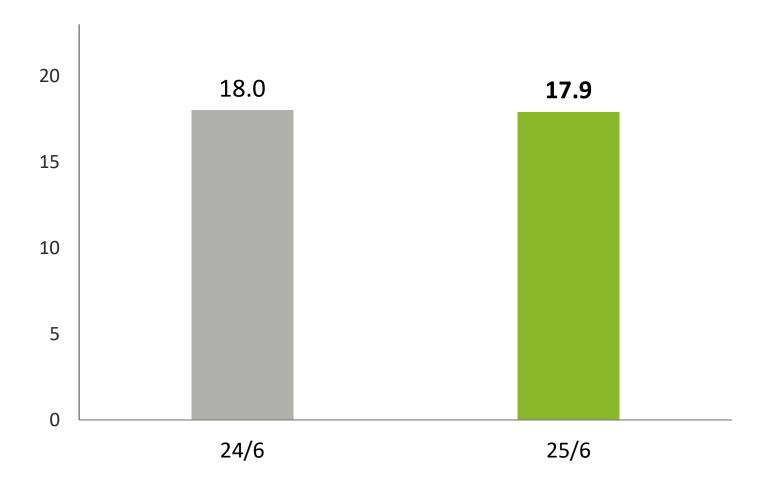
(Ministry of Land, Infrastructure, Transport and Tourism: "Housing Starts Statistics")





Reference: Public Interest Incorporated Foundation Construction Research Institute "Construction Price Index and Construction Cost Index"

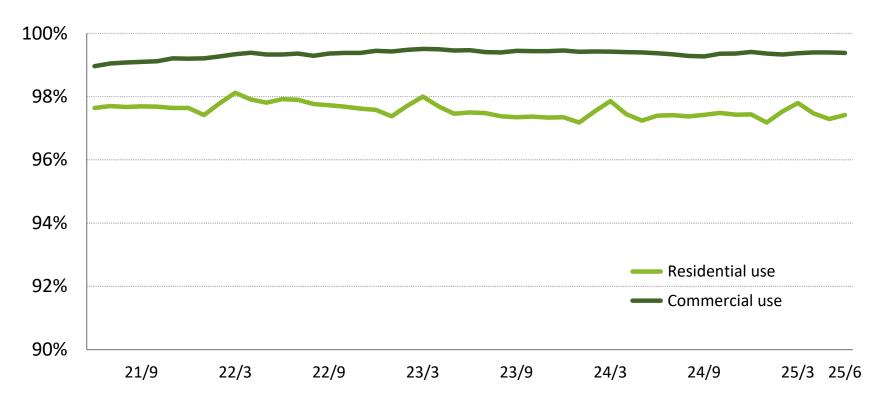
Number of tenant recruitment / representatives / month

