

Report on Settlement of 1Q for FY ending in March 31, 2021

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# I. About Heavy Rain Disaster in July 2020 and Coronavirus(COVID-19) Infection

### ■Damage caused by heavy rain

▼ Damage situation of buildings under construction or management (as of July 29)

	Flooded above the floor	Flooded under the floor	Other damages <sup>**</sup>
Under construction	_	_	1
Under management	83	68	3 3
Total	83	68	3 4

 $\divideontimes$  Damage to parking lots and building sites, etc.

### Kyushu 151

Fukuoka: 112

Kumamoto: 22

Nagasaki: 13

Kagoshima:



### ■Supports for victims of heavy rain disaster

### ■¥10 million donation to disaster-stricken areas

- ¥7 million from Daito Trust Construction Co., Ltd
- ¥2 million from Daito Kentaku Partners Co., Ltd
- •¥1 million from the Daito Group Mirai Fund

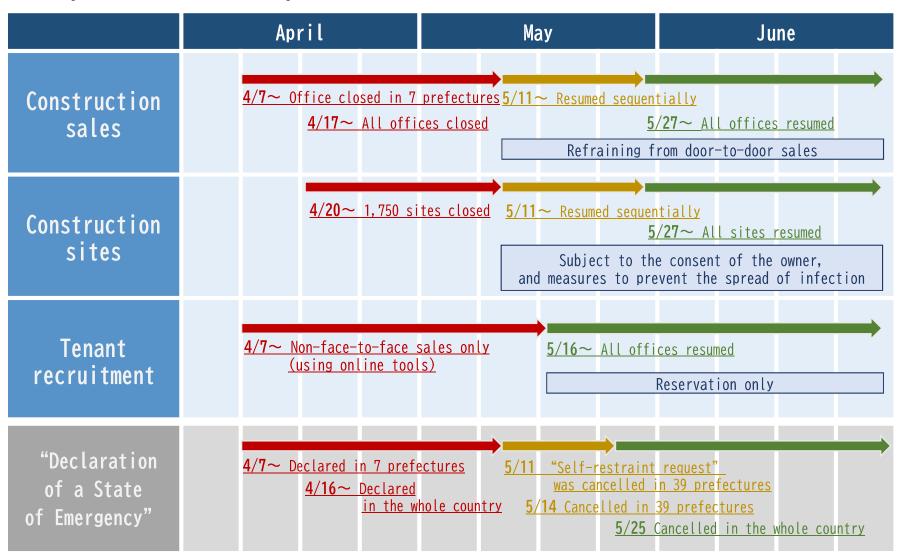
### ■Free provision of rental housing units, and free lease of furniture and appliances (※1)

- Exemption of rent, parking fee, key money, brokerage fee, etc.
- Exemption of restoration costs upon removal
- Premiums for household insurance, utility costs, moving costs are borne by the residents

### ■Preferential treatment for relocation lease contract (※2)

- Free rent for 1 month
- Exemption of brokerage fee, key money, fixed cleaning fee, guarantee commission
- (※1) Applicable to damaged owners and residents of our buildings until the end of August.
- (%2) Applicable to damaged residents of our buildings until the end of August.

### ■Suspension and resumption of business activities



### 7 Supports concerning infectious disaster

### **Rent payment grace** (Application deadline is the end of June)

Available person	Those who have difficulty in paying rent due to a disaster
Applicable payment	Rent, parking fee, common service fee, etc. (Up to 3 months)
Grace payment	Up to 2 years installment payment
Results	Number of applications : 8,003 Application amount : ¥1.59bn

### ■ Gas fee grace (Application deadline is the end of June)

Available person	Those who have difficulty in paying gas fee due to a disaster		
Applicable payment	Gas fee up to 3 months		
Grace payment	Up to 2 years grace period for payment of gas fee		
Results	Number of applications : 1,141 Application amount : ¥12.5mn		

### ■Donation to Japan Medical Association

We donated to Japan Medical Association ¥50mn from the company, and ¥14mn from the members.

### ■Initiatives to prevent the spread of infection

# Construction sales

### Sales activities with the utmost consideration to our customers

- ▶ We promise to make an appointment before the deal and avoid long stays or "3Cs".
- ▶ Taking into consideration the situation of infectious diseases and areas, we will resume approach to new customers.

# Construction sites

### Initiatives to make social distance and avoid "3Cs"

- ▶ We made rules about the distance from others (over 2 meters) and the number of staff.
- ► Mouse shields are provided to prevent infection disease and heat stroke.

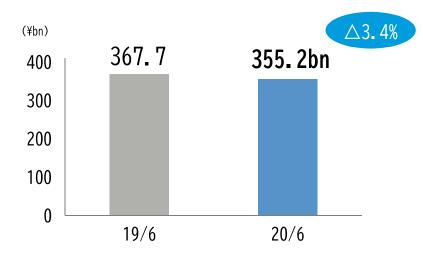
# Tenant recruitment

### Efforts to control opportunities to visit stores

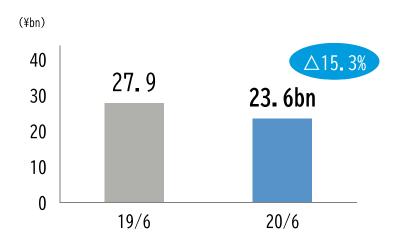
- ▶ We introduced reservation system to control visitors.
- ▶ We use WEB preview system and online explanation of important matters.

II. Results in 1Q FY ending in March 31, 2021

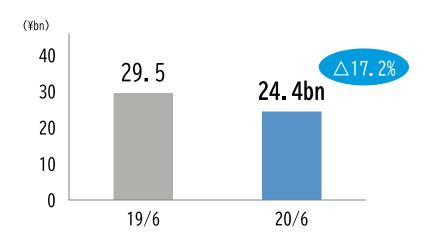
### ■Net sales



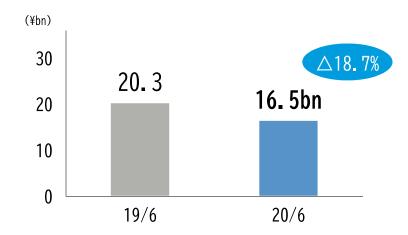
### ■Operating income



### ■Ordinary income



# ■Net income attributable to owners of parent



10

: YoY

### PL (Factors of fluctuation in operating income) < YoY>

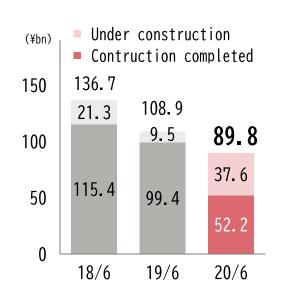
### $\blacksquare$ Major factors of fluctuation (Operating income $\triangle$ ¥4.3bn)

Gross profit on completed construction contracts <△¥7.2bn>	<ul> <li>Decrease in completed construction (¥108.9bn→¥89.8bn)</li> <li>Decrease in gross profit margin (28.1%→26.1%)</li> </ul>	△¥5.37bn △¥1.81bn
Gross profit on real estate business < △¥0.2bn>	<ul> <li>Decrease in profit from whole-building lease business</li> <li>Decrease in restoration to original condition or repairing construction</li> <li>Increase in profit from rent guarantee business</li> <li>Decrease in profit from brokerage of rental estate business</li> <li>Increase in profit from electricity business</li> <li>Increase in profit from monthly leasing business</li> </ul>	$\triangle$ ¥0. 24bn $\triangle$ ¥0. 50bn + ¥0. 29bn $\triangle$ ¥0. 30bn + ¥0. 08bn + ¥0. 32bn
Gross profit on the other businesses <+ \( \frac{4}{0.2bn} \rightarrow\$	<ul> <li>Increase in profit from gas business</li> <li>Increase in profit from financial business</li> <li>Decrease in profit from overseas hotel business</li> <li>Increase in profit from the other business</li> </ul>	+¥0.50bn +¥0.09bn △¥0.54bn +¥0.19bn
SG&A expenses <+¥2.9bn>	<ul> <li>Decrease in personnel expenses</li> <li>Decrease in advertising &amp; general publicity expenses</li> <li>Decrease in recruitment fee/training fee</li> <li>Decrease in other expenses. (Purchase of PCs, etc.)</li> </ul>	+¥1. 45bn +¥0. 61bn +¥0. 57bn +¥0. 26bn

