

Report on Settlement of 3Q ending March 31, 2023

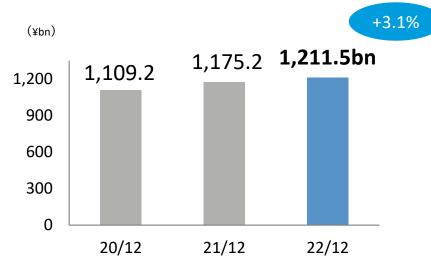
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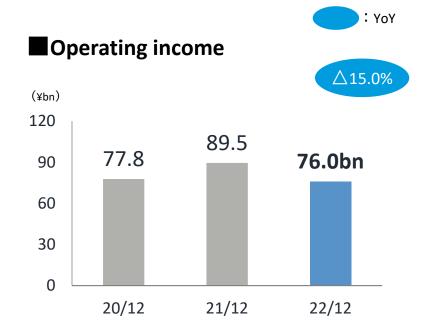
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I . Results in 3Q of FY ending March 31, 2023

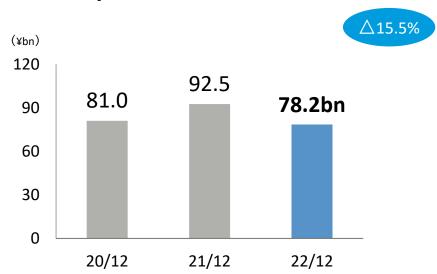
#### PL (Consolidated PL)

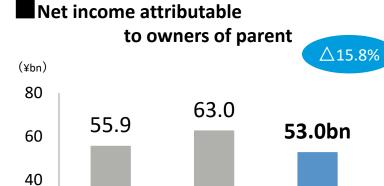






#### Ordinary income





21/12

22/12

20

0

20/12

4

#### PL (Factors of fluctuation in operating income) <YoY>

#### ■ Major factors of fluctuation (Operating income $\triangle$ ¥13.5bn)

•		
Gross profit on completed construction contracts <△¥16.0bn>	<ul> <li>Increase in completed construction (¥318.1bn → ¥322.4bn)</li> <li>Decrease in gross profit margin (26.3%→21.0%)</li> </ul>	+¥1.13bn △¥17.14bn
Gross profit on real estate business <+¥4.9bn>	<ul> <li>Increase in profit from whole-building lease business</li> <li>Increase in profit from brokerage business</li> <li>Increase in profit from guarantee business</li> <li>Decrease in restoration to original condition or repairing construction</li> <li>Increase in profit from electricity business</li> <li>Increase in profit from the other businesses</li> </ul>	+¥1.76bn +¥0.49bn +¥0.70bn △¥0.25bn +¥0.23bn +¥1.97bn
Gross profit on the other businesses <+\frac{4}{2.5bn}	<ul> <li>Increase in profit from overseas hotel business</li> <li>Increase in profit from investment condominium business (INVALANCE Ltd.,)</li> <li>Increase in profit from renovation and resale business, etc.</li> <li>Increase in profit from gas business</li> </ul>	+¥1.10bn +¥0.20bn +¥0.28bn +¥0.90bn
SG&A expenses <∆¥4.9bn>	<ul> <li>Increase in personnel expenses</li> <li>Decrease in advertising &amp; general publicity expenses</li> <li>Increase in recruitment fee / training fee</li> <li>Increase in the other expenses</li> </ul>	$\triangle$ ¥3.06bn +¥0.08bn $\triangle$ ¥0.44bn $\triangle$ ¥1.48bn

#### Profit & Loss by segment (Construction business-1)

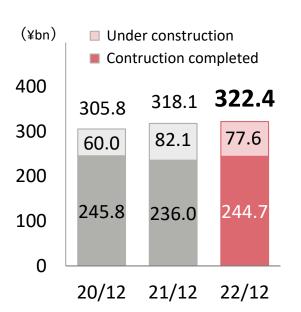
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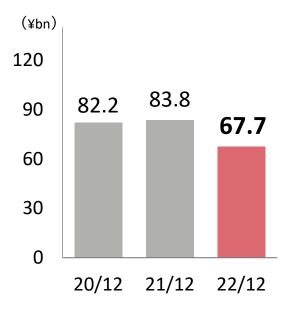
	2021/12	2022/12	(YoY)
Net sales	318.1	322.4	(+1.3%)
Gross profit	83.8	67.7	(△19.1%)
Operating income	31.2	10.6	(△65.8%)

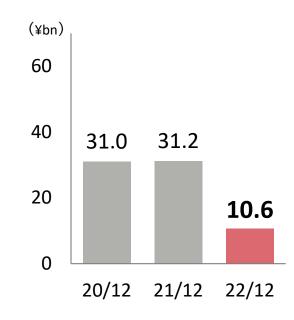
#### Net sales (Percentage of completion method)

#### ■ Gross profit

#### **■**Operating income







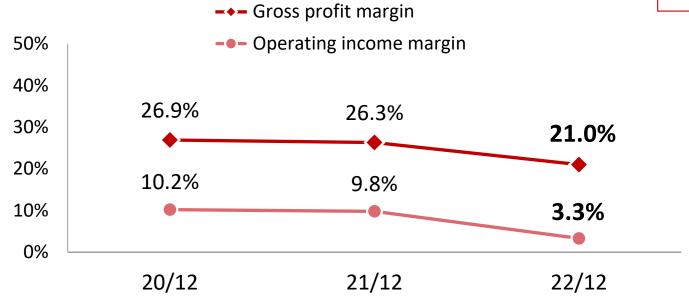
#### Profit & Loss by segment (Construction business-2)

	2021/12	2022/12	(YoY)
Gross profit margin	26.3%	21.0%	(△5.3p)
Operating income margin	9.8%	3.3%	(△6.5p)

#### **■**Gross profit margin / Operating income margin

Major breakdownof the variance ( $\triangle$ 5.3p YoY)Labor cost $\triangle$ 1.0p

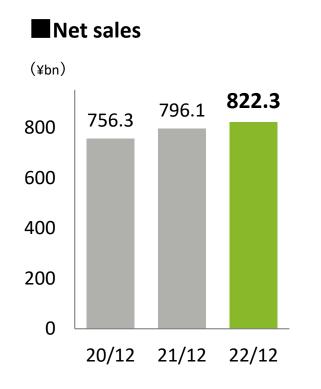
Labor cost $\triangle$ 1.0pMaterial cost $\triangle$ 1.3pExchange $\triangle$ 3.0p

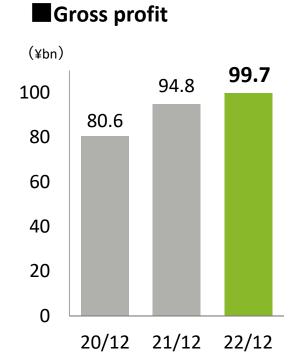


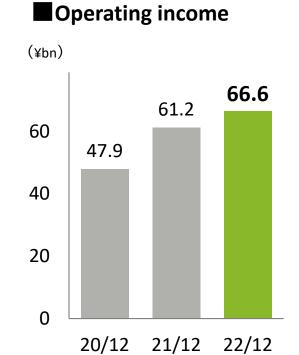
#### Profit & Loss by segment (Real estate business-1)

(	¥	b	n	

	2021/12	2022/12	(YoY)
Gross profit margin	796.1	822.3	(+3.3%)
Gross profit	94.8	99.7	(+5.2%)
Operating income	61.2	66.6	(+8.9%)



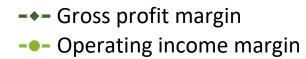


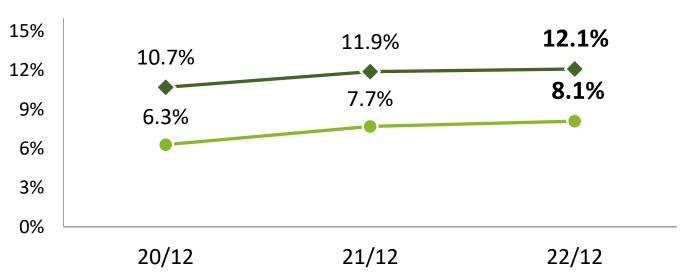


#### Profit & Loss by segment (Real estate business-2)

	2021/12	2022/12	(YoY)
Gross profit margin	11.9%	12.1%	(+0.2p)
Operating income margin	7.7%	8.1%	(+0.4p)

