

## Report on Settlement of 2Q of FY ending in March 31, 2019

2Q Financial Highlights, Year ending March 31, 2019



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# I. Result in 2Q of FY ending in March 2019

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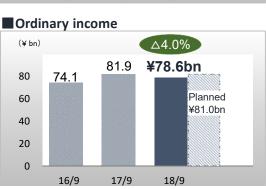
PL

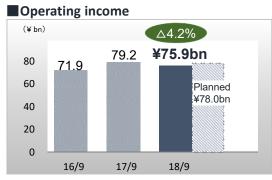
## Profit &Loss highlights 1

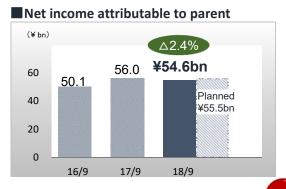
**Consolidated PL** 

Whereas increase in income, decrease in profit for the first time in 6 consecutive years • YOY









## Profit & Loss highlights 2

-Factors of fluctuations in operating income < against last FY>

## **Consolidated PL**

## The reason why operating income declined year-on-year ( $\triangle$ \forall 3.3bn)

The reason why operating income declined year on year (\$\triangle \pi \tau \tau \tau \tau \tau \tau \tau \tau					
Details	Reasons				
Gross profit of completed construction contracts <∆¥6.4bn>	•Decrease in construction completed (¥322.7bn→¥313.3bn) •Lower gross profit margin (32.2%→31.1%)	Δ¥3.00bn Δ¥3.38bn			
Gross profit of real estate business <+¥5.0bn>	<ul> <li>Increase in income of whole-building leases business</li> <li>Increase in restoration and repairing work</li> <li>Increase in income of real estate brokerage business</li> <li>Increase in income of rent guarantee business</li> <li>Increase in income of Daito Kentaku Leasing</li> <li>(Due to transition of insurance business for tenants)</li> </ul>	+¥2.59bn +¥0.56bn +¥0.56bn +¥0.98bn +¥0.47bn			
Gross profit of other businesses <+¥0.7bn>	<ul> <li>Increase in income of foreign hotel business</li> <li>Increase in income of Gaspal</li> <li>Decrease in income of Daito Energy</li> <li>Decrease in income of Daito Trust Construction</li> <li>(Due to transition of insurance business for tenants)</li> </ul>	+¥0.94bn +¥0.48bn △¥0.32bn △¥0.47bn			
SG&A expenses <∆¥2.7bn>	Increase of expenses because of acquisition of Hilton Kuala Lumpur Depreciation of software for new system development Increase of other expenses (Labor costs, expenses)	Δ¥0.66bn Δ¥1.54bn Δ¥0.50bn			

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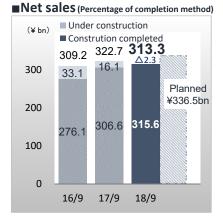
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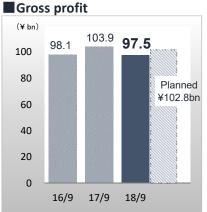
## PL

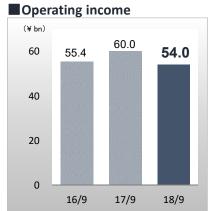
## Profit & Loss by segment (Construction business)

# Construction segment 1

(¥ bn) (YoY) 2017/9 2018/9 **Net sales** 322.7 313.3  $(\Delta 2.9\%)$ 103.9 97.5 **Gross profit**  $(\triangle 6.2\%)$ **Operating** 60.0 54.0  $(\Delta 10.0\%)$ income





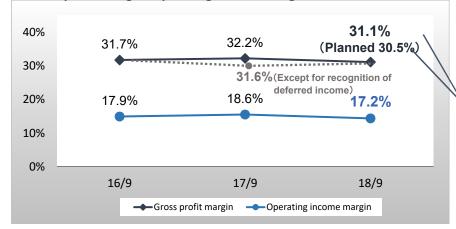


PL

Construction segment 2

	2017/9	2018/9	(YoY)
Gross profit margin	32.2%	31.1%	(∆1.1p)
Operating income margin	18.6%	17.2%	(∆1.4p)

■ Gross profit margin • Operating income margin



# Major breakdown of the variance $(\Delta 1.1p)$

- ③Exchange and
- imported materials  $\triangle 0.2p$
- ④Recognition of deferred income (sold loans receivable) △0.6p

Major break down of the variance (+0.6p)

- ①Labor cost +0.6p
   ②Material cost ±0.0p
- ③Exchange and
  - imported materials  $\pm 0.0p$
- Recognition of deferred income (sold loans receivable) ±0.0p

