

### Report on Settlement of 3Q of FY ending in March 31, 2019

3Q Financial Highlights, Year ending March 31, 2019



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### **Contents**

Ι.	Result in 3Q of FY ending in M	March	2019	•	•	•	•	3
Π.	Key Figures			-	-	•		13
ш.	Financial Forecast			-	•	•	•	26
IV.	Topics			•	•	•	•	30
<b>V</b> .	Appedix			-				33

# I. Result in 3Q of FY ending in March 2019

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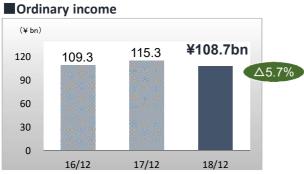
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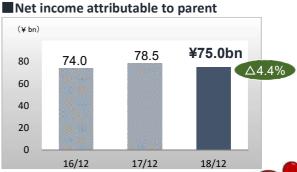
# PL Consolidated PL

# Profit &Loss highlights





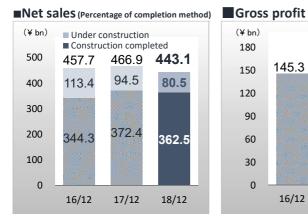


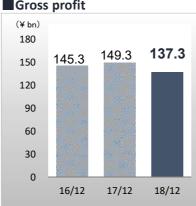


### PL

Construction segment 1

(¥ bn) 2017/12 2018/12 (YoY) 466.9 443.1  $(\Delta 5.1\%)$ **Net sales** 149.3 137.3 **Gross profit**  $(\Delta 8.0\%)$ **Operating** 71.6 84.0  $(\Delta 14.7\%)$ income







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5

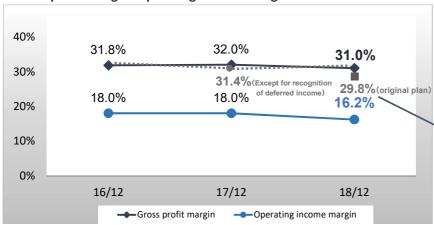
#### PL

# Profit & Loss by segment (Construction business)

Construction segment 2

	2017/12	2018/12	(YoY)
Gross profit margin	32.0%	31.0%	[△1.0p]
Operating income margin	18.0%	16.2%	[△1.8p]

■Gross profit margin Operating income margin



 $\begin{array}{lll} & \underline{\text{variance}} & (\Delta 1.\, 0\text{p}) \\ & \\ \hline{\text{1Labor cost}} & \pm 0.\, 0\text{p} \\ \hline{\text{2Material cost}} & \Delta 0.\, 2\text{p} \\ \hline{\text{3Exchange and}} & \\ & \underline{\text{imported materials}} & \Delta 0.\, 2\text{p} \\ \hline{\text{4Recognition of deferred}} & \\ & \underline{\text{income}} & (\text{sold loans}) \\ \hline \end{array}$ 

Major breakdown of the

receivable)

Major breakdown of the variance from original plan (+1.2p)

(1.2p)

(1.2p)

(2.2p)

(3.2p)

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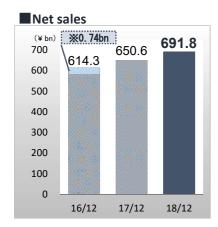
(7

△0.6p

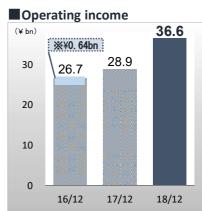
Real estate segment 1

			(¥ bn)
	2017/12	2018/12	(YoY)
Net sales	650.6	691.8	(+6.3%)
Gross profit	59.4	67.8	(+14.2%)
Operating income	28.9	36.6	(+26.7%)

 $\ensuremath{\mathrm{\%Increase}}$  in income due to transition of insurance business for tenants







 $\divideontimes$  Increase due to the change of accounting period of House Leave Co., Ltd. (from Feb. to Mar.)

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7

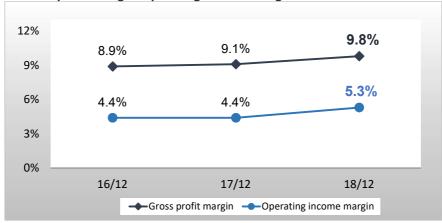
PL

# Profit & Loss by segment (Real estate business)

Real estate segment 2

	2017/12	2018/12	(YoY)
Gross profit margin	9.1%	9.8%	[+0.7p]
Operating income margin	4.4%	5.3%	[+0.9p]





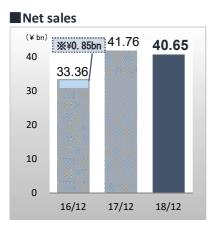


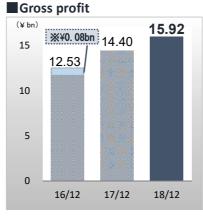
Other segments

			(¥ bn)
	2017/12	2018/12	(YoY)
Net sales	41.76	40.65	(△2.7%)
Gross profit	14.40	15.92	(+10.6%)
Operating income	7.95	7.77	(△2.2%)

## Major breakdown

- Reduction of Daito Energy
   Extension of foreign hotel business
- Decrease in income of insurance fee (Due to transition of insurance business for tenants)







 $\divideontimes$  Increase due to the change of accounting period of Care Partner Co., Ltd. (from Feb. to Mar.)

