Report on Settlement of 3Q ending March 31, 2025

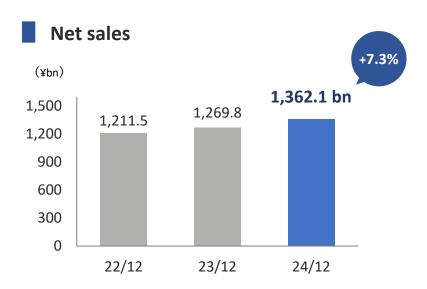


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I . Results in 3Q of FY ending March 31, 2025

: YoY

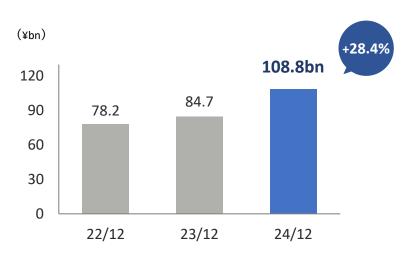
PL (Consolidated PL)



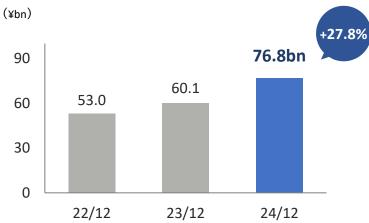
Operating income



Ordinary income



Net income attributable to owners of parent



Profit & Loss by segment **Operating** income (3Q of FY2023) 81.2bn Construction +21.5bn Real estate leasing +0.7bn **Gross Profit** Real estate development +4.3bn Other businesses +1.3bn SG&A expenses **▲**6.3bn **Operating** income (3Q of FY2024) 102.7bn

Major factors of fluctuation <+¥21.5bn YoY>

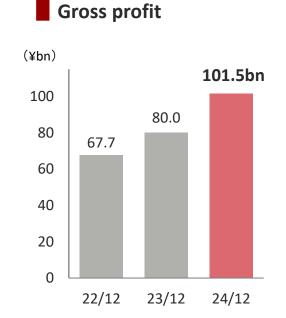
Construction	■Completed construction (¥353.8bn→¥400.9bn)	+¥10.67bn
+¥21.5bn	■Gross profit margin (22.6%→25.3%)	+¥10.84br
	■ Real estate management business	∆¥0.41br
Dool octobo	■Guarantee business	+¥0.51br
Real estate leasing	■ Restoration to original condition	
+¥0.7bn	or repairing construction	+¥0.43br
	Leasing business	∆¥0.91br
	■ Others	+¥1.40br
Real estate development	■Investment condominium business	+¥1.75br
+¥4.3bn	Renovation and resale, development business	+¥2.54br
Other	Overseas hotel business	+¥0.87br
businesses	■Flexible workspace business	+¥0.41br
+¥1.3bn	■Gas business	△¥0.19br
SG&A	■Personnel expenses	+¥0.16br
expenses	Advertising & general publicity expenses	∆¥1.43br
∆¥6.3bn	■Other expenses	△¥5.12br

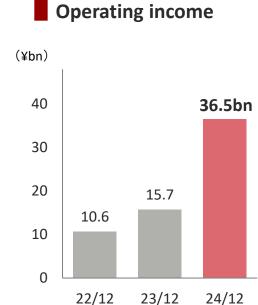
Profit & Loss by segment (Construction business - 1)

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	2023/12	2024/12	(YoY)
Net sales	353.8	400.9	(+13.3%)
Gross profit	80.0	101.5	(+26.9%)
Operating income	15.7	36.5	(+131.7%)

Net sales Under construction (¥bn) ■ Contruction completed 400.9bn 400 353.8 322.4 95.1 83.2 300 77.6 200 305.7 270.5 244.7 100 0 22/12 23/12 24/12

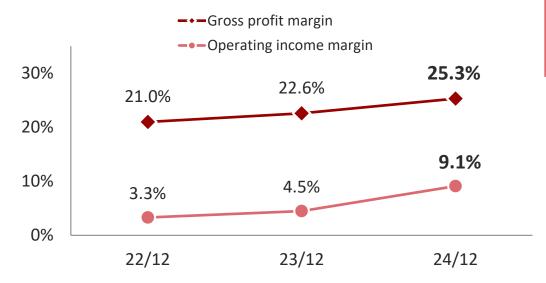




Profit & Loss by segment (Construction business - 2)

	2023/12	2024/12	(YoY)
Gross profit margin	22.6%	25.3%	(+2.7p)
Operating income margin	4.5%	9.1%	(+4.6p)

Gross profit margin / Operating income margin



Major breakdown of the variance (+2.7p YoY)① Price revision +4.5p② Labor cost \triangle 0.7p③ Material cost \triangle 2.5p

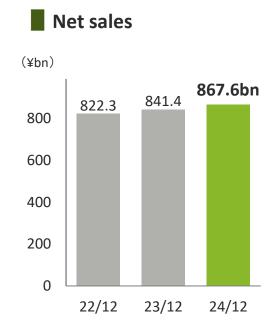
4 Imported materials

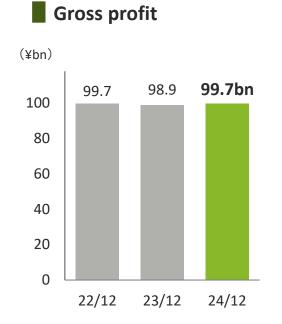
+1.4p

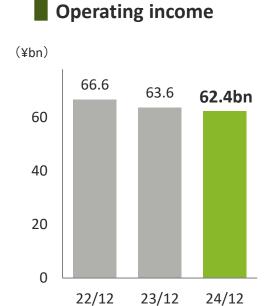
Profit & Loss by segment (Real estate leasing business - 1)

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	2023/12	2024/12	(YoY)
Net sales	841.4	867.6	(+3.1%)
Gross profit	98.9	99.7	(+0.8%)
Operating income	63.6	62.4	(△1.9%)



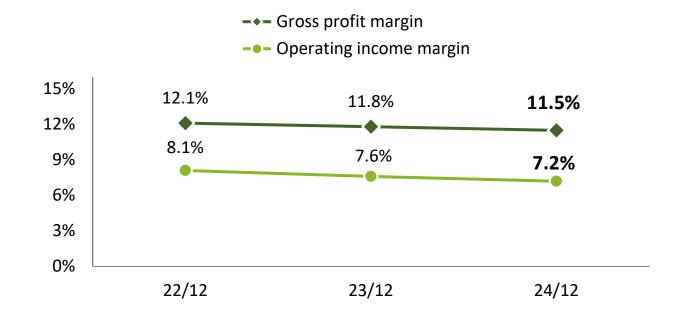




Profit & Loss by segment (Real estate leasing business - 2)

	2023/12	2024/12	(YoY)
Gross profit margin	11.8%	11.5%	(△0.3p)
Operating income margin	7.6%	7.2%	(△0.4p)

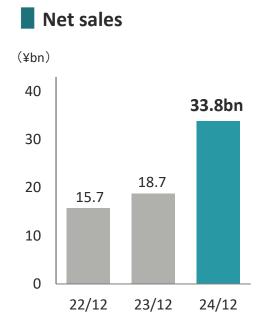
■ Gross profit margin / Operating income margin

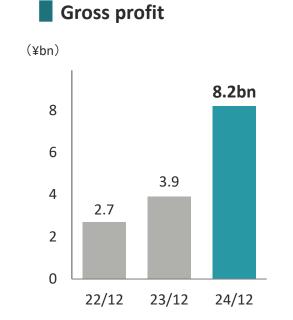


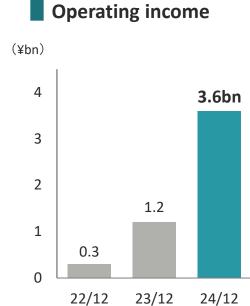
Profit & Loss by segment (Real estate development business - 1)