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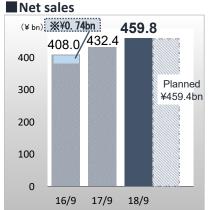
## PL Real estate

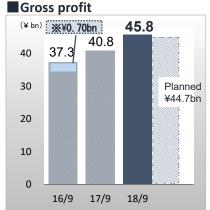
## Profit & Loss by segment (Real estate business)

Real estate segment①

2017/9 2018/9 (YoY) **Net sales** 432.4 459.8 (+6.3%)40.8 45.8 **Gross profit** (+12.4%)**Operating** 20.4 24.5 (+19.9%)income

 $\ensuremath{\ensuremath{\mbox{\%}}}\xspace$  Increase in income due to transition of insurance business for tenants







(¥ bn)

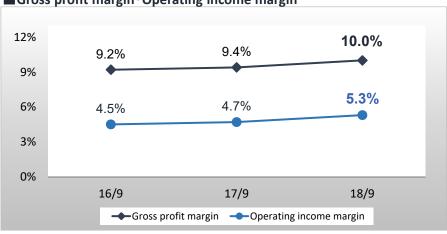
\* Increase due to the change of accounting period of House Leave Co., Ltd. (from Feb. to Mar.)

PL

Real estate segment2

	2017/9	2018/9	(YoY)
Gross profit margin	9.4%	10.0%	[+0.6p]
Operating income margin	4.7%	5.3%	[+0.6p]





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# PL Other

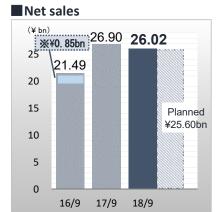
## Profit & Loss by segment (Other businesses)

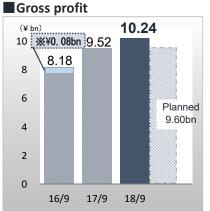
segments

9			(¥ bn)
	2017/9	2018/9	(YoY)
Net sales	26.90	26.02	(△3.3%)
Gross profit	9.52	10.24	(+7.5%)
Operating income	5.21	4.88	(△6.5%)

### Major breakdown

- Reduction of Daito Energy
- Extension of foreign hotel business
- · Decrease in income of insurance fee (Due to transition of insurance business for tenants)







\* Increase due to the change of accounting period of Care Partner Co., Ltd. (from Feb. to Mar.)

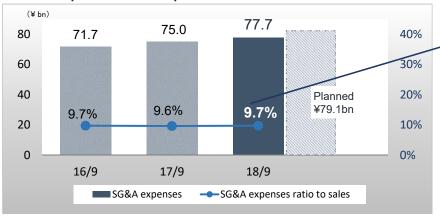


(¥ bn)

	2017/9	2018/9	(YoY)
SG&A expenses	75.0	77.7	(+3.6%)
SG&A expenses ratio to sales	9.6%	9.7%	[+0.1p]

[ ] : Difference from same period in previous tear

■SG&A expenses •SG&A expenses ratio to sales



Major breakdown of the variance (+\forall 2.7bn)

①Labor cost +0.33bn
②Advertising & general publicity expenses ±0.00bn
③Hilton Kuala Lumpur (Labor cost and other expenses) +0.66bn
④Depreciation of software for new system development +1.54bn
⑤Other expenses +0.17bn

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## Financial Review Consolidate

## Balance Sheet highlights

Consolidated BS

(¥ bn)