#### **■**Gross profit margin / Operating income margin





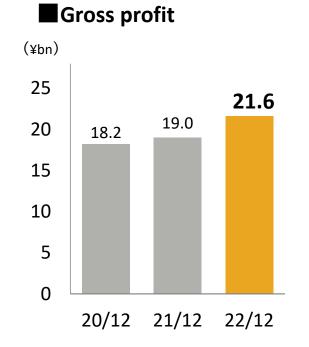
#### Profit & Loss by segment (Other businesses)

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(	¥	b	n	

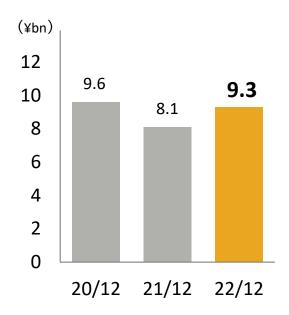
	2021/12	2022/12	(YoY)
Net sales	60.8	66.7	(+9.7%)
Gross profit	19.0	21.6	(+13.5%)
Operating income	8.1	9.3	(+14.8%)

# Net sales (¥bn) 60.8 47.0 40 20

20/12 21/12 22/12



#### **■**Operating income



#### Profit & Loss (Selling, general and administrative expenses)

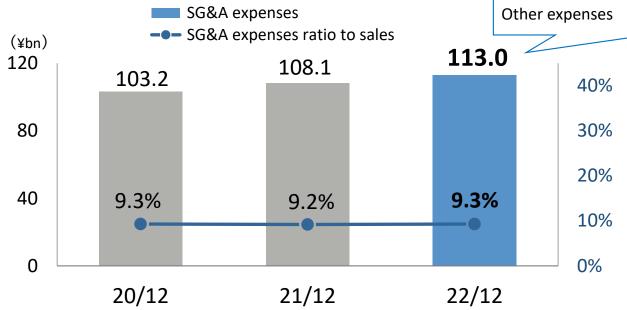
¥	b	n	)

	2021/12	2022/12	(YoY)
SG&A expenses	108.1	113.0	(+4.5%)
SG&A expenses ratio to sales	9.2%	9.3%	[+0.1p]

[ ]: Difference from same period in previous year

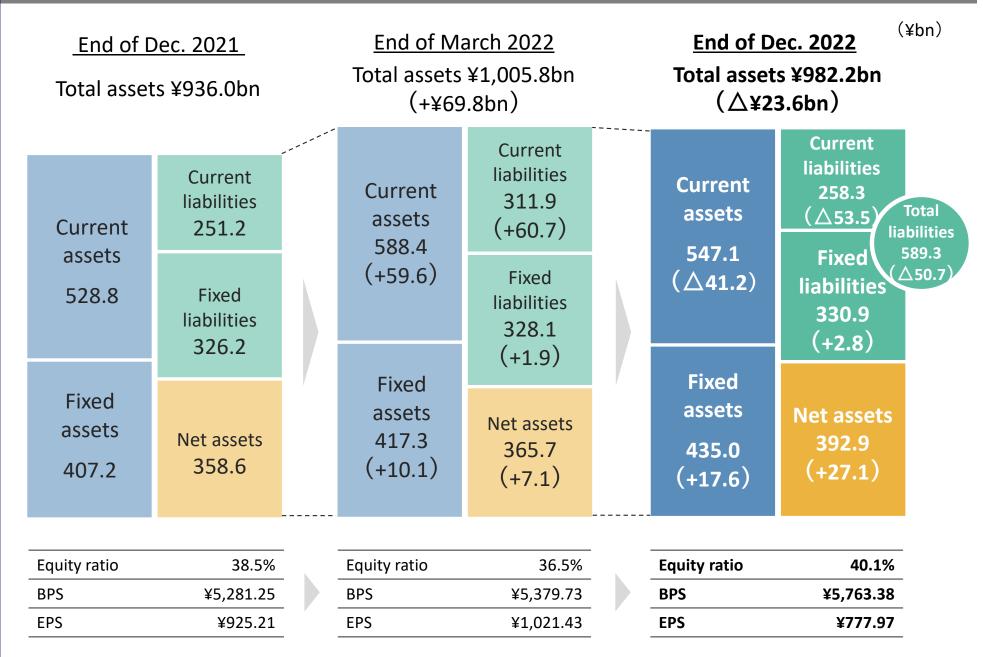
#### ■SG&A expenses / SG&A expenses ratio to sales

## Major breakdown of the variance (+¥4.9bn YoY) Labor cost +¥3.06bn Advertising & general publicity expenses △¥0.08bn Recruitment and training expenses +¥0.44bn Other expenses +¥1.48bn



 $^{\circ}$  2023 Daito Trust Construction Co., Ltd.

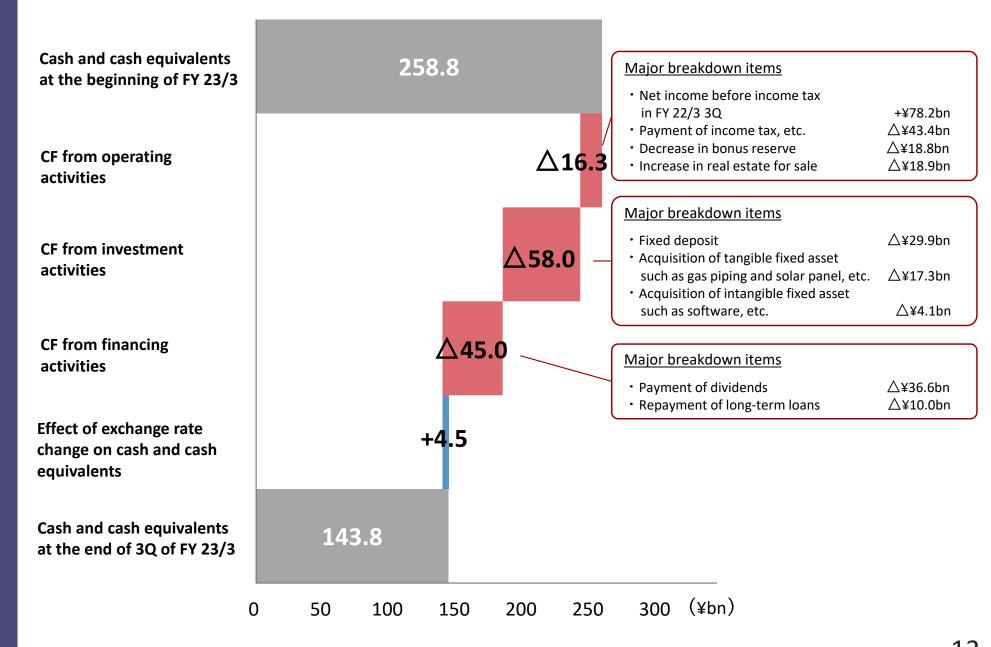
#### Financial review (Consolidated BS)



**XBPS**: Net assets per share

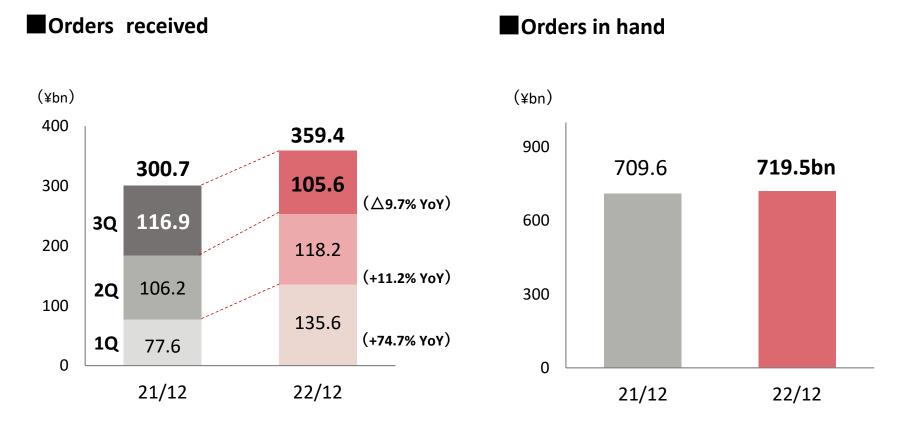
XEPS: Quarterly (current year) net income per share