(¥	b	n)	
				┑	

	2023/12	2024/12	(YoY)
Net sales	18.7	33.8	(+80.1%)
Gross profit	3.9	8.2	(+108.9%)
Operating income	1.2	3.6	(+197.3%)



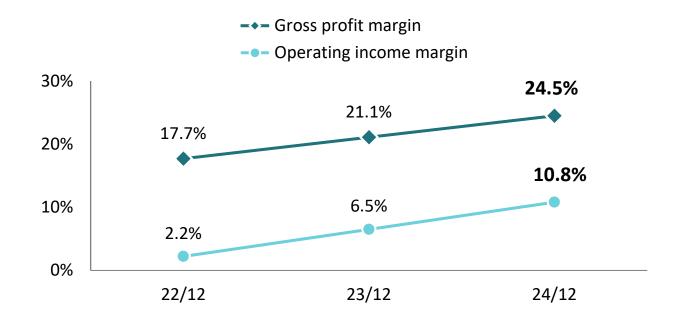




Profit & Loss by segment (Real estate development business - 2)

	2023/12	2024/12	(YoY)
Gross profit margin	21.1%	24.5%	(+3.4p)
Operating income margin	6.5%	10.8%	(+4.3p)

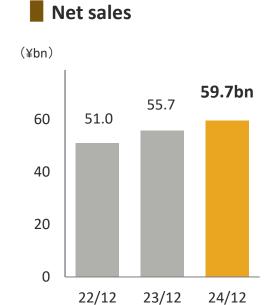
Gross profit margin / Operating income margin

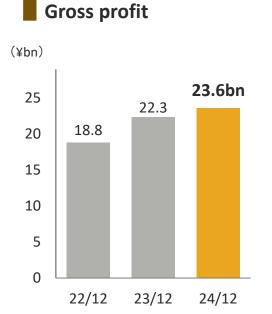


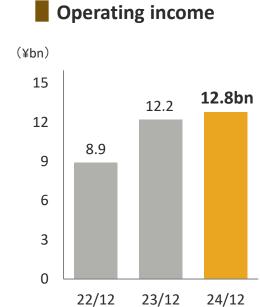
Profit & Loss by segment (Other businesses)

(¥bn)	

	2023/12	2024/12	(YoY)
Net sales	55.7	59.7	(+7.2%)
Gross profit	22.3	23.6	(+5.8%)
Operating income	12.2	12.8	(+5.1%)







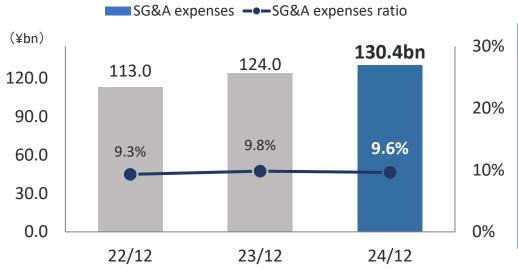
Profit & Loss (Selling, general and administrative expenses)

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	2023/12	2024/12	(YoY)
SG&A expenses	124.0	130.4	(+5.2%)
SG&A expenses ratio	9.8%	9.6%	[△0.2p]

[]: Difference from same period in previous year

SG&A expenses / SG&A expenses ratio



Major breakdown of the variance	(+¥6.3bn YoY)
① Personnel expenses	△¥0.16bn
② Advertising expenses	+¥1.43bn
③ System maintenance fee	+¥0.83bn
4 Recruitment and training expe	ense +¥0.11bn
⑤ Other expenses	+¥4.18bn

Financial review (Consolidated BS)

End of Dec. 2023 Total assets ¥1,008.3bn			End of March. 2024 Total assets ¥1,080.0bn (+¥71.7bn)			End of Dec. 2024 Total assets ¥1,075.0bn (△¥5.0bn)		
Current	Current liabilities 271.6		Current assets	Current liabilities 326.9 (+55.3)		Current assets	Current liabilities 318.9 (△8.0)	
assets 563.5	Fixed liabilities 347.7		624.2 (+60.7)	Fixed liabilities 347.3 (△0.4)		610.0 (∆14.2)	Fixed liabilities 304.1 (△43.2)	
Fixed assets 444.7	Net assets 388.9		Fixed assets 455.7 (+11.0)	Net assets 405.8 (+16.9)	,	Fixed assets 464.9 (+9.2)	Net assets 451.9 (+46.1)	
Equity ratio	38.6%		Equity ratio	37.6%		Equity ratio	42.0%	<u></u>
BPS	¥5,958.45		BPS	¥6,211.64		BPS	¥6,841.68	
EPS	¥885.95	F	EPS	¥1,110.59	F	EPS	¥1,173.03	3_

 \divideontimes BPS : Net assets per share

xit EPS: Quarterly (current year) net income per share

Financial review (Consolidated CF)

Cash and cash equivalents at the beginning of FY 25/3

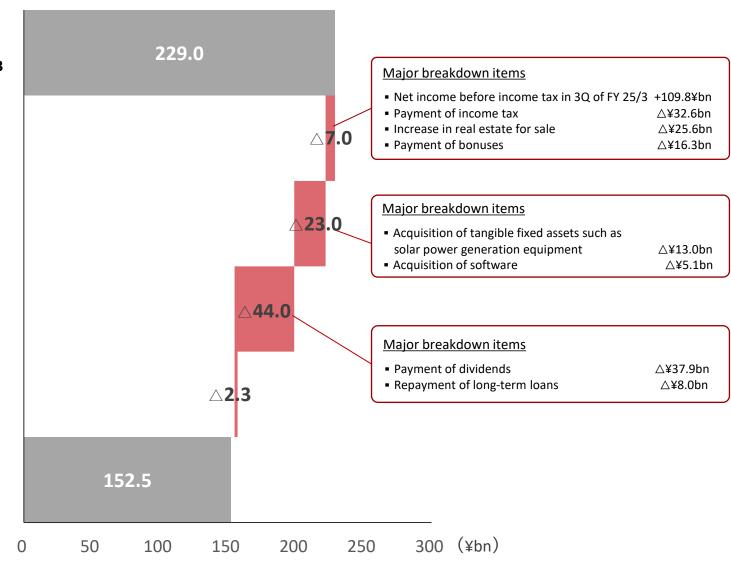
CF from operating activities

CF from investing activities

CF from financing activities

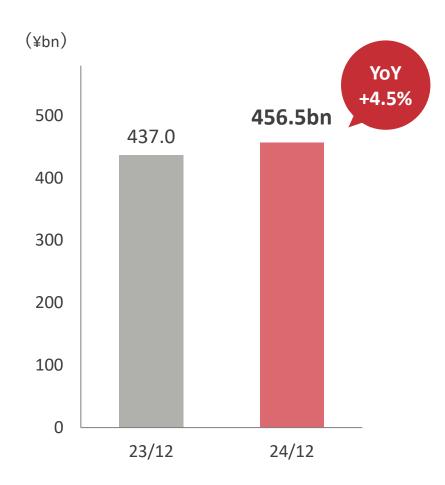
Effect of exchange rate change on cash and cash equivalents