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9

# PL SG&A Expenses

Transition of selling, general and administrative expenses

(¥ bn)

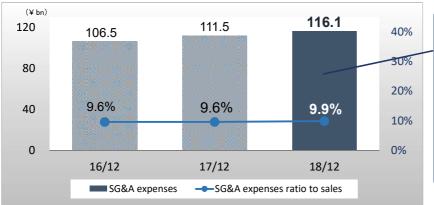
 2017/12
 2018/12
 (YoY)

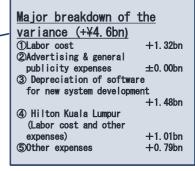
 SG&A expenses
 111.5
 116.1
 (+4.1%)

 SG&A expenses ratio to sales
 9.6%
 9.9%
 [+0.3p]

[ ] : Difference from same period in previous year

#### SG&A expenses SG&A expenses ratio to sales





(¥ hn`

EPS			¥1	,040.20		EPS			¥	1,165.29		EPS			¥1	,008.22
BPS			¥3	,880.58	<b>&gt;&gt;</b>	BPS	BPS ¥4,002.51		<b>)</b>	BPS			¥4	1,273.96		
Equity ra	tio			40.7%		Equity rat	io			35.6 %		Equity ra	tio			38.8%
Total Assets	713.7	То	tal	713.7		Total Assets	<b>842.9</b> (+129.2)	То	tal	<b>842.9</b> (+129.2)		Total Assets	<b>817.9</b> (△25.0)	Tot	al	<b>817.9</b> (△25.0)
Assets	285.3		et sets	287.5	] <i>/</i>	Assets (+47.8)	7100000	Ne Ass		<b>297.0</b> (+9.5)	, ,	Assets	(+28.4)	Ne Asse		<b>315.6</b> (+18.6)
Fixed	205 2		tal lities	426.1		Fixed	Fixed 333.	Fixed 333.1	303.1			361.5	Tot Liabili		<b>502.3</b> (△43.6)	
Assets	428.3	Fix Liabi	ed lities	171.6		Assets	Fixe Liabil		<b>249.7</b> (+78.1)	M		(△53.4)	Fixe Liabili		<b>261.6</b> (+11.9)	
Current	400.0		rent lities	254.5		Current 509.8 Assets (+81.5)	Curi Liabi		<b>296.2</b> (+41.7)		Current	456.4	Curr Liabili		<b>240.7</b> (△55.5)	
	201	7/1	2			2018/3					2018	/12				

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**Financial** Review Cash Flows highlights Consolidated CF 213.7 Cash and cash equivalents at the beginning of FY 19/3 Major breakdown items (+¥109.2bn) •Net income before income tax 6.2 Cash flows from (△¥50.6bn) Payment of income tax operating activities \*Increase of accounts receivable from completed construction contracts, etc. (∆¥22.8bn) •Increase of operating loans (∆¥13.3bn) Decrease of provision of bonus (∆¥17.0bn) **Cash flows from** △32.2 investment activities Major breakdown items Acquisition of fixed assets (∆¥21.6bn) Purchase of new software systems (∆¥7.0bn) Major breakdown items △65.3 Cash flows from (∆¥45.0bn) Payment of dividends financing activities (∆¥13.2bn) Acquisition of treasury stock Procurement and Repayment of long-term loans (△¥8.5bn) Cash and cash equivalents 122.2 at the end of 3Q FY 19/3 (¥ bn) -100 150 200 Copyright© DAITO TRUST CONSTRUCTION CO., LTD.

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# Orders received

Orders received & orders in hand

Transition of orders and orders in hand (Year on Year)

♦ Orders received (in 3Q alone)

¥442.4bn (△1.9% YoY) ¥146.5bn (+2.2% YoY)

**♦**Orders in hand

¥870.6bn (+1.3% YoY)

### Orders received (¥ bn) ¥442.4bn 460.7 500 451.1 400 300 200 146.5 143.3 138.0 100 16/12 17/12 18/12 3Q alone

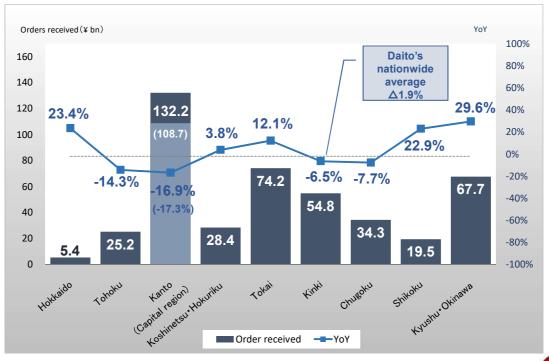


14

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Orders received

Orders received in each region



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15

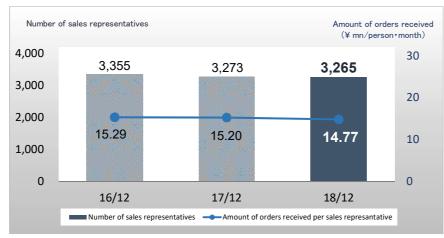
Item related to orders received

Transition of number of sales representatives and amount of orders received per sales representative

