

Report on Settlement of FY ended March 31, 2025



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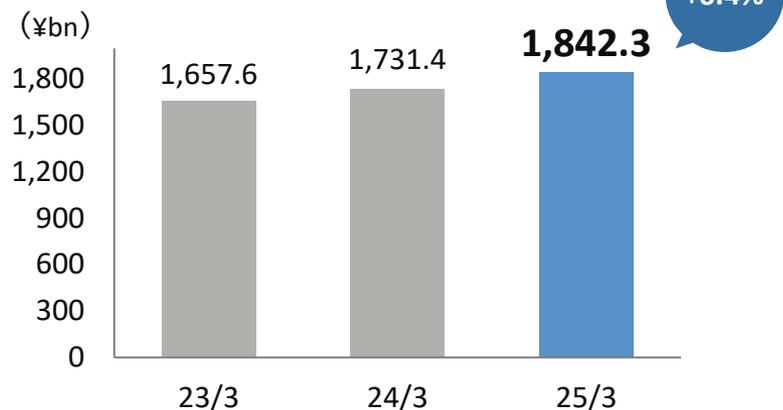
I . Results of FY ended March 31, 2025

Highlights (FY2025 ending March)

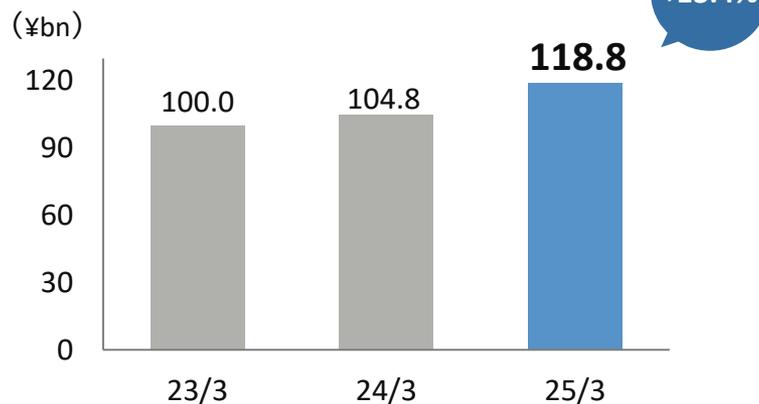
Results of FY ended March 31, 2025	Achieved higher sales and profits (YoY) and landed on a higher-than-planned performance.
Key Figures	Orders received : ¥596.9bn (+1.1% YoY) Occupancy rate (rent basis) : 97.8% as of March (Δ0.1p YoY)
Management Index	ROE : 21.5% (+3.1p YoY)
Shareholder Return	Annual dividend : ¥714 (+¥159 YoY) Payout ratio : 50%

● : YoY

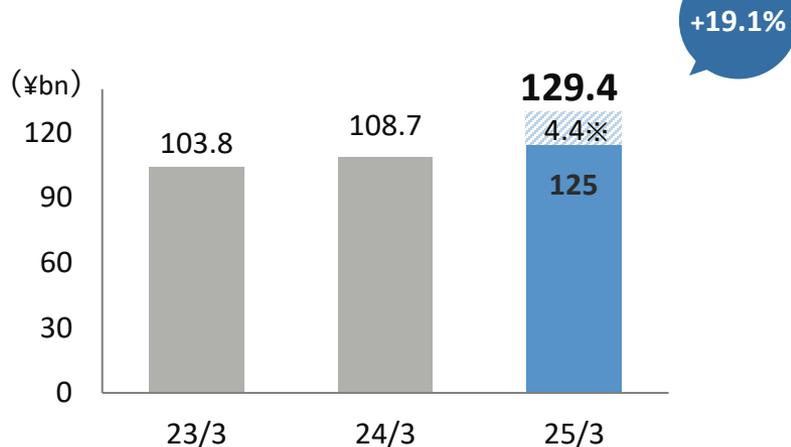
Net sales



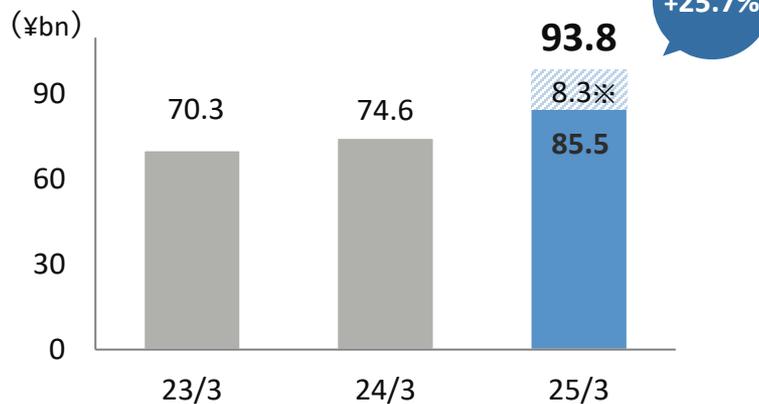
Operating income



Ordinary income

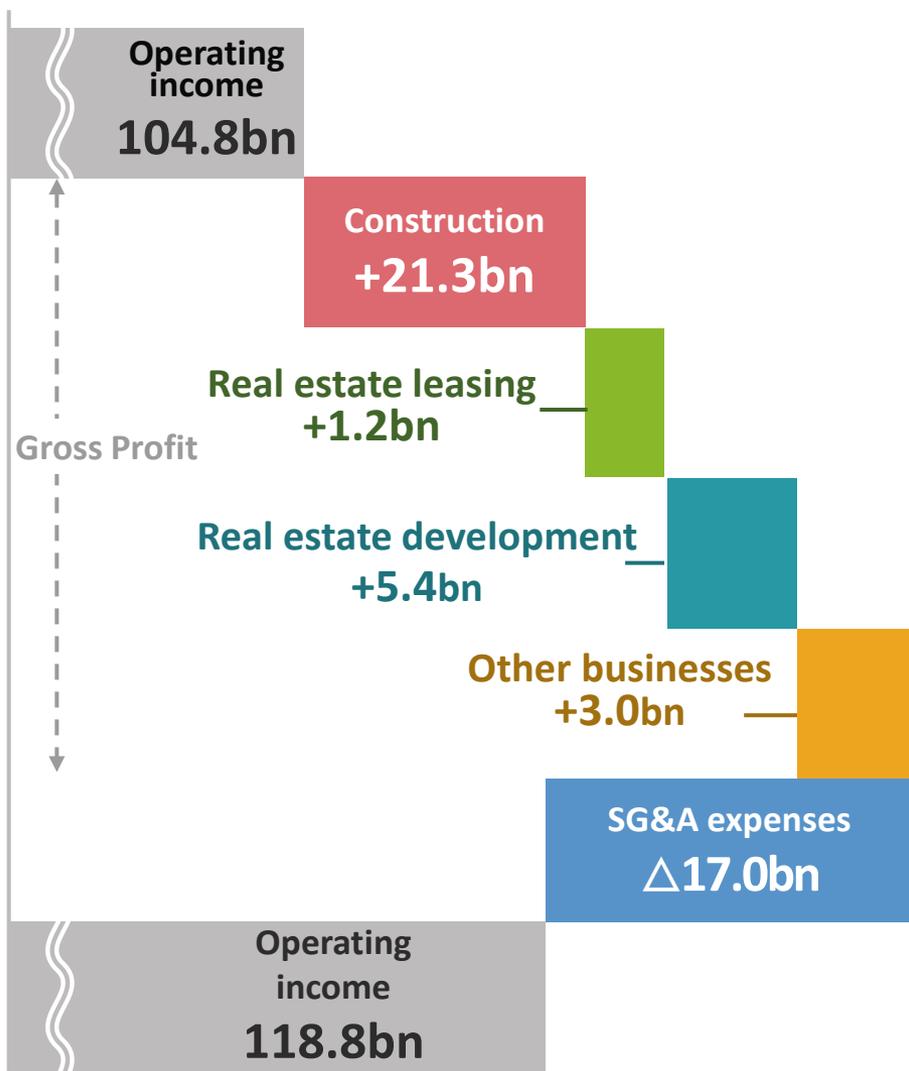


Net income attributable to owners of parent



* Increase in profits due to special factors (Sale of shares held, exchange gains, etc.)

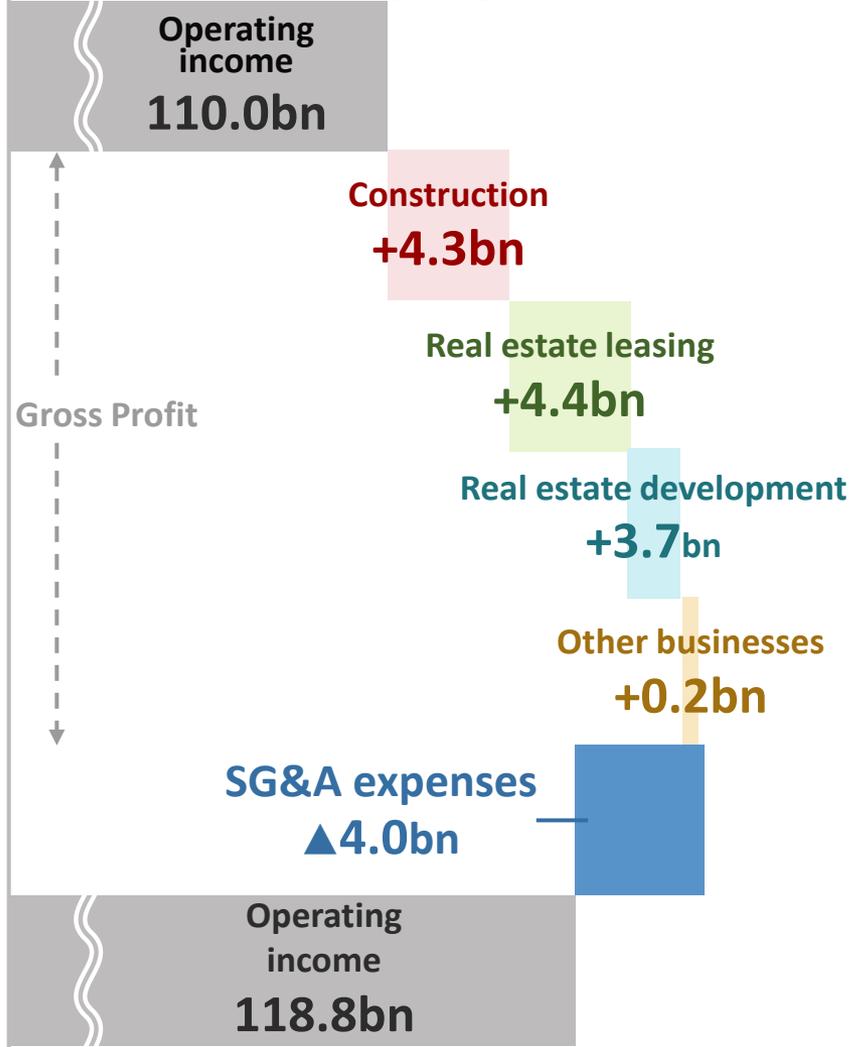
Profit & Loss by segment



Major factors of fluctuation <+¥14bn YoY>

Construction +¥21.3bn	Completed construction (¥492.4bn→¥540.9bn)	+¥11.38bn
	Gross profit margin (23.5%→25.3%)	+¥10.01bn
Real estate leasing +¥1.2bn	Real estate management business	+¥0.10bn
	Guarantee business	Δ¥0.21bn
	Restoration to original condition or repairing construction	+¥0.72bn
	Leasing business	Δ¥0.83bn
	Others	+¥1.44bn
Real estate development +¥5.4bn	Investment condominium business	+¥1.63bn
	Renovation and resale, development business	+¥3.84bn
Other businesses +¥3.0bn	Overseas hotel business	+¥1.22bn
	Flexible workspace business	+¥0.45bn
	Gas business	+¥0.69bn
SG&A expenses Δ¥17.0bn	Personnel expenses	Δ¥7.86bn
	System maintenance expenses	Δ¥1.98bn
	Advertising & general publicity expenses	Δ¥1.96bn
	Sales promotion expenses	Δ¥1.03bn
	Other expenses	Δ¥4.18bn

Profit & Loss by segment



Major factors of fluctuation <+¥8.8bn YoY>

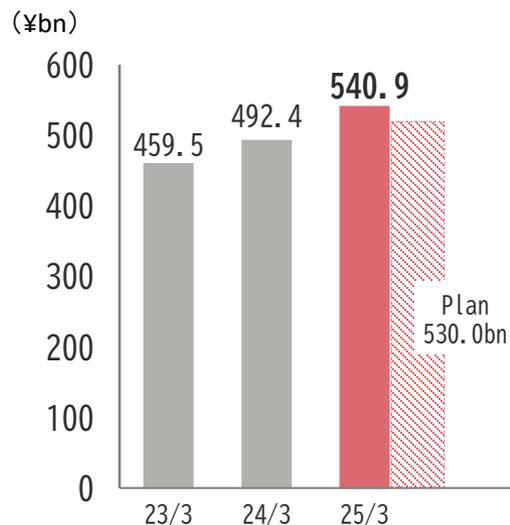
Construction +4.3bn	▪ Completed construction (¥530.0bn→¥540.9bn)	+¥2.74bn
	▪ Gross profit margin (25.0%→25.3%)	+¥1.60bn
Real estate leasing +¥4.4bn	▪ Real estate management business	+¥3.55bn
	▪ Restoration to original condition or repairing construction	+¥0.92bn
Real estate development +¥3.7bn	▪ Investment condominium business	+¥1.10bn
	▪ Renovation and resale, development business	+¥2.60bn
Other businesses +¥0.2bn	▪ Overseas hotel business	+¥0.69bn
	▪ Care business	△¥0.17bn
	▪ Others	△¥0.23bn
SG&A expenses △¥4.0bn	▪ Personnel expenses	△¥3.03bn
	▪ Advertising & general publicity expenses	△¥0.14bn
	▪ Other expenses	△¥0.84bn

Profit & Loss by segment (Construction business - 1)

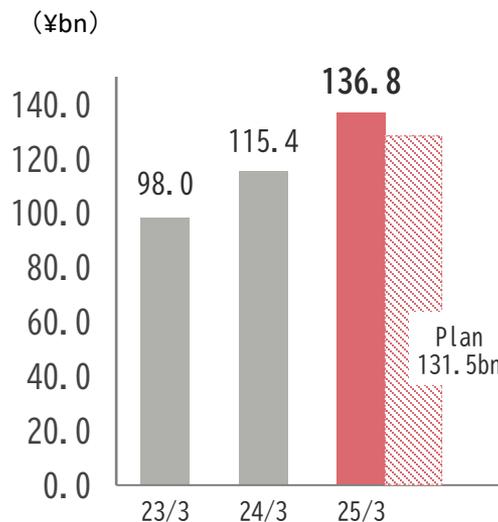
(¥bn)

	2024/3	2025/3	(YoY)
Net sales	492.4	540.9	(+9.9%)
Gross profit	115.4	136.8	(+18.5%)
Operating income	28.9	47.1	(+63.1%)

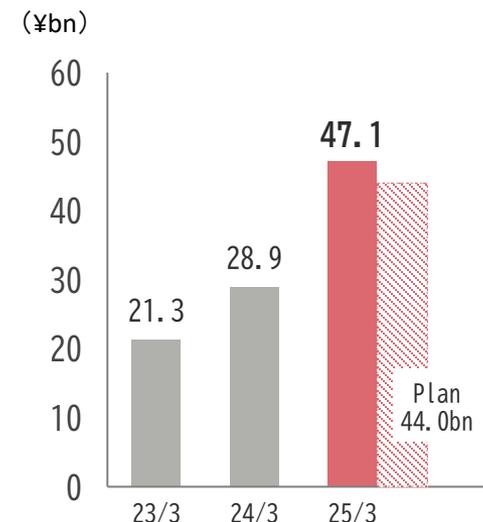
Net sales



Gross profit



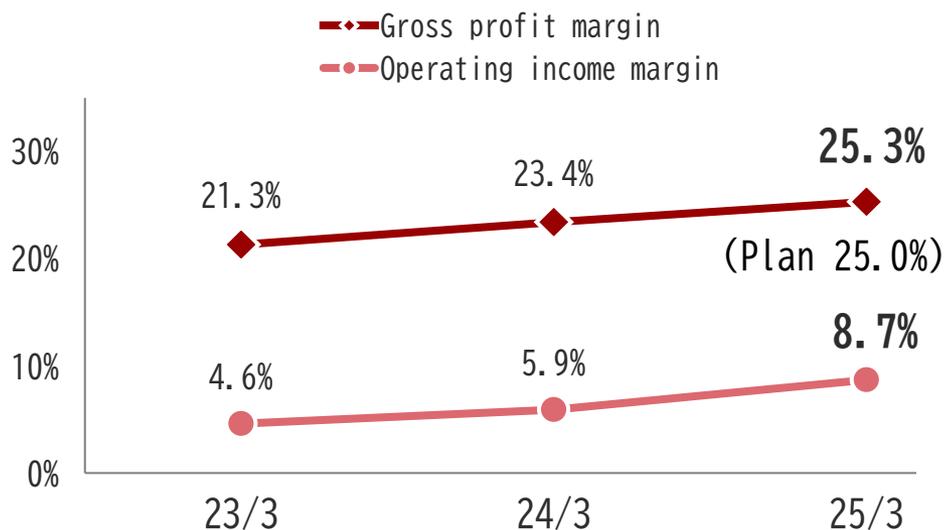
Operating income



Profit & Loss by segment (Construction business - 2)

	2024/3	2025/3	(YoY)
Gross profit margin	23.4%	25.3%	(+1.9p)
Operating income margin	5.9%	8.7%	(+2.8p)

Gross profit margin / Operating income margin



Major breakdown of the variance (+1.9p YoY)

- ① Price revision +3.5p
- ② Labor cost Δ1.0p
- ③ Material cost Δ1.6p
- ④ Imported materials +1.0p

Major breakdown of the variance (+0.3p for plan)

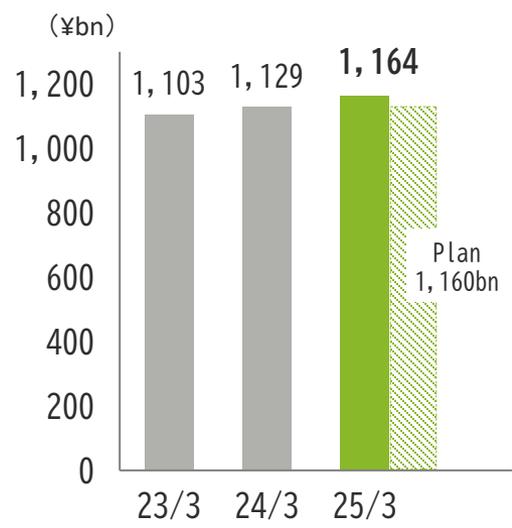
- ① Price revision +0.5p
- ② Labor cost +0.2p
- ③ Material cost Δ0.7p
- ④ Imported materials +0.3p

Profit & Loss by segment (Real estate leasing business - 1)

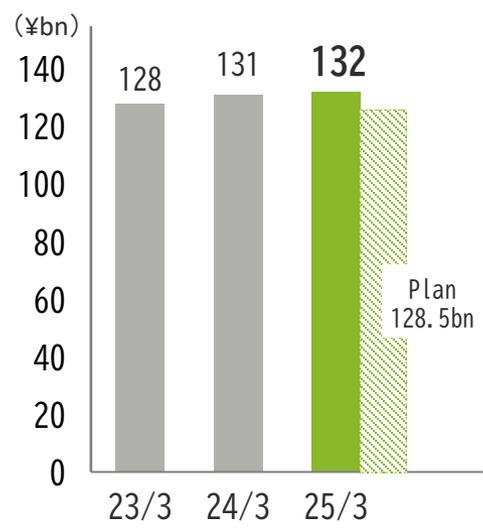
(¥bn)

	2024/3	2025/3	(YoY)
Net sales	1,129.1	1,164.6	(+3.1%)
Gross profit	131.7	132.9	(+0.9%)
Operating income	82.0	80.3	(△2.1%)

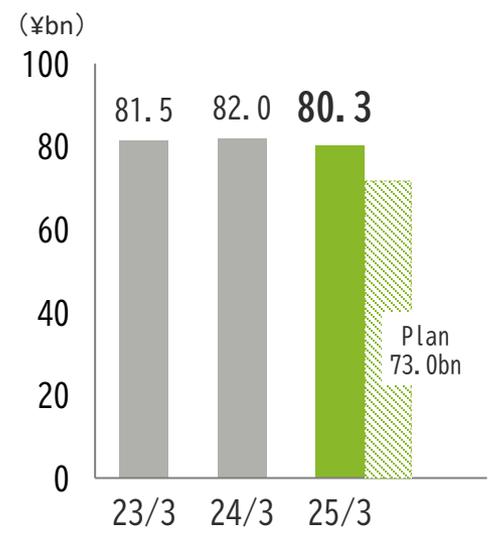
Net sales



Gross profit

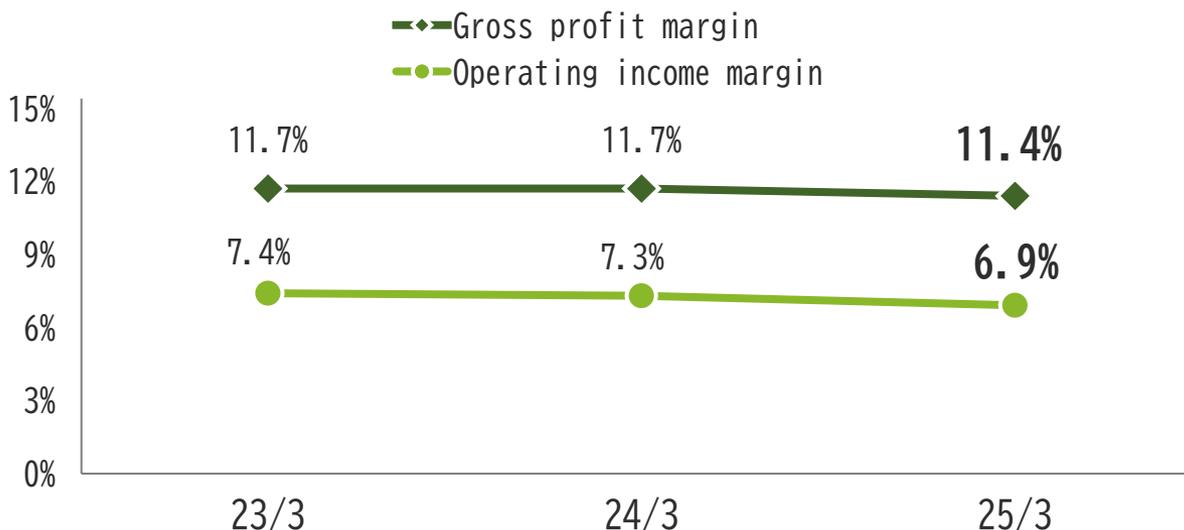


Operating income



	2024/3	2025/3	(YoY)
Gross profit margin	11.7%	11.4%	(Δ0.3p)
Operating income margin	7.3%	6.9%	(Δ0.4p)