Cash and cash equivalents at the end of FY 25/3 3Q

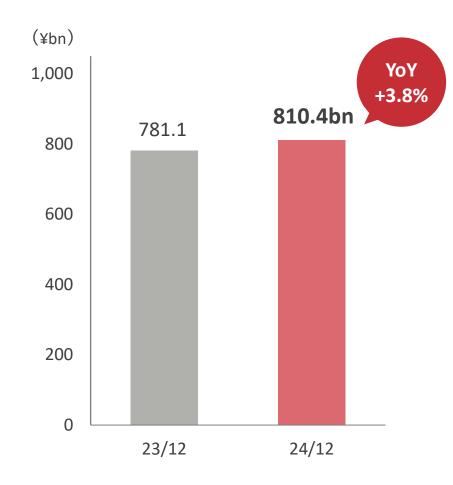


I . Key Figures

Orders received

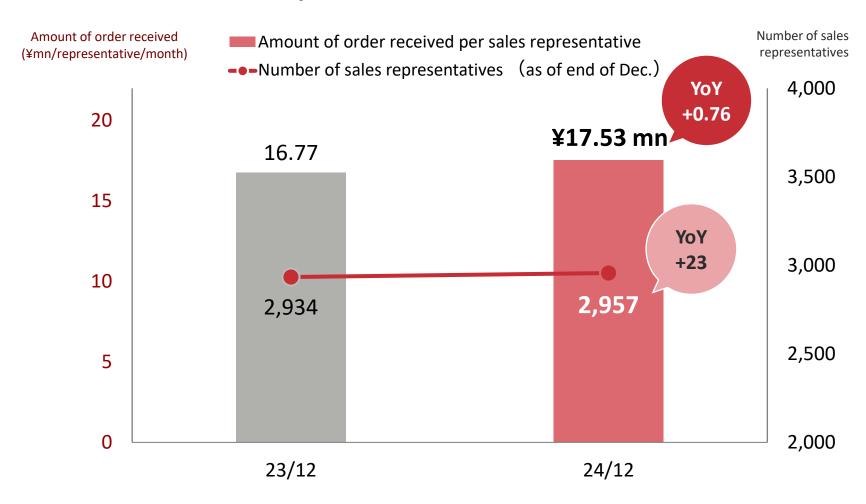


Orders in hand

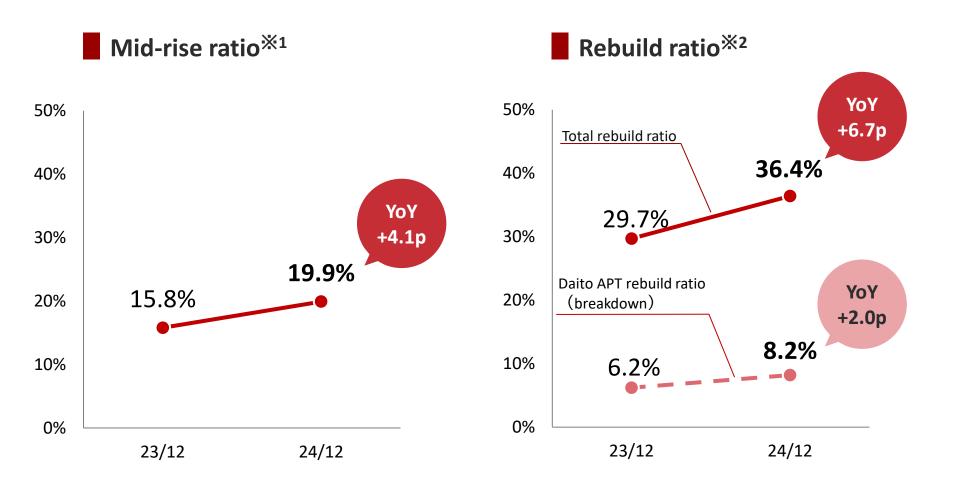


Orders received (Efficiency in receiving orders)

Amount of order received per sales representativeNumber of sales representatives

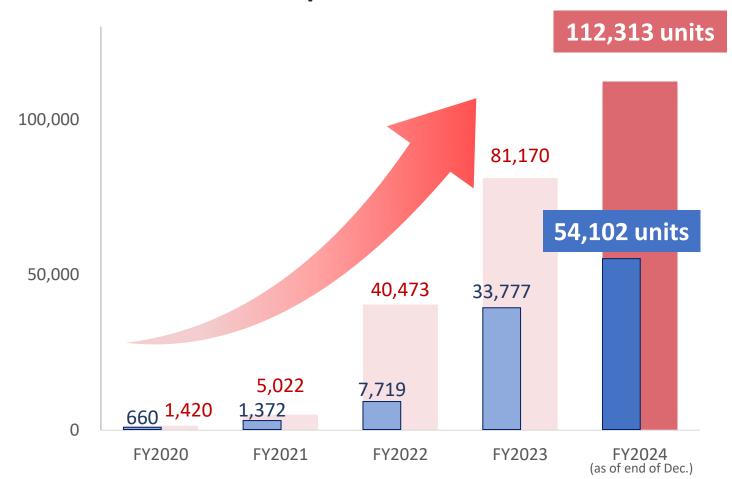


Orders received (Mid-rise ratio and rebuild ratio)



¾1 Mid-rise ratio = Number of orders received for APT house with 3 or more stories / Total number of orders received X2 Total rebuild ratio = Number of orders received for rebuilding APT / Total number of orders received Daito APT rebuild ratio = Number of orders received for rebuilding APT built by Daito / Total number of orders received

- Total number of sales
- Total number of completed construction

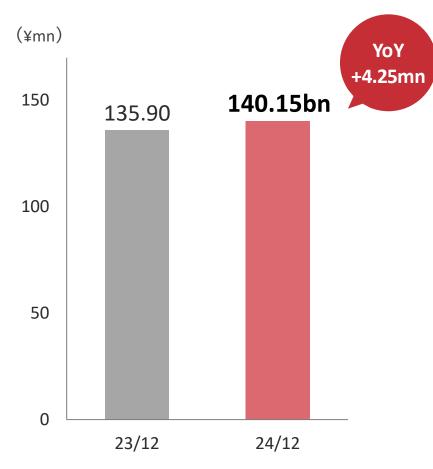


Orders received (Average price of orders received and cancellation ratio)

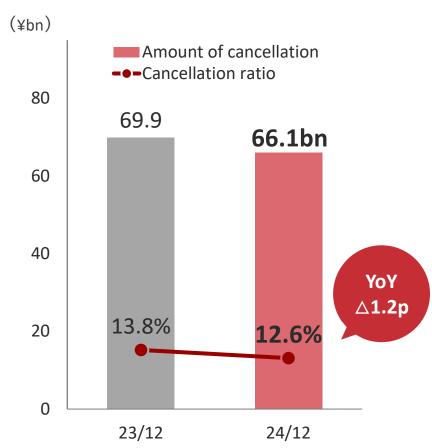
Average price of orders received^{*1}

Amount of cancellation





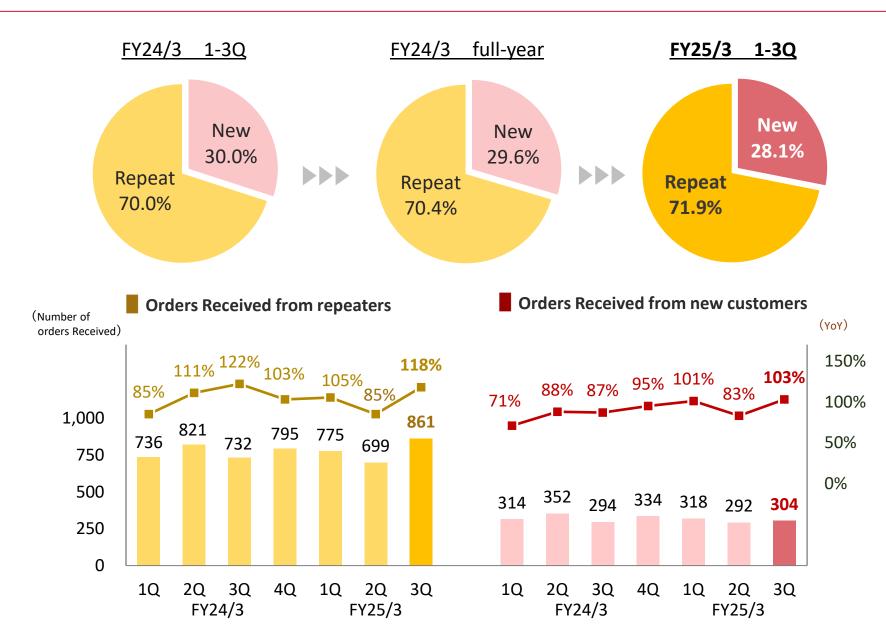
¾1 Average price of order received = Amount of new orders received / Number of orders received