Efficiency in acceptable of order

- ◆Number of sales representatives ⟨End of Dec.⟩ 3,265 (△8 YoY)
  Accumulated number 29,955 (+197 YoY)
- ◆Amount of orders received per sales representative

 $\pm 14.77$ mn/Month ( $\triangle 0.43$ mn YoY)



Index(1)

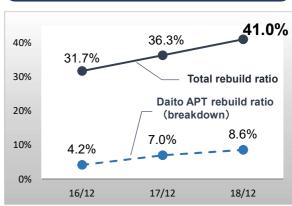
♦Mid-rise ratio
21.2% (△1.3p YoY)

◆Rebuild ratio 41.0% (+4.7p YoY)

#### Mid-rise ratio %1



### Rebuild ratio \*\*2



\*\*2 Total rebuild ratio = The number of orders received for rebuilding APT / Total number of orders received Daito APT rebuild ratio = The number of orders received for rebuilding APT built by Daito / Total number of orders received

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17

Item related to orders received

Transition of Average price of orders received and Cancellation ratio

Index2

◆Average price of orders received ¥105.46mn (+5.98mn YoY)

**◆**Cancellation ratio

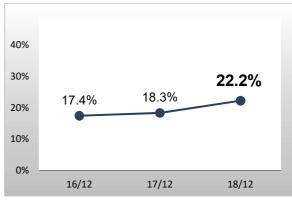
22.2% (+3.9p YoY)

### Average price of orders received %1



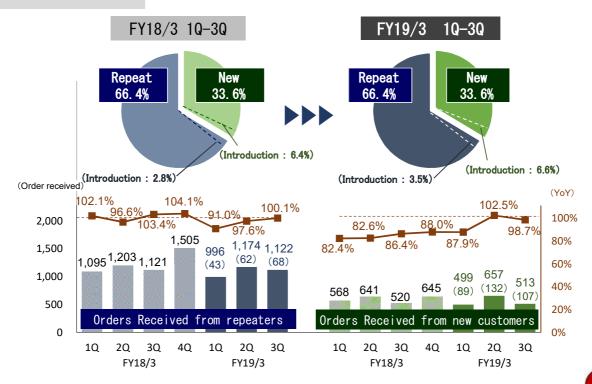
※1 Average price of orders received = Amount of new orders received / Number of orders received

### Cancellation ratio %2



※2 Cancellation ratio = Amount of cancellation / Amount of new orders received
Orders received = Amount of new orders received - Amount of cancellation

Index(3)



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19

Items related to tenant recruitment

Transition of number of tenant recruitment

Number or tenant recruitment

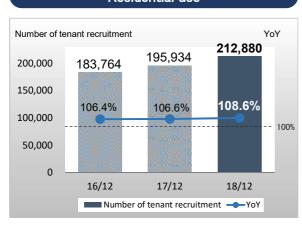
**♦**Number of tenant recruitment 214,698 (+8.5% YoY)

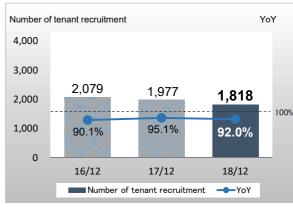
● Residential use 212,880 (+8.6% YoY)

**●**Commercial use 1,818 (△8.0% YoY)

# Residential use

#### Commercial use





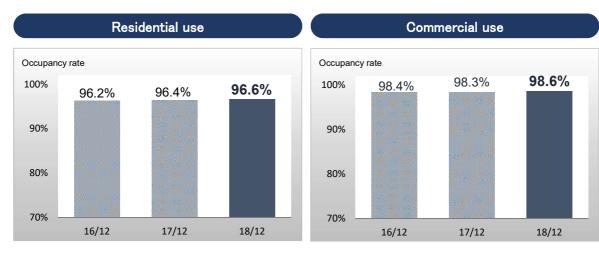
※Including the number of tenant recruitment for units managed by other companies

20

Occupancy rate 1

◆Residential use 96.6% (+0.2p YoY)

**♦**Commercial use 98.6% (+0.3p YoY)



Rent basis as occupancy rate = 100% - {(Lease fee payment for vacant rental housing) / (Aggregate amount of rent [%])}

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21

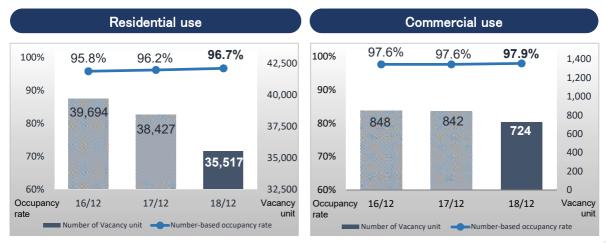
Items related to tenant recruitment

Transition of Number-based occupancy rate\* (as of December 31, 2018)

Occupancy rate 2

◆Residential use units 96.7% (+0.5p YoY)

