

Report on Settlement of 2Q for FY ending in March 31, 2021

2Q Financial Highlights, Year ending March 31, 2021

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I. Results in 2Q of FY ending in March 2021

PL (Consolidated PL)



■Ordinary income







PL (Factors of fluctuation in operating income) YoY

Major factors of fluctuation (Operating income \triangle ¥8.3bn)

Gross profit on completed construction contracts <∆¥19.4bn>	 Decrease in completed construction (¥254.4bn → ¥204.0bn) Decrease in gross profit margin (29.2% → 26.9%) 	∆¥14.71bn ∆¥4.69bn
Gross profit on real estate business <+¥5.6bn>	 Increase in profit from whole-building lease business Increase in profit from guarantee business Increase in profit from brokerage business Increase in profit from rental housing business Decrease in restoration to original condition or repairing construction Increase in profit from the other businesss 	+¥4.66bn +¥0.97bn +¥0.29bn +¥0.11bn △¥0.77bn
Gross profit on the other businesses <+¥0.4bn>	 Increase in profit from gas business Increase in profit from financial business Decrease in profit from overseas hotel business Increase in profit from the other businesses 	+¥1.37bn +¥0.24bn △¥1.48bn +¥0.24bn
SG&A expenses <+¥5.1bn>	 Decrease in personnel expenses Decrease in advertising & general publicity expenses Decrease in recruitment and training expenses Decrease in the other expenses 	+¥2.88bn +¥1.24bn +¥0.80bn +¥0.15bn

■ Major factors of fluctuation (Operating income +¥11.7bn)

Gross profit on completed construction contracts <+¥5.8bn>	 Increase in completed construction (¥193.0bn → ¥204.0bn) Improvement of gross profit margin (25.4% → 26.9%) 	+¥2.80bn +¥3.03bn
Gross profit on real estate business <+¥1.7bn>	 Increase in profit from whole-building lease business Increase in profit from guarantee business Decrease in profit from electricity business 	+¥1.42bn +¥0.33bn ∆¥0.13bn
Gross profit on the other businesses <+¥0.8bn>	 Increase in profit from gas business Increase in profit from financial business Increase in profit from nursing care / nursery school business 	+ ¥0. 34bn + ¥0. 27bn + ¥0. 12bn
SG&A expenses <+¥3.4bn>	 Decrease in personnel expenses Decrease in advertising & general publicity expenses 	+¥2.35bn +¥1.05bn

	2019/9	2020/9	(YoY)
Net sales	254.4	204.0	(△19.8%)
Gross profit	74.2	54.8	(△26.1%)
Operating income	34.9	19.9	(△43.0%)

■Net sales







(¥hn)



		2019/9	2020/9	(YoY)
Gross pro	ofit margin	29.2%	26. 9	9% (△2.3p)
Operating margin	g income	13.7%	9.8	8% (∆3.9p)
Gross		in / Operating inco - Gross profit margin - Operating income margin		Major breakdown of the variance(△2.3p)①Labor cost△1.4p ②Material cost②Material cost±0.0p ③Exchange④Exchange±0.0p deferred income④Op△0.9p
40%	31.1%	29.2%	26.9% (plan 25.4%)	<u>Major breakdown</u> of the variance(+1.5p)
30% 20% 10%	17.2%	13.7%	9.8%	①Labor cost+0.5p②Material cost±0.0p③Exchange±0.0p④Recognition of+1.0p
0%	18/9	19/9	20/9	deferred income +1.0p

	2019/9	2020/9	(YoY)
Net sales	487.2	502.5	(+3.2%)
Gross profit	48.1	53.7	(+11.6%)
Operating income	27.6	32.8	(+18.8%)







(¥bn)



	2019/9	2020/9	(YoY)
Gross profit margin	9.9%	10.7%	(+0.8p)
Operating income margin	5.7%	6.5%	(+0.8p)

Gross profit margin / Operating income margin



Profit & Loss by segment (Other businesses)

	2019/9	2020/9	(YoY)
Net sales	28.3	28.2	(△0.3%)
Gross profit	10.9	11.3	(+3.4%)
Operating income	5.1	6.0	(+16.8%)