X2 Cancellation ratio

- = Amount of cancellation / Amount of new orders received Orders received
- = Amount of new orders received Amount of cancellation

Orders received (Number of orders received & their channels)

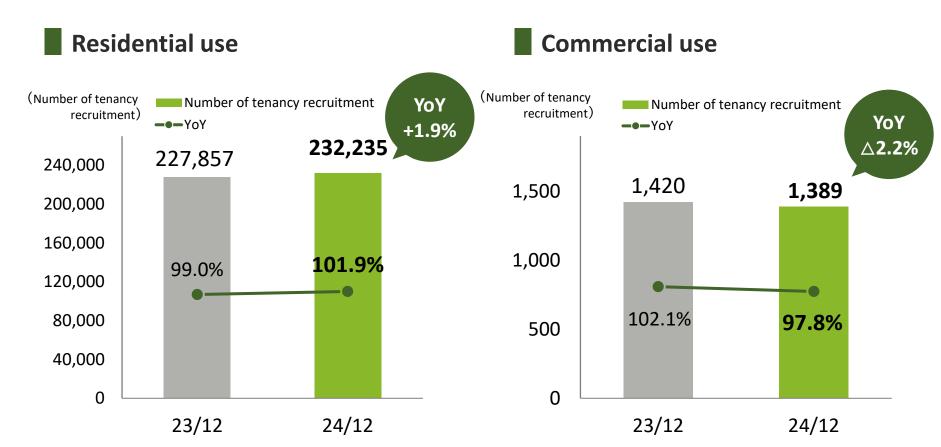




233,624

YoY +1.9%

(Residential use + Commercial use)

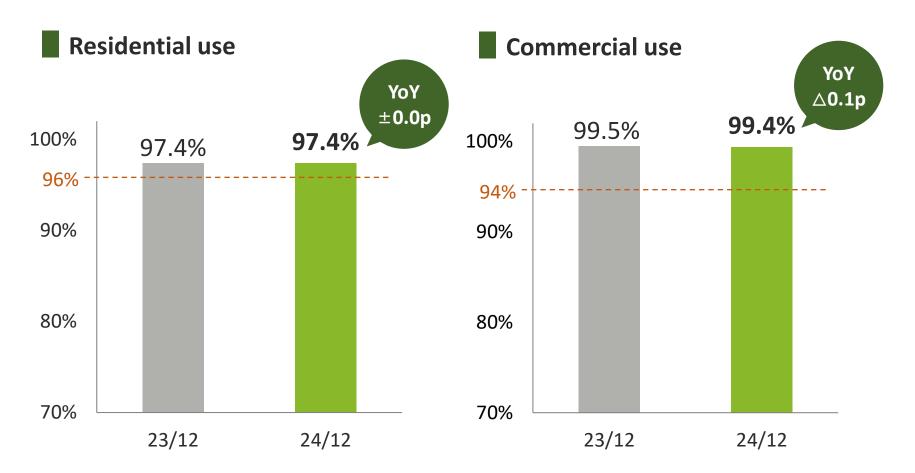


XIncluding the number of tenant recruitment for units managed by other companies

Tenancy recruitment (Rent-based occupancy rate*)

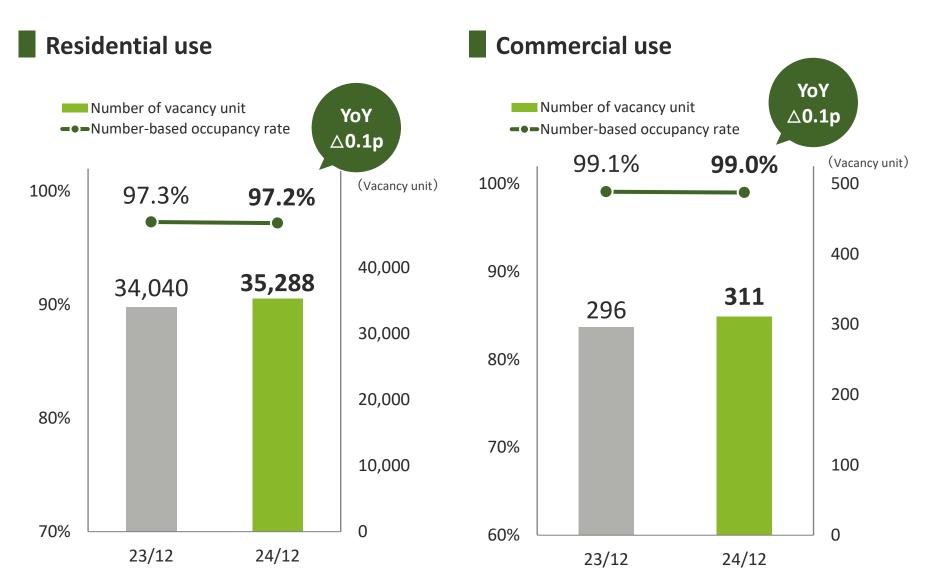
Continuously maintains sound level of occupancy

(Residential use: 96% / Commercial use: 94%)



**Rent-based occupancy rate = 100% - (Lease fee payment for vacant units / Aggregate amount of rent [%])

Tenancy recruitment (Number-based occupancy rate*)



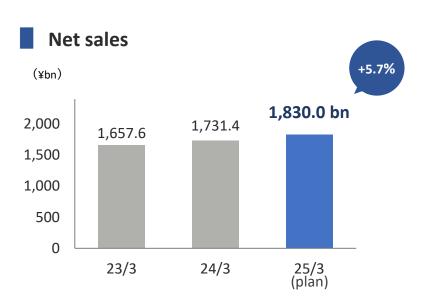
*Number-based occupancy rate = (Number of occupancy units) / (Number of units under management)

III. Financial Forecasts

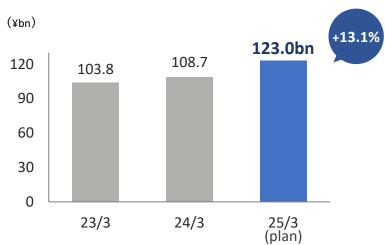
: YoY

Financial forecasts (Consolidated PL)

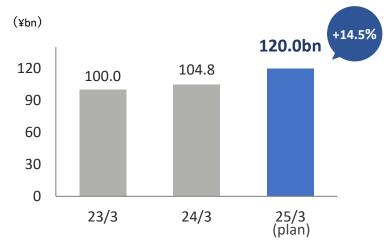
There is no revision of the full-year plan from the initial forecasts.