**◆**Commercial use units 97.9% (+0.3p YoY)

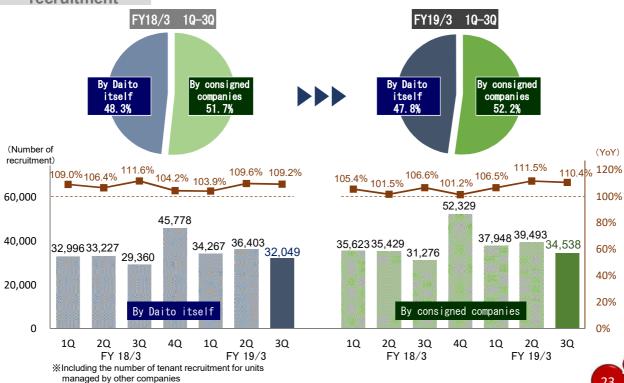


\*Number-based occupancy rate = (Number of occupancy units) / (Number of units under management)



# Transition of number of tenant recruitment (by Daito itself and by consigned companies)



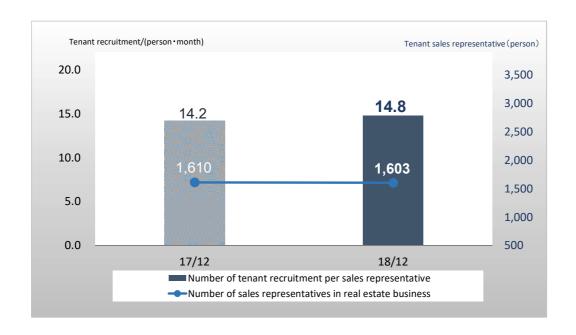


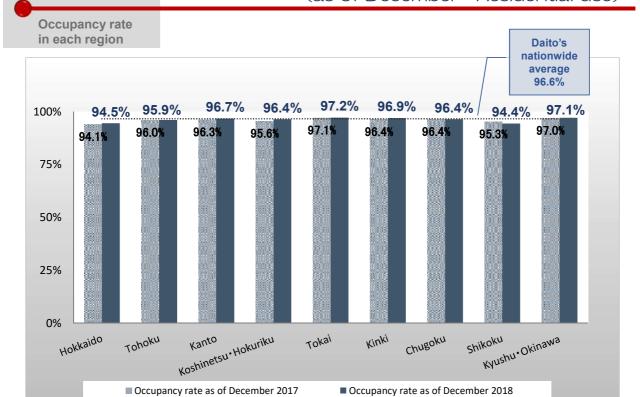
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Items related to tenant recruitment

Efficiency of tenant recruitment

# Transition of number of tenant recruitment per representatives





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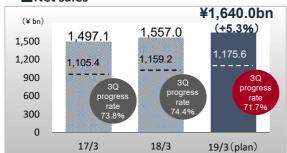
25

# II. Financial Forecasts

### **Consolidated PL**

( ):YoY

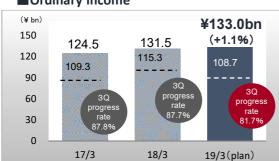
#### ■ Net sales



## ■Operating income



### **■**Ordinary income



■ Net income attributable to owners of parent



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27

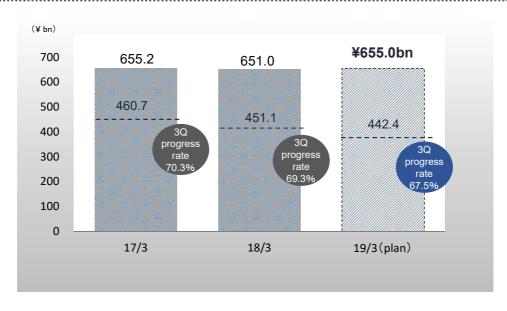
# Financial forecasts

Orders received

Plan of orders received

## ◆Plan of orders received

# ●Orders received <full-year> ¥655.0bn (+0.6% YoY)



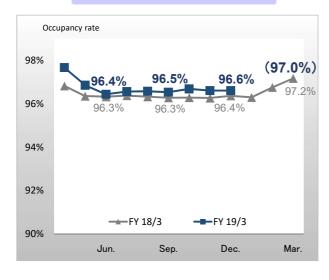
Occupancy rate

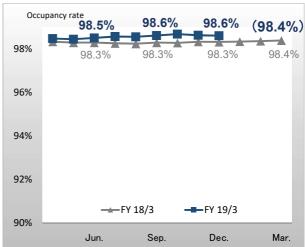
Occupancy rate of residential use units

Plan in 2019/3 97.0%

Occupancy rate of commercial use units

Plan in 2019/3 98.4%





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29

# IV. Topics

## Acquisition and cancellation of treasury stock

- Ratio against total issued shares outstanding 9.4%
- R O E +3.0p (plan)

New share buyback program<sup>\* 2</sup>

Total cost(limit)