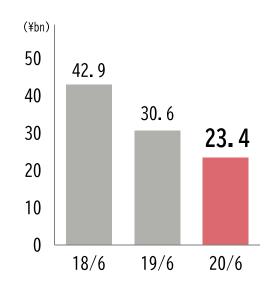
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	2019/6	2020/6	(YoY)
Net sales	108.9	89.8	(△17.5%)
Gross profit	30.6	23.4	(△23.4%)
Operating income	11. 7	7.0	(△40.2%)

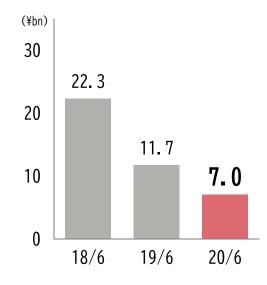
### ■Net sales (Percentage of completion method)



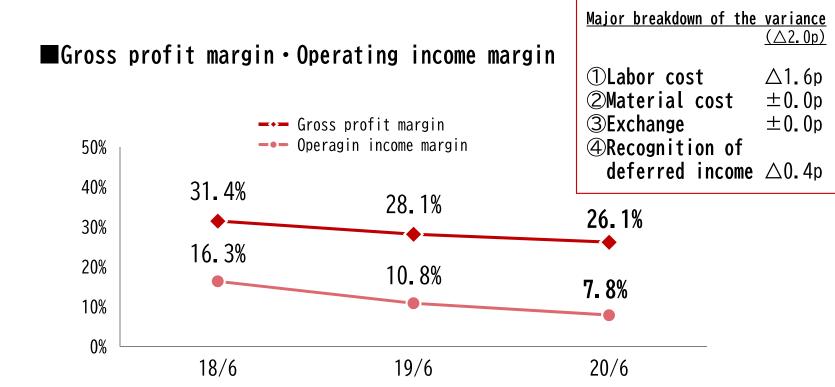
### ■Gross profit



### ■Operating income



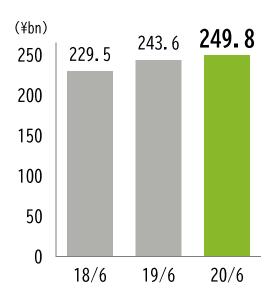
	2019/6	2020/6	(YoY)
Gross profit margin	28. 1%	26.1%	(△2.0p)
Operating income margin	10.8%	7.8%	(△3. Op)



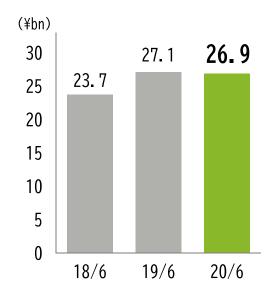
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	2019/6	2020/6	(YoY)
Gross profit margin	243.6	249.8	(+2.5%)
Gross profit	27.1	26.9	(△0.8%)
Operating income	17.3	17.4	(+0.5%)

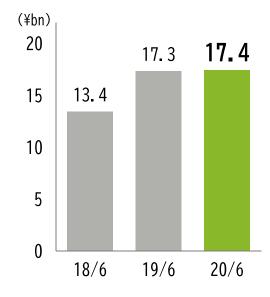
### ■Net sales



### ■Gross profit

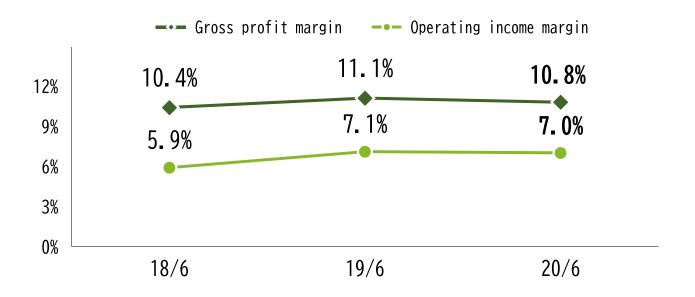


### ■Operating income



	2019/6	2020/6	(YoY)
Gross profit margin	11. 1%	10.8%	(△0.3p)
Operating income margin	7. 1%	7.0%	(△0.1p)

### ■Gross profit margin · Operating income margin

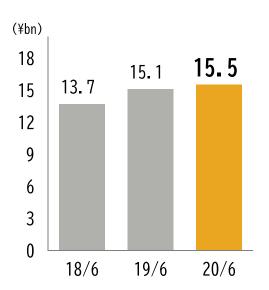


### Profit & Loss by segment (Other businesses)

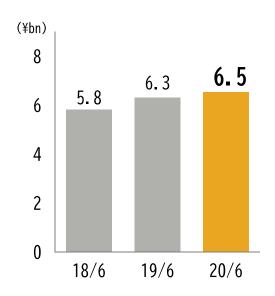
(	¥	b	n	

	2019/6	2020/6	(YoY)
Net sales	15.1	15.5	(+2.9%)
Gross profit	6.3	6.5	(+3.5%)
Operating income	3.3	3.4	(+3.2%)

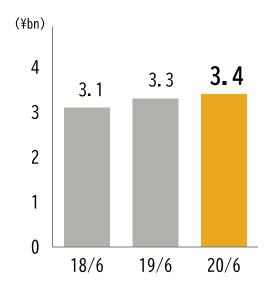
### ■Net sales



### ■Gross profit



### ■Operating income



### Transition of selling, general and administrative expenses 17

(	¥	b	r	1	)
_			_	=	_

	2019/6	2020/6	(YoY)
SG&A expenses	36.1	33.2	(△8.0%)
SG&A expenses ratio to sales	9.8%	9.4%	[△0.4p]

[ ]: Difference from same period in previous year

### ■SG&A expenses · SG&A expenses ratio to sales

### SG&A expenses 30ther expenses --- SG&A expenses ratio to sales (¥bn) 37.6 40 36.1 33.2 40% 30 30% 20 20% 9.9% 9.8% 9.4% 10 10% 0 0% 18/6 19/6 20/6