# 2017/9

## 2018/3

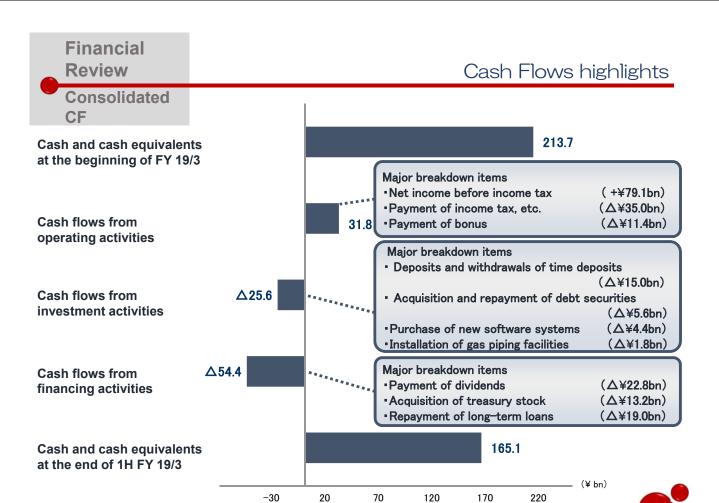
## 2018/9

Current Assets		Current Liabilities	283.7		Current	<b>509.8</b> (+57.7)	Current Liabilities	<b>296.2</b> (+12.5)		Current 495.0		Current Liabilities	<b>272.3</b> (△23.9)
	452.1 Assets Fixed	Fixed Liabilities	<b>249.7</b> (+80.9)		Assets	(△14.8)	Fixed Liabilities	<b>245.7</b> (△4.0)					
Fixed Assets		Total Liabilities	452.5	<b>}</b>	Fixed	333.1	Total Liabilities	<b>545.9</b> (+93.4)		Fixed Assets	<b>339.8</b> (+6.7)	Total Liabilities	<b>518.0</b> (△27.9)
		Net Assets	296.1	, ,	Assets	(+36.6)	Net Assets	<b>297.0</b> (+0.9)	/ /			Net Assets	<b>316.8</b> (+19.8)
Total Assets	748.7	Total	748.7		Total Assets	<b>842.9</b> (+94.2)	Total	<b>842.9</b> (+94.2)		Total Assets	<b>834.9</b> (△8.0)	Total	<b>834.9</b> (△8.0)

Equity ratio	40.0%
BPS	¥3,969.75
EPS	¥740.39

Equity ratio	35.6%	
BPS	¥4,002.51	
EPS	¥1,165.29	

	Equity ratio	38.2%
	BPS	¥4,297.3
	EPS	¥732.9



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# I. Key Figures

& orders in hand

**♦**Orders received

¥295.9bn (YoY △3.8%)

**♦**Orders in hand

¥861.2bn (YoY  $\triangle$ 0.7%)





Orders in hand

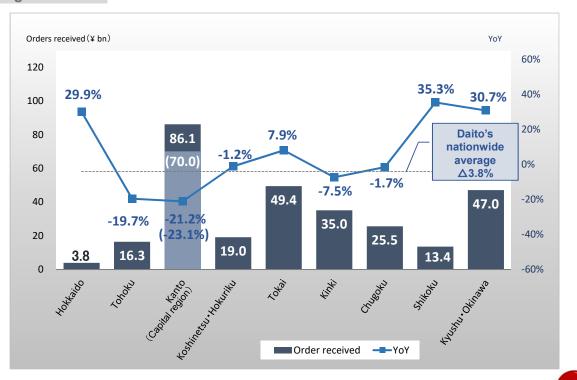
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# Orders received

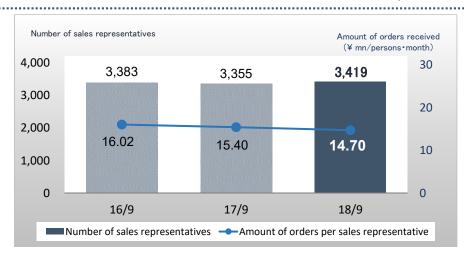
Orders received in region

# Orders received in region



Efficiency in acceptable of order

- ◆Number of sales representatives 〈End of Sep.〉 3,419 (+64 YoY)
- ◆Amount of order received per sales representative ¥14.70mn ✓ Month (△¥0.70mn YoY)



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Item related to orders received

Transition of mid-rise ratio and rebuild ratio

Index(1)

◆Mid-rise ratio

22.2% ( $\triangle$ 0.5p YoY)

**♦**Rebuild ratio

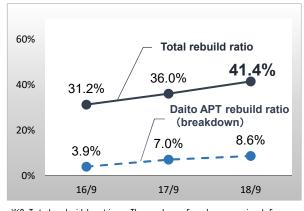
41.4% (+5.4p YoY)

#### Mid-rise ratio %1

# 60% 40% 21.7% 22.7% **22.2%** 0% 16/9 17/9 18/9

 $\divideontimes$ 1 Mid-rise ratio = The number of orders received for APT house with 3 or more stories / Total number of orders received

## Rebuild ratio %2



X2 Total rebuild ratio = The number of orders received for rebuilding APT / Total number of orders received Daito APT rebuild ratio = The number of orders received for rebuilding APT built by Daito / Total number of orders received



◆Average price of orders received ¥104.33mn (+¥4.74mn YoY)

**◆**Cancellation ratio

20.9% (+3.3p

YoY)





X1 Average price of orders received = Amount of new orders received / Number of orders received