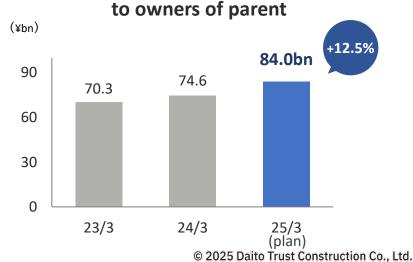
Ordinary income







Net income attributable



IV. Appendix

Profit & Loss of each segment <FY25/3>

				(¥mn)
Construction Business	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
Net sales	353,837	400,956	+13.3%	540,000
Gross profit	80,089	101,594	+26.9%	135,000
(Gross profit margin)	22.6%	25.3%	+2.7p	25.0%
Operating income	15,775	36,553	+131.7%	51,000
(Operating income margin)	4.5%	9.1%	+4.6p	9.4%
Real Estate Leasing Business	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
Net sales	841,493	867,656	+3.1%	1,160,000
Gross profit	98,975	99,769	+0.8%	128,500
(Gross profit margin)	11.8%	11.5%	△0.3p	11.1%
Operating income	63,627	62,402	△1.9%	74,000
(Operating income margin)	7.6%	7.2%	△0.4p	6.4%
Real Estate Development Business	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
Net sales	18,781	33,833	+80.1%	50,000
Gross profit	3,966	8,286	+108.9%	10,000
(Gross profit margin)	21.1%	24.5%	+3.4p	20.0%
Operating income	1,228	3,650	+197.3%	4,000
(Operating income margin)	6.5%	10.8%	+4.3p	8.0%
Other Businesses	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
Net sales	55,717	59,730	+7.2%	80,000
Gross profit	22,339	23,644	+5.8%	34,000
(Gross profit margin)	40.1%	39.6%	△0.5p	42.5%
Operating income	12,227	12,853	+5.1%	20,000
(Operating income margin)	21.9%	21.5%	△0.4p	25.0%

Profit & Loss (Non-consolidated) <FY25/3>

24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
364,367	406,205	+11.5%	540,000
354,499	394,680	+11.3%	526,000
9,868	11,525	+16.8%	14,000
83,851	104,536	+24.7%	136,500
79,204	100,186	+26.5%	131,500
4,647	4,350	△6.4%	5,000
78,208	80,179	+2.5%	-
5,643	24,357	+331.6%	-
58,533	77,050	+31.6%	77,000
56,082	67,861	+21.0%	65,000
	364,367 354,499 9,868 83,851 79,204 4,647 78,208 5,643 58,533	364,367 406,205 354,499 394,680 9,868 11,525 83,851 104,536 79,204 100,186 4,647 4,350 78,208 80,179 5,643 24,357 58,533 77,050	364,367 406,205 +11.5% 354,499 394,680 +11.3% 9,868 11,525 +16.8% 83,851 104,536 +24.7% 79,204 100,186 +26.5% 4,647 4,350 △6.4% 78,208 80,179 +2.5% 5,643 24,357 +331.6% 58,533 77,050 +31.6%

Sales structure of real estate leasing business < FY25/3>

								(+11111)
	23/3	3Q	24/3	3Q	2	25/3 〈plan〉		
	Amount	(Ratio)	Amount	(Ratio)	Amount	Amount (Ratio) YoY		Amount
Lease up of rental housing units ^{*1}	740,258	(90.0%)	756,386	(89.9%)	774,368	(89.2%)	+2.4%	1,038,700
Building and repairs	28,401	(3.5%)	24,662	(2.9%)	26,786	(3.1%)	+8.6%	30,000
Brokerage of rental estate	15,765	(1.9%)	15,401	(1.8%)	15,794	(1.8%)	+2.6%	22,000
Rental guarantee business	13,954	(1.7%)	14,526	(1.7%)	15,325	(1.8%)	+5.5%	20,700
Electricity business	6,821	(0.8%)	8,066	(1.0%)	8,285	(1.0%)	+2.7%	10,800
Leasing business ^{*2}	5,189	(0.6%)	4,802	(0.6%)	4,116	(0.5%)	△14.3%	5,800
Others	11,944	(1.5%)	17,647	(2.1%)	22,978	(2.6%)	+30.2%	32,000
Total	822,335	(100.0%)	841,493	(100.0%)	867,656	(100.0%)	+3.1%	1,160,000

^{💥 1} Sub-lease contract in Lease Management Trust System by Daito Kentaku Partners.

^{※2} Mainly Shinagawa East One Tower

Profit & Loss of major subsidiaries (Construction business) <FY25/3>

32

	Construction Business											
	D	aito Coı	nstructio	on		Daito Steel			SHIMA			
	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
Net sales	6,050	13,707	+126.5%	18,000	6,073	6,847	+12.7%	9,000	-	8,461	-	12,000
Gross profit	291	653	+124.6%	800	260	370	+42.3%	300	-	877	-	800
SG&A expenses	116	209	+79.3%	400	72	92	+27.7%	100	-	390	-	600
Operating income	174	444	+155.0%	400	187	277	+47.9%	200	-	487	-	200
Ordinary income	227	572	+151.9%	500	189	278	+47.1%	200	-	534	-	200
Net income	155	391	+152.7%	400	117	183	+56.4%	100	-	452	-	100

Profit & Loss of major subsidiaries (Real estate leasing businesses - 1) < FY25/3>

(¥mn)

	Real estate leasing business											
	Da	aito Kentaku	Partners	5	Daito Kentaku Leasing							
	24/3 3Q 25/3 3Q YoY 25/3 (plan) 24,					25/3 3Q	YoY	25/3 〈plan〉				
Net sales	805,312	829,996	+3.0%	1,105,900	20,388	23,758	+16.5%	32,900				
Gross profit	71,987	74,478	+3.4%	92,100	7,876	8,495	+7.8%	12,800				
SG&A expenses	20,724	23,891	+15.2%	34,000	6,681	7,886	+18.0%	11,300				
Operating income	51,263	50,586	△1.3%	58,000	1,194	608	△49.0%	1,500				
Ordinary income	51,954	954 51,657 △0.5% 58,800 1,232 669 △4						2,400				
Net income	36,228	36,450	+0.6%	40,700	797	322	△59.5%	1,500				

Profit & Loss of major subsidiaries (Real estate leasing businesses - 2) < FY25/3 >

Real estate leasing business											
		House Le	eave		Housecom Group						
	24/3 3Q	25/3 3Q	3Q YoY 25/3 (plan) 24/3 3Q 25/3 3Q YoY								
Net sales	14,526	15,325	+5.5%	20,700	9,094	9,630	+6.0%	14,001			
Gross profit	13,774	14,284	+3.7%	20,000	-	-	-	-			
SG&A expenses	3,253	3,415	+5.0%	4,900	-	-	-	-			
Operating income	10,520	10,868	+3.3%	15,000	△400	△300	-	560			
Ordinary income	10,532	10,888	+3.4%	15,000	△395	744					
Net income	7,308	7,554	+3.3%	10,400	△389	△322	-	498			

								(+11111)		
Real estate development business										
		INVALA	NCE		Daito Trust Asset Solution					
	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉		
Net sales	14,098	20,185	+43.2%	28,900	1,849	8,751	+373.3%	17,000		
Gross profit	2,953	4,493	+52.1%	4,900	572	1,775	+210.1%	2,300		
SG&A expenses	2,057	2,519	+22.4%	3,400	110	501	+353.3%	1,400		
Operating income	896	1,974	+120.4%	1,400	461	1,274	+175.8%	800		
Ordinary income	842	1,895	+125.1%	1,300	449	1,231	+173.7%	800		
Net income	436	1,292	+196.1%	900	293	804	+174.6%	500		