### Major breakdown of the variance ( $\triangle$ ¥2.9bn)

- ①Labor cost  $\triangle$ ¥1.4bn
- ②Advertising & general publicity expenses

 $\triangle$ ¥0.3bn

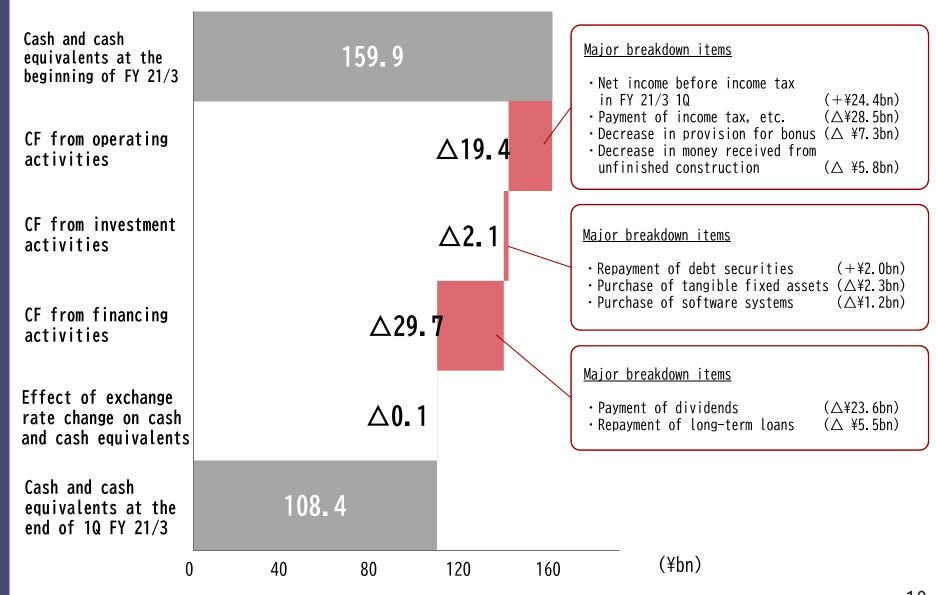
 $\triangle$ ¥1.2bn

(¥bn) End of June 2019 End of March 2020 End of June 2020 Total assets ¥880.2bn Total assets ¥827.4bn Total assets ¥775.4bn  $(+ \pm 104.8 bn)$  $(\triangle \$52.8bn)$ Current Current Current liabilities Current liabilities assets 318.5 Current 276.0 assets 490.6 Current liabilities (+69.1) $(\triangle 42.5)$ (+87.5)assets 249.4 440.3 Fixed Fixed  $(\triangle 50.3)$ 403.1 liabilities liabilities Fixed 275.6 liabilities 272.8 Fixed (+11.0) $(\triangle 2.8)$ 264.6 Fixed assets Fixed 389.6 assets Net assets Net assets assets (+17.4)Net assets 286. 1 278.5 387.0 372.2 261.3 (+24.8) $(\triangle 7.6)$  $(\triangle 2.6)$ Equity ratio 32.5% Equity ratio 33.8% Equity ratio 34.1% BPS ¥3, 754. 61 BPS ¥4, 186. 91 BPS ¥4, 102. 46 EPS ¥286.20 EPS ¥1,306.71 EPS ¥242.09

**※BPS:**Net assets per share

XEPS:Quarterly (current year) net income per share

### Financial review (Consolidated CF)

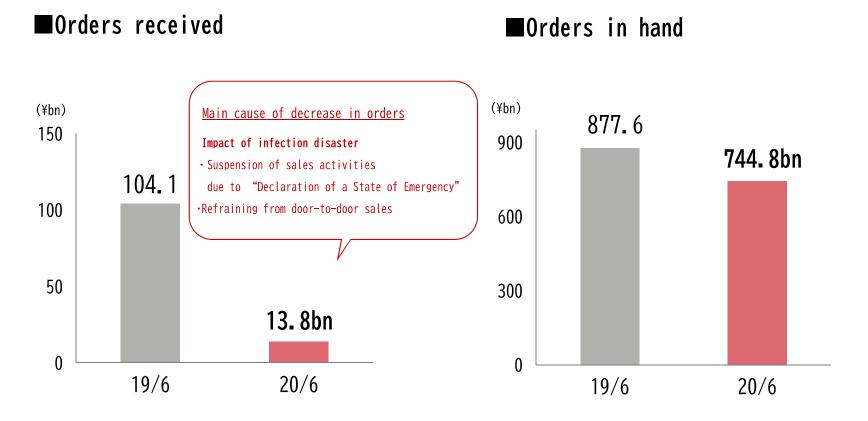


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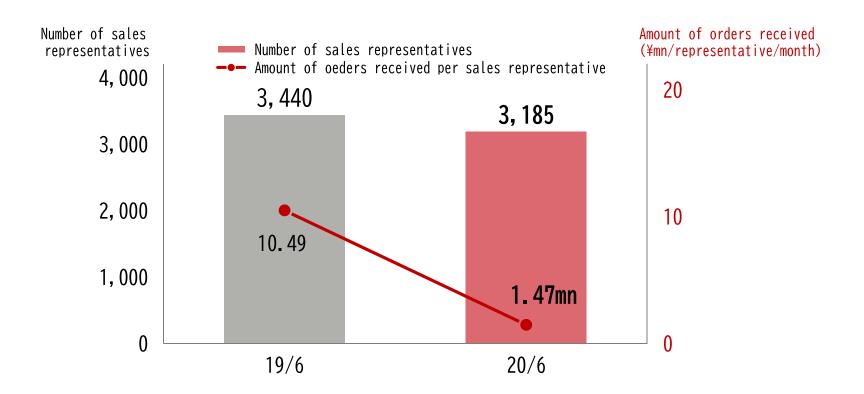
# Ⅲ. Key Figures

Orders received  $$13.8bn (\triangle 86.7\% YoY)$$ 

Orders in hand ¥744.8bn (△15.1% YoY)



Number of sales representatives (end of Jun.) 3,185 ( $\triangle$ 255 YoY) Amount of orders received per sales representative  $\pm 1.47 mn/month(\triangle \pm 9.02 mn YoY)$ 

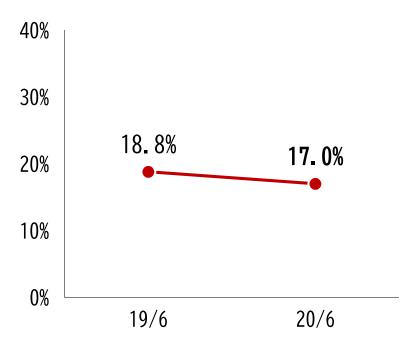


Mid-rise ratio 17.0% (△1.8p YoY)

Rebuild ratio

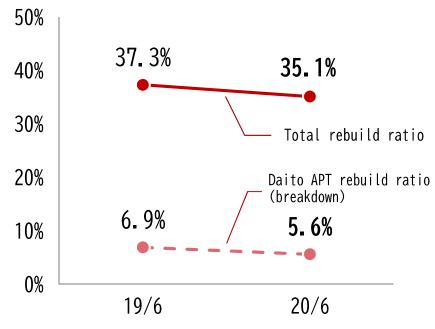
35.1% ( $\triangle$ 2.2p YoY)

### ■Mid-rise ratio\*1



%1 Mid-rise ratio = Number of orders received for APT
house with 3 or more stories / Total number of orders
received

### ■Rebuild ratio\*2



X2 Total rebuild ratio = Number of orders received for rebuilding APT / Total number of orders received Daito APT rebuild ratio = Number of orders received for rebuilding APT built by Daito / Total number of orders received

Output

Description:

Des

Average price of order received 96.92mn ( $\triangle$ 18.75mn YoY)

Cancellation ratio

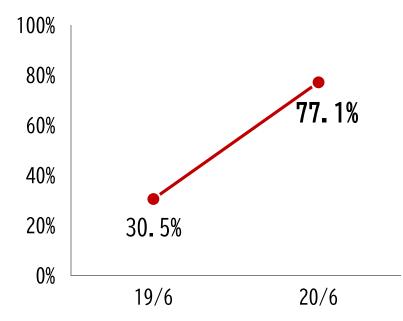
77.1% (+46.6p YoY)

### ■Average price of orders received<sup>※1</sup>

# 120 115.67 90 96.92mn 60 30 19/6 20/6

X1 Average price of order received = Amount of new orders received / Number of orders received