■ Gross profit margin / Operating income margin

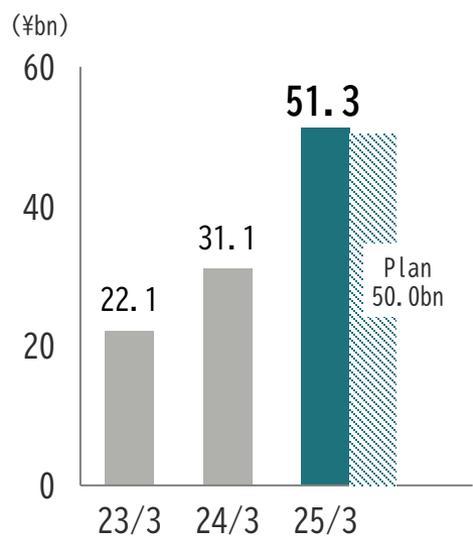


Profit & Loss by segment (Real estate development business - 1)

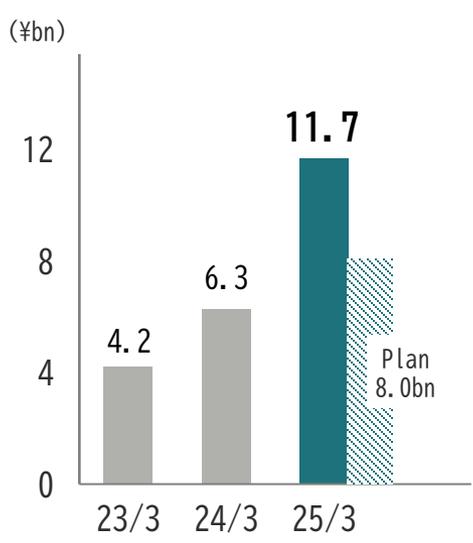
(¥bn)

	2024/3	2025/3	(YoY)
Net sales	31.1	51.3	(+64.8%)
Gross profit	6.3	11.7	(+86.2%)
Operating income	2.1	5.1	(+142.0%)

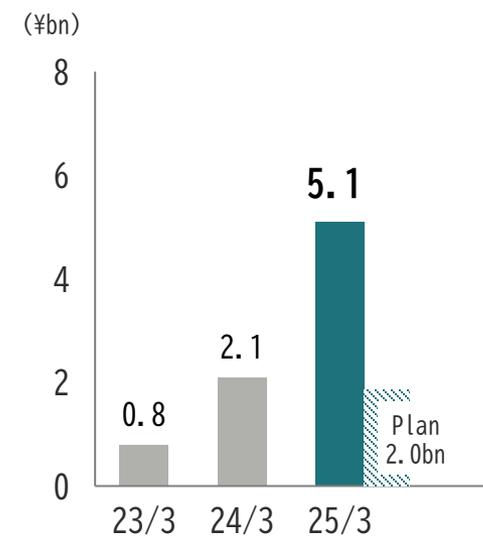
■ Net sales



■ Gross profit

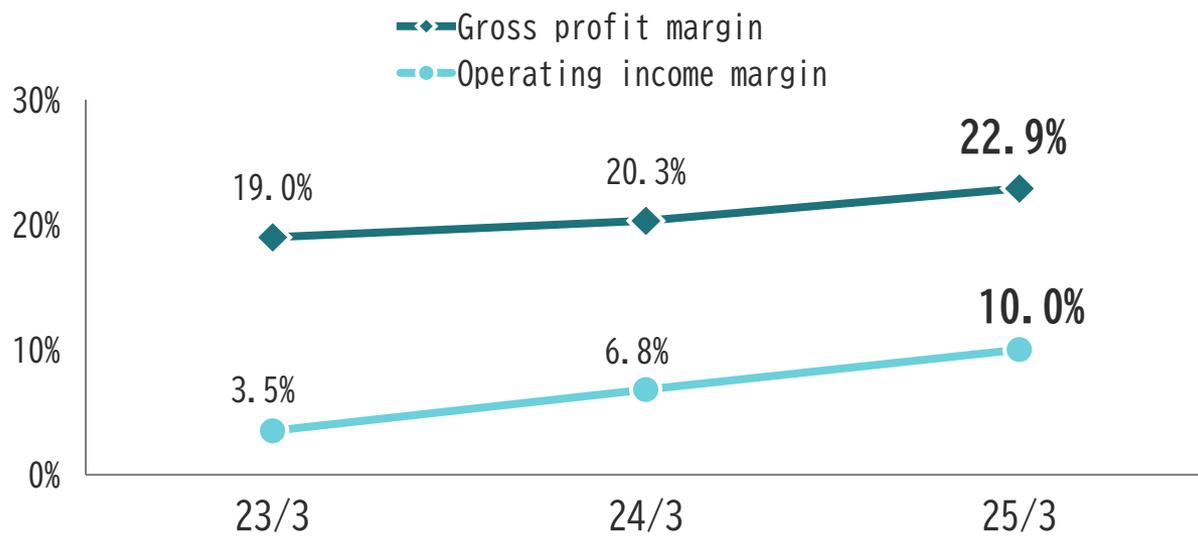


■ Operating income



	2024/3	2025/3	(YoY)
Gross profit margin	20.3%	22.9%	(+2.6p)
Operating income margin	6.8%	10.0%	(+3.2p)

■ Gross profit margin / Operating income margin

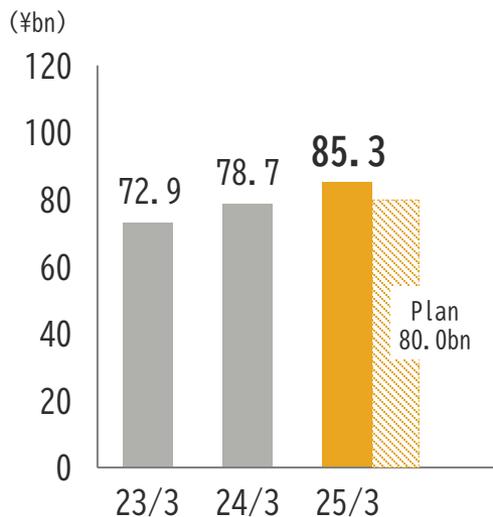


Profit & Loss by segment (Other businesses)

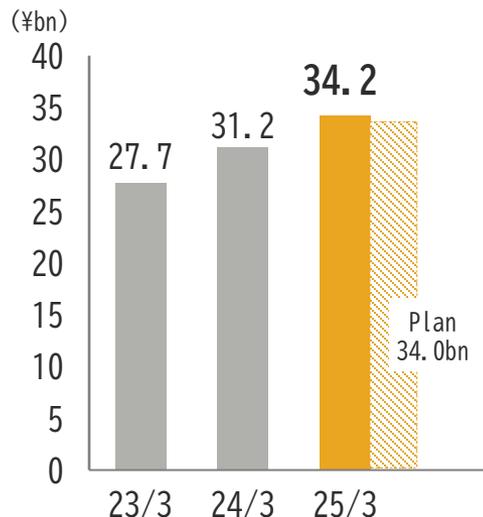
(¥bn)

	2024/3	2025/3	(YoY)
Net sales	78.7	85.3	(+8.5%)
Gross profit	31.2	34.2	(+9.7%)
Operating income	18.3	19.8	(+8.3%)

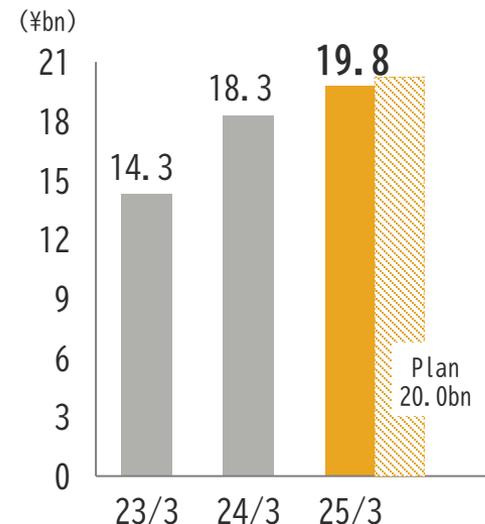
Net sales



Gross profit



Operating income

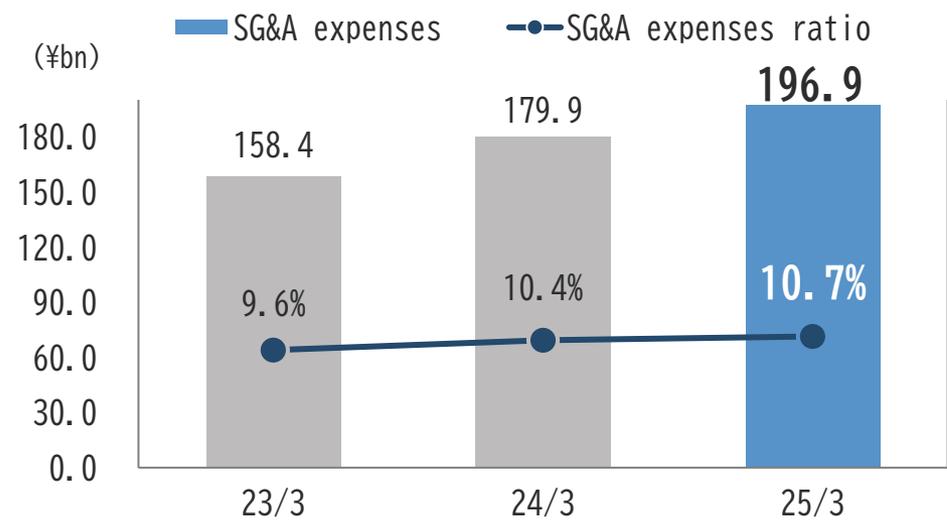


(¥bn)

	2024/3	2025/3	(YoY)
SG&A expenses	179.9	196.9	(+9.5%)
SG&A expenses ratio	10.4%	10.7%	[+0.3p]

[] : Difference from same period in previous year

SG&A expenses / SG&A expenses ratio

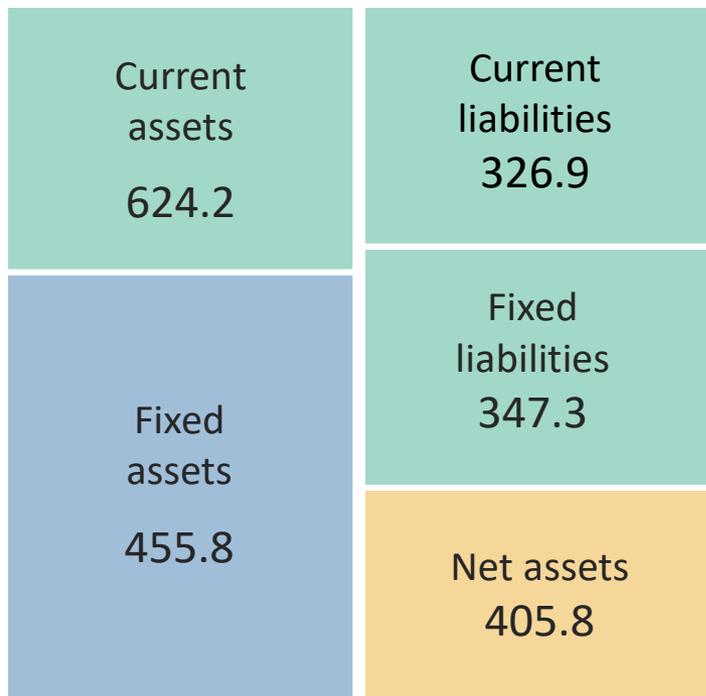


Major breakdown of the variance (+¥17.0bn YoY)	
① Personnel expenses	+¥7.86bn
② System maintenance expenses	+¥1.98bn
③ Advertising & general publicity expenses	+¥1.96bn
④ Sales promotion expenses	+¥1.03bn
④ Other expenses	+¥4.18bn

Financial review (Consolidated BS)

End of March 2024

Total assets ¥1,080.0bn

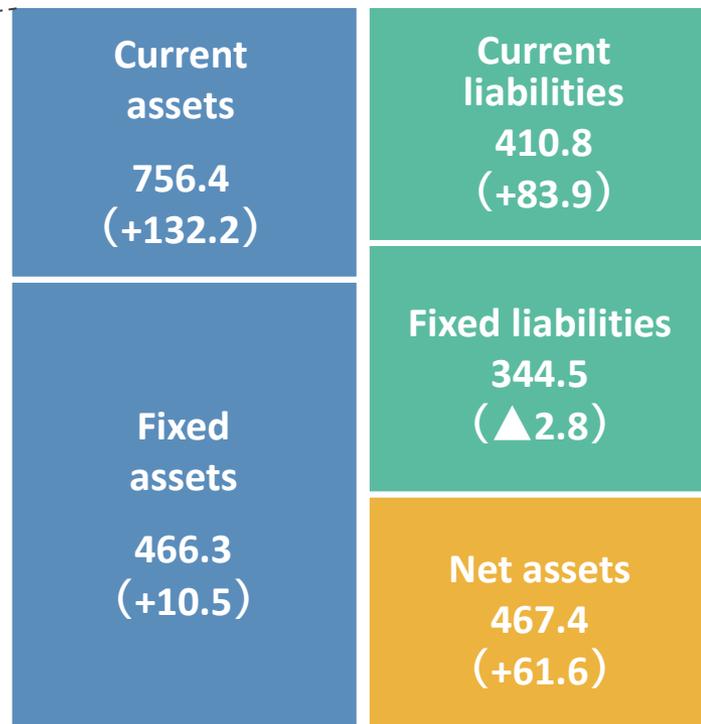


Equity ratio	37.6%
B P S	¥6,211.64
E P S	¥1,110.59

End of March 2025

Total assets ¥1,222.7bn
(+142.7bn)

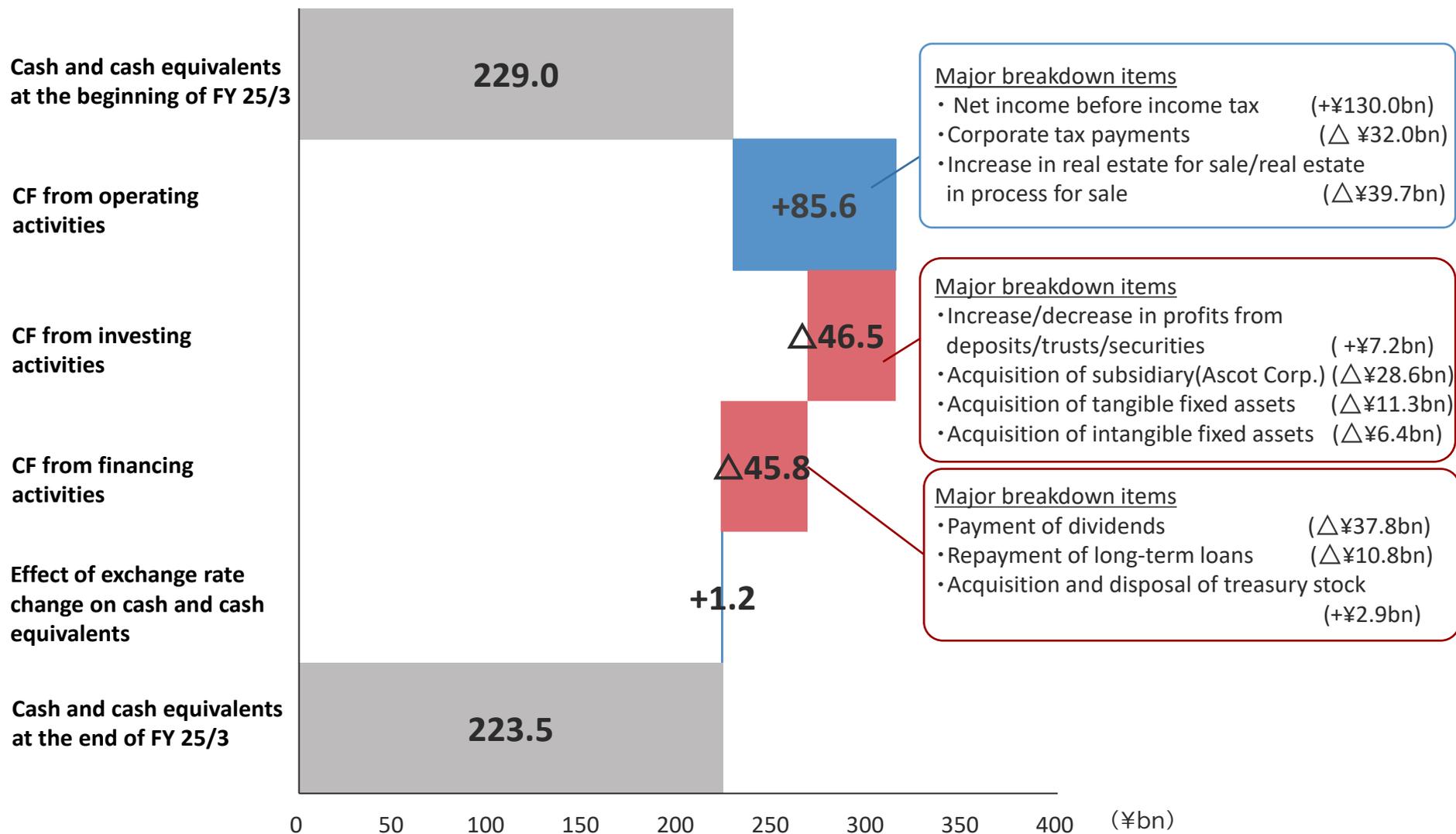
(¥bn)



Equity ratio	38.3%
B P S	¥7,073.15
E P S	¥1,428.29

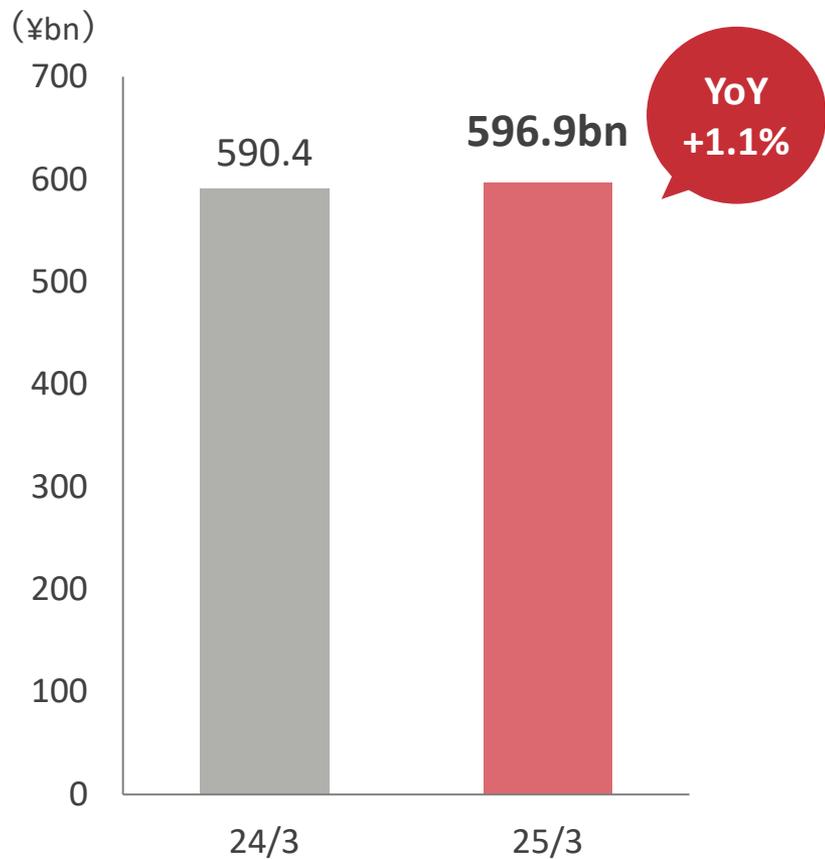
※BPS : Net assets per share
 ※EPS : Quarterly (current year) net income per share

Financial review (Consolidated CF)