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(¥hn)

Profit & Loss (Selling, general and administrative expenses)

						((¥bn)
		2019	/9	2020)/9	(YoY)	
SG&A expe	nses		73.2		68.1	(∆7.1	%)
SG&A expe to sales	nses ratio		9.5%		9.3%	[△0.2	p]
						me period in previous wn of the variance (△	-
(¥bn) 80	SC	A expenses ra i&A expenses i&A expenses rat 73.2		es ares	DLabor cost Advertising publicity e Recruitment training ex Other expen	& general xpenses △ and penses △ ses △	42.9bn 41.2bn 40.8bn 40.2bn
60 40 20	9. 7%	9.5%	9. 3%	plan 71.6bn	309 209 109	%	
0	18/9	19/9	20/9		0%		

Financial Review (Consolidated BS)

<u>End of S</u> Total asse	<u>ep. 2019</u> ts 812.6bn	 Total asse	<u>arch 2020</u> ts 880.2bn .6bn)	 	(¥bn) ep. 2020 ts 848.8bn .4bn)
Current assets 436.7	Current liabilities 285.1 Fixed liabilities	 Current assets 490.6 (+53.9)	Current liabilities 318.5 (+33.4) Fixed liabilities 275.6	Current assets 458.8 (△31.8)	Current liabilities 277.9 (△40.6) Fixed liabilities 271.4
Fixed assets 375.9	265.3 Net assets 262.1	Fixed assets 389.6 (+13.7)	(+10.3) Net assets 286.1 (+24.0)	Fixed assets 389.9 (+0.3)	(△4.2) Net assets 299.3 (+13.2)
Equity ratio BPS EPS	32.4% ¥3,489.31 ¥613.19	Equity ratio BPS EPS	32. 5% ¥4, 186. 91 ¥1, 306. 71	Equity ratio BPS EPS	35.7% ¥4,400.94 ¥538.22

Financial Review (Consolidated CF)



II. Key figures

Orders received





Orders received (Efficiency in receiving orders)



Orders received (Mid-rise ratio and rebuild ratio)



%1 Mid-rise ratio = Number of orders received for APT house with 3 or more stories / Total number of orders received

Daito APT rebuild ratio = Number of orders received for rebuilding APT built by Daito / Total number of orders received

APT / Total number of orders received

Orders received (Average price per orders received and cancellation ratio)



received / Number of orders received

= Amount of cancellation / Amount of new orders received

Orders received

= Amount of new orders received - Amount of cancellation

Orders received (Number of orders received & their channels)



Tenancy recruitment (Number of recruitment)



%Including the number of tenant recruitment for units managed by other companies

Tenancy recruitment (Rent-based occupancy rate^{*})

<u>Continuously maintains sound level of occupancy</u> (residential use: 96% · commercial use: 94%)





※Rent-based as occupancy rate = 100% - (Lease fee payment for vacant units / Aggregate amount of rent [%])

Tenancy recruitment (Number-based occupancy rate^{*})



III. Forecasts of FY ending in March 2021

Financial forecasts (Consolidated PL)

<u>There is no revision of the full-year plan from the initial forecasts.</u>





IV. Shareholder Return

Dividend payment of FY ending in March 2021

Dividend per share

Mid-term	¥204	(\triangle ¥104 YoY / ±¥0 for the plan)
Term end <plan></plan>	¥204	(∆¥141 YoY)
Annual <plan></plan>	¥408	(∆¥245 YoY)
>>>	Payout	ratio 50%



V. Topics

Topics (" Tokyo Metropolitan Area Strategy")

We will acquire an equity interest in INVALANCE Ltd., an investment condominium developer specialize in the 23 wards of Tokyo, and will enter the asset management condominium market.



Topics (" Tokyo Metropolitan Area Strategy")

3 characteristics of INVALANCE Ltd. ///NVALANCE



High design ability



- Their own design team
- "LXUDEAR Takanawa" won the Good Design Award

Improving technical capabilities through information sharing and personnel exchanges. Provision of IoT smart condominiums



SpaceCore by ACCEL LAB



Contribution to the construction of our IoT housing system.



We have been certified as an "ECO-FIRST Company" by the Ministry of the Environment.