¥86.8bn Number of Stock (limit) 7.00mn times of 1.43mn

Alreadyacquired

New share buyback program

Total cost (limit) ¥100.0bn

> Number of stock (limit) 7.723mn

Cancellation of Treasury Stock\* Total cost (limit) ¥26.4bn

Acquisition and

Number of stock (limit) 1.43mn

Alreadyacquired ¥13.2bn 0.723mn

- \* 1 ···authorized by the meeting of the Board of Directors held on April 23, 2018
- × 2 ···authorized by the meeting of the Board of Directors held on December 17, 2018

## New Shareholder Return Policy

Dividend 50 %

Dividend 50%

**X**Suspend acquisition and cancellation of treasury stock for the moment

Maintain stable shareholder return, invest in growth as necessary

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## **Topics**

## Construction of ROOFLAG, Exhibition place of Future Rental Housing, starts

# ROOFLAG, Exhibition place of Future Rental Housing, is intended to be built in Shinonome, Tokyo in 2020



Image of the exterior



Image of the entrance

#### What is ROOFLAG?

The exhibition space specialized in rental housing, which provides an opportunity to experience future lifestyle. The triangle main roof, which reflects the image of a large flag, is made of CLT \*\*. The material is energy-saving and resistant against earthquakes.

m sepaceCLT (Cross Laminated Timber) :Thick panels created by gluing lumber perpendicularly against each layers fiber to increase strength.

Start of construction: October 2018 Completion (plan): February 2020



a scene of the groundbreaking ceremony

# V. Appendix

Appendix

33

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# Profit & Loss of each segment<FY 19/3>

<b>《</b> Construction	business)

(¥ mn)

	17/12	18/12	YoY	19/3 (plan)	YoY(plan)
Net sales	466,920	443,114	△5.1%	663,000	+5.6%
Gross profit	149,315	137,384	△8.0%	197,300	△0.1%
(Gross profit margin)	32.0%	31.0%	∆1.0p	29.8%	∆1.7p
Operating income	84,062	71,673	Δ14.7%	105,800	Δ3.1%
(Operating income margin)	18.0%	16.2%	∆1.8p	16.0%	∆1.4p

### 《Real estate business》

(¥ mn)

firear estate basinessy	great estate susmessy									
	17/12	18/12	YoY	19/3(plan)	YoY(plan)					
Net sales	650,613	691,886	+6.3%	920,000	+5.6%					
Gross profit	59,413	67,873	+14.2%	83,500	+5.6%					
(Gross profit margin)	9.1%	9.8%	+0.7p	9.1%	±0.0p					
Operating income	28,929	36,646	+26.7%	37,100	+11.0%					
(Operating income margin)	4.4%	5.3%	+0.9p	4.0%	+0.2p					

#### (Other businesses)

	17/12	18/12	YoY	19/3 (plan)	YoY(plan)
Net sales	41,764	40,655	△2.7%	57,000	Δ1.7%
Gross profit	14,400	15,921	+10.6%	22,400	+9.5%
(Gross profit margin)	34.5%	39.2%	+4.7p	39.3%	+4.0p
Operating income	7,951	7,777	Δ2.2%	11,700	+7.5%
(Operating income margin)	19.0%	19.1%	+0.1p	20.5%	+1.7p

# Daito Trust Construction

(¥ mn)

	17/12	18/12	YoY	Plan (full-year)
Net Sales	473,476	447,289	△5.5%	665,600
Construction	466,917	444,710	△4.8%	663,000
Real estate & Others	6,559	2,579	△60.7%	2,600
Gross profit	147,949	139,946	△5.4%	196,500
Construction	145,796	138,669	△4.9%	194,800
Real estate & Others	2,152	1,277	△40.7%	1,700
SG&A expenses	85,435	88,061	+3.1%	134,500
Operating income	62,513	51,884	Δ17.0%	62,000
Ordinary income	83,623	99,589	+19.1%	95,000
Net income	62,285	82,752	+32.9%	72,900

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# Profit & Loss of major subsidiaries (Construction) <FY19/3>

		Construction business												
		Daito Cons	struction		Daito Steel									
	17/12	18/12	YoY	Plan (full-year)	17/12	18/12	YoY	Plan (full-year)						
Net sales	6,080	5,135	△15.5%	8,300	3,619	3,613	△0.2%	5,014						
Gross profit	249	265	+6.5%	312	206	210	+1.8%	281						
SG&A expenses	92	103	+11.7%	144	58	61	+3.9%	79						
Operating income	156	161	+3.3%	168	148	149	+1.0%	202						
Ordinary income	216	213	△1.0%	245	148	140	△5.2%	219						
Net income	146	154	+5.3%	245	96	81	△15.9%	140						

(¥ mn)

							( <b>T</b> 11111)		
	16/12		17/	12	18/12				
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY		
Whole-building leases*1	562,219	(91.5%)	594,518	(91.4%)	628,778	(90.9%)	+5.8%		
Building and repairs	21,095	(3.4%)	21,368	(3.3%)	24,060	(3.5%)	+12.6%		
Brokerage of real estate	11,737	(1.9%)	11,297	(1.7%)	12,789	(1.8%)	+13.2%		
Rent guarantee business	7,045	(1.1%)	7,878	(1.2%)	9,372	(1.3%)	+19.0%		
Electricity business	4,810	(0.8%)	5,904	(0.9%)	5,970	(0.9%)	+1.1%		
Leasing business <sup>*2</sup>	4,707	(0.8%)	4,539	(0.7%)	4,806	(0.7%)	+5.9%		
Others	2,778	(0.5%)	5,106	(0.8%)	6,108	(0.9%)	+19.6%		
Total	614,394	(100.0%)	650,613	(100.0%)	691,886	(100.0%)	+6.3%		