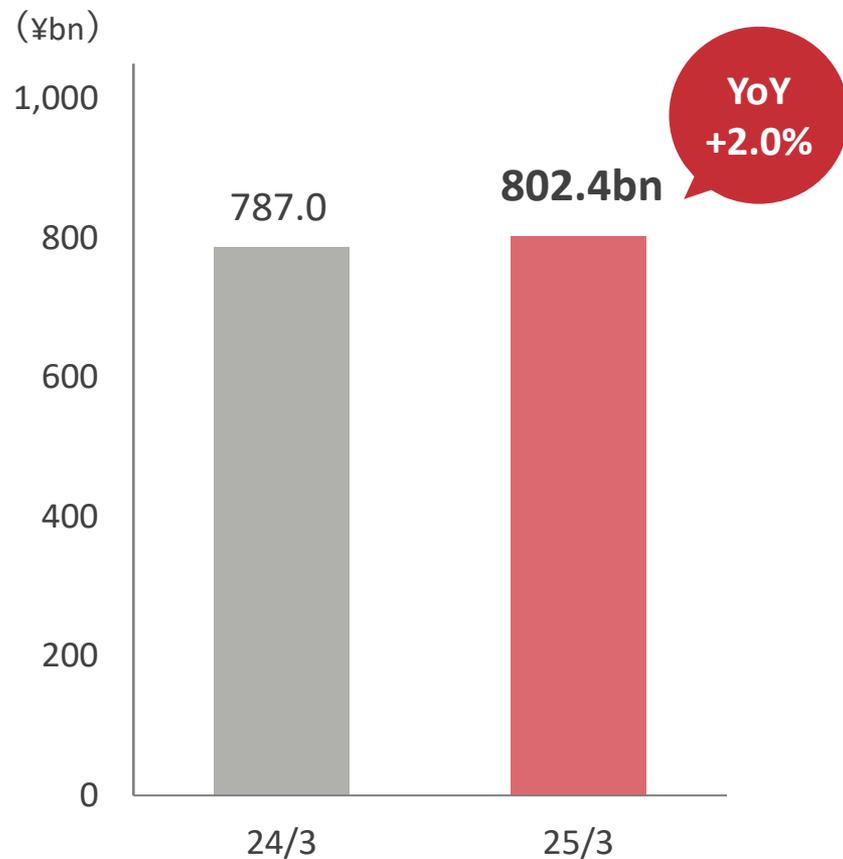


II . Key Figures

Orders received

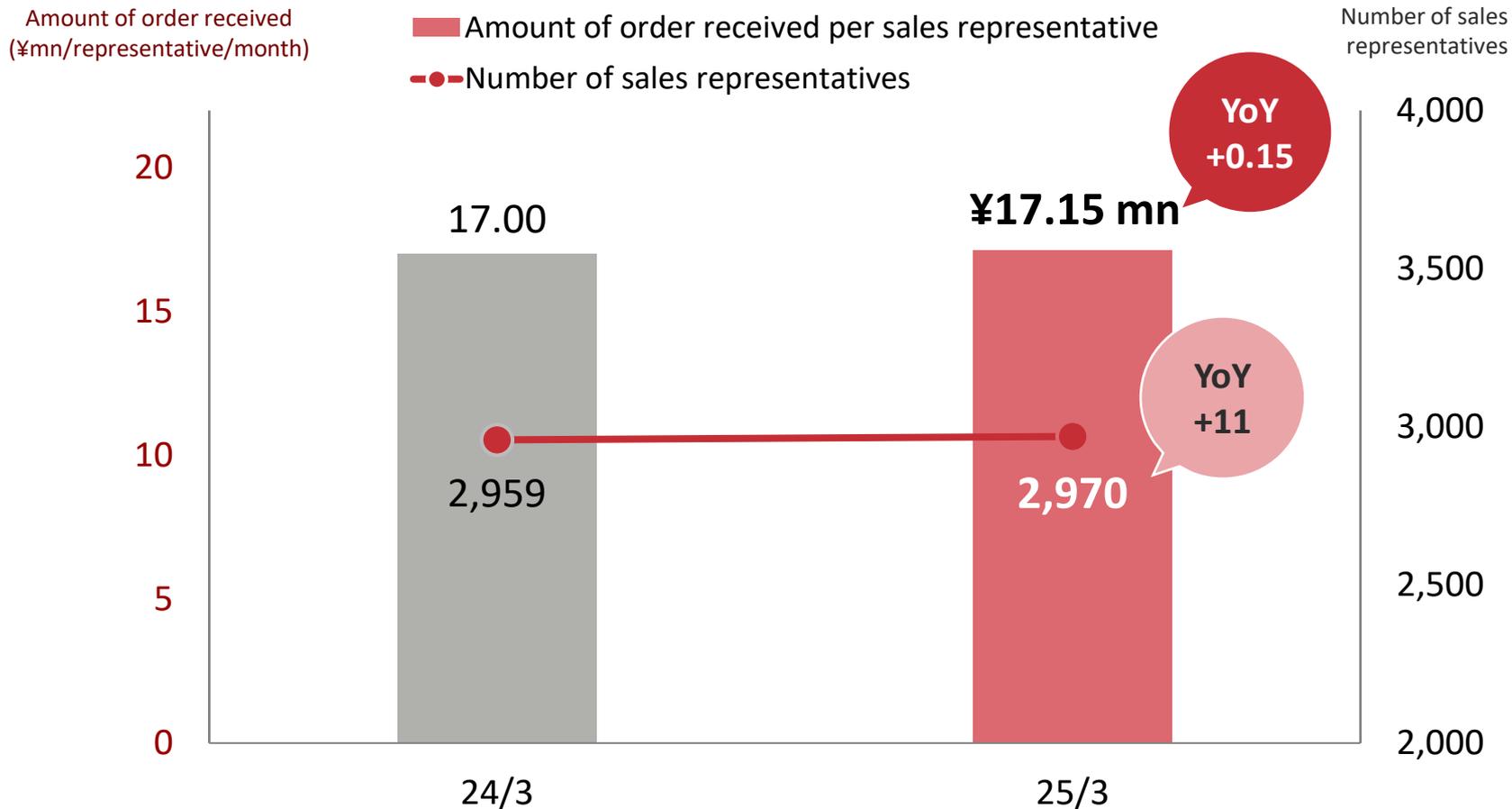


Orders in hand

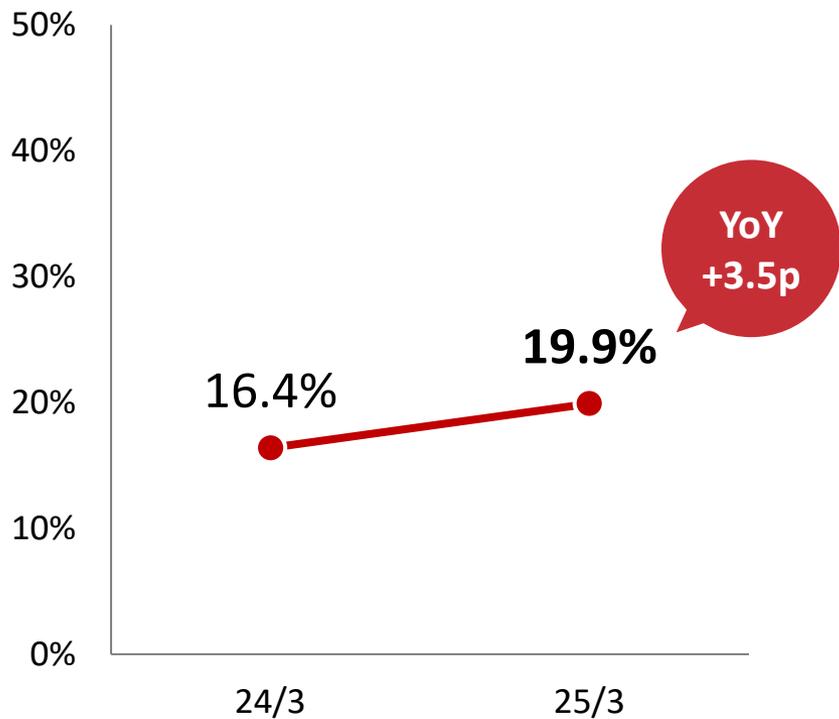


Orders received (Efficiency in receiving orders)

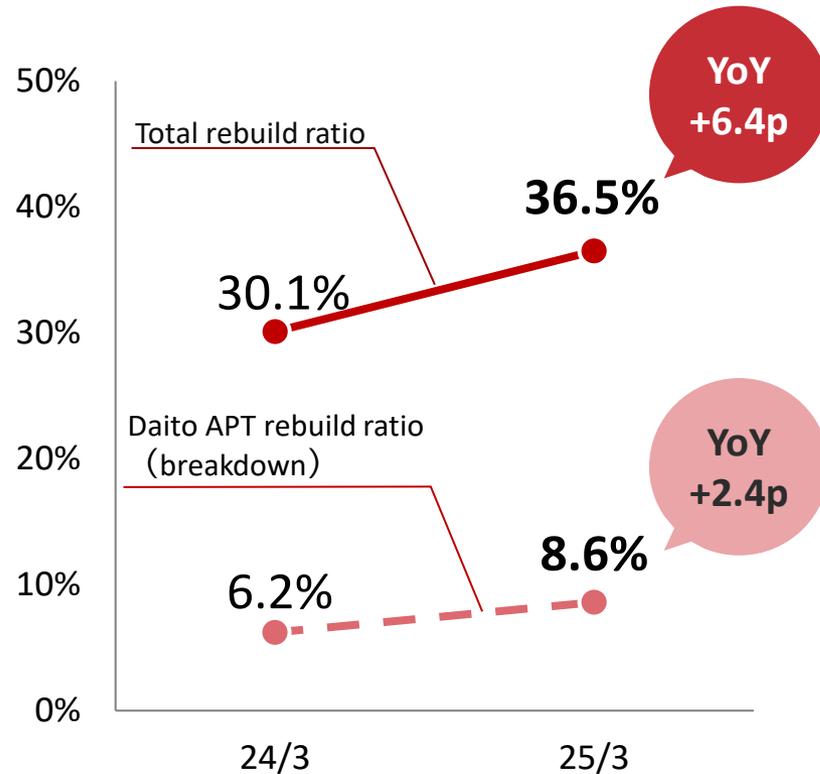
- Amount of order received per sales representative
- Number of sales representatives



Mid-rise ratio※1



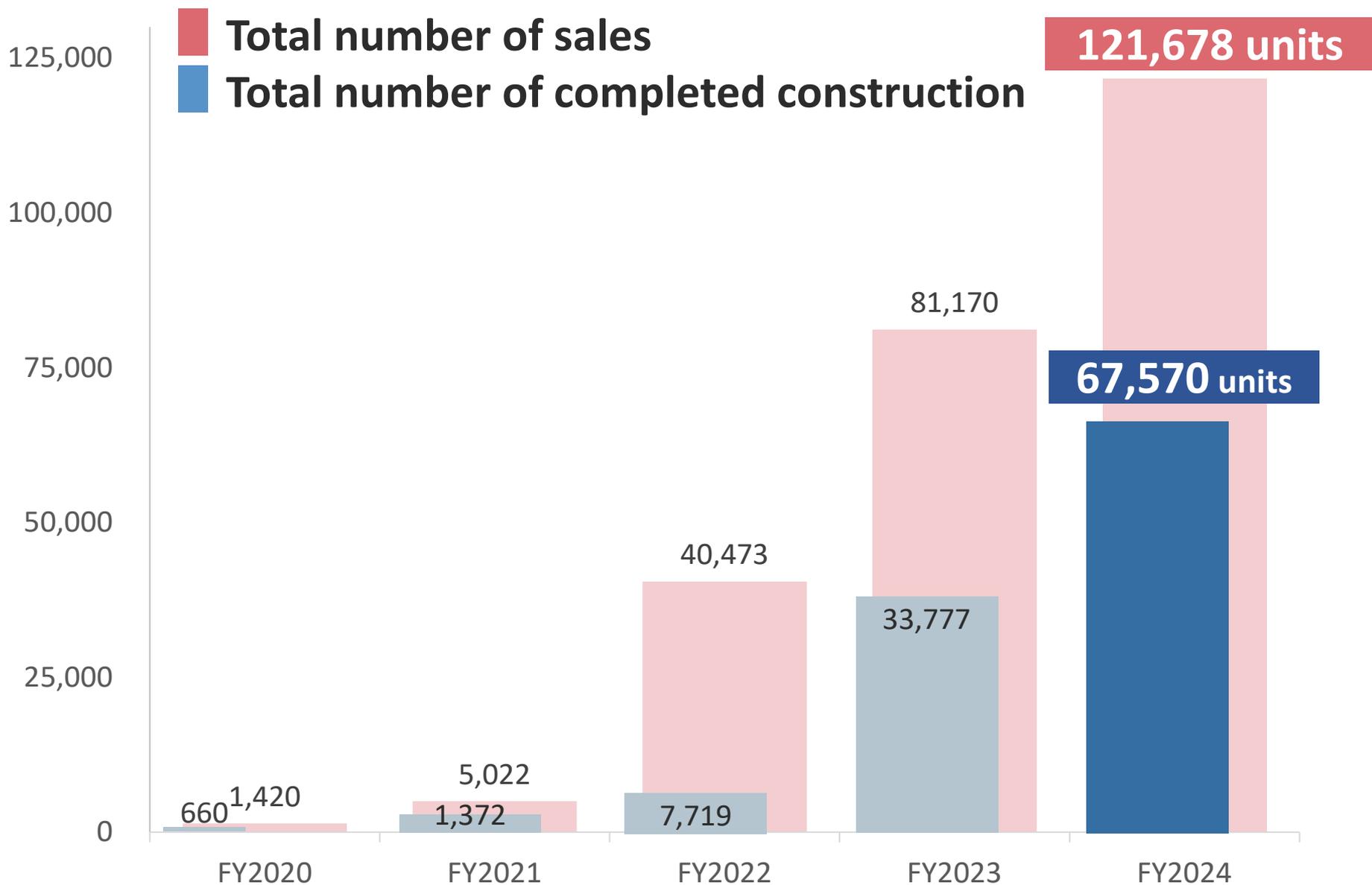
Rebuild ratio※2



※1 Mid-rise ratio = Number of orders received for APT house with 3 or more stories / Total number of orders received

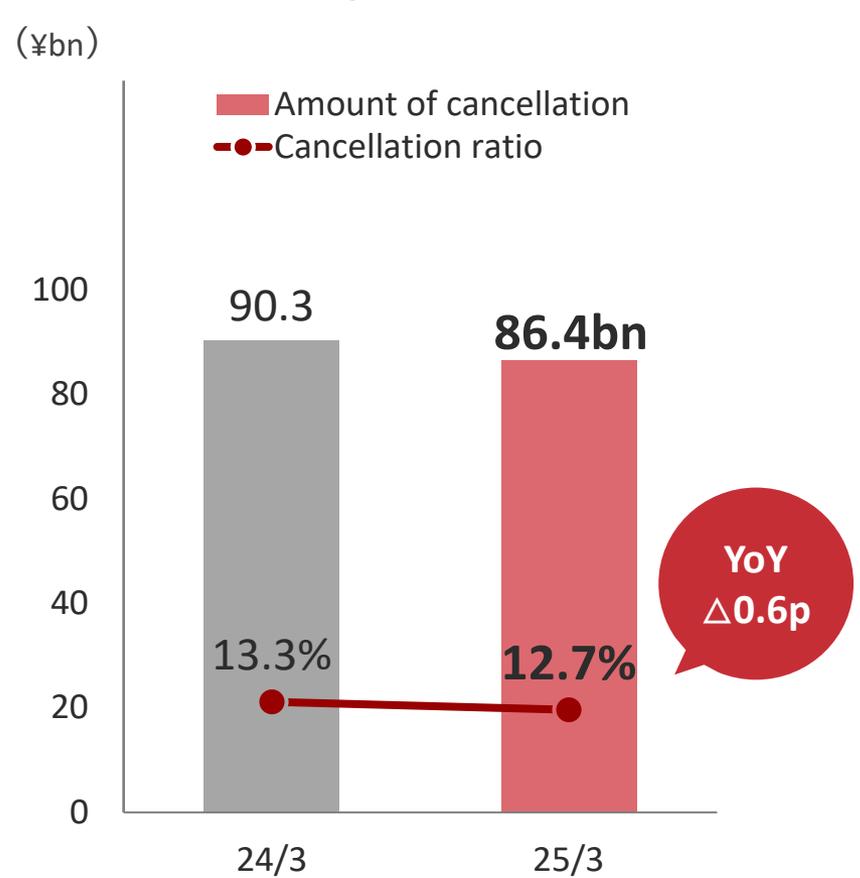
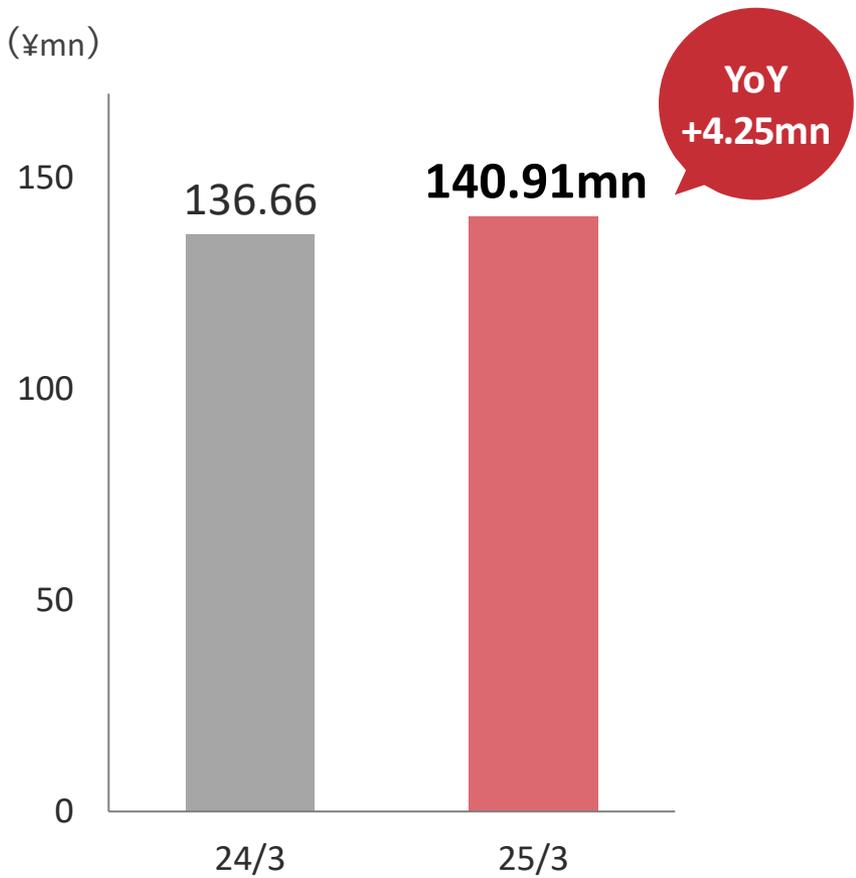
※2 Total rebuild ratio = Number of orders received for rebuilding APT / Total number of orders received
Daito APT rebuild ratio = Number of orders received for rebuilding APT built by Daito / Total number of orders received

Orders received (ZEH rental housing)



Average price of orders received※1

Amount of cancellation / Cancellation ratio※2

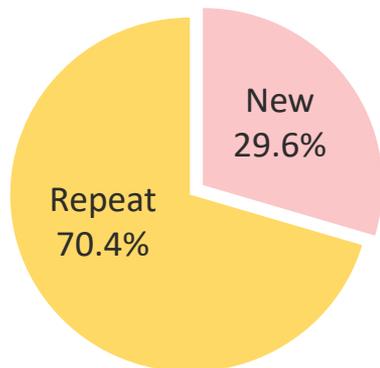


※1 Average price of order received = Amount of new orders received / Number of orders received

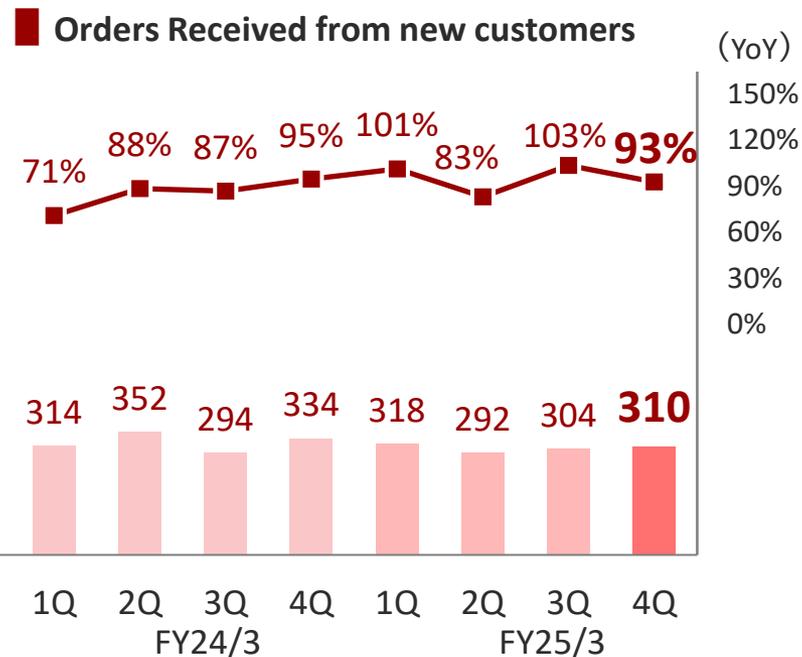
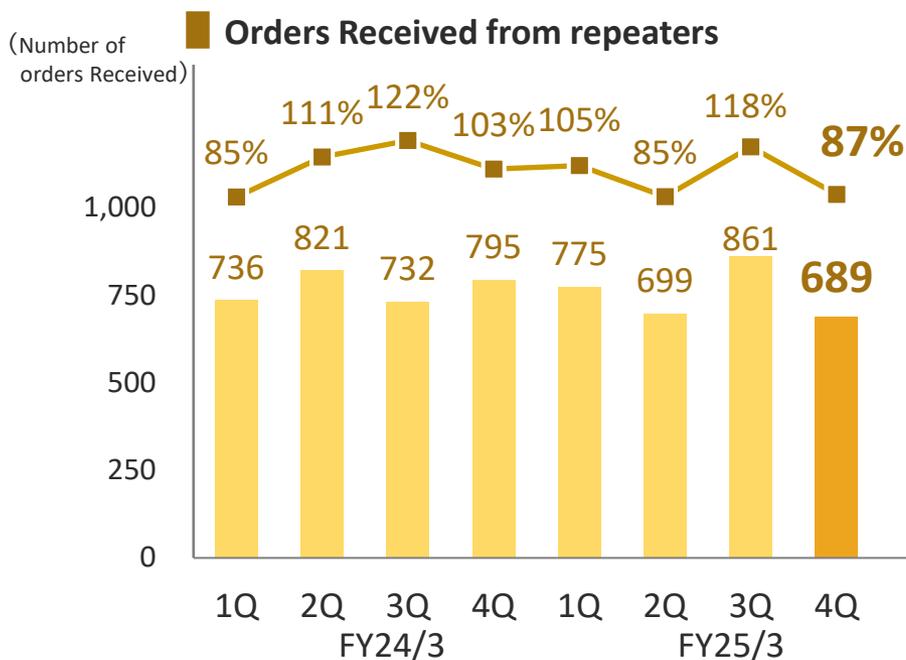
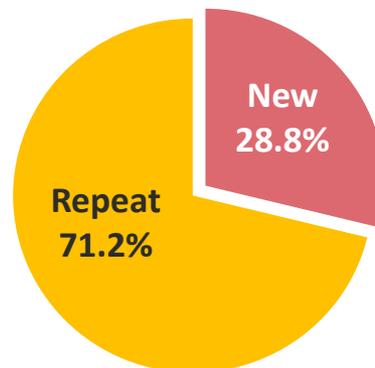
※2 Cancellation ratio = Amount of cancellation / Amount of new orders received
 Orders received = Amount of new orders received – Amount of cancellation