Profit & Loss of major subsidiaries (Financial businesses) < FY25/3 >

Other businesses (Financial business)												
	Daito Finance				House Guard				D.T.C			
	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
Net sales	1,754	1,830	+4.3%	2,200	4,422	4,796	+8.5%	6,300	13,676	14,339	+4.9%	19,200
Gross profit	1,335	1,347	+0.8%	1,600	1,843	2,108	+14.4%	2,800	474	1,570	+230.8	2,300
SG&A expenses	213	179	△15.8%	200	1,277	1,411	+10.5%	2,000	29	32	+12.2%	0
Operating income	1,122	1,167	+4.0%	1,300	566	697	+23.2%	800	445	1,538	+245.1%	2,300
Ordinary income	1,150	1,194	+3.9%	1,400	565	697	+23.3%	800	448	1,539	+243.2%	2,300
Net income	796	828	+4.1%	900	399	506	+26.9%	600	448	1,539	+243.2%	2,300

Profit & Loss of major subsidiaries (Other businesses - 1) < FY25/3 >

(¥mn)

								(#11111/
Other businesses (Energy, Care business)								
	Gaspal Group				Care Partner			
	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉	24/3 3Q 25/3 3Q YoY			25/3 〈plan〉
Net sales	27,083	27,704	+2.3%	40,500	11,831	12,381	+4.7%	16,500
Gross profit	13,311	13,206	△0.8%	20,100	1,123	1,000	△11.0%	1,300
SG&A expenses	7,199	7,273	+1.0%	10,100	813	926	+13.9%	1,200
Operating income	6,112	5,933	△2.9%	10,000	310	74	△76.1%	100
Ordinary income	5,651	5,449	△3.6%	9,100	303	46	△84.7%	100
Net income	3,903	3,752	∆3.9%	6,300	172	△27	-	50

(¥mn)

								(+11111)
Other businesses (Overseas business)								
	DAITO ASIA DEVELOPMENT (MALAYSIA) SDN.BHD.				DAITO ASIA DEVELOPMENT (MALAYSIA) II SDN.BHD.			
	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉	24/3 3Q 25/3 3Q YoY 25/			
Net sales	2,355	3,007	+27.7%	3,600	3,650	4,326	+18.5%	5,400
Gross profit	1,059	1,495	+41.2%	1,700	1,644	2,099	+27.7%	2,600
SG&A expenses	904	1,113	+23.1%	1,300	1,217	1,400	+15.0%	1,700
Operating income	154	381	+147.2%	400	426	699	+63.9%	800
Ordinary income	△602	870	-	△100	△368	1,206	-	200
Net income	∆313	997	-	△100	△309	1,023	-	200

Amount of orders received

(¥mn)

	23/3 3Q	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
Residential use	321,372	392,881	394,557	+1.1%	558,500
Rental housing	319,361	391,432	392,898	+1.1%	556,400
Detached housing	2,010	1,449	1,658	+14.5%	2,100
Commercial use	5,472	9,574	13,044	+36.2%	13,500
Building and repairs	32,571	34,600	48,982	+41.6%	48,000
Total	359,417	437,055	456,585	+5.1%	620,000

Net income from completed construction

	23/3 3Q	24/3 3Q	25/3 3Q	YoY	25/3 〈plan〉
Residential use	307,059	338,510	378,719	+11.9%	498,600
Rental housing	305,480	336,602	377,080	+12.0%	496,000
Detached housing	1,578	1,908	1,638	△14.1%	2,600
Commercial use	8,821	6,217	15,193	+144.4%	15,400
Building and repairs	34,993	33,771	33,830	+0.2%	46,000
Total	350,874	378,500	427,742	+13.0%	560,000

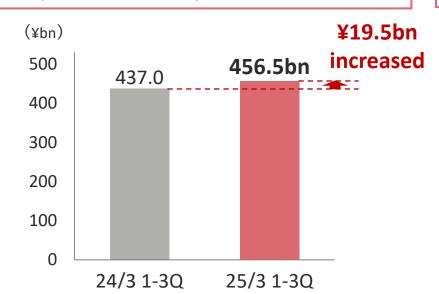
Analysis of Orders Received



■ 1-3Q (YoY)

Major breakdown of the variance

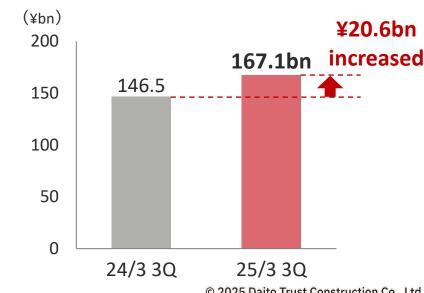
- 1 Number of orders (project) ±¥0bn $(3,249 \text{ orders} \rightarrow 3,249 \text{ orders})$
- 2 Per project price +¥13.7bn (\$135.90mn / project \rightarrow \$140.15mn / project)
- (3) Cancellation +¥3.8bn (Cancellation ratio $13.8\% \rightarrow 12.6\%$)
- **4** Optional construction contracts +¥1.9bn $(465.4bn \rightarrow 467.3bn)$



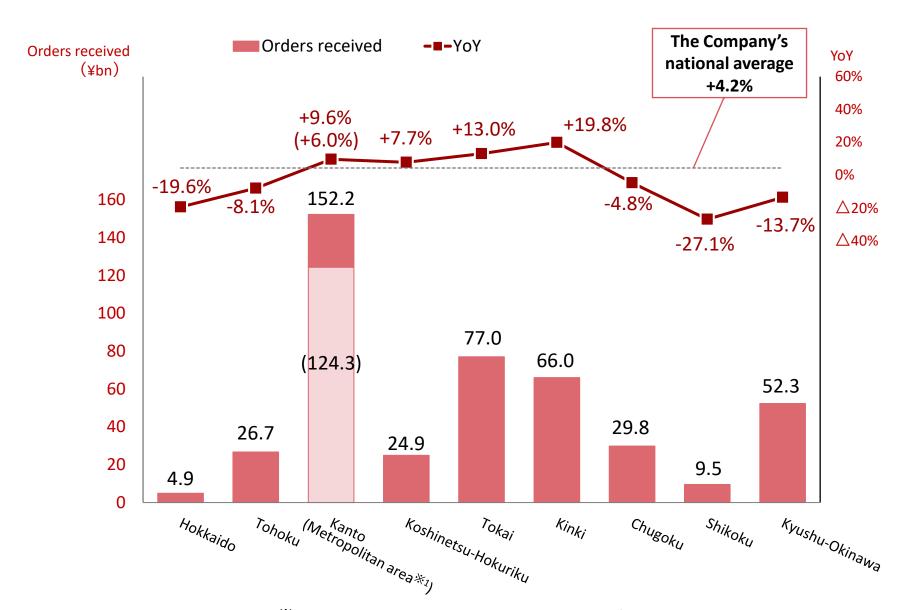
3Q (YoY)