#### Financial review (Consolidated CF)



#### **I** . Key Figures



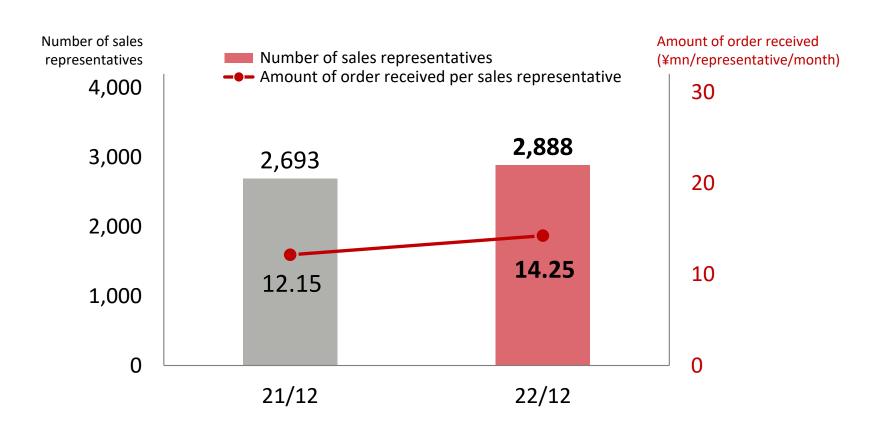


#### Orders received (Efficiency in receiving orders)

Number of sales representatives <as of end of Dec.> 2,888 (+195 YoY)

Amount of order received per sales representative

¥14.25mn / month (+¥2.10mn YoY)

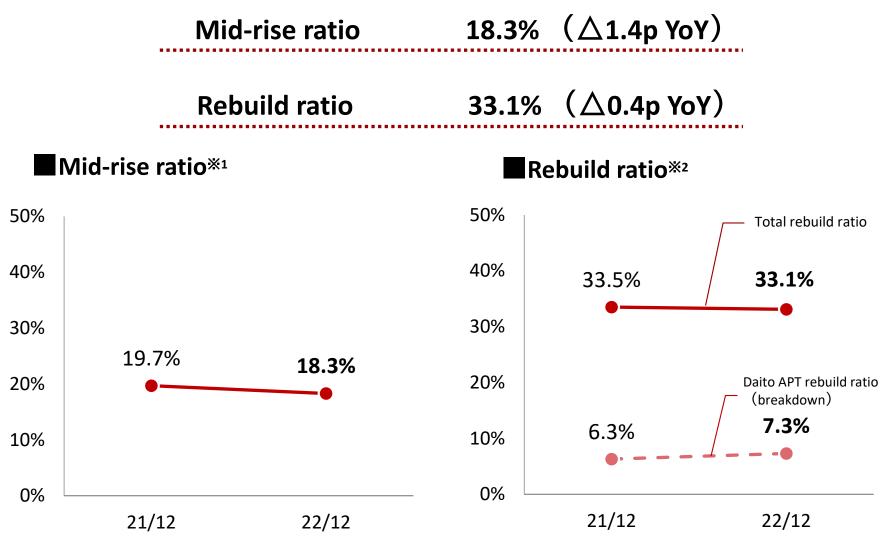


#### Orders received (Mid-rise ratio and rebuild ratio)

¾1 Mid-rise ratio = Number of orders received for APT

received

house with 3 or more stories / Total number of orders



※2 Total rebuild ratio = Number of orders received for rebuilding APT / Total number of orders received Daito APT rebuild ratio = Number of orders received for rebuilding APT built by Daito / Total number of orders received

 $^{\circ}$  2023 Daito Trust Construction Co., Ltd.

Average price of order received ¥117.34mn (+¥11.27mn YoY)

**Cancellation ratio** 

20.1%

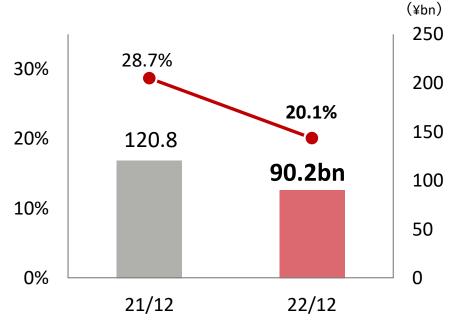
 $(\triangle 8.6p YoY)$ 

#### ■ Average price of orders received <sup>※1</sup>

#### (¥mn) 117.34mn 120 106.07 90 60 30 0 21/12 22/12

#### ¾1 Average price of order received = Amount of new orders received / Number of orders received

#### ■ Cancellation ratio \*\*2 / Amount of cancellation

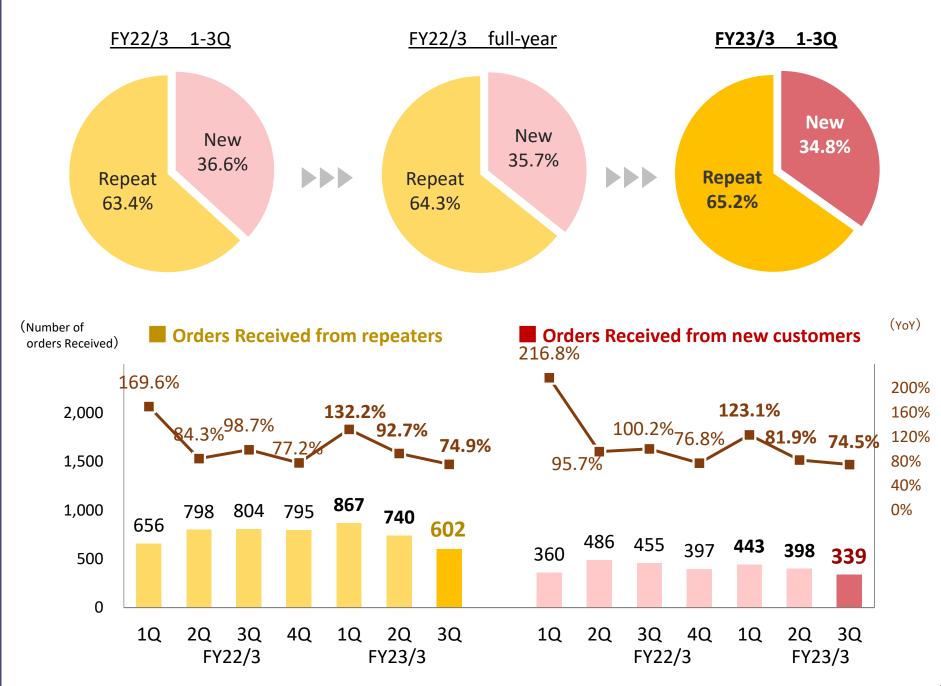


**X2** Cancellation ratio

= Amount of cancellation / Amount of new orders received Orders received

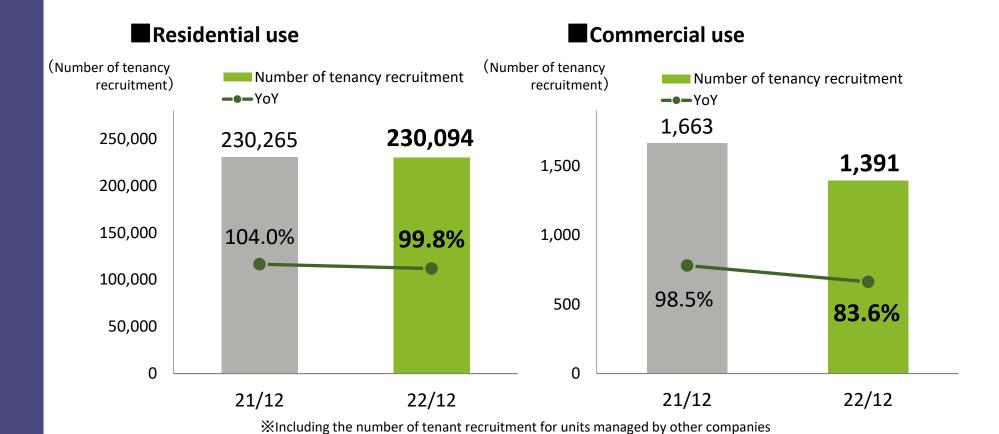
= Amount of new orders received - Amount of cancellation