About "ECO-FIRST Company"

The company that promises their own environmental conservation efforts such as global warming countermeasures, and certified as "advanced, unique and industry-leading business activities" in the field of the environment.



[Certification ceremony]

Our "ECO-FIRST promises"

1. Construction	2. Life	3. Waste
Reduction of greenhouse gas emissions from construction sites	Reduction of greenhouse gas emissions from tenants' daily lives	Try for circulation of all waste
4. Company	5. Nature	6. Human

Topics (EP100)

We joined international environmental initiatives "EP100" to realize decarbonized management through improving the energy efficiency of business activities.

Our approaches for reduction of greenhouse gas emissions

<u>Membership in EP100</u>



International environmental initiatives involving companies whose goals are to double the energy efficiency of business activities.

Obtained SBT certification



Environmental initiatives encouraging companies to set their voluntary goals of greenhouse gas reduction and to get certified.

Membership in RE100



International environmental initiatives involving companies whose goal is to provide 100% renewable energy for their business activities.

Agreement for TCFD



Task force established by the Financial Stability Board (FSB) recommends disclosing the impact of climate change on business.

About the outline and the enforcement date of

<u>" Rental housing management business Law"</u>

Measures related to the optimization of the rental agreement between the sublease business company and the owner	Enforced on Dec.15 2020
(1) Prohibition of unfair solicitation It is prohibited intentionally not telling the facts or telling the truth about such as the risk of rent reduction.	matters
(2) Obligation to explain important matters before concluding a contract Before concluding a sublease contract, documents stating the rent, contract period, etc. must be presented and explained.	
Establishment of registration system for rental housing management business	Enforced on June 18 2021
(1) Registration of rental housing management business Companies engaged in rental housing management are obliged to register.	
 (2) Mandatory the following operations for rental housing managemen ①Placement of business managers ②Explanation of important matters before concluding a management contrac ③Separate management of property 	-

"Guidelines for proper business related to sublease business"

(Published on Oct. 16 2020)

1. Clarified examples prohibited as misleading advertising or unfair solicitation

Examples of sublease business

There is no notation about possibility of regular rent renewal and rent reduction near words like "rent guarantee" and "vacancy guarantee".

Examples of misleading advertising

Not tell the owner about the risk of rent reduction, the possibility of contract cancellation from the sublease contractor during the contract period, and the fact that the owner needs a justification for cancellation, but only the benefits of the sublease business.

Our response

- Revision of promotional materials such as HP and brochures
- Prohibition of using self-made proposal materials sales representatives
- Thorough education on solicitation methods

Topics ("Rental housing management business Law" ③)

2. Clarify the risks that must be stated and explained in writing prior to the contract

About the possibility that rent will be reduced

- Rent is regularly renewed and may be reduced.
- Subleasing companies can request reductions regardless of contract terms.
- The owner does not necessarily have to accept the above request.

The appropriate rent will be decided through mutual consultation.

About cases of cancellation during the contract period

- Cancellation from the sublease company is possible even during the contract period.
- Cancellation from the owner requires a justifiable reason.

The above operations have been already supported from before

- Our business trial balance have taken into risk of rent and interest rate fluctuation.
- Our rental real estate business consultant explains important matters.

Our response

Revision of sentences, Reexamination of explanation method
Strict operation that does not give false recognition to owners

VI. Appendix
Profit & Loss of each segment <FY21/3>

				(¥mn)
<pre>《 Construction business 》</pre>	20/3 2Q	21/3 2Q	YoY	21/3(plan)
Net sales	254, 490	204, 062	△19.8%	407,000
Gross profit	74, 237	54, 832	△26.1%	102, 800
(Gross profit margin)	29.2%	26.9%	∆2 . 3p	25.3%
Operating income	34, 990	19,946	△43.0%	27, 500
(Operating income margin)	13.7%	9.8%	∆3 . 9p	6.8%
《 Real estate business 》	20/3 2Q	21/3 2Q	YoY	21/3(plan)
Net sales	487, 200	502, 588	+3.2%	1,013,000
Gross profit	48, 100	53, 700	+11.6%	106, 200
(Gross profit margin)	9.9%	10.7%	+0.8p	10.5%
Operating income	27,675	32,864	+ 18.8%	61,700
(Operating income margin)	5. 7%	6. 5%	+0.8p	6.1%
« Other businesses »	20/3 2Q	21/3 2Q	YoY	21/3(plan)
Net sales	28, 385	28, 291	△0.3%	60,000
Gross Profit	10, 967	11, 340	+3.4%	23, 300
(Gross profit margin)	38.6%	40. 1%	+1.5p	38.8%
Operating income	5, 193	6,066	+ 16.8%	12,000
(Operating income margin)	18.3%	21.4%	+3.1p	20.0%