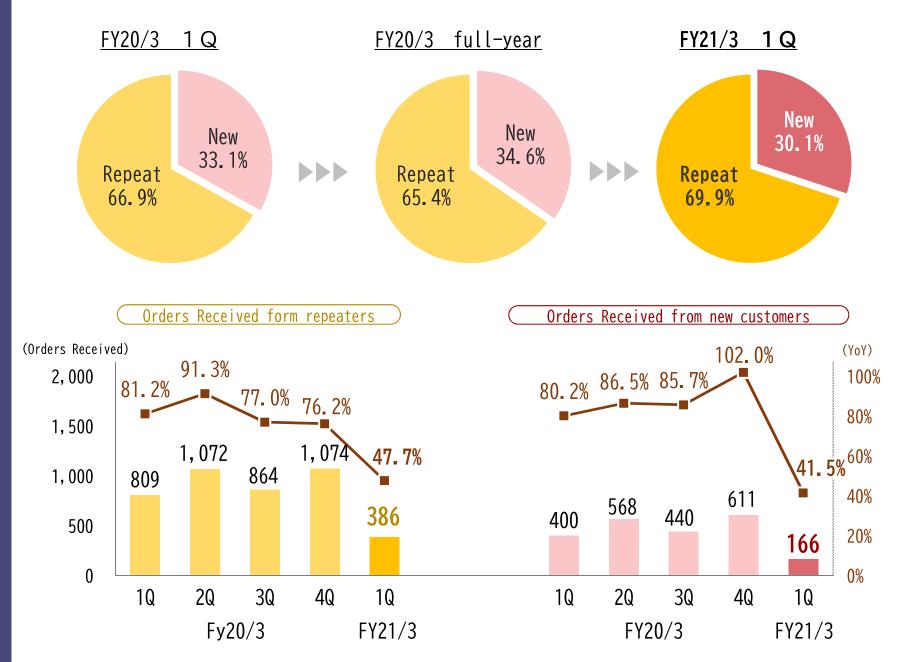
### ■Cancellation ratio\*2



※2 Cancellation ratio

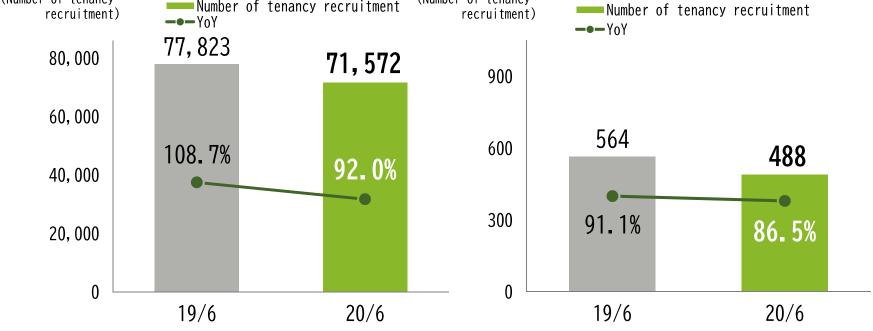
- = Amount of cancellation / Amount of new orders received Orders received
- = Amount of new orders received Amount of cancellation

### Orders received (Number of orders received & their channels)



Number of tenancy recruitment	72,060	(△8.1% YoY)
Residential use	71,572	(△8.0% YoY)
Commercial use	488	(△13.5% YoY)

# Number of tenancy recruitment Number of tenancy recruitment



XIncluding the number of tenant recruitment for units managed by other companies

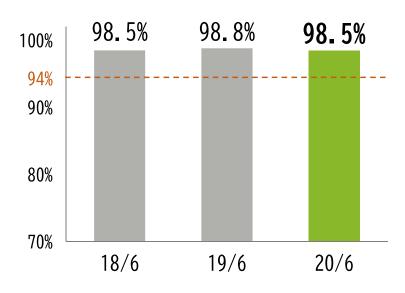
Continuously maintains sound level of occupancy (residential use: 96% · commercial use: 94%)

Residential use 96.5% ( $\triangle$ 0.4p YoY) Commercial use 98.5% ( $\triangle$ 0.3p YoY)

### ■Residential use

# 100% 96.5% 96.9% 96.5% 96% 90% 80% 70% 18/6 19/6 20/6

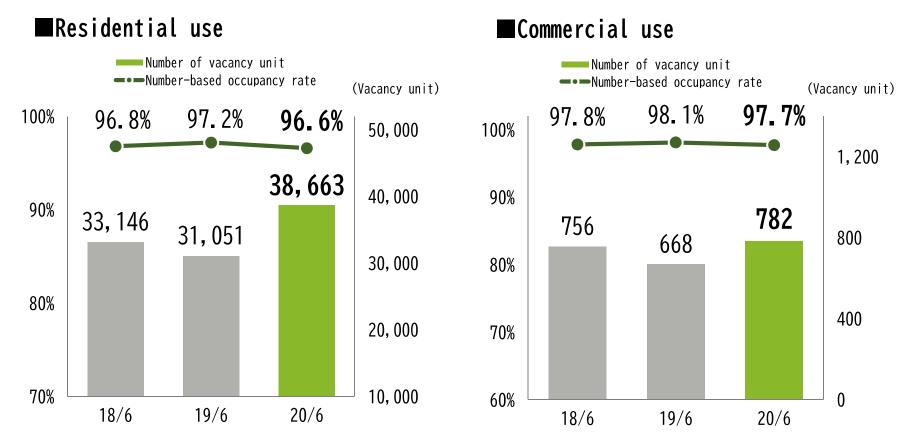
### **■**Commercial use



\*\*Rent-based as occupancy rate = 100% - (Lease fee payment for vacant units / Aggregate amount of rent [%])

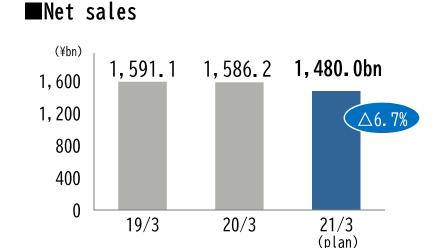
Residential use units 96.6% ( $\triangle$ 0.6p YoY)

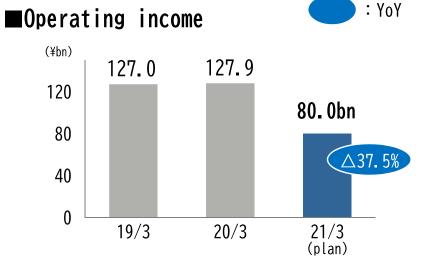
Commercial use units 97.7% ( $\triangle$ 0.4p YoY)



\*Number-based occupancy rate = (Number of occupancy units) / (Number of units under management)

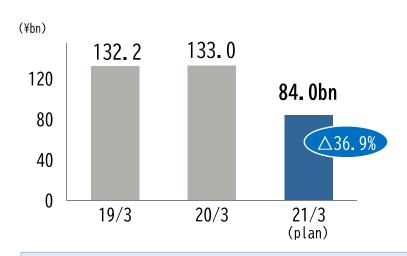
## IV. Forecasts of FY ending in March 31,2021

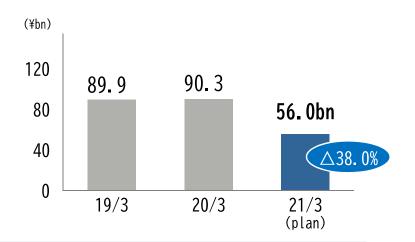




### ■Ordinary income

■Net income attribute to owners of parent



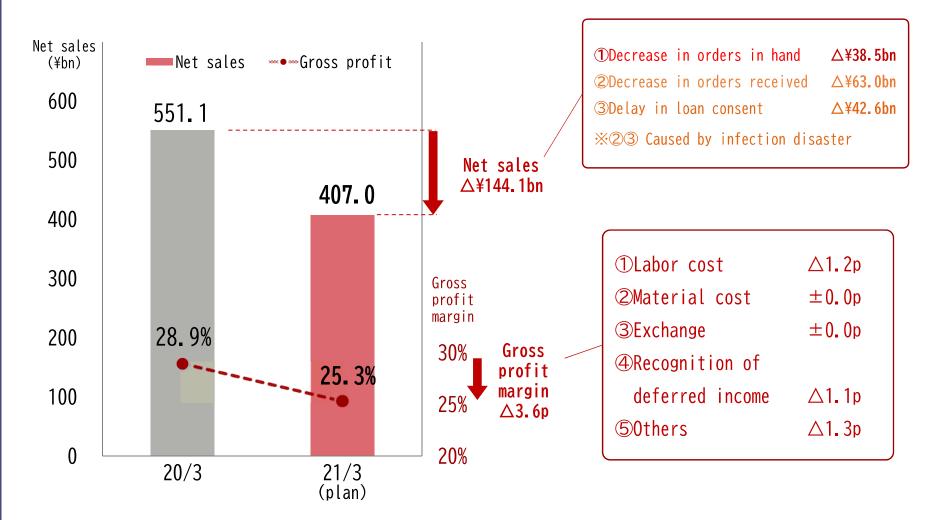


The above forecasts are based on the assumption that the spread of COVID-19 will gradually dissipate and our business activities are free from any social restriction such as "Declaration of a State of Emergency".