 $<sup>\</sup>normalfont{\%}1$  Sub-lease contract in Lease Management Trust System by Daito Kentaku Partners

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# 37

# Profit & Loss of major subsidiaries (Real estate-1) < FY19/3>

	Real estate business											
		Daito Kentak	u Partners	S	1	Daito Kental	ku Leasing					
	17/12	18/12	YoY	Plan (full-year)	17/12 <b>18/12</b> YoY (							
Net sales	628,365	664,555	+5.8%	881,700	9,920	15,729	+58.5%	21,700				
Gross profit	47,421	52,431	+10.6%	62,300	4,017	6,906	+71.9%	9,400				
SG&A expenses	14,618	15,351	+5.0%	21,800	2,865	4,215	+47.1%	7,200				
Operating income	32,802	37,080	+13.0%	40,500	1,152	2,690	+133.5%	2,200				
Ordinary income	37,785	41,805	+10.6%	45,600	1,151	2,991	+159.8%	3,000				
Net income	27,231	29,827	+9.5%	32,400	703	1,542	+119.1%	2,000				

<sup>※2</sup> Mainly Shinagawa East One Tower

(¥ mn)

		Real estate business											
		House L	_eave			House	com						
	17/12	18/12	YoY	Plan (full-year)	1 1//12   18/12   YOY								
Net sales	7,878	9,372	+19.0%	12,732	7,287	7,896	+8.4%	11,355					
Gross profit	7,362	8,855	+20.3%	11,745	7,057	7,397	+4.8%	10,909					
SG&A expenses	2,029	2,294	+13.0%	3,852	6,650	7,063	+6.2%	9,813					
Operating income	5,332	6,561	+23.0%	7,893	407	334	Δ17.8%	1,096					
Ordinary income	5,335	6,568	+23.1%	7,897	411	344	Δ16.3%	1,344					
Net income	3,636	4,633	+27.4%	5,479	256	216	△15.5%	880					

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Profit & Loss of major subsidiaries (Financial business) <FY19/3>

(¥ mn)

		Financial business												
	Daito Finance				House Guard				D. T. C					
	17/12	18/12	YoY	Plan (full-year)	17/12	18/12	YoY	Plan (full-year)	17/12	18/12	YoY	Plan (full-year)		
Net sales	1,149	1,333	+16.0%	1,322	1,712	2,002	+16.9%	2,829	2,491	2,396	△3.8%	3,359		
Gross profit	900	1,162	+29.0%	1,148	804	882	+9.7%	1,323	1,001	726	Δ27.5%	1,351		
SG&A expenses	120	161	+34.1%	179	624	715	+14.6%	1,072	12	12	△4.0%	15		
Operating income	780	1,001	+28.2%	968	179	166	Δ7.4%	250	988	714	Δ27.8%	1,335		
Ordinary income	780	1,001	+28.2%	969	179	166	Δ7.4%	250	799	714	△10.6%	1,335		
Net income	539	692	+28.4%	672	148	217	47.0%	237	799	714	Δ10.6%	1,335		

40

(¥ mn)

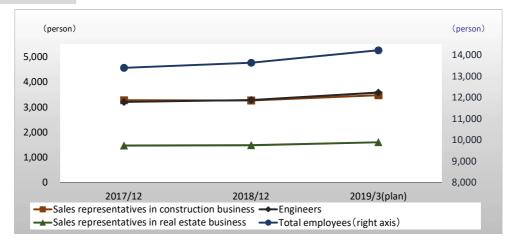
		Other businesses (Gas Supply Business • Care Business)										
		Gasp	pal		Care partner							
	17/12	18/12	YoY	Plan (full-year)	17/12 <b>18/12</b> YoY Pla							
Net sales	16,868	18,216	+8.0%	27,231	8,808	9,272	+5.3%	11,736				
Gross profit	7,140	8,026	+12.4%	11,873	1,182	1,169	△1.1%	1,173				
SG&A expenses	4,783	5,010	+4.8%	7,032	680	751	+10.3%	1,023				
Operating income	2,356	3,015	+28.0%	4,840	501	418	△16.7%	150				
Ordinary income	2,194	2,752	+25.4%	4,425	502	409	△18.5%	150				
Net income	1,528	1,837	+20.3%	3,070	315	296	△6.0%	103				

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Profit & Loss of major subsidiaries (Other businesses-2) <FY19/3>