Orders received (Number of orders received & their channels)

FY24/3 full-year

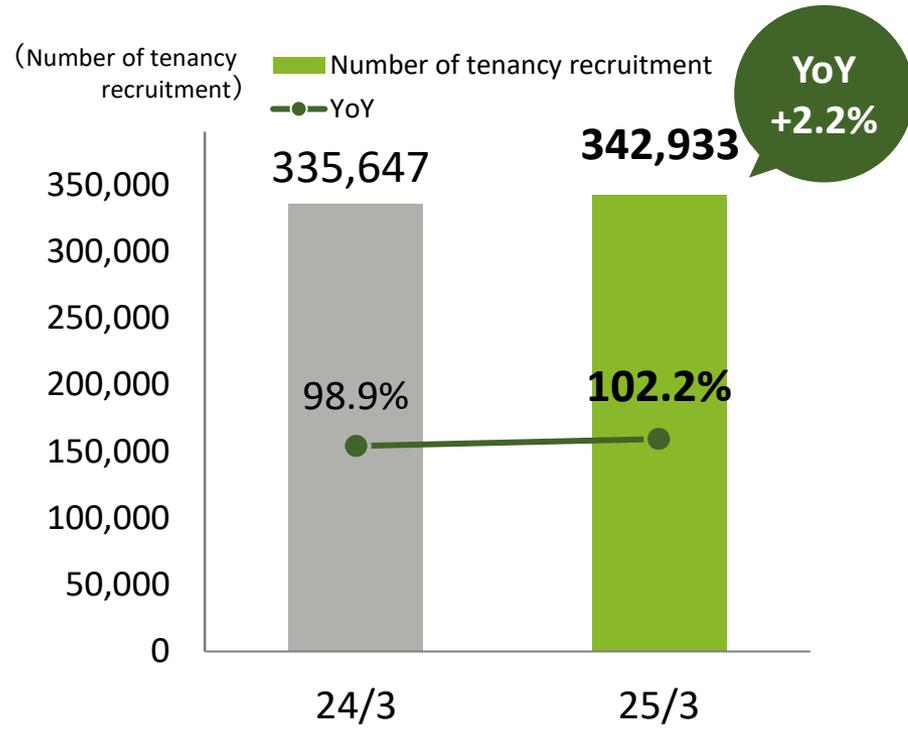


FY25/3 full-year

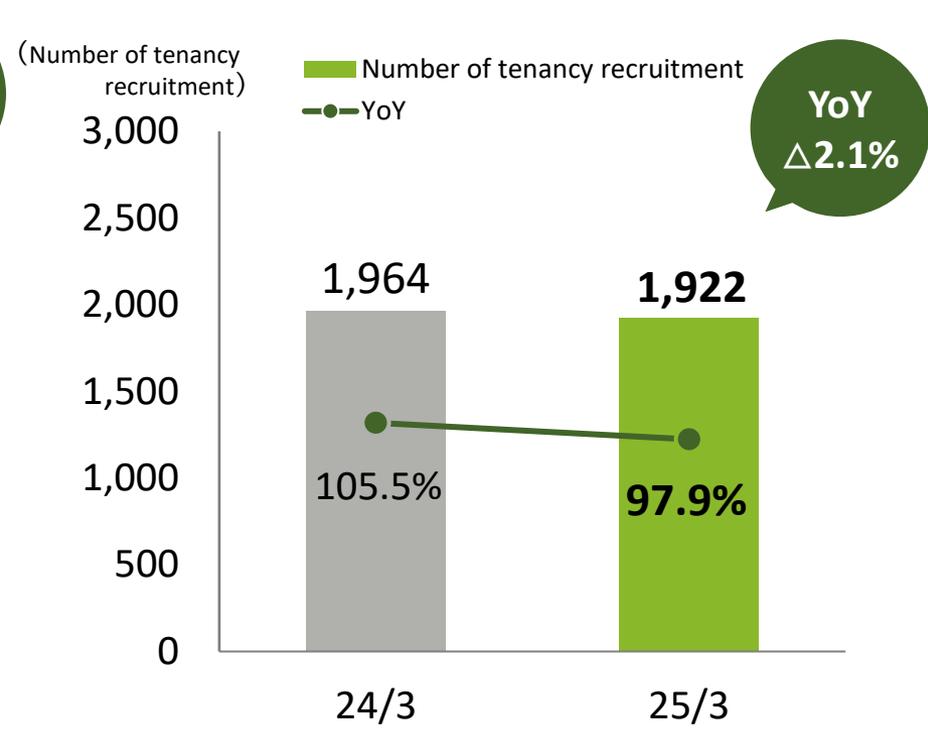




Residential use



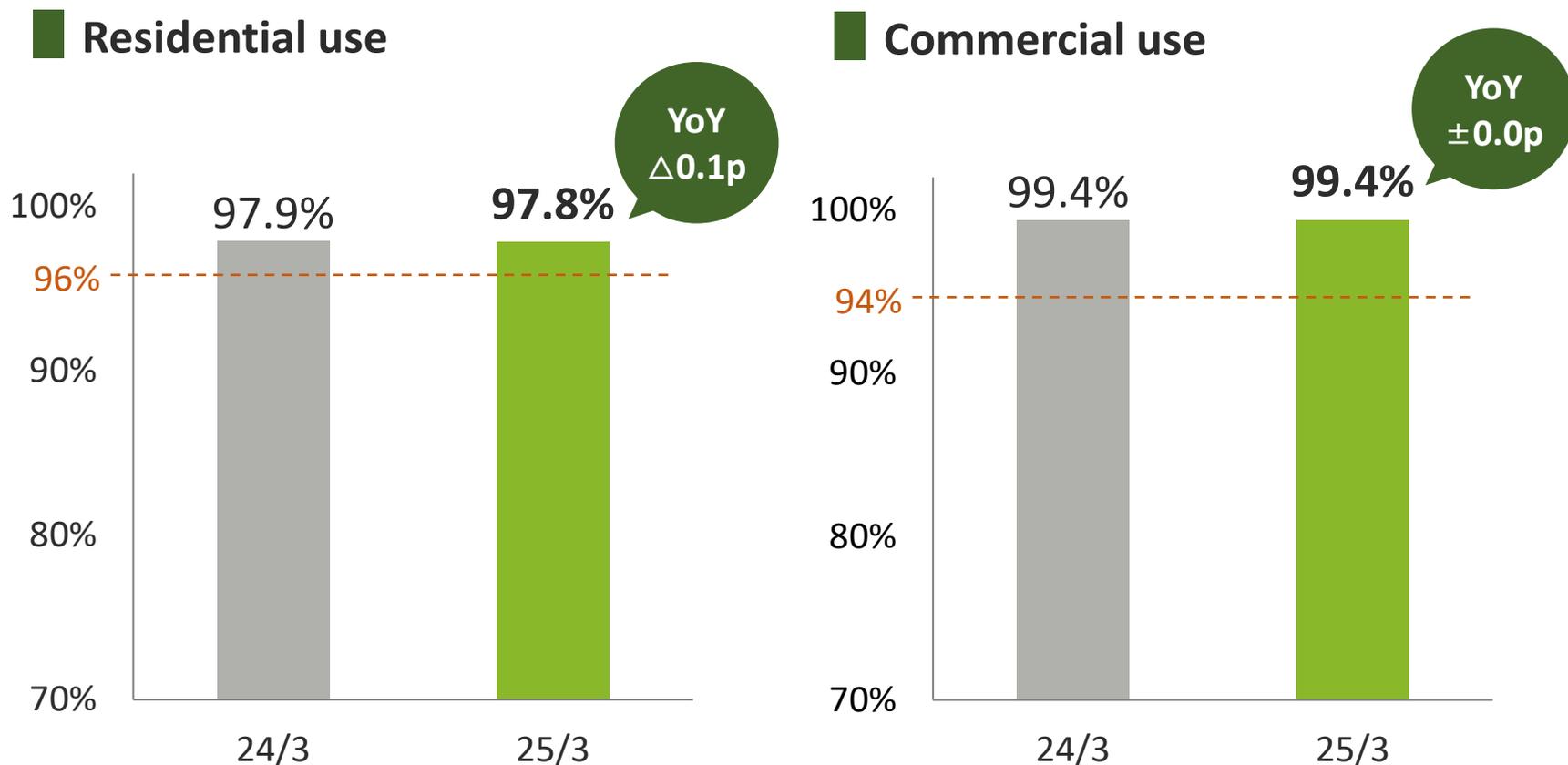
Commercial use



※Including the number of tenant recruitment for units managed by other companies

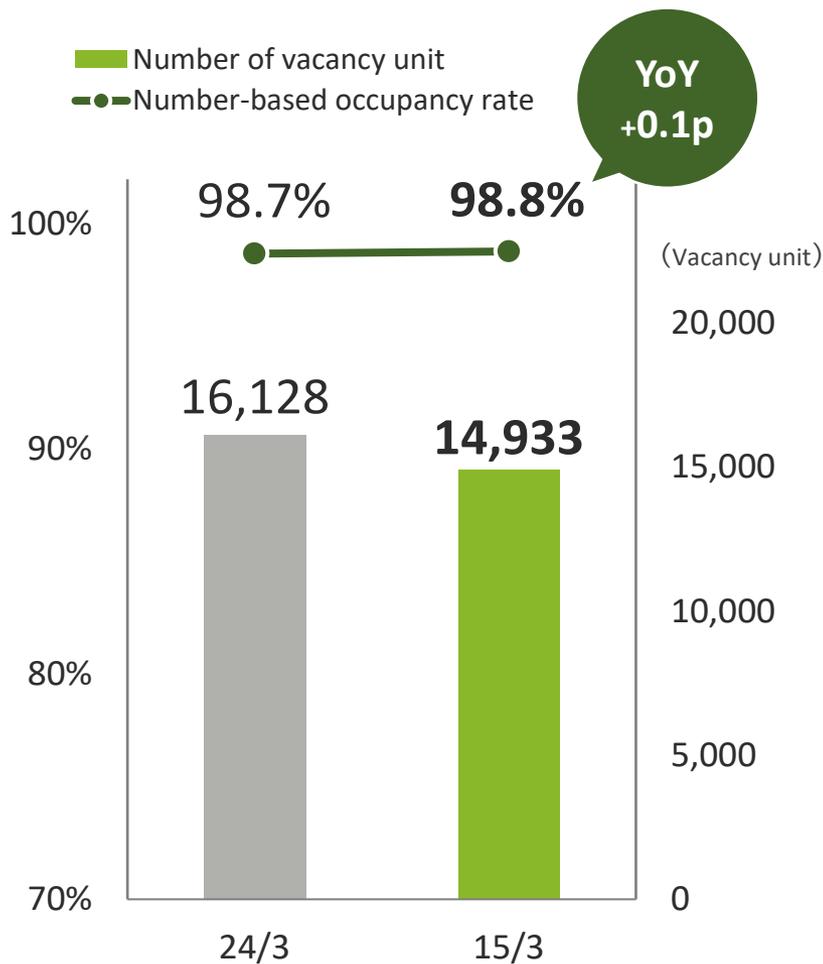
Continuously maintains sound level of occupancy

(Residential use : 96% / Commercial use : 94%)

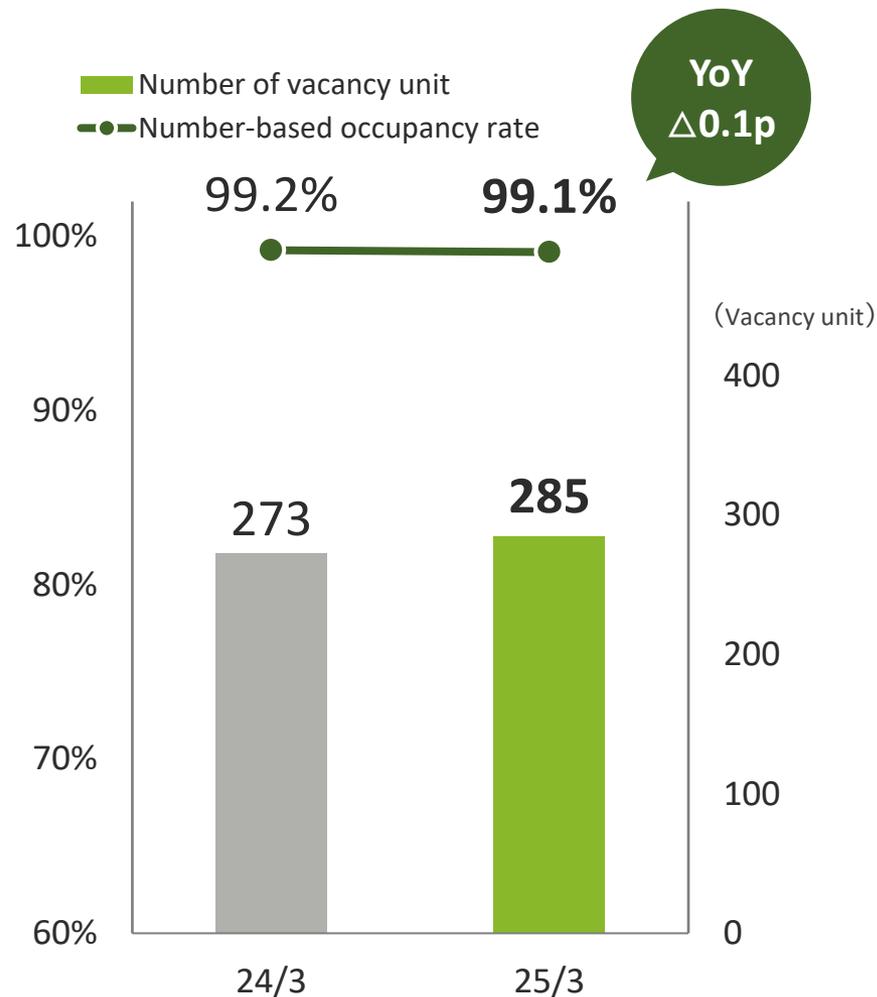


※Rent-based occupancy rate = 100% - (Lease fee payment for vacant units / Aggregate amount of rent [%])

Residential use



Commercial use



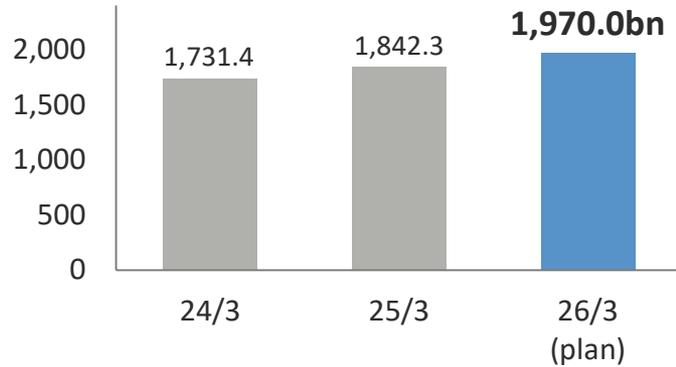
※Number-based occupancy rate = (Number of occupancy units) / (Number of units under management)

Ⅲ. Forecasts of FY ending March 31, 2026

Forecasts for FY ending in March 2026 (Consolidated PL)

Net sales

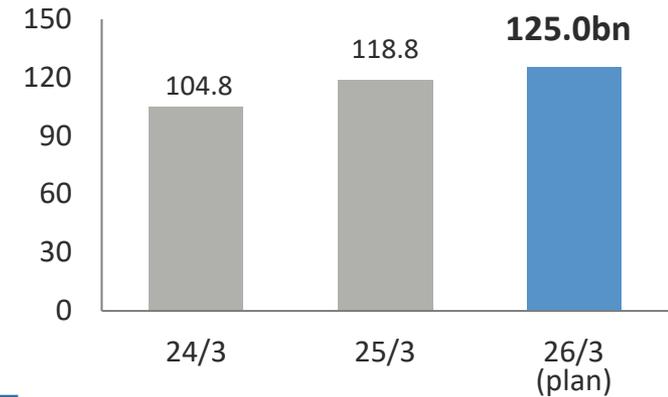
(¥bn)



+6.9%

Operating income

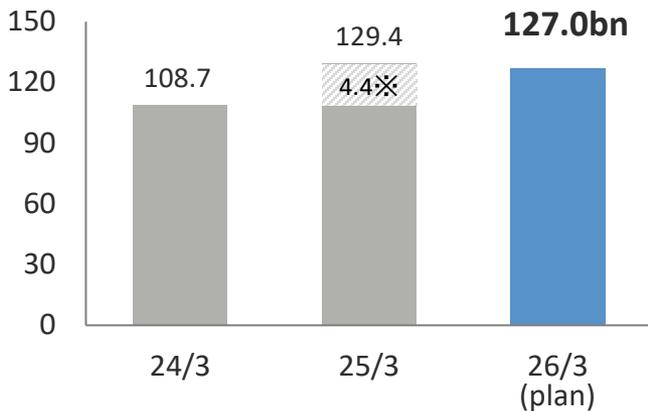
(¥bn)



+5.2%

Ordinary income

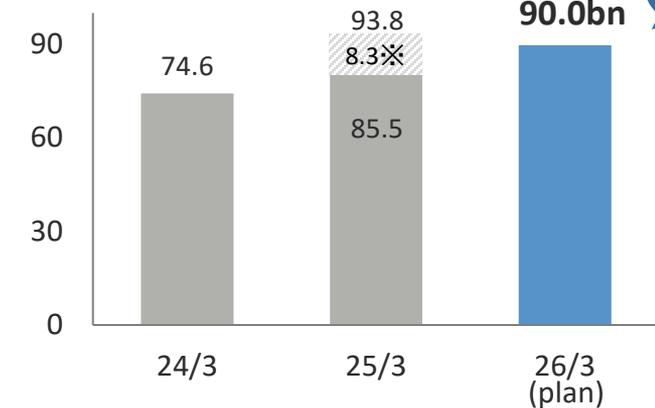
(¥bn)



△1.9%

Net income attributable to owners of parent

(¥bn)



△4.1%

※ Sales of stocks held, exchange gains, etc.