### $\blacksquare$ Major factors of fluctuation (Operating income $\triangle$ ¥47.9bn)

Gross profit on completed construction contracts <∆¥56.3bn>	<ul> <li>Decrease in completed construction (¥551.1bn→¥407.0bn)</li> <li>Decrease in gross profit margin (28.9%→25.3%)</li> </ul>	△¥41.6bn △¥14.7bn
Gross profit on real estate business < + \frac{4}{n} >	<ul> <li>Increase in profit from whole-building lease business</li> <li>Increase in in profit from guarantee business</li> <li>Increase in profit from brokerage of rental estate business</li> </ul>	+¥4.7bn +¥1.8bn +¥0.9bn
Gross profit on other businesses < △¥1.3bn>	<ul> <li>Decrease in profit from overseas hotel business</li> <li>Increase in profit from gas business</li> <li>Increase in profit from nursing care business,</li> <li>insurance business, etc.</li> </ul>	△¥3.4bn +¥1.6bn +¥0.5bn
SG&A expenses <+¥2.2bn>	<ul> <li>Increase in personnel expenses</li> <li>Decrease in advertising &amp; general publicity expenses</li> <li>Decrease in other expenses. (Purchase of PCs, etc.)</li> </ul>	△¥1.3bn +¥2.0bn +¥1.5bn

### Net sales $\langle plan \rangle$ ¥407.0bn ( $\triangle$ 26.1% YoY)



Orders received  $\langle plan \rangle$  ¥450.0bn ( $\triangle 13.3\%$  YoY)

Number of sales representatives <plan>

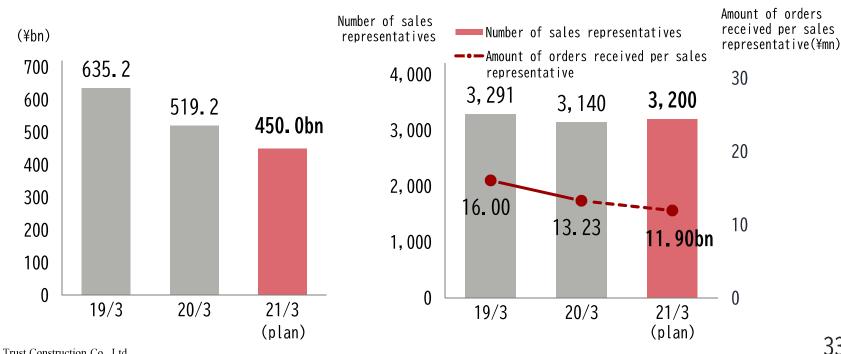
3,200(+1.9% YoY)

Amount of orders received per sales representative <plan>

11.90mn/month ( $\Delta$ 1.33mn YoY)

### ■orders received

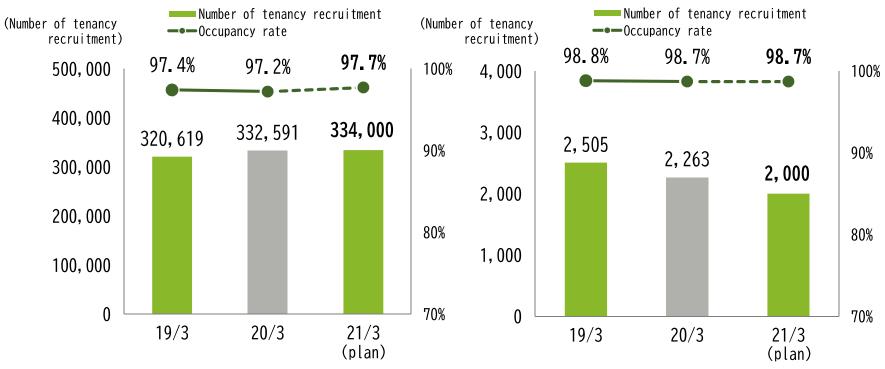
### Amount of orders received per sales representative



Number of tenancy recruitment <plan></plan>	336,000 (+0.3% YoY)
Residential use	334,000 (+0.4% YoY)
Commercial use	2,000 (△11.6% YoY)

### ■Residential use

### **■**Commercial use



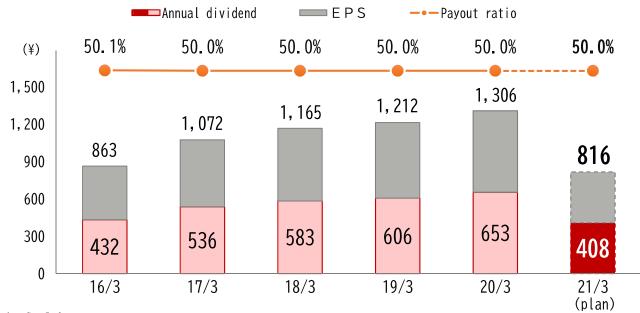
\*Including the number of tenant recruitment for units managed by other companies

## V. Shareholder Return

### ■Annual dividend per share

Annual <plan></plan>	¥408	( <b>△¥245</b> YoY)
Mid-term <plan></plan>	¥204	(△¥104 YoY)
<b>Year-end</b> <plan></plan>	¥204	(∆¥141 YoY)

### >>> Payout ratio 50% stands



# VI. Appendix

				(¥mn)
《 Construction business 》	20/3 10	21/3 10	YoY	21/3(plan)
Net sales	108, 975	89, 881	△17.5%	407,000
Gross profit	30, 632	23, 450	△23.4%	102,800
(Gross profit margin)	28.1%	26. 1%	△2.0p	25.3%
Operating income	11, 747	7, 021	△40.2%	27,500
(Operating income margin)	10.8%	7. 8%	△3.0p	6.8%
《 Real estate business 》	20/3 1Q	21/3 1Q	YoY	21/3(plan)
Net sales	243, 693	249,862	+2.5%	1, 013, 000
Gross profit	27, 164	26, 952	△0.8%	106, 200
(Gross profit margin)	11.1%	10.8%	△0.3p	10.5%
Operating income	17, 331	17, 425	+0.5%	61,700
(Operating income margin)	7.1%	7. 0%	△0.1p	6.1%
《 Other businesses 》	20/3 1Q	21/3 1Q	YoY	21/3(plan)
Net sales	15, 100	15, 542	+2.9%	60,000
Gross Profit	6, 303	6, 521	+3.5%	23, 300
(Gross profit margin)	41.7%	42.0%	+0.3p	38.8%
Operating income	3, 381	3, 489	+3. 2%	12,000
(Operating income margin)	22.4%	22.5%	+0.1p	20.0%

	20/3 1Q	21/3 1Q	YoY	21/3(plan)
Net sales	109, 452	90, 610	△17. 2%	410,000
Construction	109, 055	90, 035	△17. 4%	407, 000
Real estate & others	397	575	+44. 6%	3,000
Gross profit	32, 258	25, 357	△21.4%	114, 000
Construction	31, 994	24, 943	△22.0%	112, 300
Real estate & others	264	414	+56.8%	1, 700
SG&A expenses	26, 587	23, 054	△13.3%	108,000
Operating income	5,671	2, 302	△59.4%	6,000
Ordinary income	43, 371	45, 115	+4.0%	54, 000
Net income	41,064	43, 634	+6.3%	49,000