		Other businesses (Energy business Foreign business)												
	Daito Energy				DAITO ASIA DEVELOPMENT (MALAYSIA) SDN. BHD.			DAITO ASIA DEVELOPMENT (MALAYSIA) II SDN. BHD.						
	17/12	18/12	YoY	Plan (full-year)	17/12	18/12	YoY	Plan (full-year)	17/12	18/12	YoY	Plan (full-year)		
Net sales	9,139	3,005	△67.1%	4,219	2,163	2,275	+5.2%	3,220	-	3,338	_	4,584		
Gross profit	542	182	Δ66.4%	168	1,007	1,035	+2.7%	1,483	_	1,627	_	2,196		
SG&A expenses	841	89	△89.4%	126	748	761	+1.8%	1,059	_	1,013	_	1,345		
Operating income	△298	93	_	42	259	273	+5.4%	424	ı	613	-	851		
Ordinary income	△445	68	_	8	480	124	△74.0%	368	_	417	-	753		
Net income	△446	57	_	8	480	67	Δ86.0%	341	-	330	-	609		

# Transition of number of employees in each business section (3 main companies)

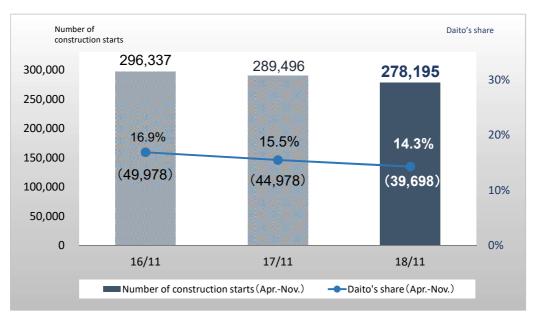


	2017/12	2018/12	(YoY)	2019/3(plan)
Total employees (3 main companies)	13,397	13,636	+239	14,220
Sales representative in construction business	3,273	3,265	Δ8	3,470
Engineers	3,204	3,281	+77	3,580
Sales representative in real estate business	1,466	1,482	+16	1,600

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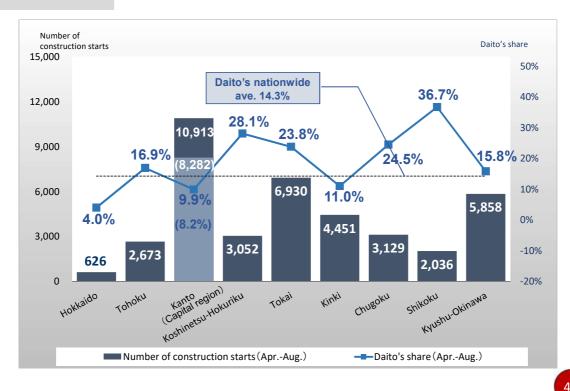
43

## Number of construction starts & Daito's share (Year on Year)



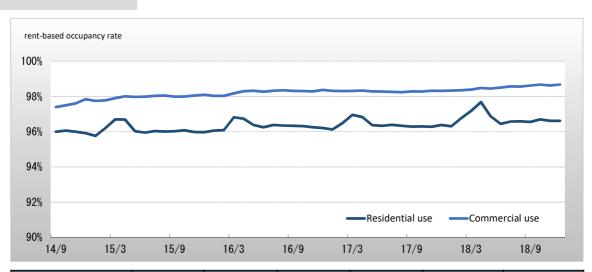
 $\ensuremath{\mathsf{X}}\xspace\mathsf{Number}$  of construction starts by Daito group

(Ministry of Land, Infrastructure, Transport and Tourism : "Housing Starts Statistics")



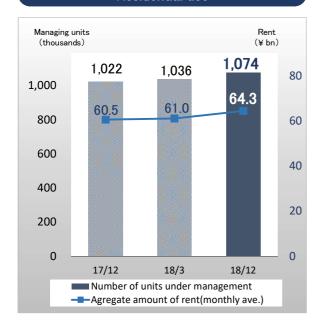
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# Transition of rent-based occupancy rate

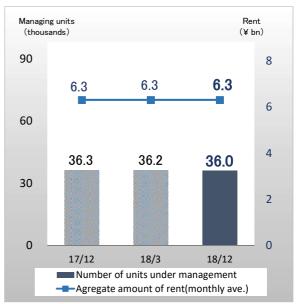


Rent-based occupancy rate	14/12	15/12	16/12	17/12	18/12	YoY
Residential use(%)	95.9%	96.0%	96.2%	96.4%	96.6%	+0.2p
Commercial use(%)	97.8%	98.1%	98.4%	98.3%	98.6%	+0.3p