#### Orders received (Number of orders received & their channels)



#### **Tenancy recruitment** (Number of recruitment)

Number of tenancy recruitment	231,485 (△ 0.2% YoY)
Residential us	230,094 (△ <b>0.1</b> % YoY)
Commercial use	1,391 (△16.4% YoY)

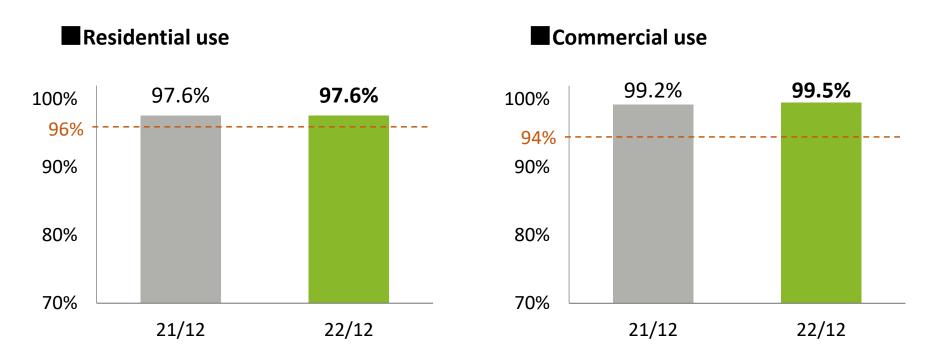


#### Tenancy recruitment (Rent-based occupancy rate\*)

Continuously maintains sound level of occupancy (residential use: 96% / commercial use: 94%)

Residential use 97.6% (+0.0p YoY)

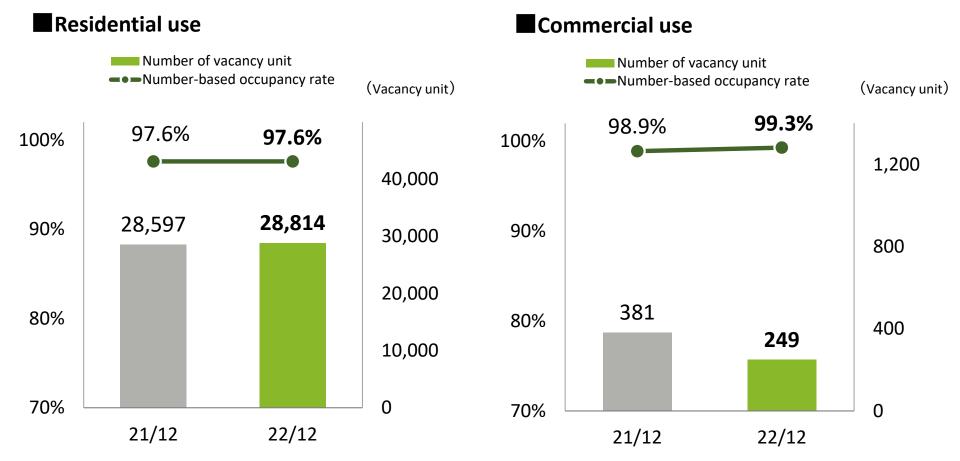
Commercial use 99.5% (+0.3p YoY)



\*\*Rent-based as occupancy rate = 100% - (Lease fee payment for vacant units / Aggregate amount of rent [%])

#### Tenancy recruitment (Number-based occupancy rate\*)





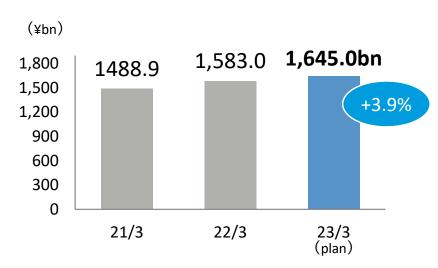
\*\*Number-based occupancy rate = (Number of occupancy units) / (Number of units under management)

**Ⅲ.** Forecasts of FY ending March 31, 2023

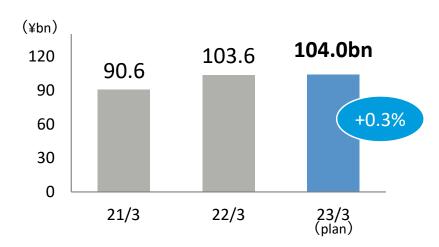
#### Financial forecasts (Consolidated PL)

#### There is no revision of the full-year plan from the initial forecasts.

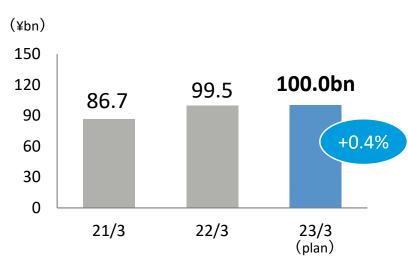
#### Net sales



#### ■ Ordinary income

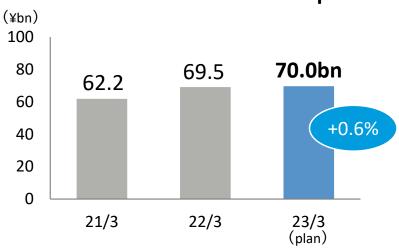


#### Operating income



#### Net income

#### attributable to owners of parent



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: YoY

#### IV. Topics

#### Topics (Disaster prevention activities by the Group)

#### **Daito group Disaster Prevention Vision 2030**

Philosophy: Be there for the community if a disaster happens

#### **Disaster Prevention Vision**

1

#### Provide the usual 'normal' at a time of 'what if'



Rental housing



Gas



Lifestyle support service

As a company that supports the community, to maintain the infrastructure for daily life through business continuity.

2

Create a circle of mutual help throughout the community in case of 'what if'



Electricity



Stockpile



Disaster information

Using our assets as a starting point for disaster prevention mutual assistance, we aim to support the early reconstruction of the region.

3

Create a next generation that can be relied upon in case of 'what if'



Disaster prevention event



Educational support



Disaster experience

Support the development of the next generation who will become community disaster prevention leaders themselves.

#### Topics (Disaster prevention activities by the Group)

#### Disaster prevention agreements with local governments

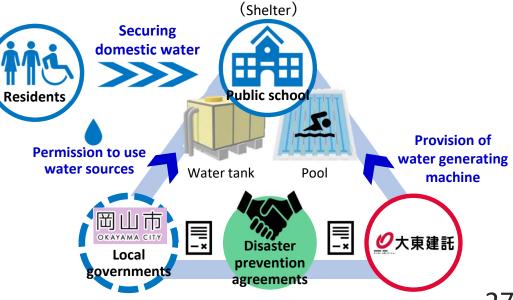
Promoting mutual aid activities for early recovery of the entire community in preparation for 'what if' situations in the community

Summery	Contents of agreement	Performance of the Group	
Provision of goods	Providing disaster relief supplies such as food and beverages, warm clothing, etc.	<b>3 bases by Daito Kentaku</b> (Kawasaki City, Fukuoka City, Kumamoto City)	
Acceptance of disaster victims	' 1 hase hy Gasnal (Kanazawa City)		
Provision of infrastructure	Providing infrastructure such as gas, electricity, and water	<b>1 base by Daito Kentaku</b> (Okayama City)	

Emergency water generating machine



✓ Secure domestic water from water stored in pools, cisterns, etc. at shelters.