	19/3	1Q	20/3	1Q		21/3 1Q	
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY
Lease up of rental housing units <sup>*1</sup>	207, 553	(90.4%)	218, 640	(89. 7%)	226, 773	(90.7%)	+3.7%
Building and repairs	9, 258	(4.0%)	11, 354	(4.7%)	9, 115	(3.6%)	△19.7%
Brokerage of rental estate	4, 139	(1.9%)	4, 515	(1.8%)	4, 014	(1.6%)	△11.1%
Rental guarantee business	3, 039	(1.3%)	3, 430	(1.4%)	3, 645	(1.5%)	+6.3%
Electricity business	2, 118	(0.9%)	2,090	(0.9%)	2, 218	(0.9%)	+6.1%
Leasing business <sup>*2</sup>	1, 535	(0.7%)	1, 552	(0.6%)	1,650	(0.7%)	+6.3%
Others	1, 945	(0.8%)	2, 108	(0.9%)	2, 444	(1.0%)	+15.9%
Total	229, 590	(100.0%)	243, 693	(100.0%)	249,862	(100.0%)	+2.5%

<sup>※1</sup> Sub-lease contract in Lease Management Trust System by Daito Kentaku Partners.

<sup>※2</sup> Mainly Shinagawa East One Tower

			C	onstructi	on Busine	SS		
		Daito Cons	struction			Daito S	Steel	
	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan
Net sales	1, 443	1,000	△30.7%	6,000	873	792	△9.3%	4, 192
Gross profit	79	29	△62.6%	372	44	28	△35.0%	148
SG&A expenses	40	33	△15.9%	167	21	20	△4.6%	84
Operating income	38	△4	-	205	22	8	△63.9%	63
Ordinary income	55	10	△80.3%	264	21	7	△65.5%	60
Net income	37	6	△82.1%	183	14	4	△69.2%	42

			Ro	eal estat	e busines	S		
	Da	aito Kentak	u Partner	S	D	aito Kentak	ku Leasing	J
	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan
Net sales	234, 218	240, 372	+2.6%	968, 961	5,803	5, 978	+3.0%	26, 982
Gross profit	21, 694	21, 149	<b>△2.</b> 5%	77, 514	2,368	2, 618	+10.5%	12, 163
SG&A expenses	4, 724	5, 088	+ <b>7. 7</b> %	23, 012	1,553	1, 581	+1.8%	7, 310
Operating income	16, 969	16, 061	△5.3%	54, 502	815	1,037	+27. 2%	4, 853
Ordinary income	17, 229	16, 299	△5.4%	55, 481	843	1, 067	+26. 4%	5, 943
Net income	11, 935	11, 438	△4.2%	38, 395	540	703	+30.1%	4, 083

			Ro	eal estat	e busines	S		
		House I	_eave			Housecom	Group	
	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan
Net sales	3, 430	3, 645	+6.3%	16, 099	2,977	2, 643	△11.2%	13, 351
Gross profit	3, 223	3, 521	+9.3%	15, 312	2, 523	2, 186	△13.3%	11, 457
SG&A expenses	815	791	△2.9%	4, 401	2, 458	2, 444	△0.6%	10, 276
Operating income	2, 407	2, 729	+13. 4%	10, 910	64	△257	_	1, 181
Ordinary income	2, 410	2, 732	+13.3%	10, 919	66	△242	_	1, 355
Net income	1,673	1,897	+13. 4%	7, 575	37	△212	_	903

	Other businesses (Financial business)													
	Daito Finance						House Guard				D. T. C			
	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan		
Net sales	576	662	+15.0%	2, 422	816	1,073	+31.4%	4, 004	824	822	△0.2%	10, 886		
Gross profit	505	568	+12.5%	2, 038	352	426	+20.8%	1, 513	325	325	+0.1%	1, 671		
SG&A expenses	75	71	△4.6%	279	292	327	+12.0%	1, 268	3	3	+7.5%	26		
Operating income	430	496	+15.5%	1, 758	60	98	+63.8%	244	321	321	+0.0%	1, 645		
Ordinary income	.   430   <b>501  </b> +16 5%   1.775					98	+63.8%	244	321	321	+0.0%	1, 644		
Net income	298	338	+13.4%	1, 231	43	72	+66.9%	169	321	321	+0.0%	1, 644		

	Other businesses (Gas supply business - Energy business )										
		Gaspal		Daito E	nergy						
	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan			
Net sales	7, 241	7, 938	+9. 6%	31, 473	559	66	△88. 2%	82			
Gross profit	3, 466	4, 084	+17.8%	15, 384	139	21	△84. 7%	22			
SG&A expenses	1,807	1, 871	+3.6%	7, 882	7	2	△65.6%	5			
Operating income	1,659	2, 212	+33. 3%	7, 502	132	18	△85.7%	17			
Ordinary income	1,533	2, 046	+33.5%	6, 895	126	17	△85.8%	15			
Net income	973	1, 407	+44. 6%	4, 782	106	15	△85.9%	15			

	Other businesses (Care business)											
		Care P	artner		Sakura Care				Ume Care			
	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan
Net sales	3, 287	3, 226	△1.9%	13, 248	105	117	+11. 2%	452	115	170	+47. 2%	596
Gross profit	441	296	△32.9%	1, 273	18	21	+14.3%	71	2	45	_	91
SG&A expenses	290	271	△6.4%	1, 123	12	13	+7.0%	46	10	11	+15.2%	45
Operating income	151	24	△83.7%	150	6	7	+29. 2%	24	△7	33	_	45
Ordinary income	145	20	△86.2%	126	6	7	+23.9%	24	△7	33	_	45
Net income	64	△72	_	86	6	5	△15 <b>. 7</b> %	16	△7	21	_	31

	Other businesses (Overseas business)											
	[	AITO ASIA (MALAYSIA)	• •	T	[		DEVELOPMENT II SDN.BHD.					
	20/3 1Q	21/3 1Q	YoY	21/3 Plan	20/3 1Q	21/3 1Q	YoY	21/3 Plan				
Net sales	703	412	△41.4%	821	1,045	578	△44.6%	1, 465				
Gross profit	311	88	△71.5%	△81	473	149	△68.4%	150				
SG&A expenses	243	195	△19.4%	533	335	252	△24. 7%	888				
Operating Income	68	△107	△257.6%	△615	137	△102	△174.7%	△738				
Ordinary income	140	△370	△363.3%	△704	175	△393	△324.5%	△838				
Net income	140	△370	△363.3%	△704	175	△393	△324.5%	△838				

#### ■Amount of order received

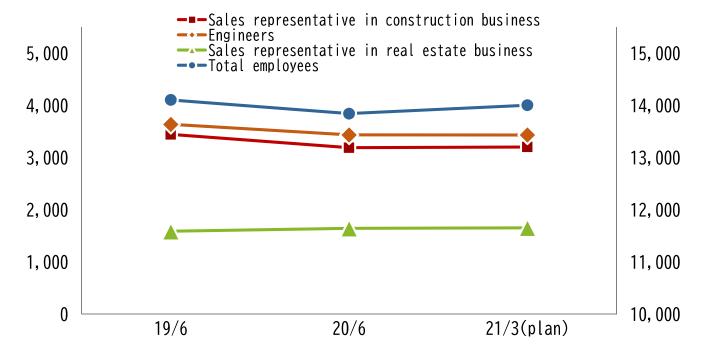
(¥mn)

	19/3 1Q	20/3 1Q	21/3 1Q	YoY	21/3(Plan)
Residential use	123, 157	96, 138	8, 149	△91.5%	404, 100
Rental housing	122, 325	95, 728	7,710	△91.9%	401,800
Detached housing	831	409	439	+7. 2%	2, 300
Commercial use	682	164	△97	△159. 2%	6, 100
Building and repairs	5, 781	7, 870	5, 823	△26.0%	39, 800
Total	129, 621	104, 172	13, 876	△86.7%	450,000