Major breakdown of the variance

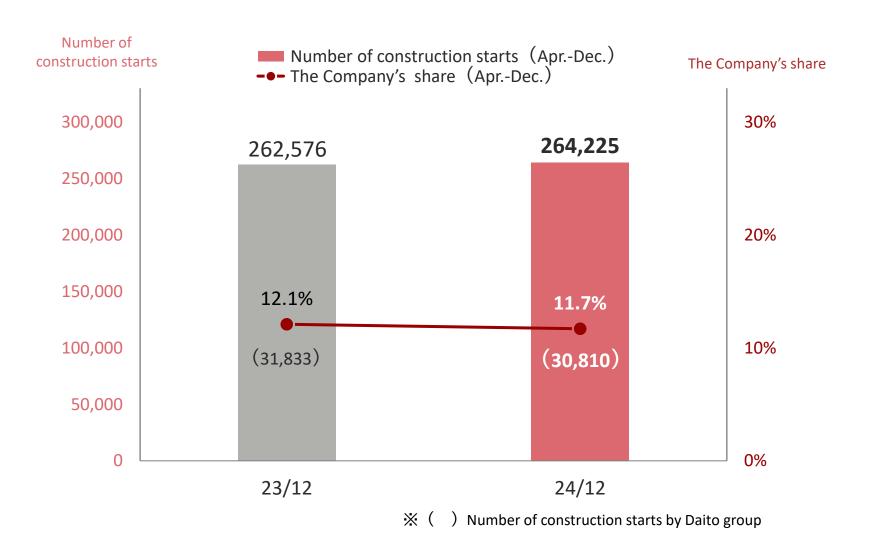
- 1 Number of orders (project) +¥19.3bn $(1.026 \text{ orders} \rightarrow 1.165 \text{ orders})$
- 2 Per project price +¥3.0bn (\$139.02mn / project \rightarrow \$141.61mn / project)
- (3) Cancellation \triangle ¥0.7bn (Cancellation ratio $12.2\% \rightarrow 11.3\%$)
- **4** Optional construction contracts \triangle **¥0.9bn** (\$24.3bn \rightarrow \$23.4bn)



Amount of orders received in each region (Apr. - Dec.)

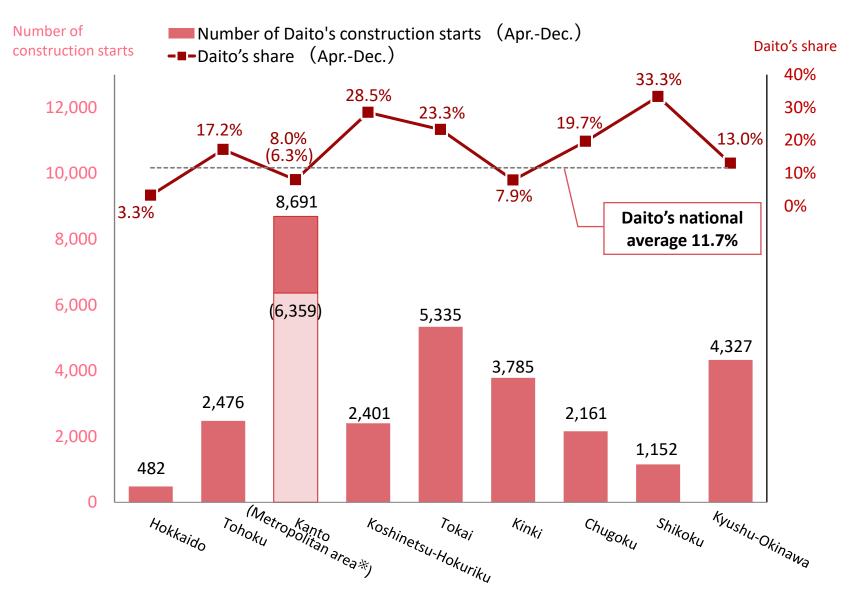


Number of construction starts & Daito's share <YoY>



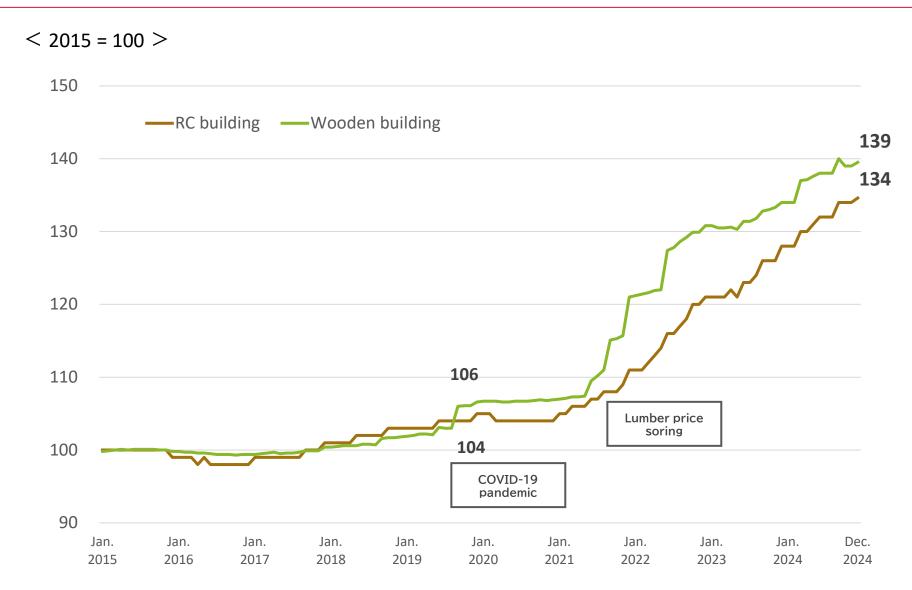
(Ministry of Land, Infrastructure, Transport and Tourism: "Housing Starts Statistics")

Number of Daito's construction starts in each region & Daito's share



Trends in Standard Construction Cost Index in Tokyo



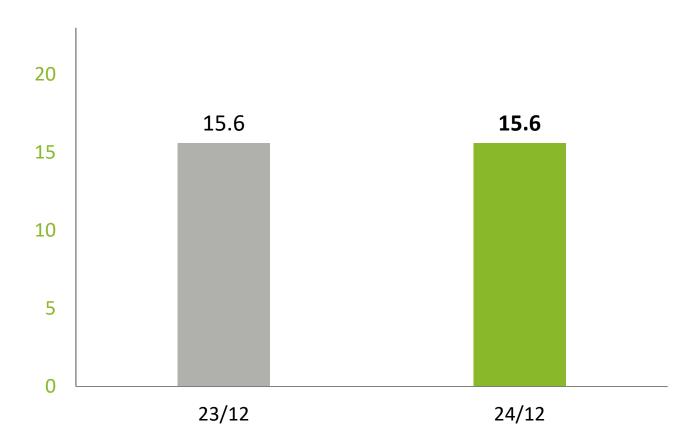


Reference: Public Interest Incorporated Foundation Construction Research Institute "Construction Price Index and Construction Cost Index"

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Transition of the number of tenant recruitment per sales representatives

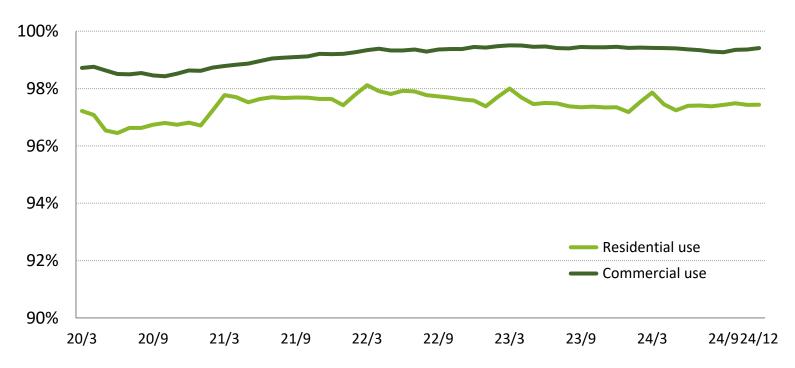
Number of tenant recruitment / representatives / month