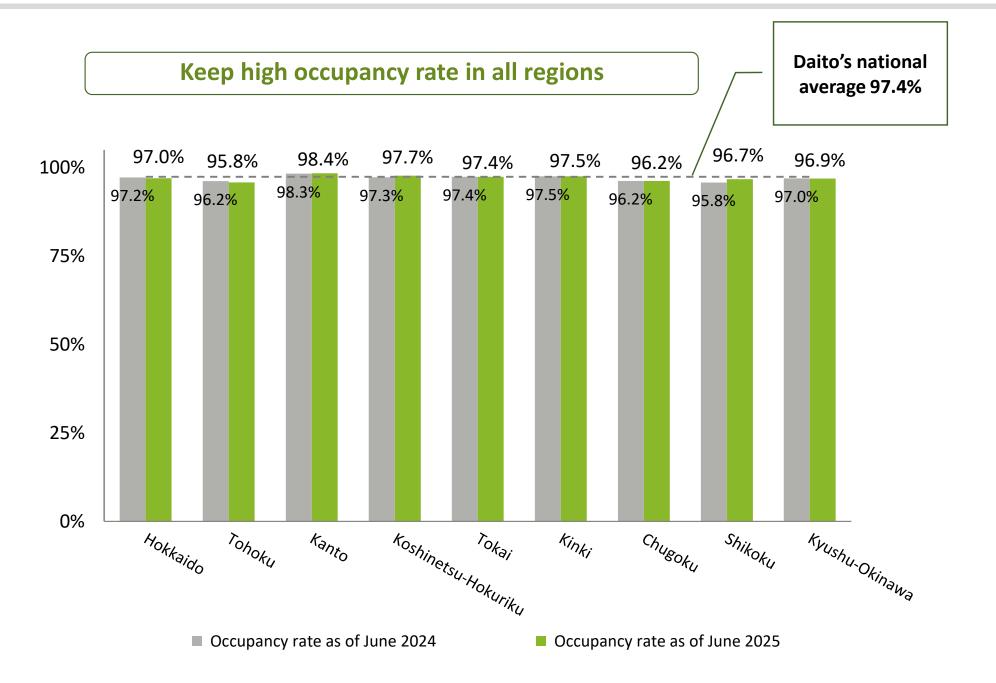


Transition of rent-based occupancy rate

Rent-based occupancy rate	21/6	22/6	23/6	24/6	25/6	YoY
Residential use (%)	97.6%	97.9%	97.5%	97.4%	97.4%	±0.0p
Commercial use (%)	99.0%	99.3%	99.5%	99.4%	99.4%	±0.0p