Profit & Loss (Non-consolidated) < FY 21/3>

20/3 2Q

		(¥mn)
21/3 2Q	ΥοΥ	21/3(plan)
205, 296	△19.6%	410,000
204,064	△19.8%	407,000
1,232	+40.4%	3,000
F0 747	A 22 5%	11/ 000

255, 439	205, 296	△19.6%	410, 000
254, 561	204,064	△19.8%	407,000
877	1,232	+40.4%	3, 000
77,079	59, 747	△22.5%	114, 000
76, 460	58,836	△23.0%	112, 300
619	911	+47.2%	1,700
54, 113	46,990	△13.2%	108,000
22,965	12, 757	△44. 5%	6,000
62,012	53, 565	△13.6%	54,000
53, 552	48, 121	△10.1%	49,000
	254, 561 877 77, 079 76, 460 619 54, 113 22, 965 62, 012	254, 561 204, 064 877 1, 232 77, 079 59, 747 76, 460 58, 836 619 911 54, 113 46, 990 22, 965 12, 757 62, 012 53, 565	$256, 167$ $206, 166$ $\triangle 19.8\%$ $254, 561$ $204, 064$ $\triangle 19.8\%$ 877 $1, 232$ $+40.4\%$ $77, 079$ $59, 747$ $\triangle 22.5\%$ $76, 460$ $58, 836$ $\triangle 23.0\%$ 619 911 $+47.2\%$ $54, 113$ $46, 990$ $\triangle 13.2\%$ $22, 965$ $12, 757$ $\triangle 44.5\%$ $62, 012$ $53, 565$ $\triangle 13.6\%$

	19/3	2Q	20/3	2Q		21/3 2Q	
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY
Lease up of rental housing units ^{%1}	416, 893	(90.7%)	439, 113	(90.1%)	455, 759	(90.6%)	+3.8%
Building and repairs	16,666	(3.6%)	20, 393	(4.2%)	17, 582	(3.5%)	△13.8%
Brokerage of rental estate	8,424	(1.8%)	9,132	(1.8%)	8,924	(1.8%)	△2.3%
Rental guarantee business	6,192	(1.4%)	6,874	(1.4%)	7, 780	(1.5%)	+13.2%
Electricity business	4, 327	(0.9%)	4, 175	(0.9%)	4, 289	(0.9%)	+2.7%
Leasing business ^{%2}	3, 196	(0.7%)	3, 197	(0.7%)	3, 366	(0.7%)	+ 5.3%
Others	4, 130	(0.9%)	4, 313	(0.9%)	4, 886	(1.0%)	+13.3%
Total	459,831	(100.0%)	487, 200	(100.0%)	502, 588	(100.0%)	+3.2%

※1 Sub-lease contract in Lease Management Trust System by Daito Kentaku Partners.

%2 Mainly from Shinagawa East One Tower

	Construction business												
	Da	aito Con	structio	n		Daito S	Steel						
	20/3 2Q	21/3 2Q	YoY	21/3 plan	20/3 2Q	21/3 2Q	YoY	21/3 plan					
Net sales	3, 373	2, 265	∆32.9 %	6,000	2, 151	1,826	△15.1%	4, 192					
Gross profit	178	89	△49.7%	372	97	59	△38.8%	148					
SG&A expenses	91	67	△26.4%	167	43	42	△2.8%	84					
Operating income	87	22	△74. 1%	205	53	17	△68. 1%	63					
Ordinary income	121	50	△58. 7%	264	53	15	△71.1%	60					
Net income	82	33	△59.8%	183	34	10	△71.2%	42					