#### **Topics** (Environment)

#### **Initiatives for Environment**

#### **Green Loan Financing**

Loan amount : 9.0 billion yen Use of funds: Installation of solar panels

#### Sales of ZEH rental housings (number of unit)



#### 7th place in the Decarbonization Management Survey GX500

Assessment Field	Assessment Point
1. Disclosure	Disclosure of policies on environmental management, Risk analysis and countermeasures
2. Emissions management and reduction performance	Identification of greenhouse gas emissions, Implementation of emission reductions
3. Energy conservation and	Whether the company is aware of the amount of electricity consumed and it is promoting
renewable energy utilization	the introduction of renewable energy and energy conservation
4. Specific measures to reduce	Specific decarbonization activities, employee training, collaboration with environmental
greenhouse gas emissions	organizations, Use of ESG bonds
5. Reduction target setting	Medium- and long-term goals, Target height and timing of goal attainment

(Source) Nikkei Inc. © 2023 Daito Trust Construction Co., Ltd.

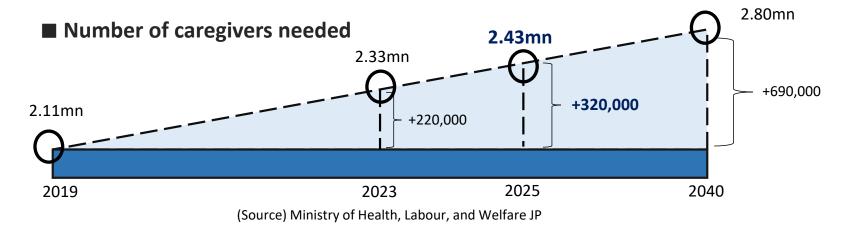
<sup>\*</sup>Together with the 11 billion yen raised through Green Bonds in the previous fiscal year, the total will be 20 billion yen.

#### Topics (Care Partner Co., Ltd.)

#### Started accepting Vietnamese students as interns

Create a work environment in which foreigners can play an active role and secure human resources for nursing care.

By 2025, 2.43 million caregivers (+320,000 from 2019) are expected to be needed in Japan.



#### Affiliation with Dong-A University (Da Nang, Vietnam)

The program aims to actively accept students who wish to work in Japan and to secure human resources by making an ongoing relationship with the university.

This year, the first year of the program, we accepted two undergraduate nursing students from the university.



Interns from Vietnam

#### **Topics** (Corporate Governance)

### The Company has decided to shift to a "Company with an Audit & Supervisory Committee"

subject to the approval of the 49th Ordinary General Meeting of Shareholders to be held in June 2023.

- Clarifying the roles of execution and supervision to strengthen governance
  - 1. Speeding up the decision-making process
  - 2. Strengthening the audit and supervisory functions of the Board of Directors

Appointment and Dismissal

Board of Directors

Directors

Audit

Important
business execution

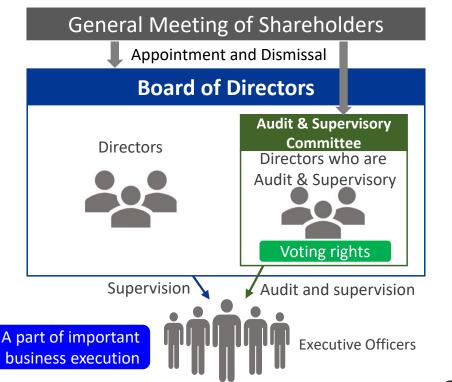
Supervision

Audit

Executive Officers

**Company with a Board of Auditors** 

**Company with an Audit & Supervisory Committee** 



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#### V. Appendix

#### Profit & Loss of each segment <FY23/3>

(¥mn)

《 Construction business 》	22/3 3Q <b>23/3 3Q</b>		YoY	23/3(plan)	
Net sales	318,186	322,472	+1.3%	445,000	
Gross profit	83,801	67,785	△19.1%	94,000	
(Gross profit margin)	26.3%	21.0%	<b>△</b> 5.3p	21.1%	
Operating income	31,216	10,680	△65.8%	22,000	
(Operating income margin)	9.8%	3.3%	△6.5p	4.9%	

《 Real estate business 》	22/3 3Q	22/3 3Q <b>23/3 3Q</b>		23/3(plan)	
Net sales	796,198	822,335	+3.3%	1,105,000	
Gross profit	94,807	99,707	+5.2%	133,000	
(Gross profit margin)	11.9%	12.1%	+0.2p	12.0%	
Operating income	61,220	66,638	+8.9%	83,000	
(Operating income margin)	7.7%	8.1%	+0.4p	7.5%	

《 Other businesses 》	22/3 3Q	22/3 3Q <b>23/3 3Q</b>		23/3(plan)
Net sales	60,859	66,751	+9.7%	95,000
Gross Profit	19,066	21,634	+13.5%	32,000
(Gross profit margin)	31.3%	32.4%	+1.1p	33.7%
Operating income	8,152	9,356	+14.8%	17,000
(Operating income margin)	13.4%	14.0%	+0.6p	17.9%

#### Profit & Loss (Non-consolidated) < FY23/3 >

(¥mn)

	22/3 3Q	23/3 3Q	YoY	23/3(plan)	
Net sales	322,189	329,144	+2.2%	458,000	
Construction	319,609	324,980	+1.7%	450,000	
Real estate & others	2,580	4,164	+61.4%	8,000	
Gross profit	84,257	69,481	△17.5%	97,000	
Construction	82,916	67,206	△18.9%	93,000	
Real estate & others	1,341	2,275	+69.6%	4,000	
SG&A expenses	69,904	70,863	+1.4%	96,000	
Operating income	14,353	△1,382	_	1,000	
Ordinary income	58,685	49,316	△16.0%	54,000	
Net income	51,940	56,071	+8.0%	51,000	

#### Sales structure of real estate business < FY23/3>

(¥mn)

	21/3	3Q	22/3	3Q	23/3 3Q		22/2/plan	
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY	23/3(plan)
Lease up of rental housing units <sup>※ 1</sup>	687,066	(90.8%)	718,677	(90.3%)	740,258	(90.0%)	+3.0%	994,000
Building and repairs	25,617	(3.4%)	28,993	(3.6%)	28,401	(3.5%)	△2.0%	35,000
Brokerage of rental estate	13,321	(1.7%)	15,820	(2.0%)	15,765	(1.9%)	△0.3%	24,400
Rental guarantee business	11,904	(1.6%)	13,293	(1.7%)	13,954	(1.7%)	+5.0%	19,000
Electricity business	6,025	(0.8%)	5,873	(0.7%)	6,821	(0.8%)	+16.1%	7,900
Leasing business <sup>*2</sup>	5,090	(0.7%)	4,942	(0.6%)	5,189	(0.6%)	+5.0%	6,700
Others	7,300	(1.0%)	8,597	(1.1%)	11,944	(1.5%)	+38.9%	18,000
Total	756,325	(100.0%)	796,198	(100.0%)	822,335	(100.0%)	+3.3%	1,105,000

 $<sup>\</sup>divideontimes$ 1 Sub-lease contract in Lease Management Trust System by Daito Kentaku Partners.