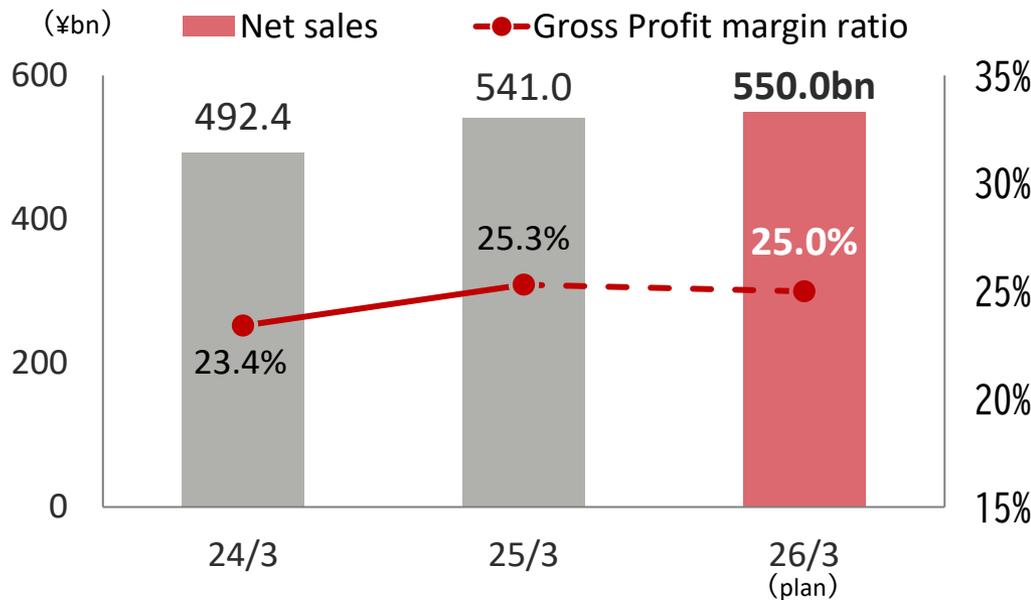
Forecasts for FY ending in March 2026 (Forecast of completion)

(¥bn)

	2025/3	2026/3(plan)	(YoY)
Net sales	541.0	550.0	(+1.7%)
Gross profit	136.8	137.5	(+0.5%)
Gross Profit margin ratio	25.3%	25.0%	[Δ0.3p]

[] : Difference from same period in previous year

Net sales / Gross Profit margin ratio



Major breakdown of the variance (Δ0.3p)

- ① Increased sales /Price revision +2.2p
- ② Labor cost Δ0.6p
- ③ Material cost Δ1.5p
- ④ Exchange Δ0.4p

Forecasts for FY ending in March 2026 (Forecast of orders received)

Forecast of amount of orders received

¥620.0 (+3.9% YoY)

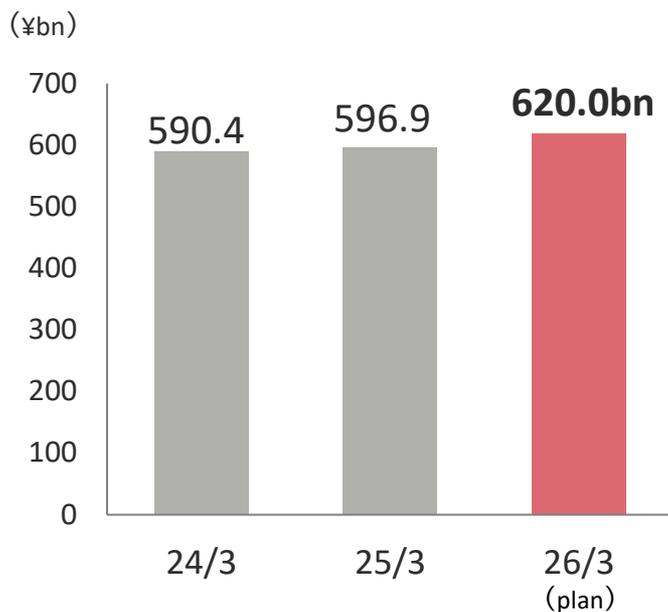
Number of sales representatives <at the end of Mar. 2026 forecast>

3,000 (+30 YoY)

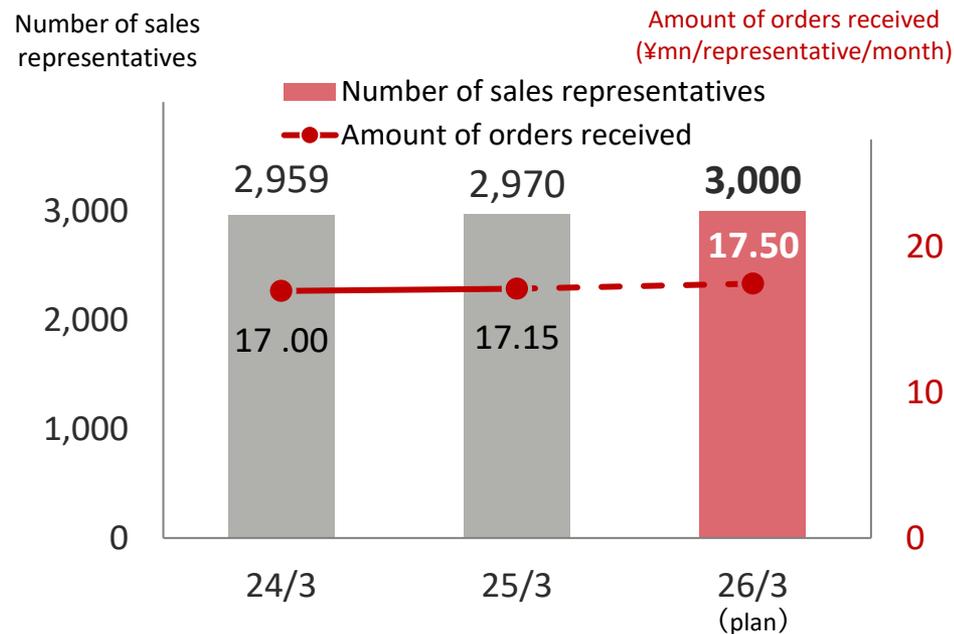
Amount of orders received per sales representative

¥17.50mn/month (+0.35mn YoY)

■ Amount of orders received

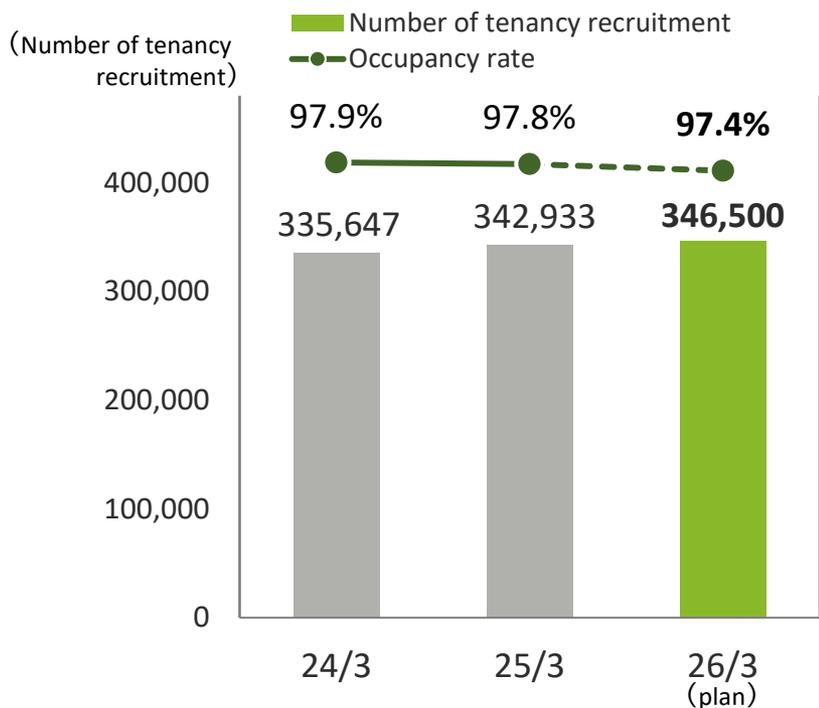


■ Number of sales representatives / Amount of orders received per sales representative

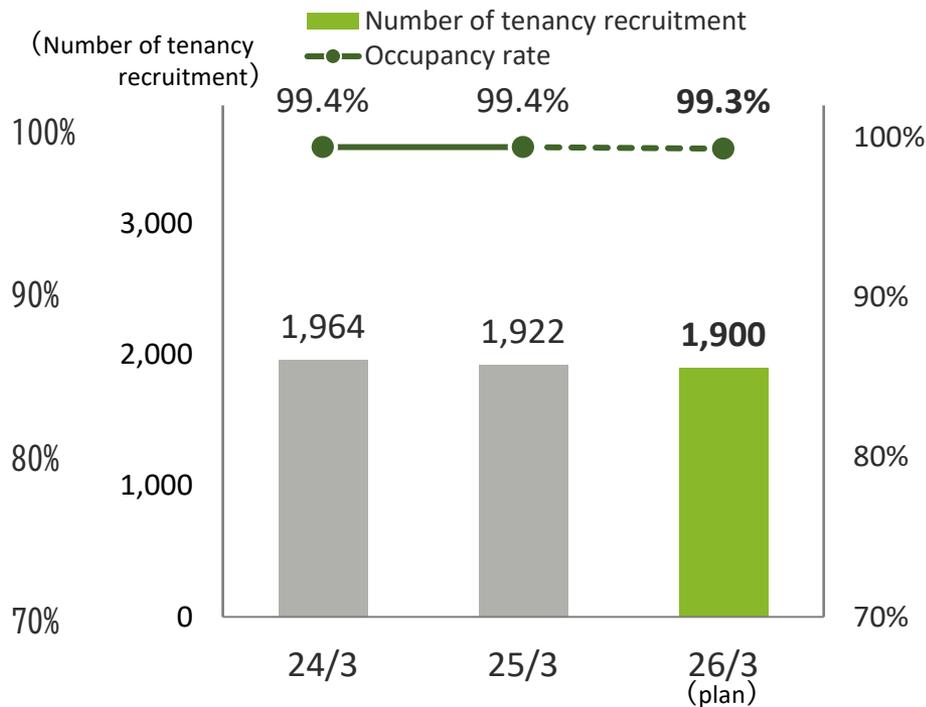


Number of tenancy recruitment	348,400 (+1.0%YoY)
Residential use	346,500 (+1.0%YoY)
Commercial use	1,900 (△1.1%YoY)

Residential use



Commercial use



※Including the number of tenant recruitment for units managed by other companies

IV. Shareholder Return

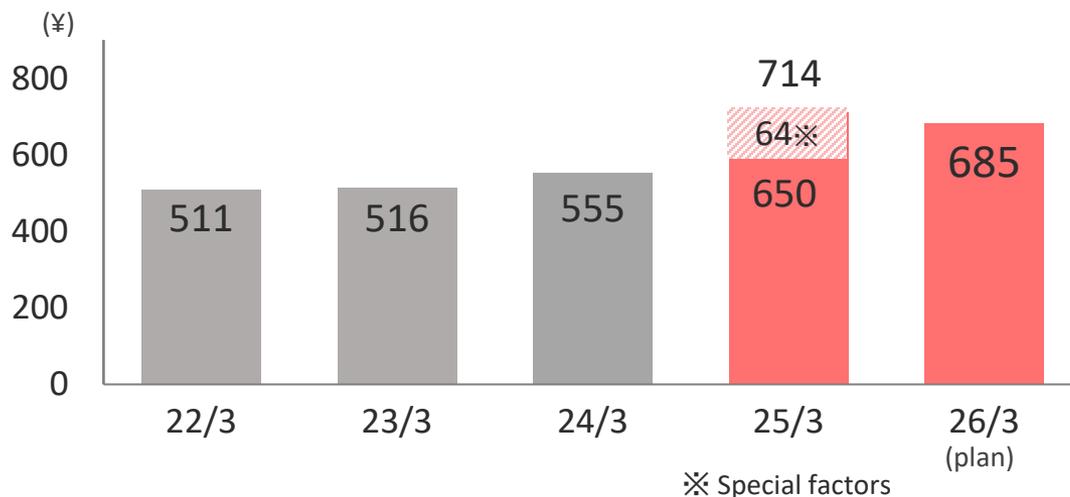
Shareholder Return (Annual dividend per share)

+¥139 for plan

FY25/3 plan **¥575** ▶ **result ¥714** (mid¥287 + end¥427)
※ Including dividend from special factors of ¥64

FY26/3 plan **¥685** (mid¥342 + end¥343)

Annual dividend



➤➤ **Payout ratio 50%**

※ Special factors

V . Progress of the Medium-Term Management Plan

Three Pillars of the Medium-Term Management Plan (FY2024-FY2026)

1

Promotion of human capital management

【Ease of work】 × 【Job satisfaction】 ➔ Maximizing the power of employees

- Granting stock to employees
- Solving social issues
- A work environment where everyone can thrive.

2

Establish a strong core business

- Responding to major social changes
- Maintain and expand construction volume
- Virtuous circle from Stock to Flow

3 Tackling on Focus Areas of this Medium-Term Management Plan

- Expansion of real estate development business
- Starting overseas business
- Regional development that is unique to Daito Group.

Target in FY2026

Net Sales

2tn yen

Operating
income

140bn yen

ROE

20%

1

Promotion of human capital management

【Ease of work】 × 【Job satisfaction】 → Maximizing the power of employees

Maximizing the power of employees



SDGsへの貢献

第33回
地球環境大賞
Since 1992

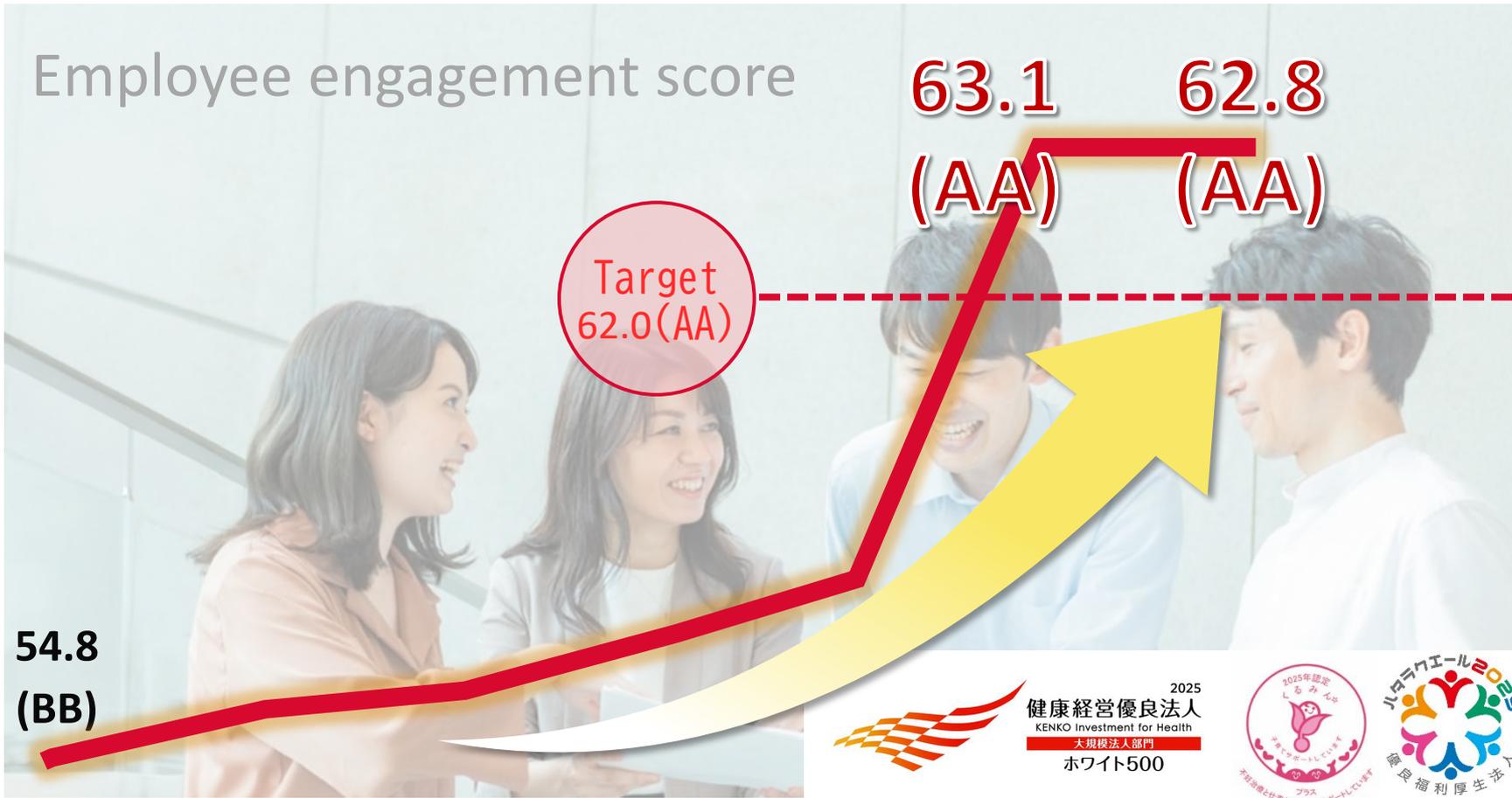
Recipient of the
Global Environmental Grand Prize:
Minister of Land,
Infrastructure, Transport
and Tourism Award



Biomass Power Generation in
Ichinohe Town, Iwate
Prefecture: Achieving RE100



1 Promotion of human capital management 【Ease of work】 × 【Job satisfaction】 → Maximizing the power of employees



Nov.2021

May.2024

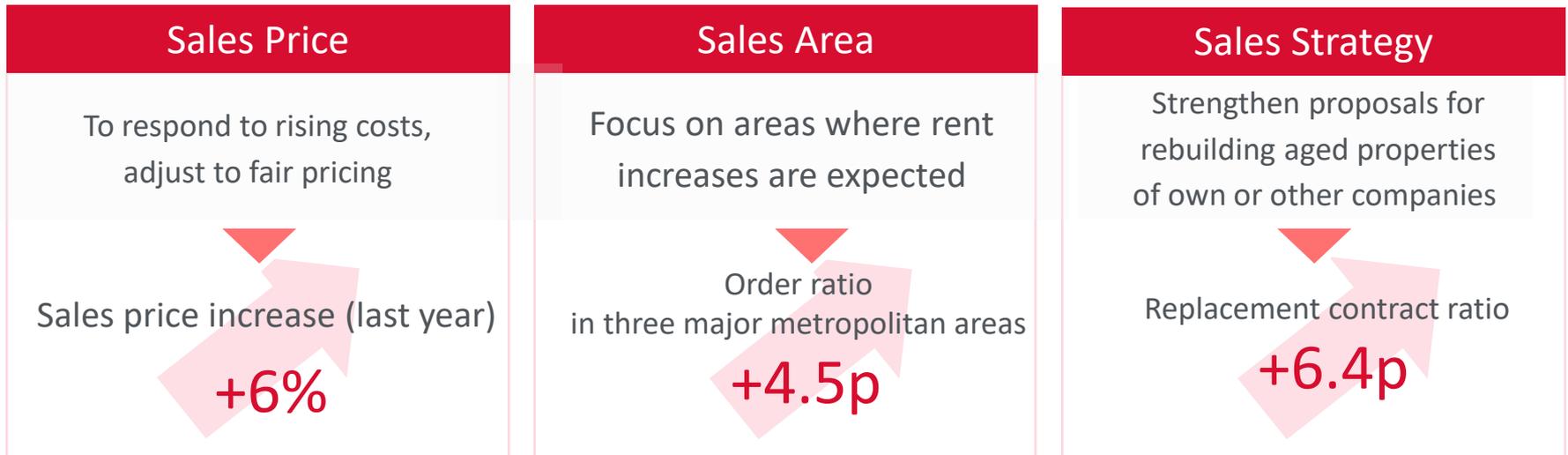
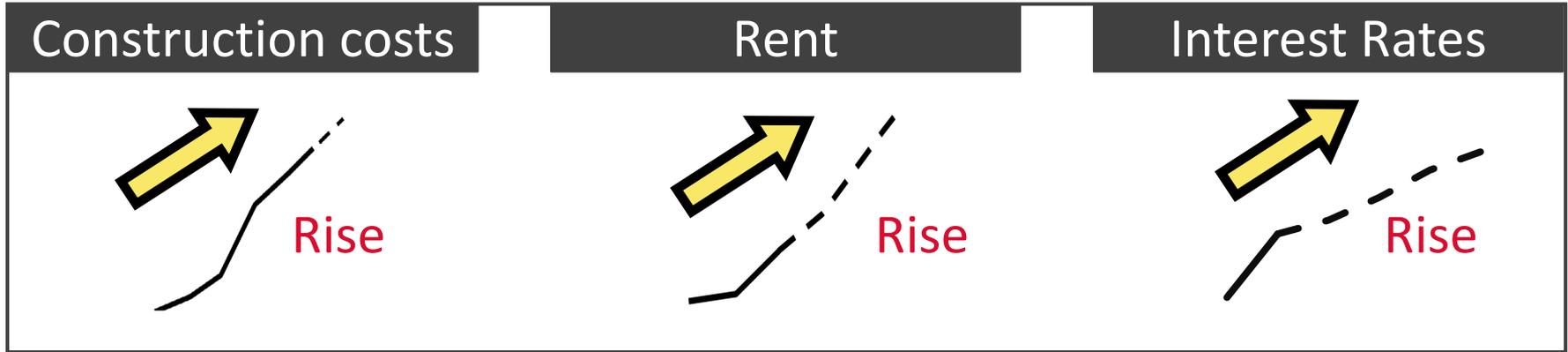
Nov.2024



2025
健康経営優良法人
KENKO Investment for Health
大規模法人部門
ホワイト500

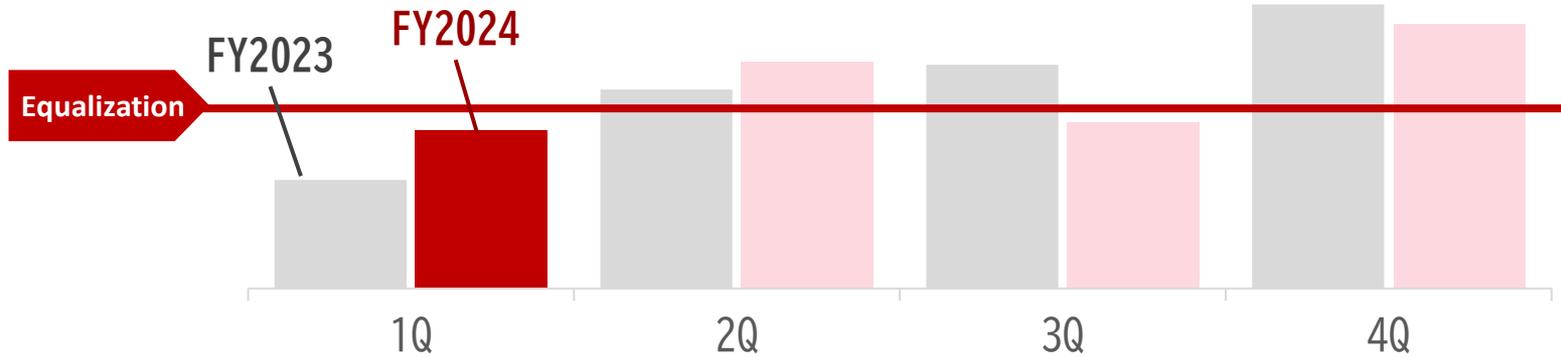


2 Establish a strong core business



2 Establish a strong core business

Leveling out the amount of construction work to respond to the increasing number of orders.



Enable to increase construction volume without increasing the number of technical staff.