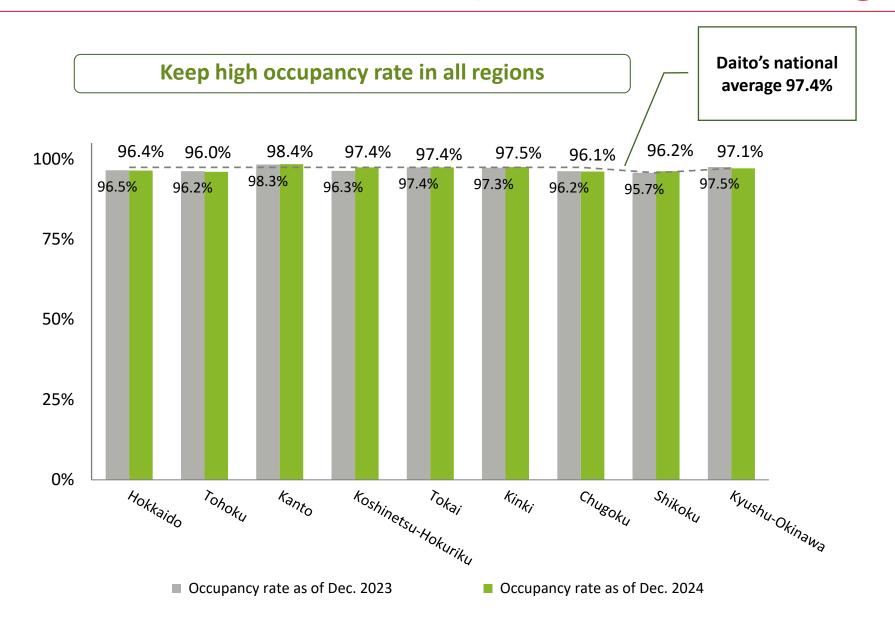
Transition of rent-based occupancy rate

Rent-based occupancy rate	20/12	21/12	22/12	23/12	24/12	YoY
Residential use (%)	96.8%	97.6%	97.6%	97.4%	97.4%	±0.0p
Commercial use (%)	98.6%	99.2%	99.5%	99.5%	99.4%	△ 0.1 p

Rent-based occupancy rate



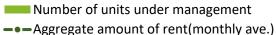
Rent-based occupancy rate in each region (as of Dec. : Residential use)

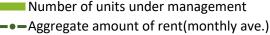


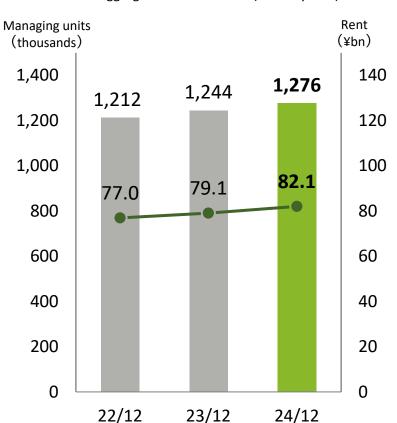
Number of units under management & aggregate amount of rent

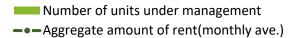
Residential use

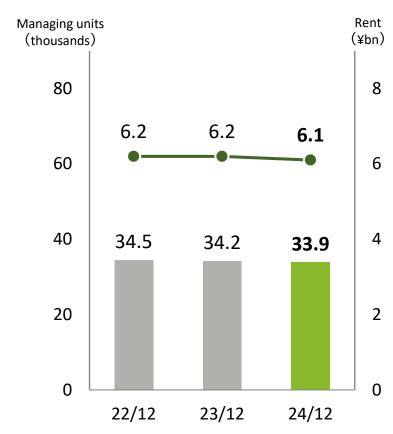
Commercial use



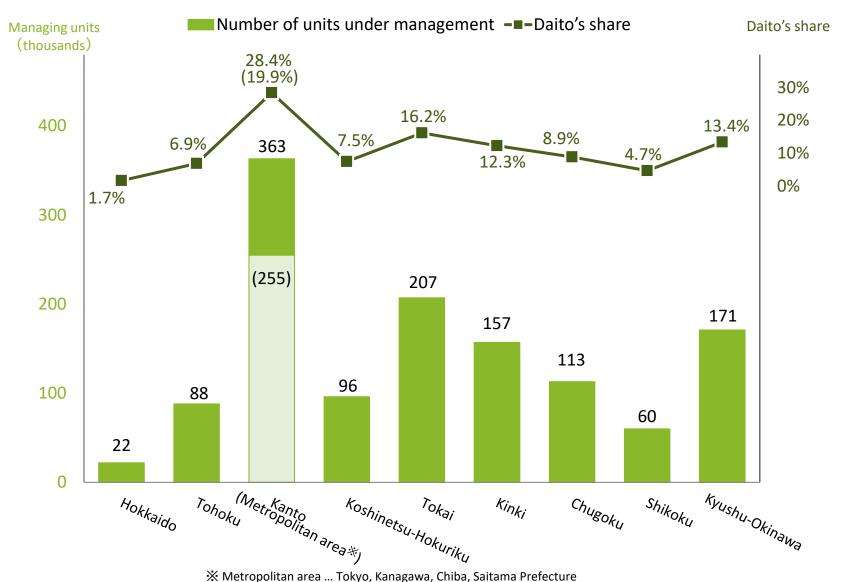






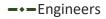


Number of units under management in each region

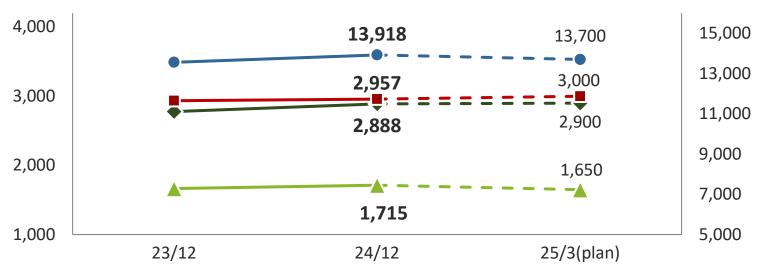


Transition of number of employees in each business section (Main 3 companies)

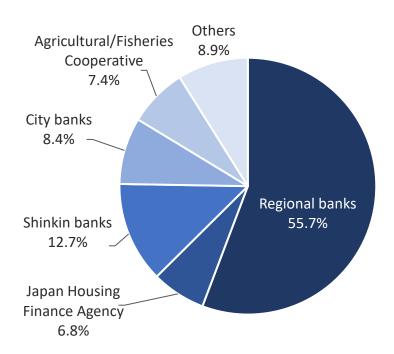
	23/12	24/12	YoY	25/3 〈plan〉
Total employees	13,555	13,918	+363	13,700
Sales representative in construction business	2,934	2,957	+23	3,000
Engineers	2,777	2,888	+111	2,900
Sales representative In real estate business	1,666	1,715	+49	1,650



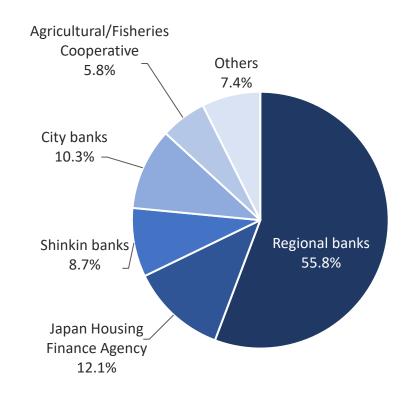
- Sales representative in real estate business
- ■■Sales representative in construction business
- ---Total employees (right axis)



FY24/3



FY25/3 3Q (Oct. – Dec.)



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