<sup>※2</sup> Mainly Shinagawa East One Tower

(ymn)

		Construction Business							
		Daito Con	struction			Daito Steel			
	22/3 3Q	23/3 3Q	YoY	23/3 plan	22/3 3Q	23/3 3Q	YoY	23/3 plan	
Net sales	4,591	3,280	△28.6%	6,500	3,491	4,100	+17.4%	5,200	
Gross profit	303	161	△46.7%	410	158	181	+14.5%	200	
SG&A expenses	109	85	△22.0%	150	62	66	+6.7%	80	
Operating income	194	76	△60.6%	260	95	114	+19.6%	120	
Ordinary income	237	126	△46.7%	320	94	115	+22.3%	110	
Net income	163	86	△47.2%	220	62	66	+6.2%	70	

(¥mn)

Real estate business								
	Г	Daito Kentaku	Partners			Daito Kentak	u Leasing	
	22/3 3Q	23/3 3Q	YoY	23/3 plan	22/3 3Q	23/3 3Q	YoY	23/3 plan
Net sales	762,424	787,225	+3.3%	1,053,000	20,796	21,366	+2.7%	28,500
Gross profit	71,158	74,209	+4.3%	96,000	9,017	9,323	+3.4%	13,000
SG&A expenses	16,834	19,014	+13.0%	28,500	6,144	6,441	+4.8%	10,000
Operating Income	54,324	55,194	+1.6%	67,500	2,873	2,882	+0.3%	3,000
Ordinary income	55,032	56,075	+1.9%	68,500	3,154	2,946	△6.6%	4,000
Net income	38,219	38,888	+1.8%	47,000	2,093	1,891	△9.7%	2,500

Real estate business										
		House L	.eave		Housecom Group					
	22/3 3Q	23/3 3Q	YoY	23/3 plan	22/3 3Q	23/3 3Q	YoY	23/3 plan		
Net sales	13,293	13,954	+5.0%	18,900	9,688	9,831	+1.5%	14,700		
Gross profit	12,786	13,482	+5.4%	18,200	8,932	8,923	△0.1%	13,600		
SG&A expenses	3,274	3,217	△1.7%	4,900	9,370	9,255	△1.2%	13,160		
Operating income	9,512	10,264	+7.9%	13,300	△438	∆332	-	440		
Ordinary income	9,520	10,271	+7.9%	13,300	△427	∆321	_	640		
Net income	6,609	7,076	+7.1%	9,200	△343	△269	_	390		

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	Daito Finance			House Guard			D.T.C					
	22/3 3Q	23/3 3Q	YoY	23/3 plan	22/3 3Q	23/3 3Q	YoY	23/3 plan	22/3 3Q	23/3 3Q	YoY	23/3 plan
Net sales	1,610	1,731	+7.5%	2,300	3,255	3,683	+13.2%	4,800	12,716	13,585	+6.8%	18,250
Gross profit	1,213	1,330	+9.6%	1,800	1,445	1,542	+6.7%	2,100	783	1,141	+45.6%	1,770
SG&A expenses	234	188	△19.5%	300	1,024	1,061	+3.7%	1,510	21	24	+14.7%	20
Operating income	979	1,142	+16.6%	1,500	421	480	+14.1%	590	762	1,117	+46.5%	1,750
Ordinary income	520	1,170	+125.0%	1,500	421	480	+14.1%	590	764	1,121	+46.7%	1,750
Net income	357	811	+127.2%	1,080	300	344	+14.7%	420	764	1,121	+46.7%	1,750

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Other businesses	(Energy, Care, Investment condominium busines				
Gaspal Group	Care Partner	INVALA			

	Gaspal Group			Care Partner				INVALANCE				
	22/3 3Q	23/3 3Q	YoY	23/3 plan	22/3 3Q	23/3 3Q	YoY	23/3 plan	22/3 3Q	23/3 3Q	YoY	23/3 plan
Net sales	23,498	25,926	+10.3%	39,400	11,304	11,266	△0.3%	15,400	15,646	14,603	△6.7%	21,500
Gross profit	10,860	11,758	+8.3%	18,000	1,429	1,060	△25.8%	2,000	2,293	2,489	+8.6%	3,500
SG&A expenses	6,224	6,663	+7.0%	9,400	861	904	+5.0%	1,300	1,777	1,914	+7.7%	2,600
Operating income	4,635	5,094	+9.9%	8,600	568	156	<b>△72.</b> 5%	700	515	575	+11.7%	900
Ordinary income	4,253	4,613	+8.5%	7,800	540	135	△74.9%	660	551	570	+3.3%	860
Net income	2,932	3,156	+7.7%	5,400	355	90	△74.6%	430	393	417	+16.0%	600

Other businesses (Overseas business)										
	DA	AITO ASIA DE (MALAYSIA)	_	Т	DAITO ASIA DEVELOPMENT (MALAYSIA) II SDN.BHD.					
	22/3 3Q	23/3 3Q	YoY	23/3 plan	22/3 3Q	23/3 3Q	YoY	23/3 plan		
Net sales	229	1,377	+499.5%	1,500	434	2,227	+412.2%	2,000		
Gross profit	△308	351	_	360	△253	697	_	400		
SG&A expenses	307	590	+92.2%	690	495	876	+76.9%	1,000		
Operating Income	△615	△239	_	∆310	△748	△179	_	△600		
Ordinary income	△858	△1,050	_	∆340	△1,013	△1,068	_	△620		
Net income	△861	△1,052	_	△260	△1,019	△1,074	_	△470		

## Amount of orders received, and amount from construction completed

### ■ Amount of orders received

(¥mn)

	21/3 3Q	22/3 3Q	23/3 3Q	YoY	23/3(plan)
Residential use	186,222	261,988	321,372	+22.7%	461,200
Rental housing	184,229	260,799	319,361	+22.5%	459,200
Detached housing	1,992	1,189	2,010	+69.1%	2,000
Commercial use	7,183	7,380	5,472	△25.9%	13,800
Building and repairs	31,311	31,429	32,571	+3.6%	45,000
Total	224,717	300,799	359,417	△19.5%	520,000

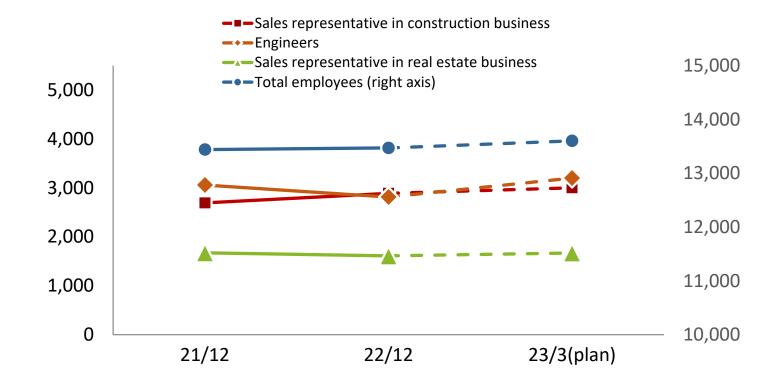
### ■ Net income from completed construction

(¥mn)

	21/3 3Q	22/3 3Q	23/3 3Q	YoY	23/3(plan)
Residential use	294,232	304,679	307,059	+0.8%	427,600
Rental housing	292,624	302,337	305,480	+1.0%	424,700
Detached housing	1,608	2,341	1,578	∆32.6%	2,900
Commercial use	4,231	7,039	8,821	+25.3%	10,400
Building and repairs	33,002	35,460	34,993	△1.3%	42,000
Total	331,467	347,180	350,874	+1.1%	480,000

## Transition of number of employees in each business section (Main 3 companies)

	21/12	22/12	YoY	23/3(plan)
Total employees	13,457	13,469	+12	13,600
Sales representative in construction business	2,693	2,888	+195	2,850
Engineers	3,058	2,813	△245	3,200
Sales representative In real estate business	1,672	1,610	△62	1,670



### Orders received compared with FY22/3

### 1-3Q comparison

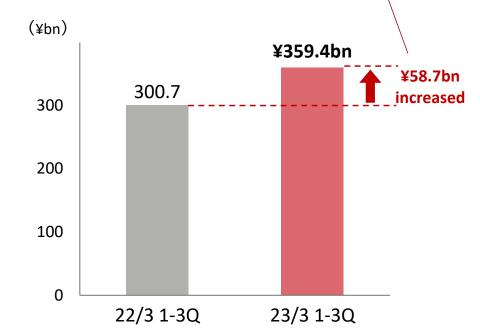
① Number of orders (project)  $\triangle$ ¥18.0bn (3,599  $\rightarrow$  3,389)

Per project price +¥38.2bn

(¥106.07mn/project → ¥117.34mn/project)