	Real estate business												
	Da	ito Kentak	u Partner	S	Da	ito Kentak	ku Leasing)					
	20/3 2Q	21/3 2Q	YoY	21/3 plan	20/3 2Q	21/3 2Q	YoY	21/3 plan					
Net sales	467, 618	482, 281	+3.1%	968, 961	11, 733	12, 734	+ 8.5%	26, 982					
Gross profit	37, 217	40,009	+ 7. 5%	77, 514	4, 712	5, 756	+22.2%	12, 163					
SG&A expenses	9, 815	10, 846	+10.5%	23, 012	2,931	3, 172	+8.2%	7, 310					
Operating income	27, 402	29, 163	+6.4%	54, 502	1,780	2, 584	+ 45. 2%	4, 853					
Ordinary income	27, 932	29,612	+6.0%	55, 481	1,812	2,694	+ 48. 6%	5, 943					
Net income	19, 344	20, 647	+ 6. 7%	38, 395	1, 129	1, 721	+ 52.4%	4, 083					

	Real estate business												
		House	Leave			House	COM						
	20/3 2Q	21/3 2Q	YoY	21/3 plan	20/3 2Q	21/3 2Q	YoY	21/3 plan					
Net sales	6, 874	7, 780	+13.2%	16,099	5,906	5,672	△4.0%	13, 351					
Gross profit	6, 558	7, 526	+14.8%	15, 312	5,013	4, 827	△3.7%	11,457					
SG&A expenses	1,602	1, 939	+21.0%	4, 401	4, 935	4, 958	+0.5%	10,276					
Operating income	4, 955	5, 586	+12.7%	10, 910	78	∆130	_	1, 181					
Ordinary income	4, 959	5, 591	+12.7%	10, 919	81	∆110	_	1, 355					
Net income	3, 447	3, 892	+12.9%	7, 575	35	∆136	_	903					

	Other businesses (Financial business)												
		Daito	Finance	;		House	Guard			D.	т. с		
	20/3 2Q	21/3 2Q	YoY	21/3 plan	20/3 2Q	21/3 2Q	YoY	21/3 plan	20/3 2Q	21/3 2Q	YoY	21/3 plan	
Net sales	1, 158	1,230	+6.2%	2, 422	1,605	2,083	+ 29. 8%	4, 004	1, 535	3, 821	+ 148. 9%	10, 886	
Gross profit	1,013	1,042	+2.9%	2,038	689	795	+15.5%	1, 513	616	191	△69.0%	1,671	
SG&A expenses	128	127	△1.3%	279	565	638	+12.9%	1,268	8	12	+ 49. 7%	26	
Operating income	884	915	+ 3. 5%	1, 758	123	157	+27.3%	244	608	178	△70.6%	1,645	
Ordinary income	609	579	△4.9%	1, 775	123	157	+27.3%	244	608	279	△54.1%	1,644	
Net income	422	400	△5.3%	1, 231	88	113	+ 28. 5%	169	608	279	△54.1%	1,644	

	Other businesses (Energy business)												
		Gaspal	Group			Daito E	nergy						
	20/3 2Q				20/3 2Q	21/3 2Q	YoY	21/3 plan					
Net sales	12, 810	13, 929	+8.7%	31, 473	833	78	△90. 5%	82					
Gross profit	5, 574	6, 980	+25.2%	15, 384	174	22	△86.9%	22					
SG&A expenses	3, 691	4, 015	+8.8%	7, 882	11	5	△55.1%	5					
Operating Income	1,882	2,964	+ 57. 5%	7, 502	162	17	△89.2%	17					
Ordinary income	1,698	2, 671	+ 57. 3%	6, 895	152	16	△89.2%	15					
Net income	1,076	1,835	+ 70. 5%	4, 782	128	13	△89.3%	15					