Completed construction (full year) +¥50.0bn



Volume per construction worker +7.4%



3 Tackling on Focus Areas of this Medium-Term Business Plan

Expansion of real estate development business



Entry into Real Estate Development Business

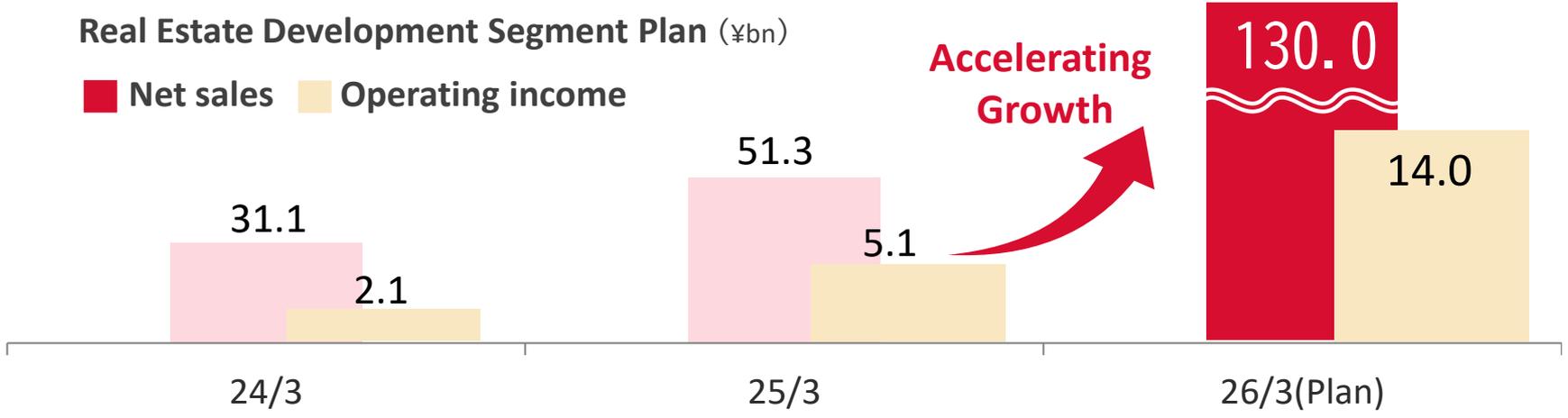


Expansion of Real Estate Development Business



Real Estate Development Segment Plan (¥bn)

■ Net sales ■ Operating income



3 Tackling on Focus Areas of this Medium-Term Business Plan

Expansion of real estate development business

Residential real estate



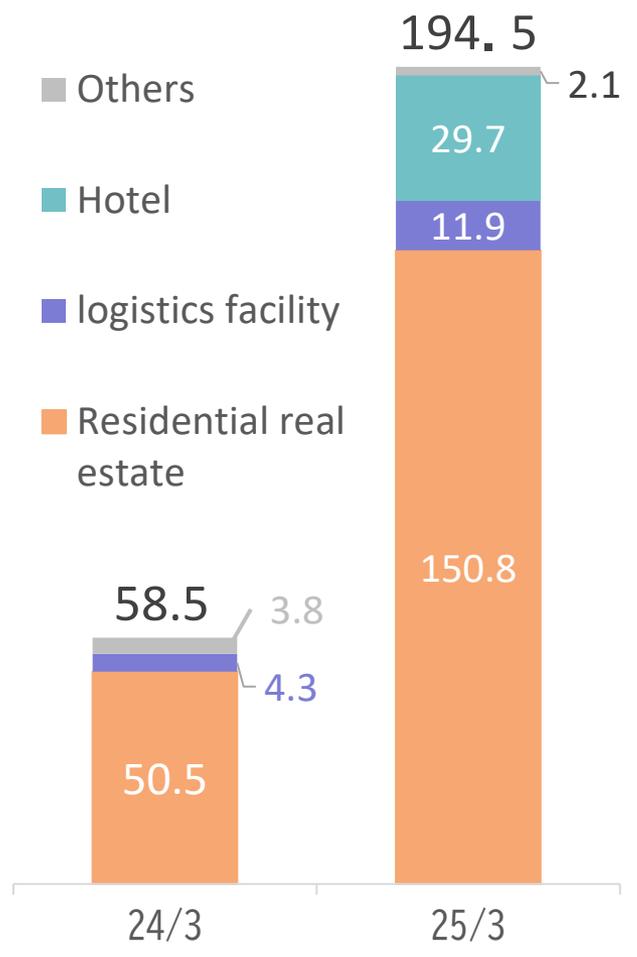
Hotel



logistics facility



Real Estate Investment Balance (¥bn)



3 Tackling on Focus Areas of this Medium-Term Business Plan

Starting overseas business

We are currently renovating and selling our first project in the United States sequentially (two buildings have been sold for 700 million yen).



Before



After



3 Tackling on Focus Areas of this Medium-Term Business Plan

Regional development that is unique to Daito Group

Construction of facilities aimed at solving social issues

Promotion of community development projects with local governments



千葉市 CHIBA CITY

Environment, disaster prevention, cross-industry collaboration, etc.

Commercial Facility
ZEH
Detached Housing
Care Facility/Park
ZEH
Rental Housing

高岡市 Takaoka City

Multigenerational exchange, digital transformation, etc.

Rental Housing
Daycare Service
Common Space
Community Space
Retail Store

Other Topics

At the Osaka-Kansai Expo, a pavilion constructed by our group company, Shima Corporation, has been completed (engaged in the construction of pavilions for four countries: Canada, the United States, the United Kingdom, and Australia).

DAITO TRUST CONSTRUCTION CO.,LTD. also provided an event stage built from CLT as a supplier.



Canada

- ◆ Representation of Canada's natural phenomenon "ice jam"



USA

- ◆ Visually expressing American innovation and originality.



England

- ◆ A distinctly British design inspired by toy building blocks.

CLT provided by Daito



- ◆ Used as storage and dressing rooms (to be reused at construction sites after the expo concludes).

VI. Appendix

Profit & Loss of each segment < FY25/3 >

(¥mn)

Construction business	24/3	25/3	YoY	26/3 plan
Net sales	492,434	540,975	+9.9%	550,000
Gross profit	115,454	136,841	+18.5%	137,500
(Gross profit margin)	23.4%	25.3%	+1.9p	25.0%
Operating income	28,905	47,143	+63.1%	48,000
(Operating income margin)	5.9%	8.7%	+2.8p	8.7%

Real Estate Leasing Business	24/3	25/3	YoY	26/3 plan
Net sales	1,129,164	1,164,672	+3.1%	1,200,000
Gross profit	131,764	132,989	+0.9%	129,000
(Gross profit margin)	11.7%	11.4%	△0.3p	10.8%
Operating income	82,040	80,324	△2.1%	73,500
(Operating income margin)	7.3%	6.9%	△0.4p	6.1%

Real Estate Development Business	24/3	25/3	YoY	26/3 plan
Net sales	31,141	51,329	+64.8%	130,000
Gross profit	6,319	11,766	+86.2%	25,500
(Gross profit margin)	20.3%	22.9%	+2.6p	19.6%
Operating income	2,128	5,151	+142.0%	14,000
(Operating income margin)	6.8%	10.0%	+3.2p	10.8%

Other businesses	24/3	25/3	YoY	26/3
Net sales	78,726	85,380	+8.5%	90,000
Gross profit	31,239	34,259	+9.7%	36,000
(Gross profit margin)	39.7%	40.1%	+0.4p	40.0%
Operating income	18,353	19,877	+8.3%	19,000
(Operating income margin)	23.3%	23.3%	0.0p	21.1%

Profit & Loss (Non-consolidated) <FY25/3>

48

(¥mn)

	24/3	25/3	YoY	26/3 <plan>
Net sales	506,384	552,061	+9.0%	575,000
Construction	492,150	532,823	+8.3%	552,000
Real estate & others	14,234	19,238	+35.2%	23,000
Gross profit	120,217	141,462	+17.7%	140,000
Construction	114,194	135,358	+26.5%	133,000
Real estate & others	6,023	6,103	+1.3%	7,000
SG&A expenses	112,170	121,711	+8.5%	-
Operating income	8,046	19,750	+145.4%	-
Ordinary income	62,881	108,361	+72.3%	67,000
Net income	58,627	99,914	+70.4%	60,000

Sales structure of real estate leasing business <FY25/3>

(¥mn)

	23/3		24/3		25/3			26/3 <plan>
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY	Amount
Lease up of rental housing units ^{※1}	991,029	(89.8%)	1,012,551	(89.7%)	1,036,985	(89.1%)	+2.4%	1,068,000
Building and repairs	36,862	(3.3%)	32,544	(2.9%)	35,328	(3.0%)	+8.6%	30,000
Brokerage of rental estate	23,337	(2.2%)	23,005	(2.0%)	21,230	(1.8%)	△7.7%	19,500
Rental guarantee business	19,166	(1.8%)	19,931	(1.8%)	21,017	(1.8%)	+5.4%	21,700
Electricity business	8,672	(0.8%)	10,068	(0.9%)	10,676	(0.9%)	+6.0%	11,800
Leasing business ^{※2}	6,930	(0.6%)	6,052	(0.5%)	5,537	(0.5%)	△8.5%	6,000
Others	17,002	(1.5%)	25,010	(2.2%)	33,896	(2.9%)	+35.5%	40,000
Total	1,103,002	(100.0%)	1,129,164	(100.0%)	1,164,672	(100.0%)	+3.1%	1,200,000

※1 Sub-lease contract in Lease Management Trust System by Daito Kentaku Partners.

※2 Mainly Shinagawa East One Tower

Profit & Loss of major subsidiaries (Construction business) < FY25/3 >

50

(¥mn)

Construction Business												
	Daito Construction				Daito Steel				SHIMA			
	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>
Net sales	9,122	19,402	+112.7%	19,000	8,318	9,282	+11.6%	9,300	-	11,950	-	11,000
Gross profit	443	923	+108.3%	600	357	443	+23.9%	400	-	1,160	-	700
SG&A expenses	191	398	+107.8%	300	103	131	+26.5%	100	-	580	-	500
Operating income	251	524	+108.6%	300	254	312	+22.9%	300	-	580	-	100
Ordinary income	284	719	+152.5%	400	257	317	+23.2%	300	-	630	-	100
Net income	207	542	+161.2%	300	162	217	+34.2%	200	-	523	-	100

Profit & Loss of major subsidiaries (Real estate leasing businesses - 1) <FY25/3>

51

(¥mn)

Real estate leasing business								
	Daito Kentaku Partners				Daito Kentaku Leasing			
	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>
Net sales	1,077,823	1,111,372	+3.1%	1,144,300	29,917	34,031	+13.7%	33,900
Gross profit	92,732	96,489	+4.1%	95,400	12,285	13,167	+7.2%	13,000
SG&A expenses	31,469	36,786	+16.9%	39,800	11,061	12,779	+15.5%	9,200
Operating income	61,262	59,702	△2.5%	55,600	1,223	388	△68.3%	3,800
Ordinary income	62,270	61,187	△1.7%	56,900	2,160	1,684	△22.0%	5,000
Net income	43,535	46,082	+5.8%	41,100	1,198	699	△41.7%	2,900

Profit & Loss of major subsidiaries (Real estate leasing businesses - 2) <FY25/3>

52

(¥mn)

Real estate leasing business								
	House Leave				Housecom Group			
	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>
Net sales	19,931	21,017	+5.4%	21,700	13,507	14,189	+5.0%	14,500
Gross profit	19,404	19,556	+0.8%	19,900	11,688	12,089	+3.4%	12,600
SG&A expenses	4,721	4,943	+4.7%	4,900	11,154	11,507	+3.1%	12,000
Operating income	14,682	14,612	△0.5%	14,900	533	580	+8.8%	600
Ordinary income	14,699	14,647	△0.4%	15,000	717	766	6.8%	700
Net income	10,198	10,218	+0.2%	10,400	436	76	△82.6%	400

Profit & Loss of major subsidiaries (Real estate development businesses) <FY25/3>

(¥mn)

Real estate development business								
	INVALANCE				Daito Trust Asset Solution			
	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>
Net sales	23,529	27,670	+17.6%	36,500	2,368	13,598	+474.2%	27,200
Gross profit	4,589	5,989	+30.5%	6,400	722	2,723	+277.0%	3,900
SG&A expenses	3,177	3,559	+12.0%	3,800	151	676	+346.0%	1,000
Operating income	1,412	2,429	+72.1%	2,500	570	2,047	+258.7%	2,800
Ordinary income	1,329	2,319	+74.4%	2,100	551	1,980	+259.0%	24,00
Net income	820	1,693	+106.4%	1,400	340	1,314	+285.9%	1,600

Profit & Loss of major subsidiaries (Financial businesses) <FY25/3>

54

(¥mn)

Other businesses (Financial business)

	Daito Finance				House Guard				D.T.C			
	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>
Net sales	2,344	2,472	+5.5%	2,900	6,256	6,781	+8.4%	7,300	18,496	19,201	+3.8%	19,200
Gross profit	1,775	1,815	+2.3%	1,000	2,633	2,967	+12.7%	3,300	1,568	2,696	+71.9%	2,400
SG&A expenses	282	251	△11.0%	200	1,791	1,974	+10.2%	2,300	37	42	+12.4%	0
Operating income	1,493	1,564	+4.8%	700	842	992	+17.9%	1,000	1,531	2,653	+73.3%	2,400
Ordinary income	1,538	1,611	+4.7%	800	836	995	+19.0%	1,000	1,532	2,656	+73.3%	2,400
Net income	1,065	1,118	+4.9%	500	580	719	+23.9%	700	1,532	2,656	+73.3%	2,400

Profit & Loss of major subsidiaries (Other businesses - 1) <FY25/3>

55

(¥mn)

Other businesses (Energy, Care business)								
	Gaspal Group				Care Partner			
	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>
Net sales	40,129	41,739	+4.0%	44,100	15,677	16,587	+5.8%	17,500
Gross profit	19,275	20,139	+4.5%	20,900	1,396	1,272	△8.9%	1,000
SG&A expenses	9,625	10,112	+5.1%	10,400	1,232	1,238	+0.5%	2,000
Operating income	9,649	10,026	+3.9%	10,500	164	33	△79.3%	△900
Ordinary income	9,002	9,250	+2.8%	9,600	125	△3	—	△1,000
Net income	6,278	6,381	+1.6%	6,600	△19	△634	—	△1,100

Profit & Loss of major subsidiaries (Other businesses - 2) <FY25/3>

56

(¥mn)

Other businesses (Overseas business)

	DAITO ASIA DEVELOPMENT (MALAYSIA) SDN.BHD.				DAITO ASIA DEVELOPMENT (MALAYSIA) II SDN.BHD.			
	24/3	25/3	YoY	26/3 <plan>	24/3	25/3	YoY	26/3 <plan>
Net sales	3,196	4,159	+30.1%	4,100	5,013	5,984	+19.4%	5,800
Gross profit	1,498	2,078	+38.7%	2,000	2,338	2,916	+24.7%	2,900
SG&A expenses	1,199	1,518	+26.6%	1,400	1,607	1,914	+19.1%	1,800
Operating income	299	560	+87.4%	600	731	1,001	+37.0%	1,000
Ordinary income	△530	333	—	200	14	805	—	600
Net income	△687	478	—	100	△214	633	—	500

Amount of orders received, and amount from construction completed

Amount of orders received

(¥mn)

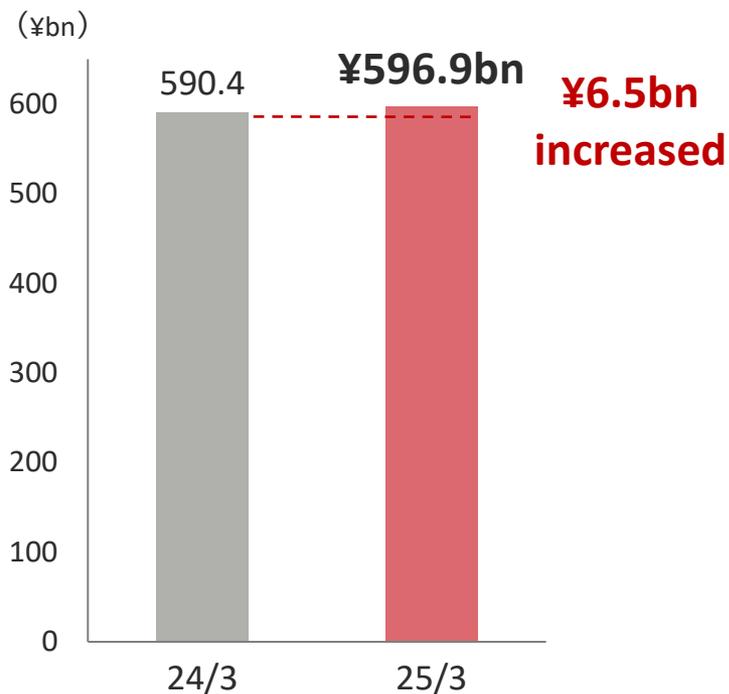
	23/3	24/3	25/3	YoY	26/3 <plan>
Residential use	449,966	529,678	514,069	△2.9%	547,000
Rental housing	447,319	527,728	511,926	△3.0%	547,000
Detached housing	2,647	1,949	2,142	+9.9%	—
Commercial use	7,518	12,832	20,529	+60.0%	22,000
Building and repairs	46,285	47,896	62,311	+30.1%	51,000
Total	503,770	590,407	596,910	+1.1%	620,000

Net income from completed construction

	23/3	24/3	25/3	YoY	26/3 <plan>
Residential use	436,918	466,951	510,373	+9.3%	511,200
Rental housing	434,625	464,495	508,276	+9.4%	511,200
Detached housing	2,292	2,455	2,096	△14.6%	—
Commercial use	12,062	10,647	20,707	+94.5%	20,800
Building and repairs	47,453	47,380	45,223	△4.6%	51,000
Total	496,434	524,978	576,303	+9.8%	583,000

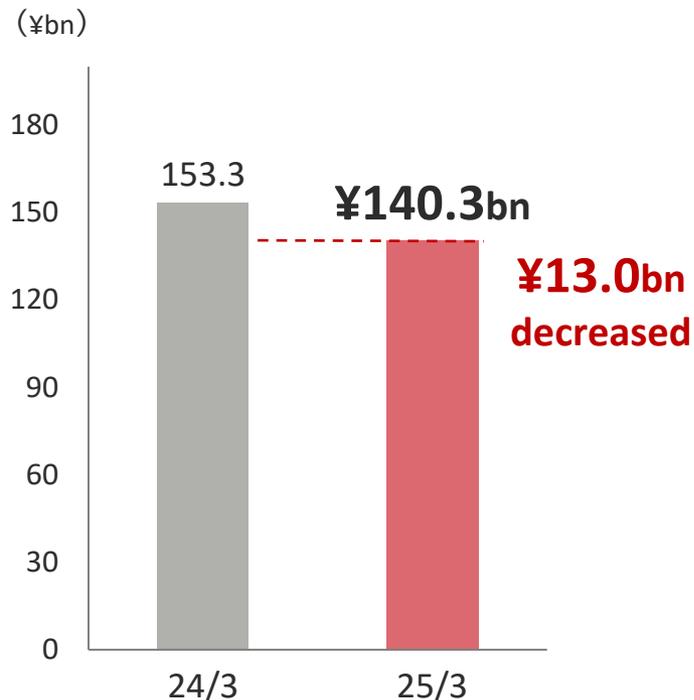
Full-year comparison

Breakdown of factors	
① Number of orders (project) Δ ¥17.8bn (4,378 \rightarrow 4,248)	
② Per project price +¥18.0bn (¥136.66mn/project \rightarrow 140.91mn/project)	
③ Cancellation +¥3.9bn (13.3% \rightarrow 12.7%)	
④ Building & repairs +¥2.4bn (¥82.4bn \rightarrow ¥84.8bn)	

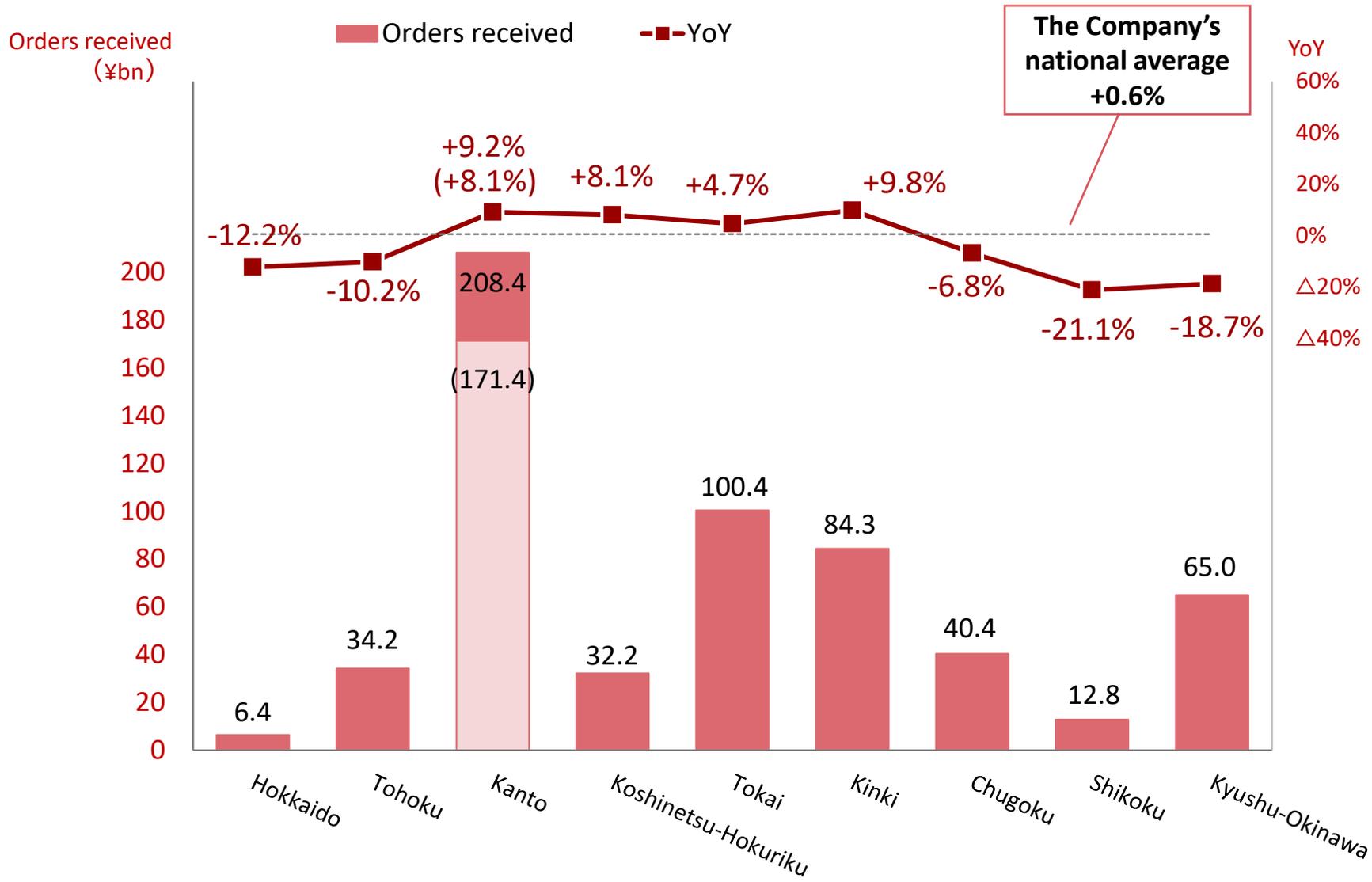


4Q comparison

Breakdown of factors	
① Number of orders (project) Δ ¥18.0bn (1,129 \rightarrow 999)	
② Per project price +¥4.5bn (¥138.85mn / project \rightarrow 143.38mn / project)	
③ Cancellation \pm0.0bn (11.7% \rightarrow 12.7%)	
④ Building & repairs +¥0.5bn (¥17.0bn \rightarrow ¥17.5bn)	