③ Cancellation +¥30.6bn (28.7% → 20.1%)

4 Building & repairs +¥7.8bn (¥44.1bn  $\rightarrow$  ¥51.9bn)



### ■3Q comparison

① Number of orders (project)  $\triangle$ ¥34.3bn

 $(1,259 \rightarrow 941)$ 

+¥12.6bn

(\$108.15mn/project  $\rightarrow$  \$121.57mn/project)

3 Cancellation

2 Per project price

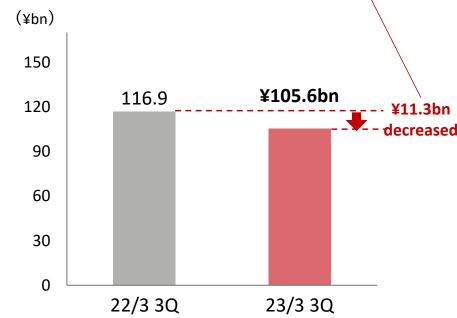
+¥11.1bn

 $(25.0\% \rightarrow 20.8\%)$ 

4 Building & repairs

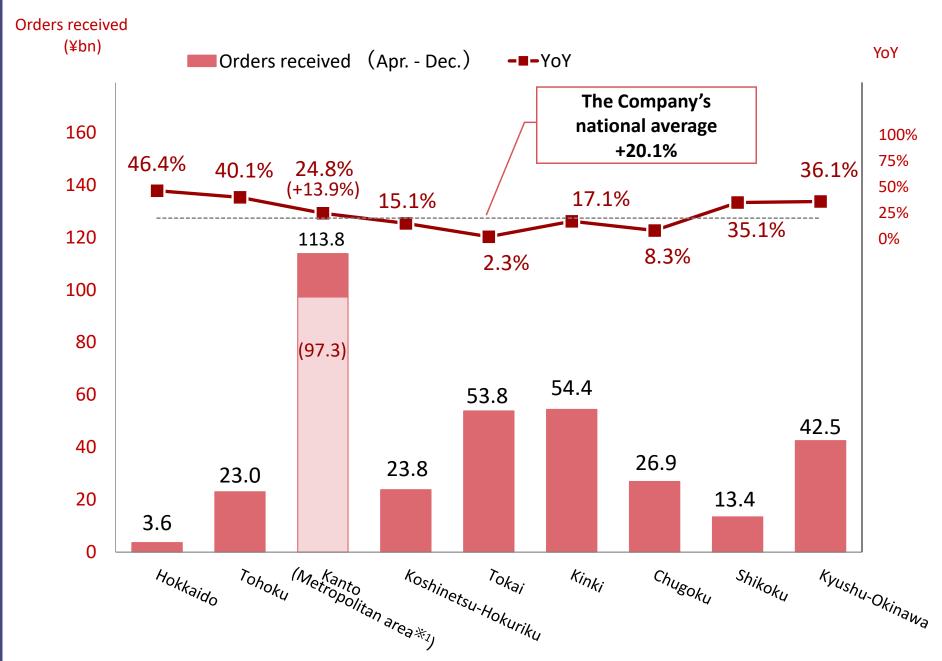
 $\triangle$ ¥0.8bn

(\$19.6bn $\rightarrow$ \$18.8bn)

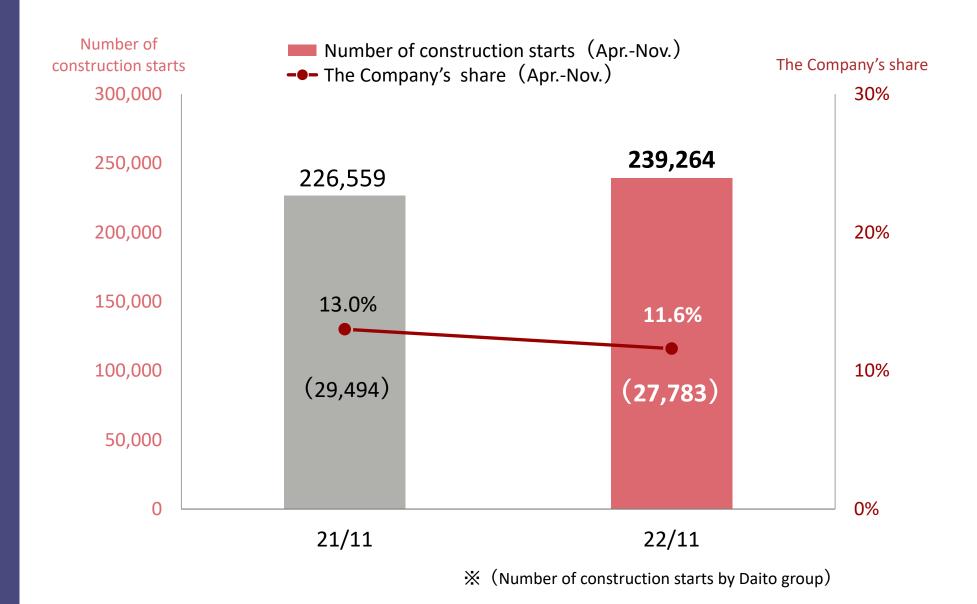


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### Amount of orders received in each region

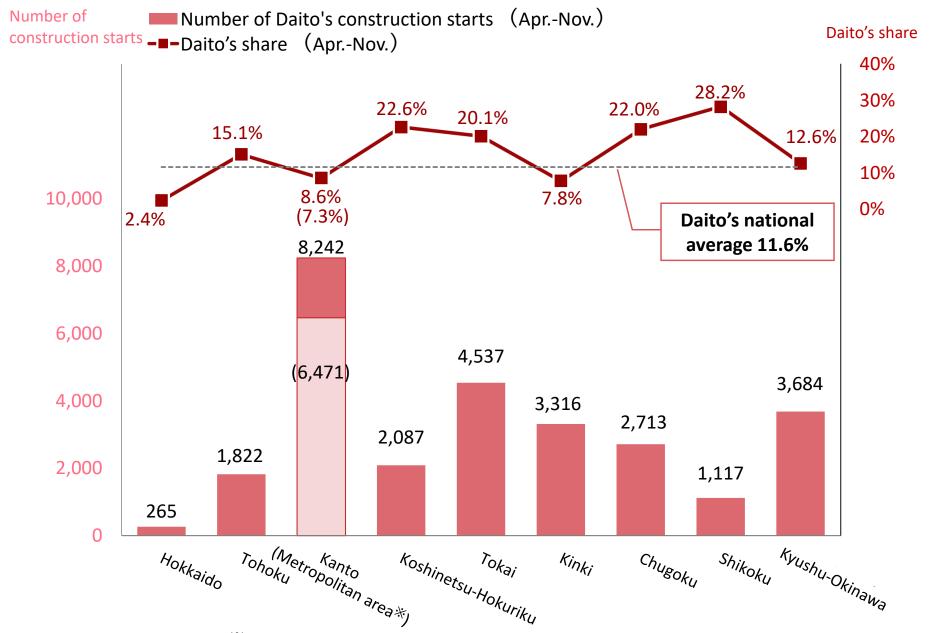


### Number of construction starts & Daito's share <YoY>



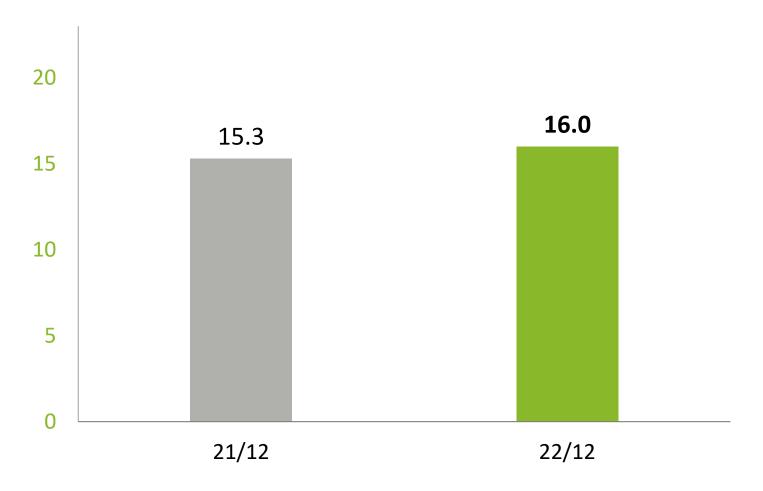
(Ministry of Land, Infrastructure, Transport and Tourism: "Housing Starts Statistics")