#### ■Net income from completed construction

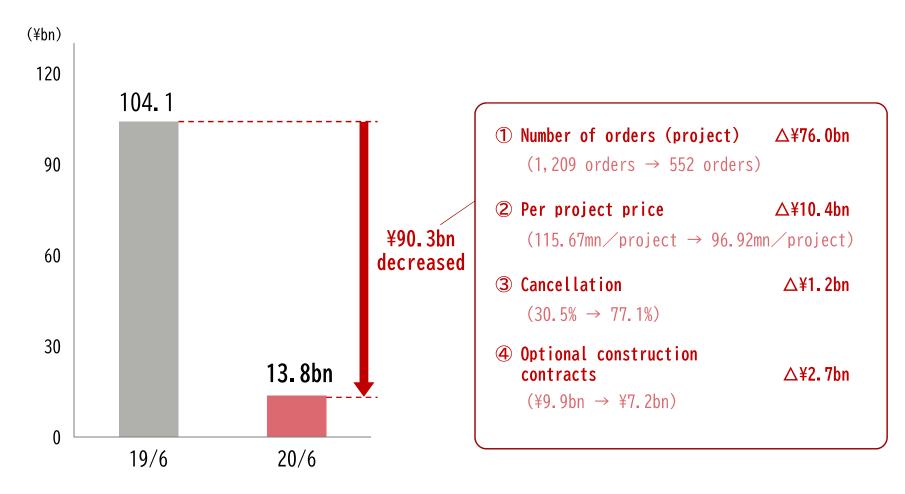
	19/3 1Q	20/3 1Q	21/3 10	YoY	21/3(Plan)
Residential use	135, 713	106, 996	86, 462	△19.2%	396, 200
Rental housing	135, 267	106, 571	86, 152	△19.2%	394, 500
Detached housing	446	425	310	△27.0%	1,700
Commercial use	618	847	1, 190	+40.6%	3,800
Building and repairs	9, 644	12, 485	11, 343	△9.1%	39, 800
Total	145, 977	120, 329	98, 997	△17.7%	439, 800

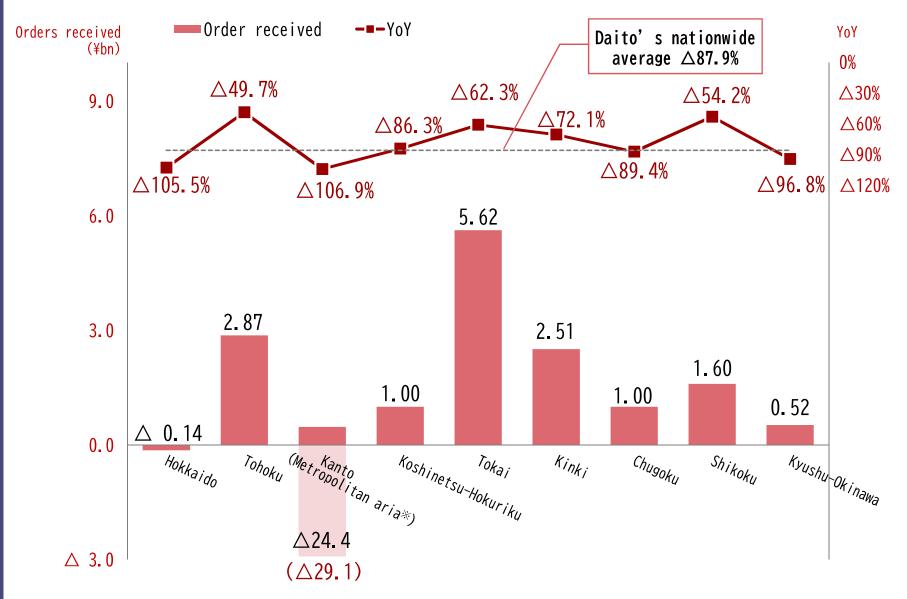
	19/6	20/6	YoY	21/3(Plan)
Total employees	14, 102	13, 839	△263	14,000
Sales representative in construction business*	3, 440	3, 185	△255	3, 200
Engineers	3,634	3, 431	△203	3,430
Sales representative in real estate business	1,583	1,641	+58	1,650



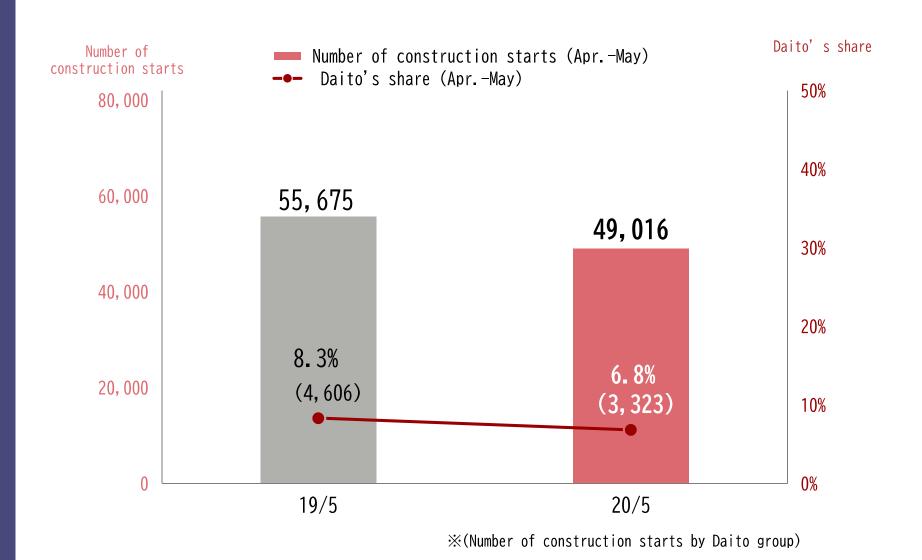
<sup>※</sup> Including customer support division

### ■1Q comparison



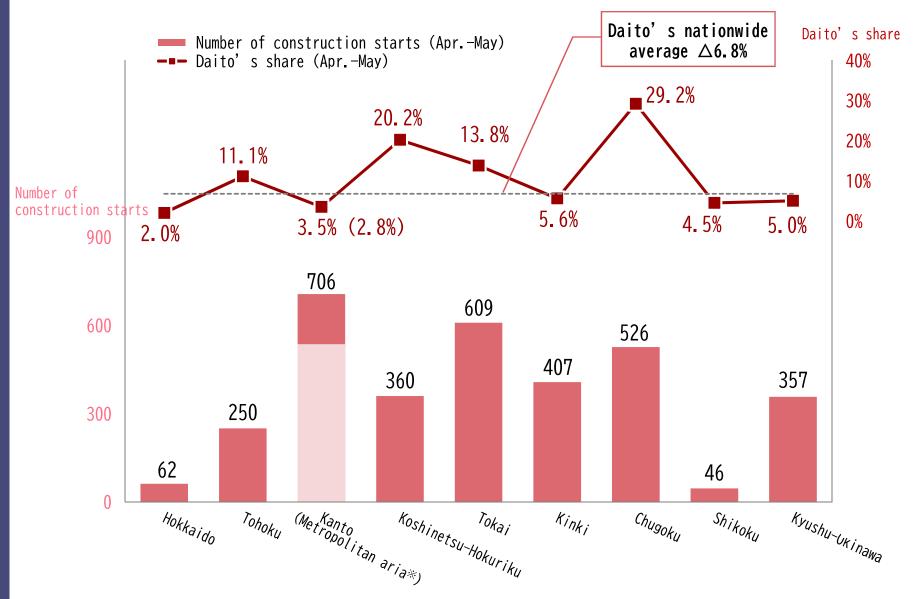


💥 Metropolitan aria … Tokyo, Kanagawa, Chiba, Saitama Prefecture



(Ministry of Land, Infrastructure, Transport and Tourism: "Housing Starts Statistics")