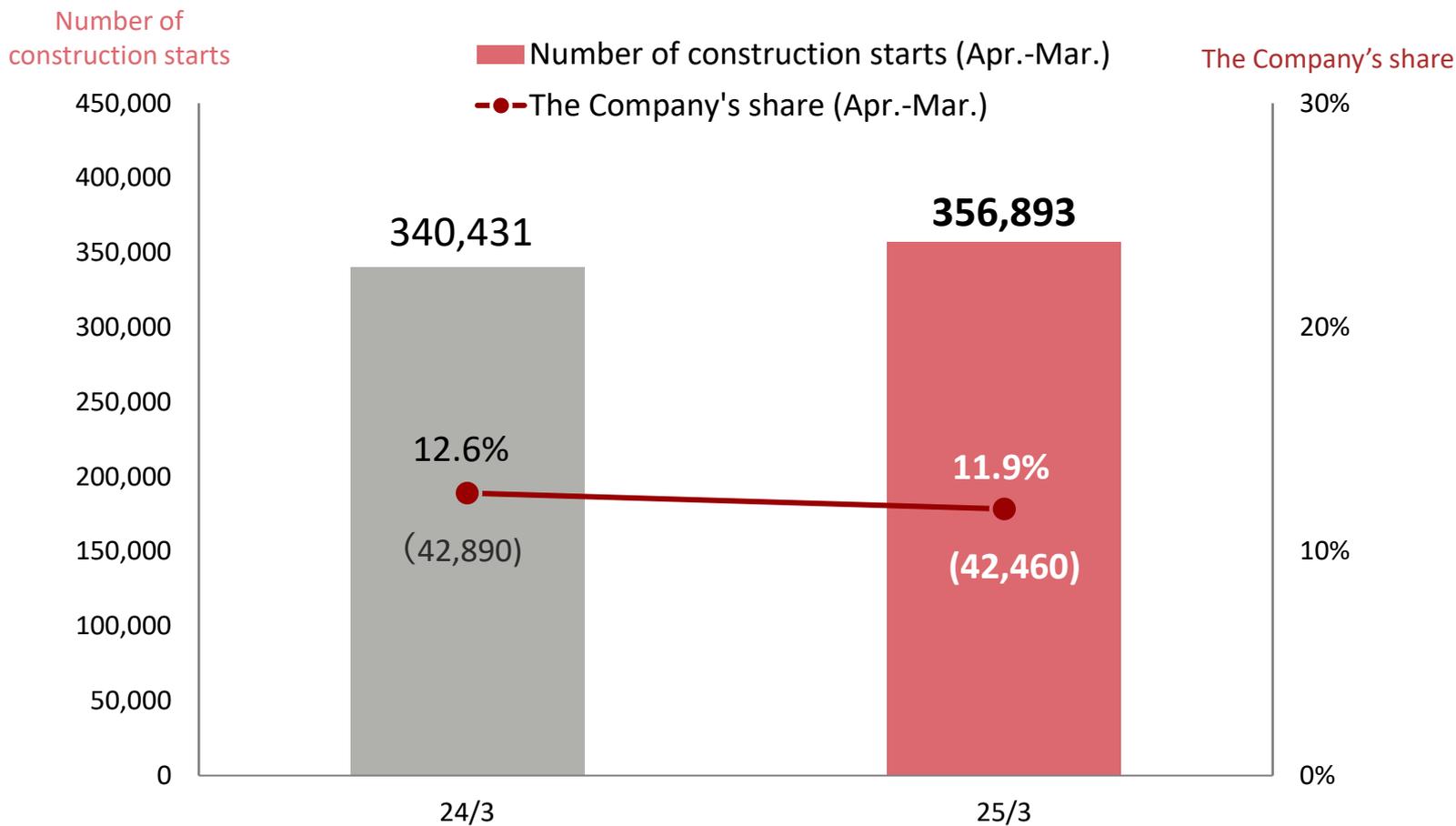


Amount of orders received in each region



※1 Metropolitan area ... Tokyo, Kanagawa, Chiba, Saitama Prefecture

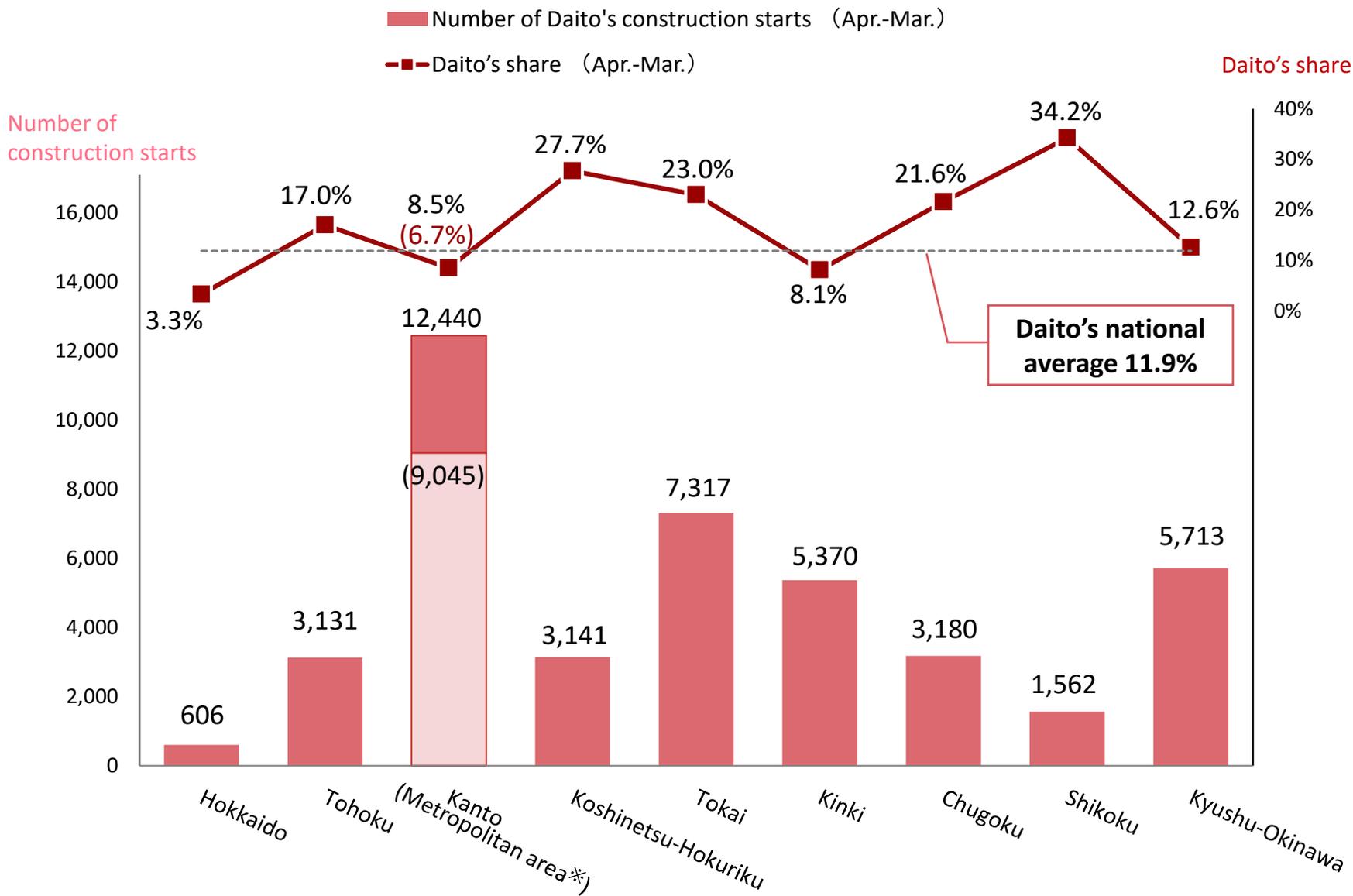
Number of construction starts & Daito's share <YoY>



※ () Number of construction starts by Daito group

(Ministry of Land, Infrastructure, Transport and Tourism : "Housing Starts Statistics")

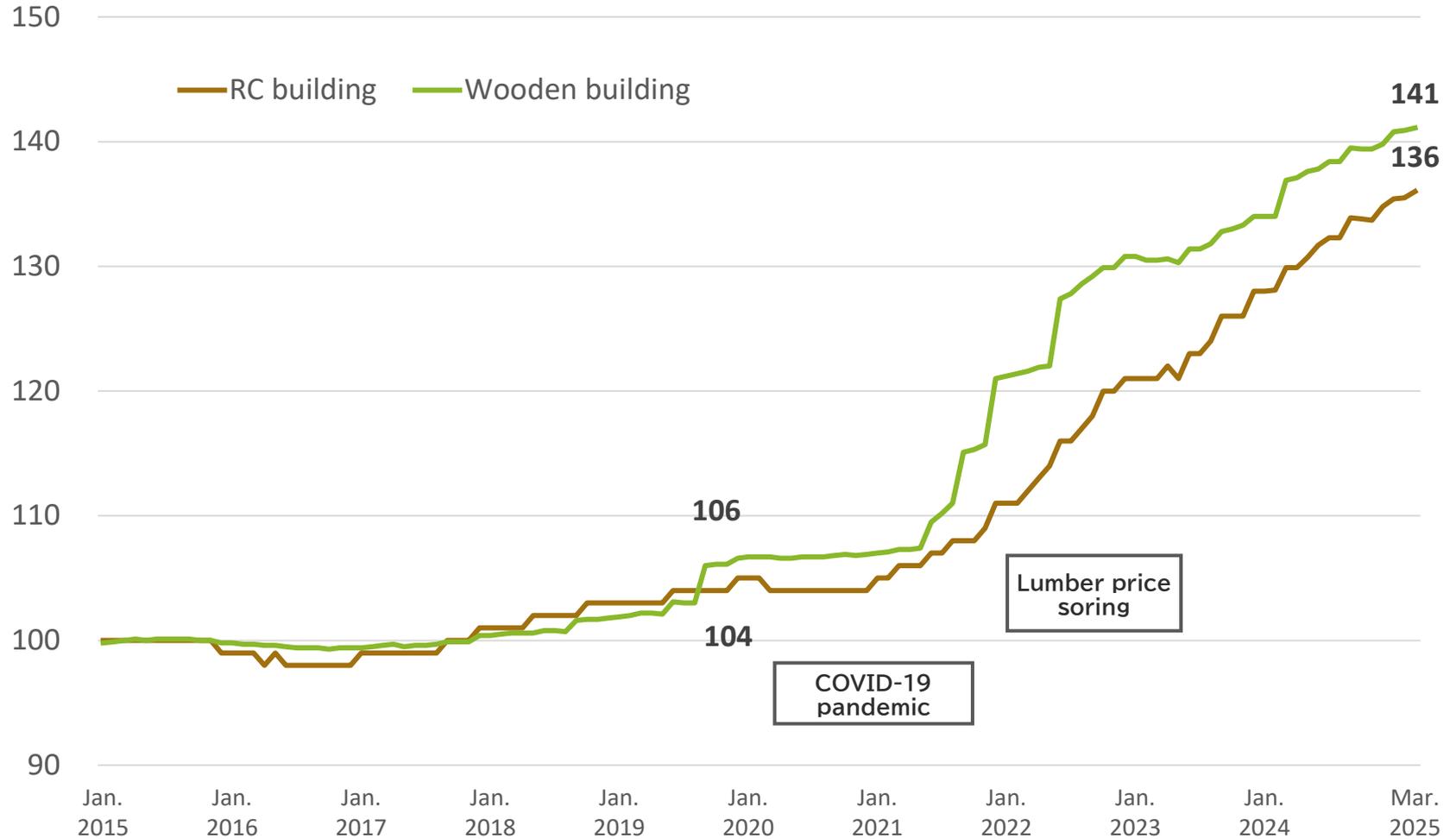
Number of Daito's construction starts in each region & Daito's share



* Metropolitan area ... Tokyo, Kanagawa, Chiba, Saitama Prefecture

Trends in Standard Construction Cost Index in Tokyo

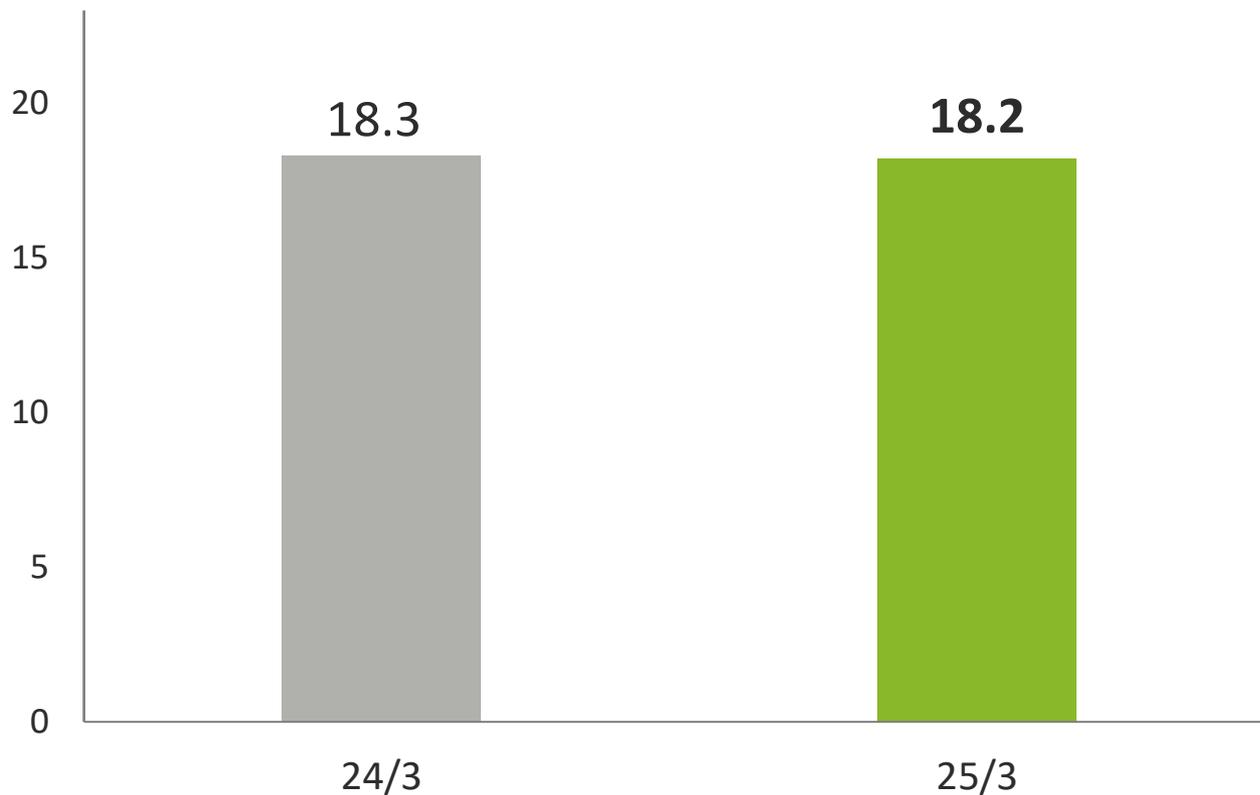
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Reference: Public Interest Incorporated Foundation Construction Research Institute "Construction Price Index and Construction Cost Index"

Transition of the number of tenant recruitment per sales representatives

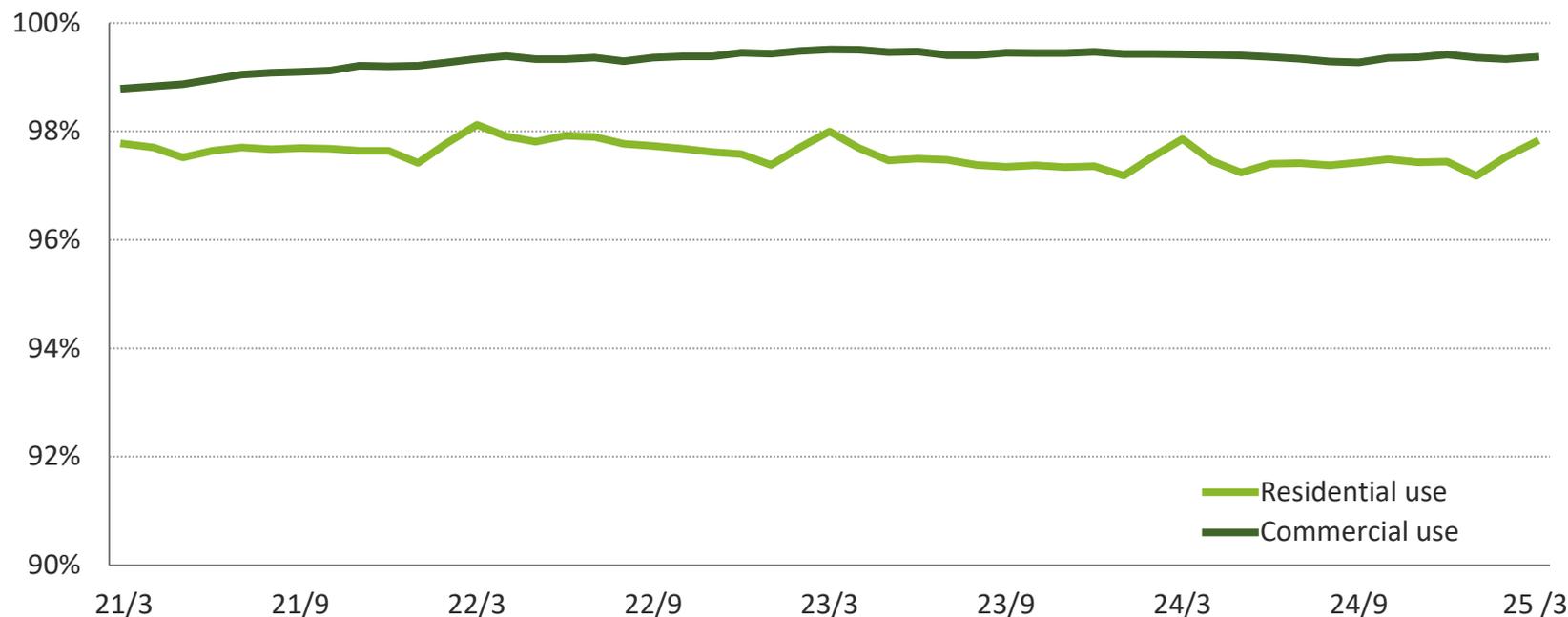
Number of tenant recruitment /
representatives / month