### Number of Daito's construction starts in each region & Daito's share



X Metropolitan area ... Tokyo, Kanagawa, Chiba, Saitama Prefecture

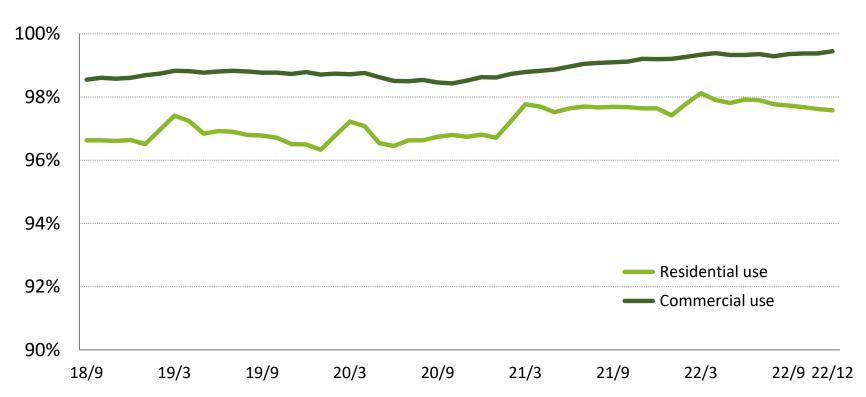
# Number of tenant recruitment / representatives / month



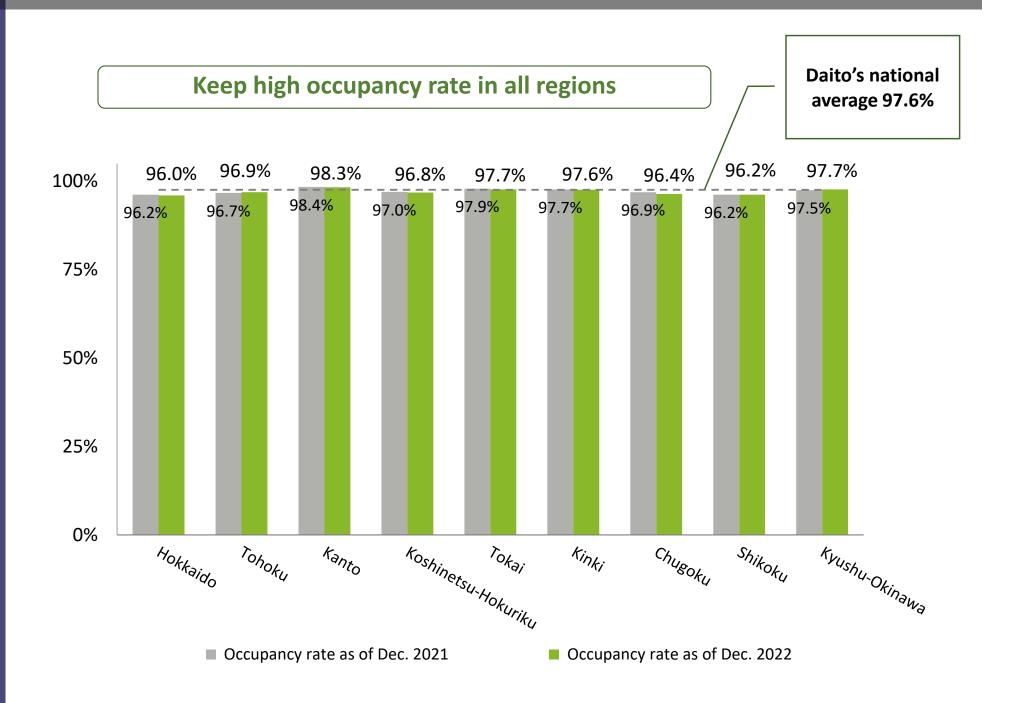
# Transition of rent-based occupancy rate

Rent-based occupancy rate	18/12	19/12	20/12	21/12	22/12	YoY
Residential use (%)	96.6%	96.5%	96.8%	97.6%	97.6%	+0.0p
Commercial use (%)	98.6%	98.8%	98.6%	99.2%	99.5%	+0.3p

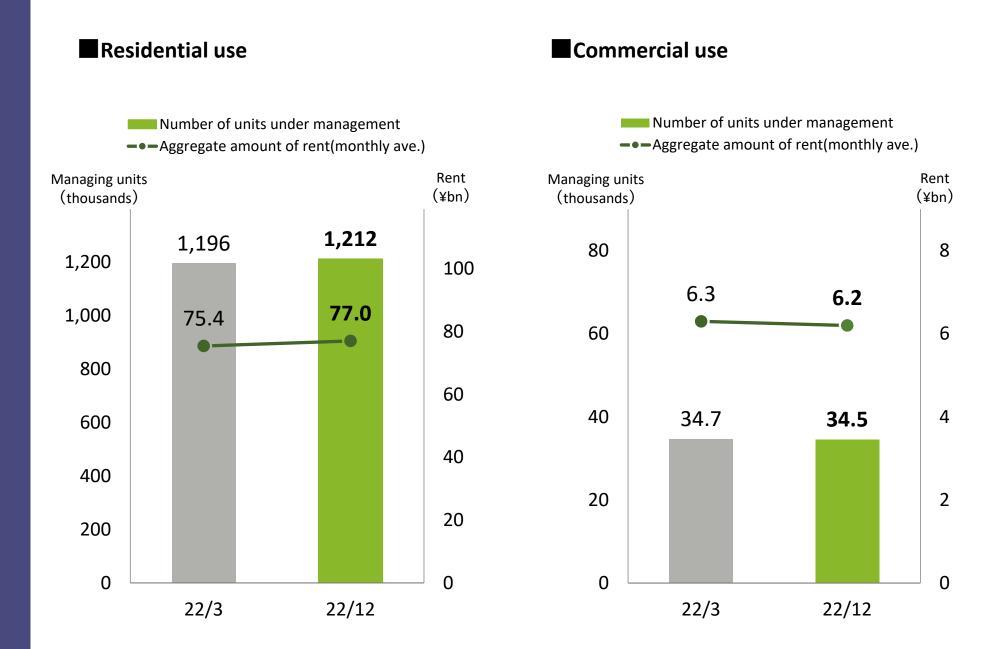
### Rent-based occupancy rate



### Rent-based occupancy rate in each region (as of Dec. : Residential use)



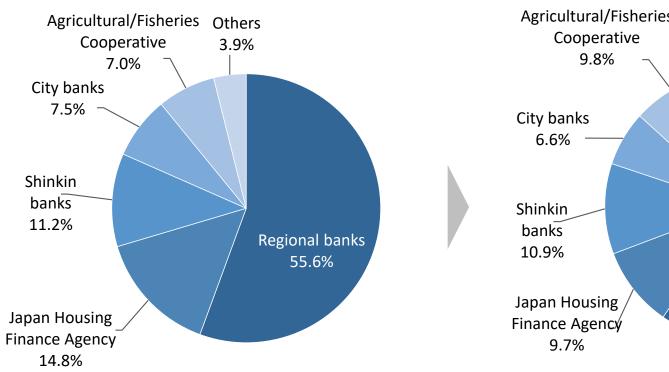
# Number of units under management & aggregate amount of rent



### **Customer's funds route**

### FY22/3 full-year

# FY23/3 3Q



Agricultural/Fisheries
Cooperative
9.8%

City banks
6.6%

Shinkin
banks
10.9%

Regional banks
59.7%

Japan Housing
Finance Agency
9.7%

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