	Other businesses (Care business)													
	Care Partner					Sakur	a Care			Ume	Care			
	20/3 2Q	21/3 2Q	YoY	21/3 plan	20/3 2Q	21/3 2Q	YoY	21/3 plan	20/3 2Q	21/3 2Q	YoY	21/3 plan		
Net sales	6,634	6, 668	+ 0. 5%	13, 248	211	250	+18.2%	452	243	343	+41.1%	596		
Gross profit	847	714	△15.7%	1, 273	28	54	+93.9%	71	57	80	+41.0%	91		
SG&A expenses	560	527	△6.0%	1, 123	26	25	△5.6%	46	22	28	+25.4%	45		
Operating Income	286	187	∆34 . 7%	150	1	29	_	24	0	52	_	45		
Ordinary income	260	173	△33. 2%	126	0	28	_	24	△10	52	_	45		
Net income	155	99	∆35.7	86	0	17	_	16	∆10	31	_	31		

	Other businesses (Overseas business)												
	[DAITO ASIA [(MALAYSIA)		Γ	[DAITO ASIA (MALAYSIA)]							
	20/3 2Q	21/3 2Q	YoY	21/3 plan	20/3 2Q	21/3 2Q	YoY	21/3 plan					
Net sales	1, 342	437	△67.4%	821	1,928	626	△67.5%	1, 465					
Gross profit	582	∆46	△107.9%	∆81	856	∆1	△100.2%	150					
SG&A expenses	456	277	△39.3%	533	626	388	△38.1%	888					
Operating Income	126	∆323	△356.5%	△615	230	△389	△269. 1%	△738					
Ordinary income	100	△585	△682.7%	△704	165	△757	△558.7%	△838					
Net income	74	△585	△887.3%	△704	124	△757	△710. 5%	△838					

Amount of orders received, and amount from construction completed <FY21/3>

■Amount of orders received

(¥mn)

	19/3 2Q	20/3 2Q	21/3 2Q	YoY	21/3(plan)
Residential use	276, 689	234, 427	107, 821	△54.0%	404, 100
Rental housing	275, 300	233, 014	106, 739	△54.2%	401,800
Detached housing	1, 388	1, 413	1,081	△23.4%	2,300
Commercial use	2, 968	2,500	2,674	+7.0%	6,100
Building and repairs	16, 264	17, 400	16, 294	△6.4%	39, 800
Total	295, 922	254, 329	126, 790	△50. 1%	450, 000

■Net income from completed construction

	19/3 2Q	20/3 2Q	21/3 2Q	YoY	21/3(plan)
Residential use	310, 025	249, 330	197, 011	△21.0%	396, 200
Rental housing	308, 872	248, 228	196, 105	△21.0%	394, 500
Detached housing	1, 153	1,101	905	△17.8%	1,700
Commercial use	1, 444	2, 279	2, 295	+0.7%	3, 800
Building and repairs	18, 561	23, 274	22, 337	△4.0%	39, 800
Total	330, 032	274, 884	221, 644	△19.4%	439, 800

	19/9	20/9	YoY	21/3(plan)
Total employees	13, 934	13, 681	△253	14,000
Sales representative in construction business [%]	3, 365	2, 975	∆390	3, 200
Engineers	3, 586	3, 343	△243	3, 430
Sales representative in real estate business	1,555	1,640	+85	1,650



※ Include customer support division

Orders received compared with FY20/3

■1Q comparison



■2Q comparison



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Amount of orders received in each region



💥 Metropolitan aria … Tokyo, Kanagawa, Chiba, Saitama Prefecture

Number of construction starts & Daito's share (YoY)



(Ministry of Land, Infrastructure, Transport and Tourism : "Housing Starts Statistics")

Number of construction starts by area & Daito's share



🔆 Metropolitan aria … Tokyo, Kanagawa, Chiba, Saitama Prefecture

Transition of the number of tenant recruitment per sales representatives (YoY)



Transition of rent-based occupancy rate

Rent-based occupancy rate	16/9	17/9	18/9	19/9	20/9	YoY
Residential use (%)	96.3%	96.3%	96.6%	96.8%	96. 7%	△0. 1p
Commercial use (%)	98.3%	98.3%	98.6%	98.8%	98.5%	∆0. 3p





Number of units under management & aggregate amount of rent

■Commercial use

■Residential use



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Customer's funds route

<u>FY20/3 Full-year</u>

<u>FY21/3 2Q</u>





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