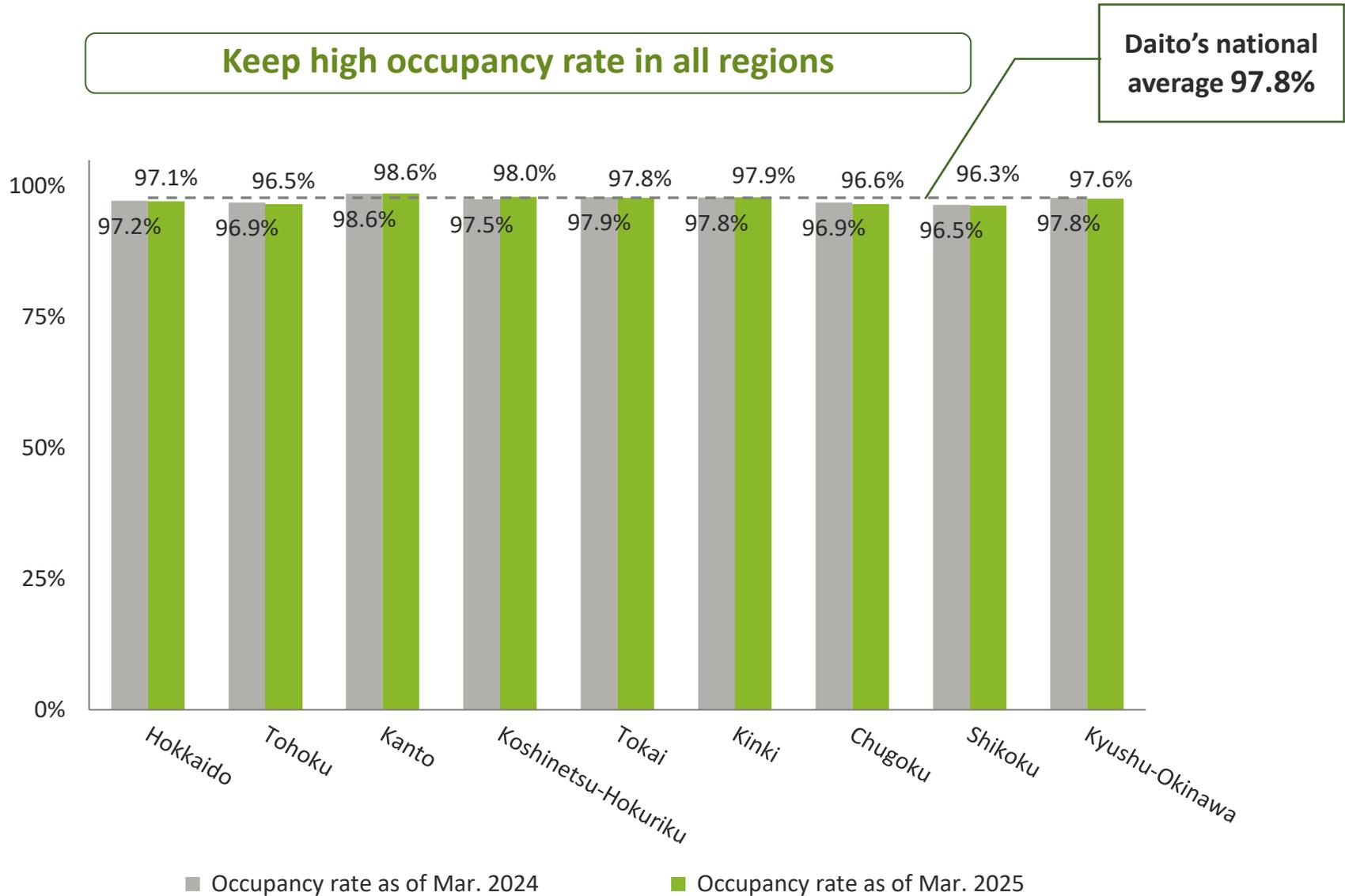
Transition of rent-based occupancy rate

Rent-based occupancy rate	21/3	22/3	23/3	24/3	25/3	YoY
Residential use (%)	97.8%	98.1%	98.0%	97.9%	97.8%	△0.1p
Commercial use (%)	98.8%	99.3%	99.5%	99.4%	99.4%	±0.0p

Rent-based occupancy rate



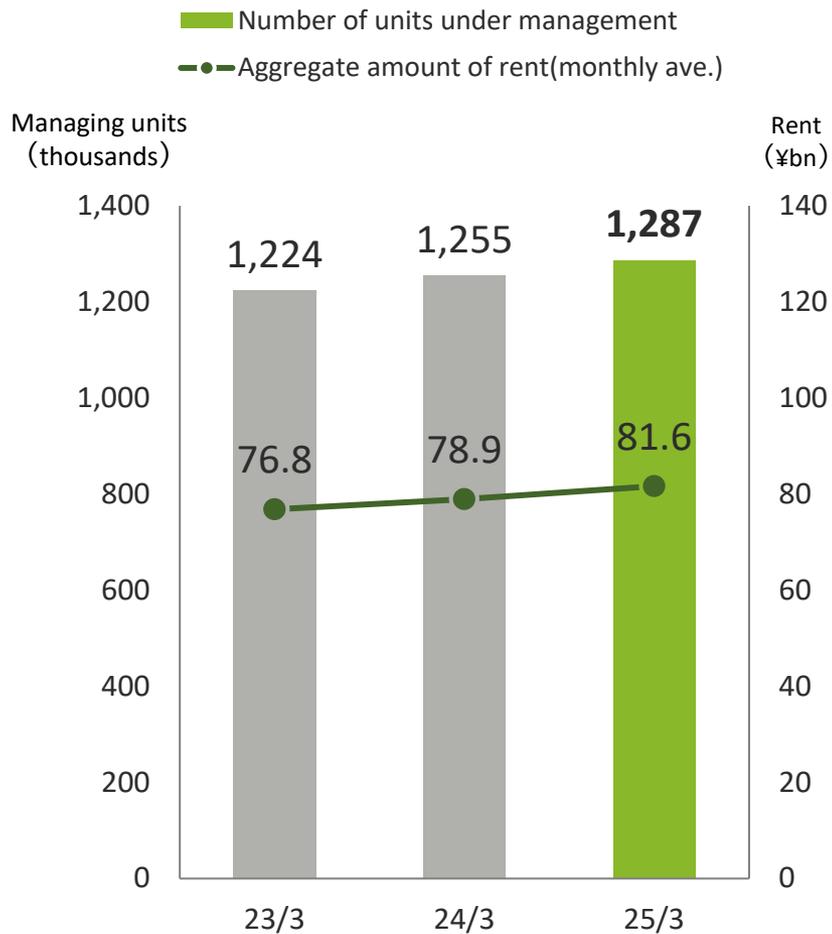
Rent-based occupancy rate in each region (as of Mar. : Residential use)



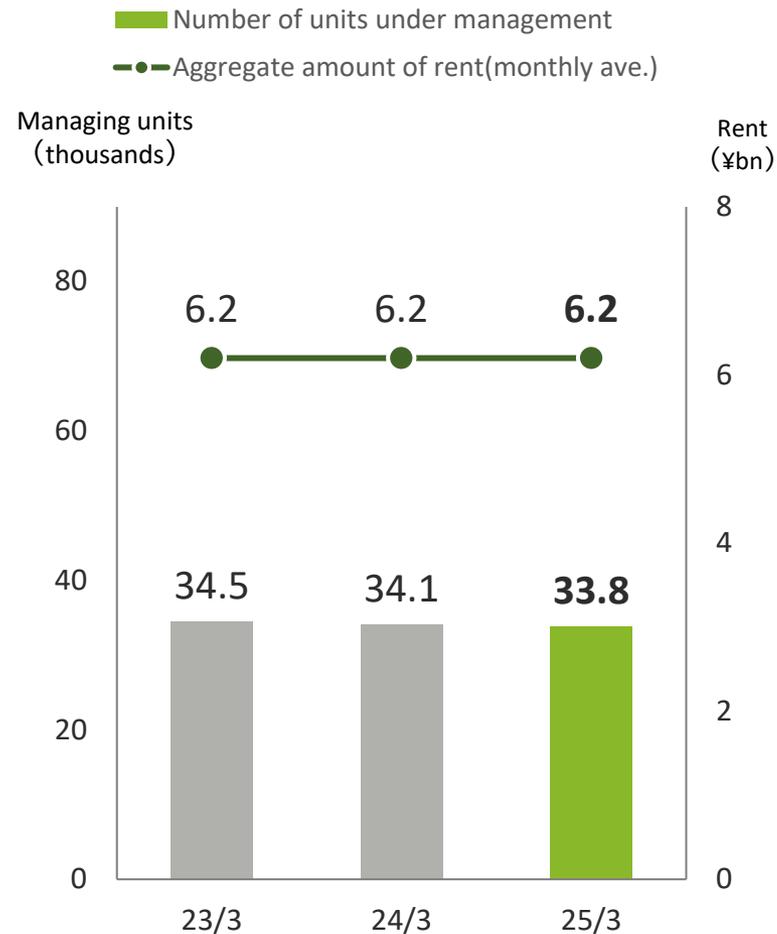
■ Occupancy rate as of Mar. 2024

■ Occupancy rate as of Mar. 2025

Residential use

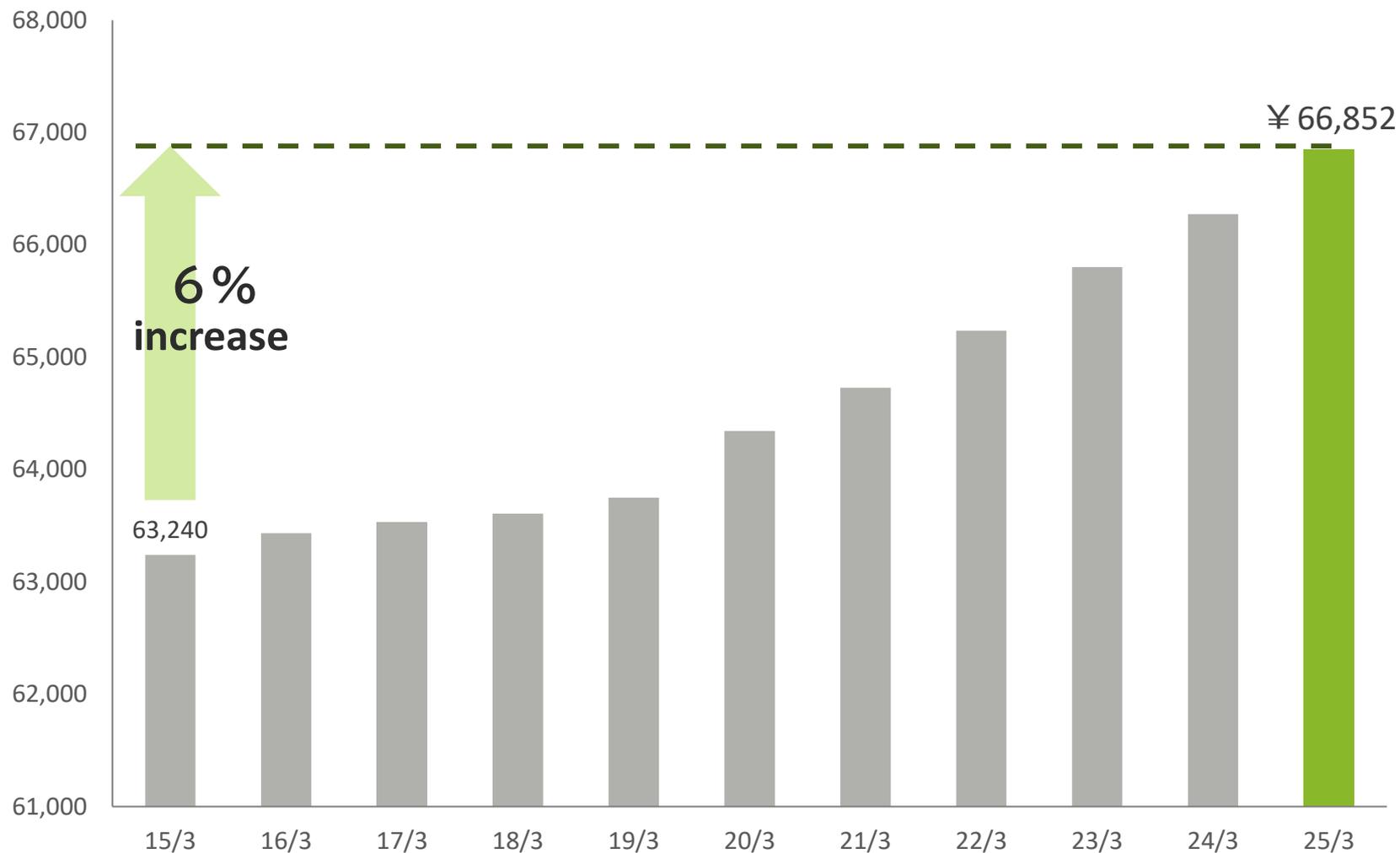


Commercial use



Trends in rent per unit of managed properties

Rent per unit (¥)

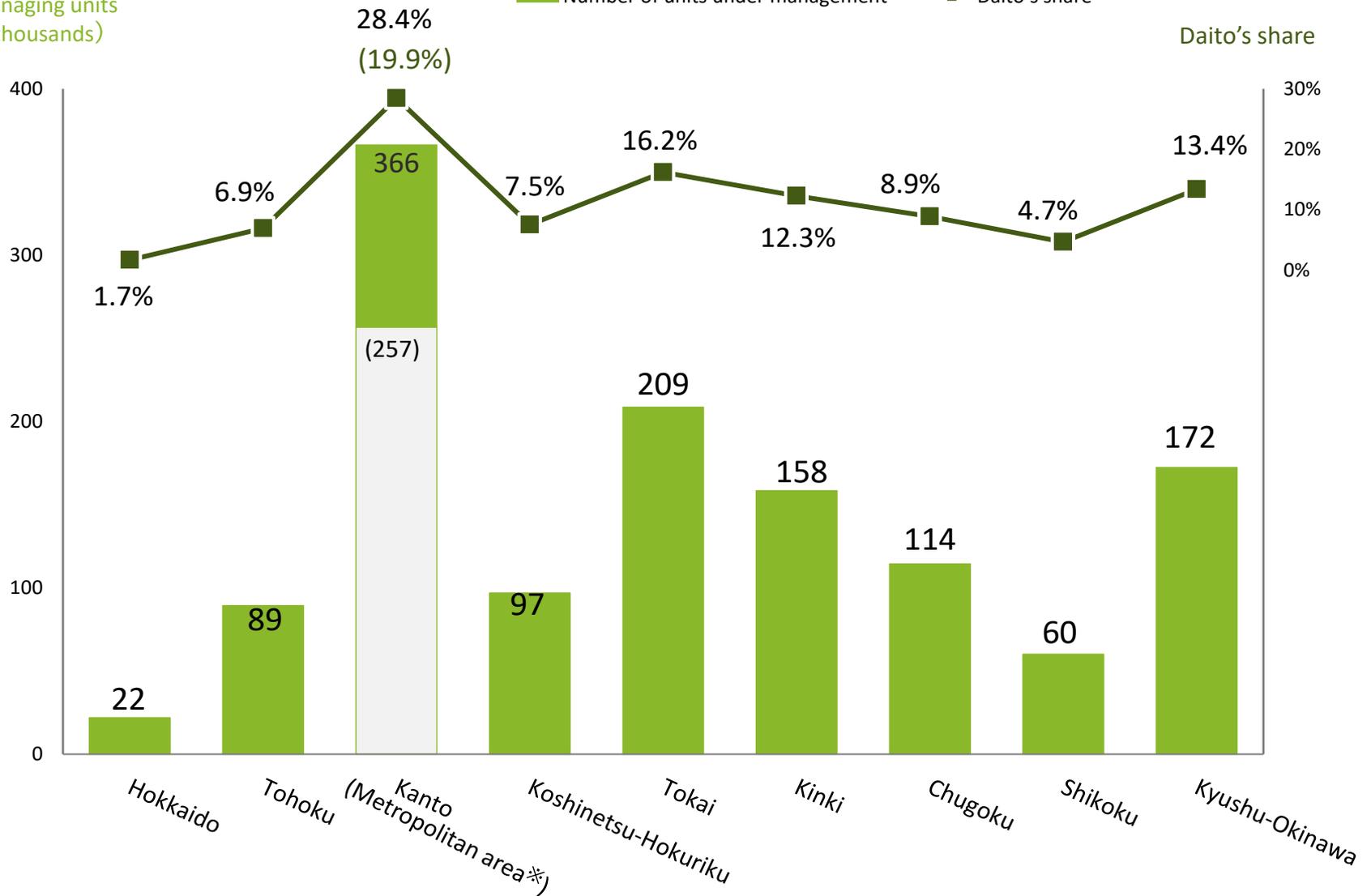


Number of units under management in each region

Managing units
(thousands)

Number of units under management Daito's share

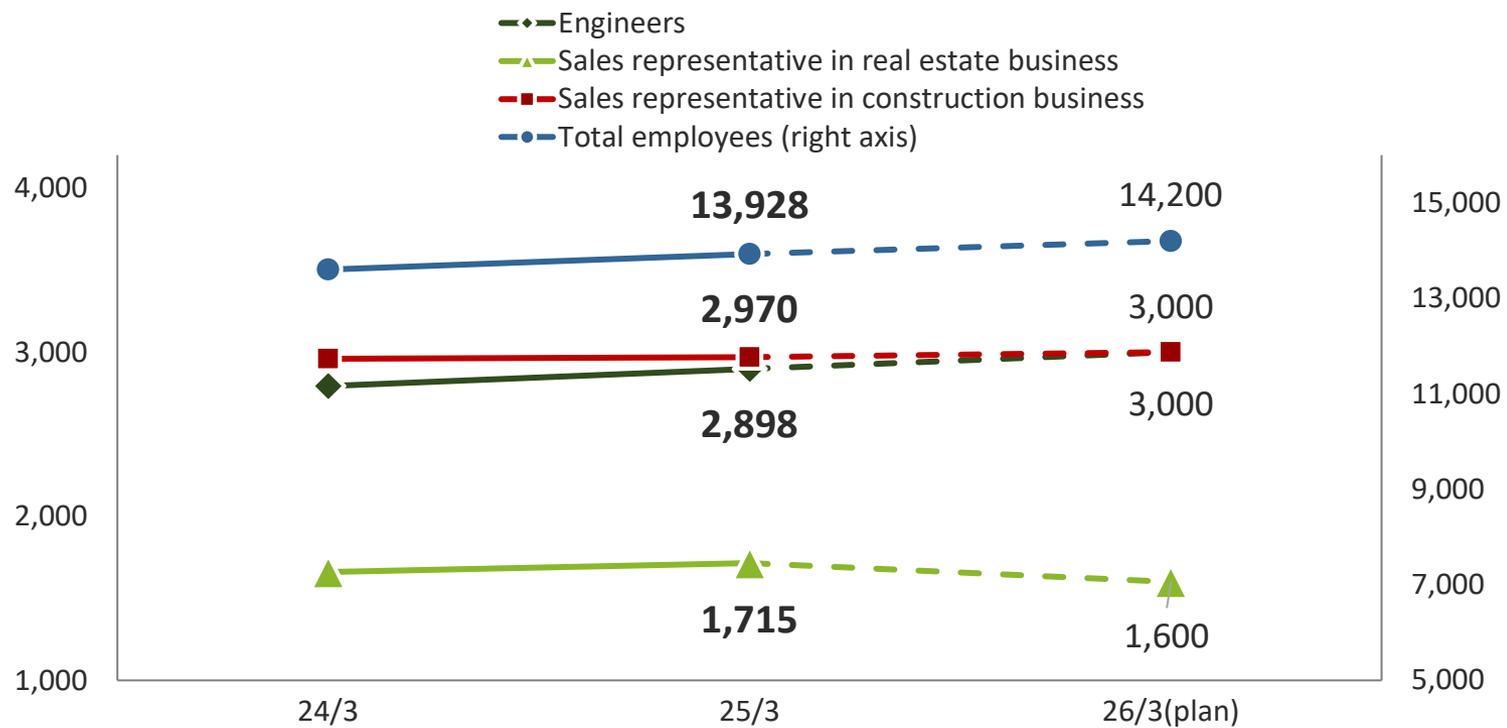
Daito's share



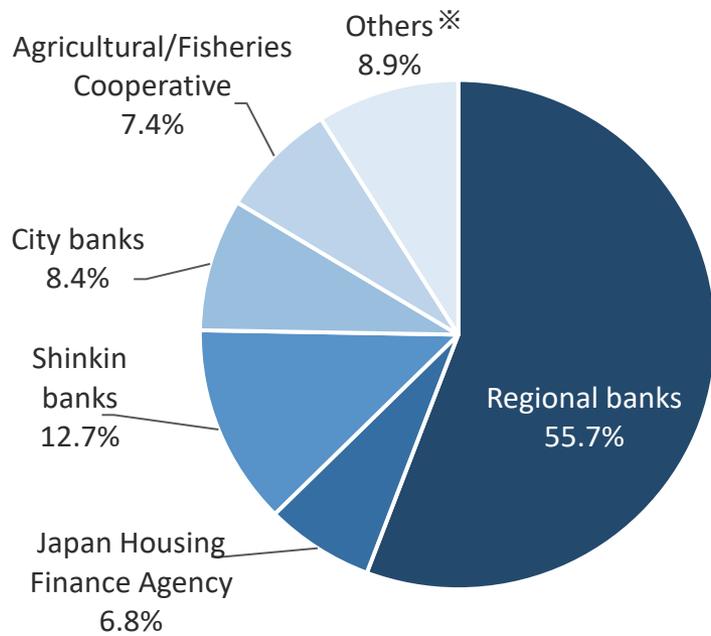
* Metropolitan area ... Tokyo, Kanagawa, Chiba, Saitama Prefecture

Transition of number of employees in each business section (Main 3 companies)

	24/3	25/3	YoY	26/3 <plan>
Total employees	13,605	13,928	+363	14,200
Sales representative in construction business	2,959	2,970	+11	3,000
Engineers	2,793	2,898	+105	3,000
Sales representative In real estate business	1,661	1,715	+54	1,600

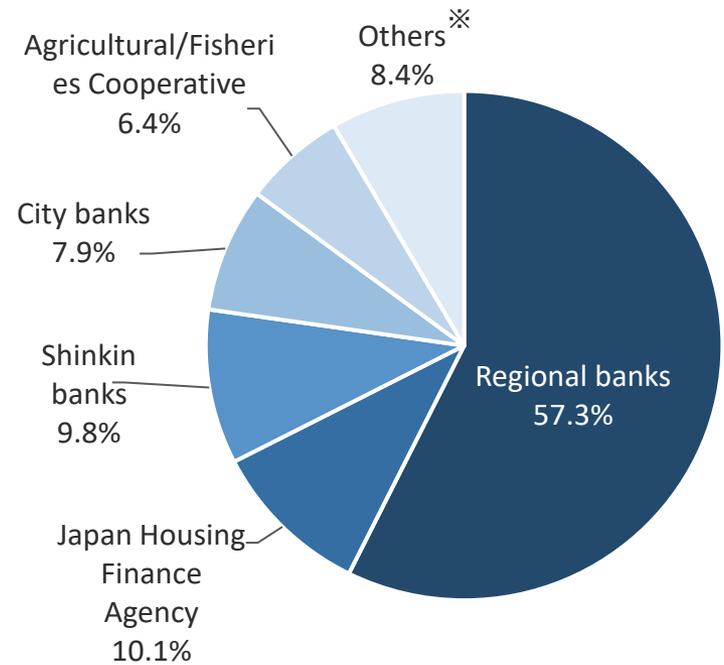


FY2024/3



Total ¥782.5bn

FY2025/3



Total ¥759.3bn



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