## Amount of orders received in each region

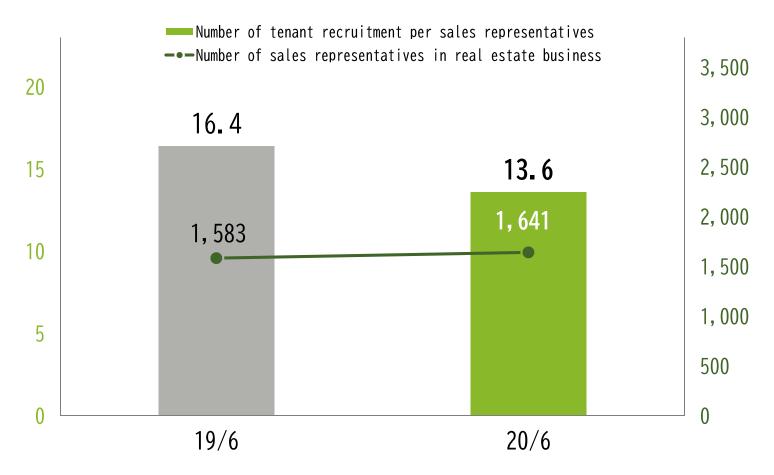


💥 Metropolitan aria … Tokyo, Kanagawa, Chiba, Saitama Prefecture

# Transition of the number of tenant recruitment per sales representatives (YoY)



Number of sales representatives in real estate business

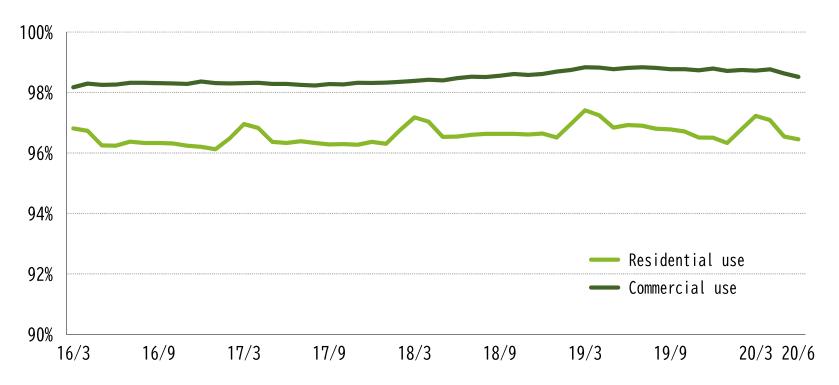


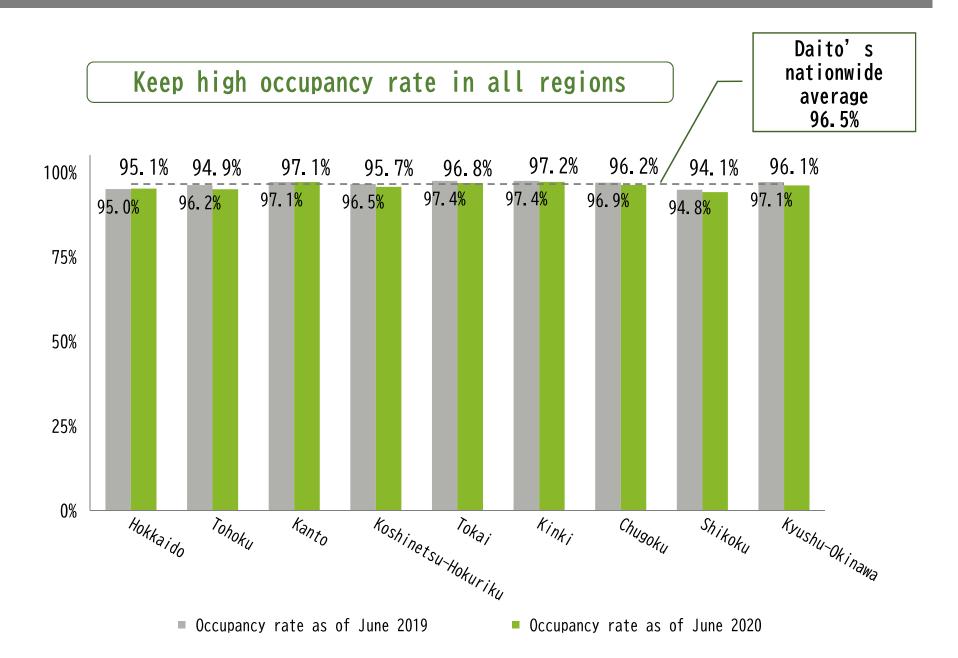
54

# Transition of rent-based occupancy rate

Rent-based occupancy rate	16/6	17/6	18/6	19/6	20/6	YoY
Residential use (%)	96.2%	96.3%	96.5%	96.9%	96.5%	△0.4p
Commercial use (%)	98.3%	98.3%	98.5%	98.8%	98. 5%	△0.3p

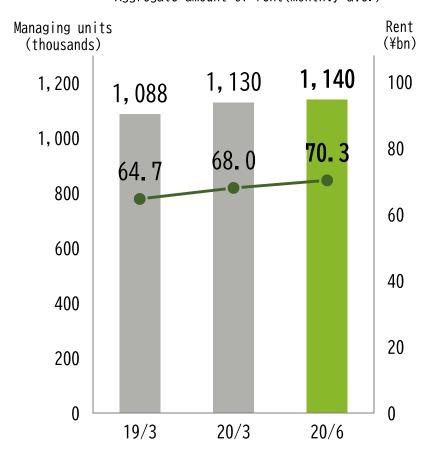
#### Rent-based occupancy rate





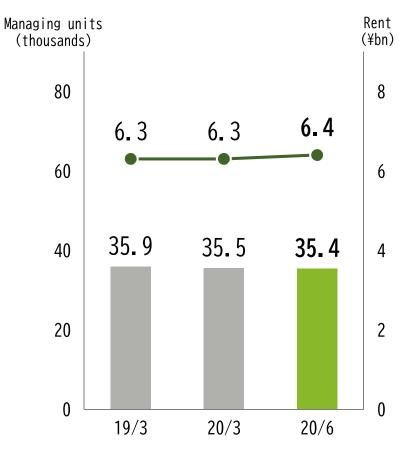
#### ■Residential use

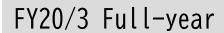
Number of units under management
---Aggregate amount of rent(monthly ave.)



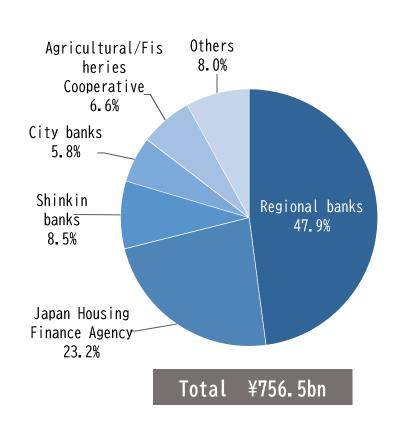
#### **■**Commercial use

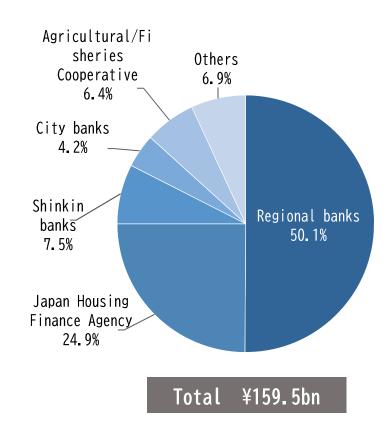
Number of units under management
---Aggregate amount of rent(monthly ave.)





## FY21 1Q





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