### Residential use



### Commercial use

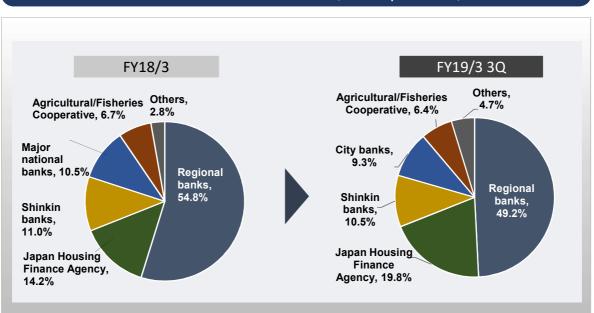


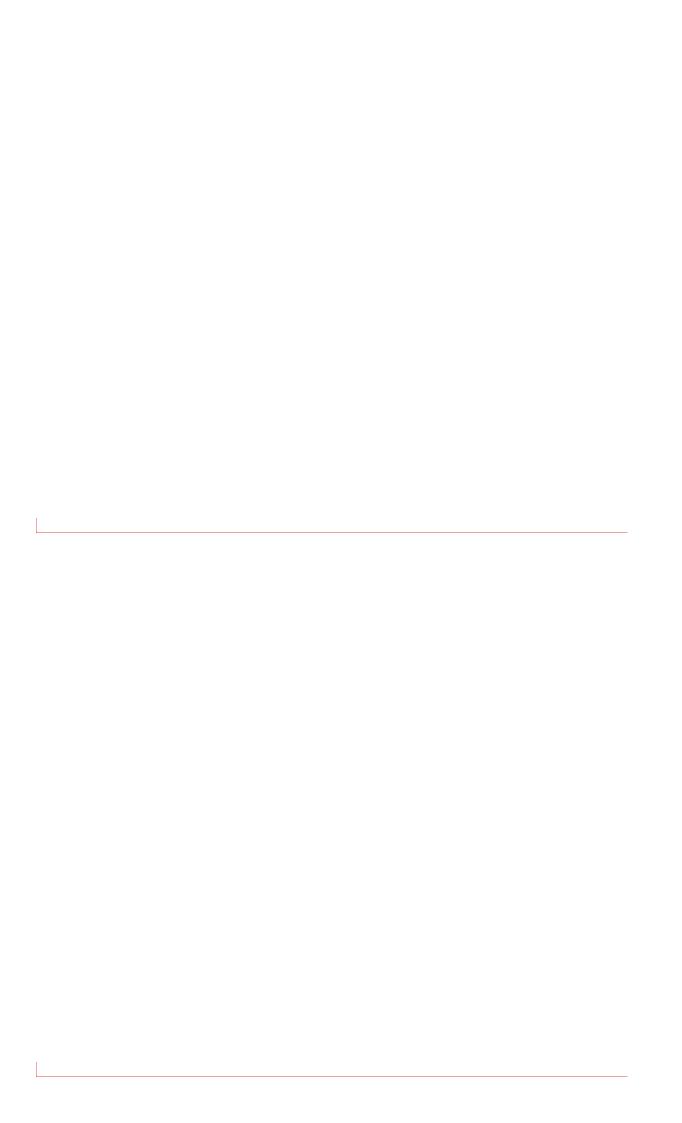
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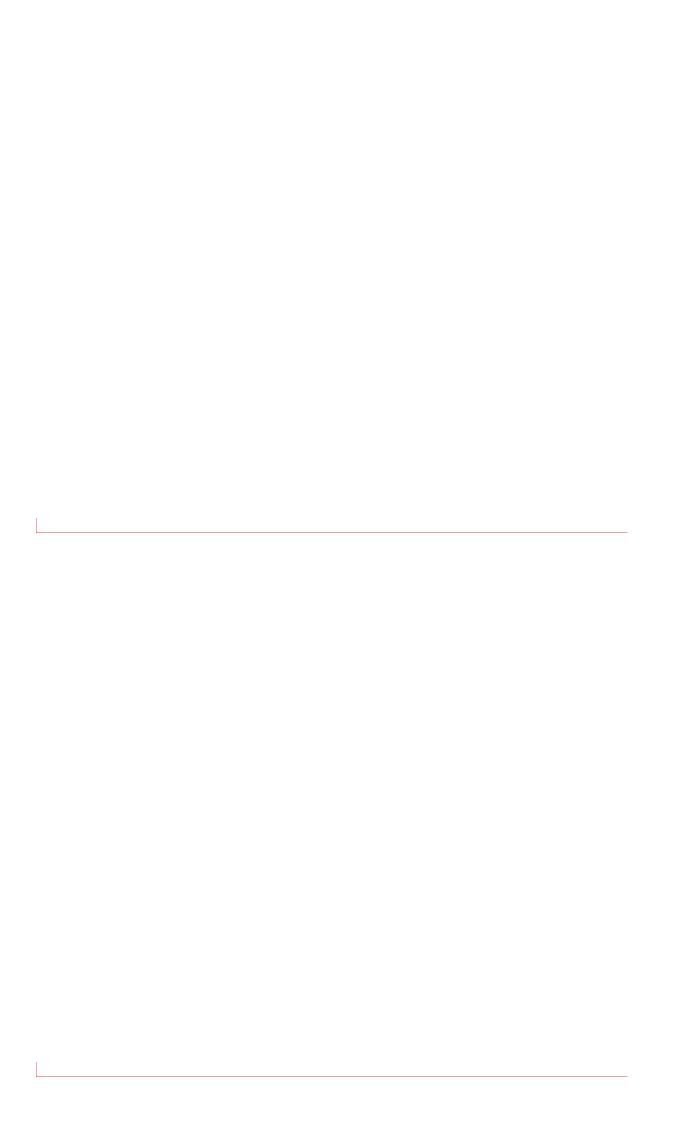
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# Customer's funds route

#### Resources of finance for construction (loan acceptance basis)







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