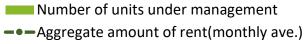
Rent-based occupancy rate

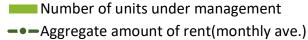


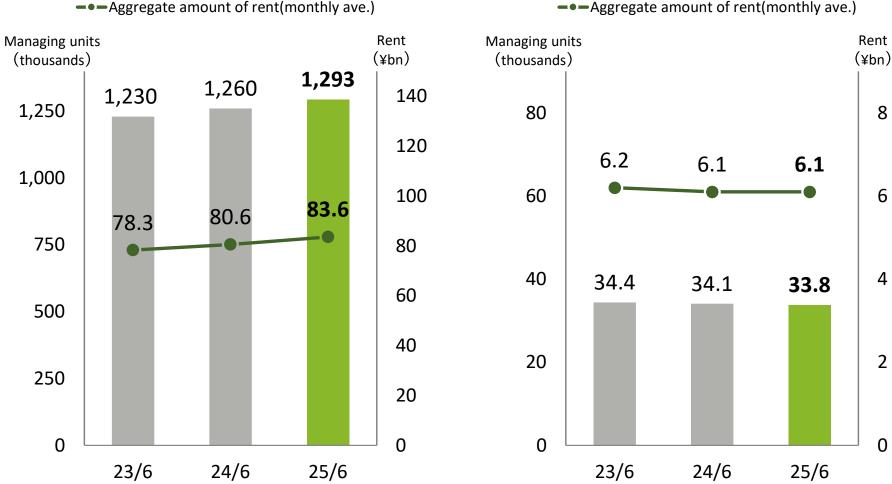


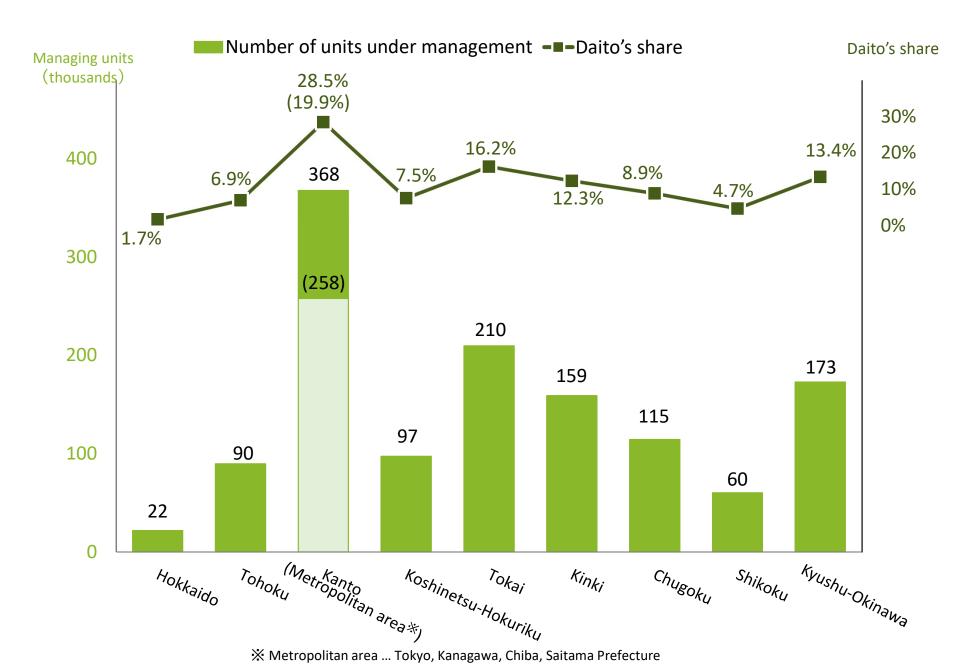
Residential use

Commercial use









Transition of number of employees in each business section (Main 3 companies)

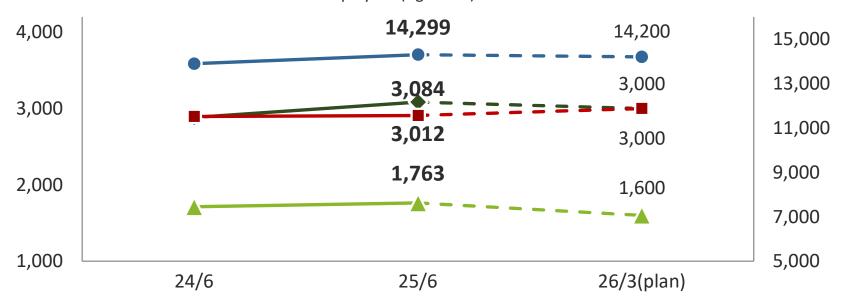
	24/6	25/6	YoY	26/3 〈plan〉
Total employees	13,894	14,299	+405	14,200
Sales representative in construction business	2,896	2,909	+13	3,000
Engineers	2,884	3,084	+200	3,000
Sales representative In real estate business	1,713	1,763	+50	1,600



Sales representative in real estate business

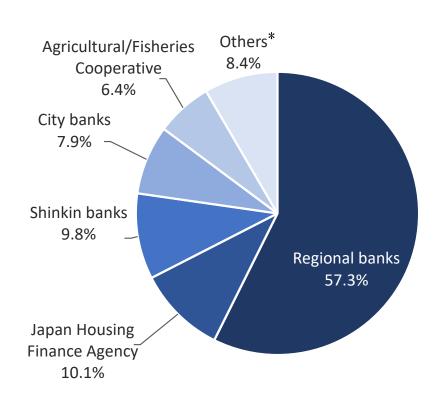
-■**-**Sales representative in construction business

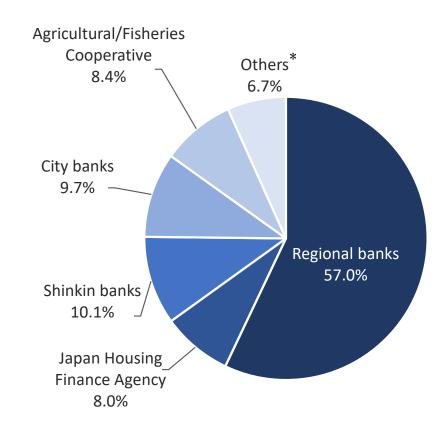
Total employees (right axis)



FY25/3

FY26/3 1Q





*Others: new types of banks (online banks, etc.), life insurance companies, etc.

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