#### Cancellation ratio X2



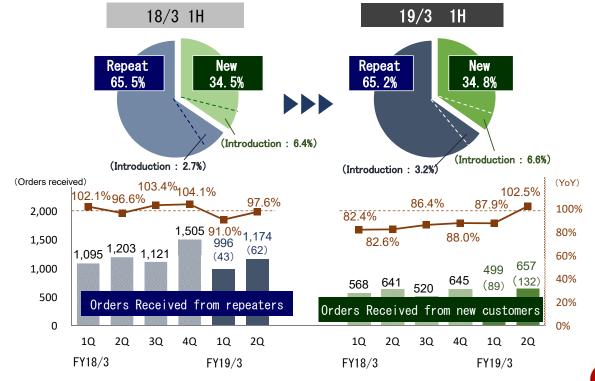
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Item related to orders received

Number of orders received & their channels (Year on Year)

Index(3)



Number or tenant recruitment

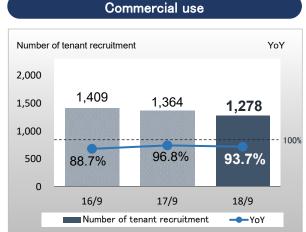
 ◆Number of tenant recruitment
 148,111 ( +7.9% YoY)

 ●Residential use
 146,833 ( +8.0% YoY)

 ●Commercial use
 1,278 (△6.3% YoY)

◆Tenant recruitment planning ⟨full-year⟩ 304,500 (+2.9% YoY)

#### Residential use Number of tenant recruitment 146,833 150,000 135,911 128,771 120,000 90,000 108.0% 107.9% 105.5% 60,000 100% 30,000 0 16/9 17/9 18/9 ※ ■ Number of tenant recruitment ---YoY



※Including the number of tenant recruitment for units managed by other companies

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Items related to tenant recruitment

Transition of Rent-based occupancy rate\* (as of September)

Occupancy rate

1

◆Residential use 96.6% (+0.3p YoY)

◆Commercial use 98.6% (+0.3p YoY)

# Residential use

# Occupancy rate 100% 96.3% 96.3% 96.6% 80% 16/9 17/9 18/9

#### Commercial use

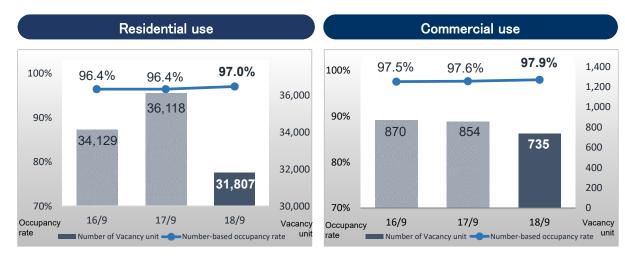


Rent basis as occupancy rate = 100% - {(Lease fee payment for vacant rental housing) / (Aggregate amount of rent [%])}

Occupancy rate2

◆Residential use units 97.0% (+0.6p YoY)

**♦**Commercial use units 97.9% (+0.3p YoY)



\*\*Number-based occupancy rate = (Number of occupancy units) / (Number of units under management)

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Transition of number of tenant recruitment Items related to (by Daito itself and by consigned companies) tenant recruitment Number of recruitment FY18/3 1H FY19/3 1H By Daito itself By Daito itself By consigned By consigned companies companies 51.8% (YoY) (Number of recruitment) 109.0% 106.4% 111.6% 104.2% 103.9% 120% 105.4% 101.5% 106.6% 101.2% 106.5% 60,000 100% 52.329 45,778 80% 37,948 39,493 34,267 36,403 35,623 35,429 31,276 40,000 32,996 33,227 60% 29,360 40% 20,000 20% By consigned companies By Daito itself 0 0% 1Q 2Q 3Q 1Q 2Q 1Q 2Q 3Q 1Q 2Q

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FY19/3

FY18/3

FY19/3

FY18/3

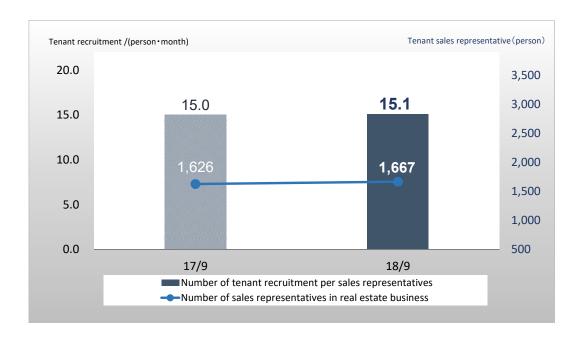
managed by other companies

XIncluding the number of tenant recruitment for units

Transition of number of tenant recruitment per representatives

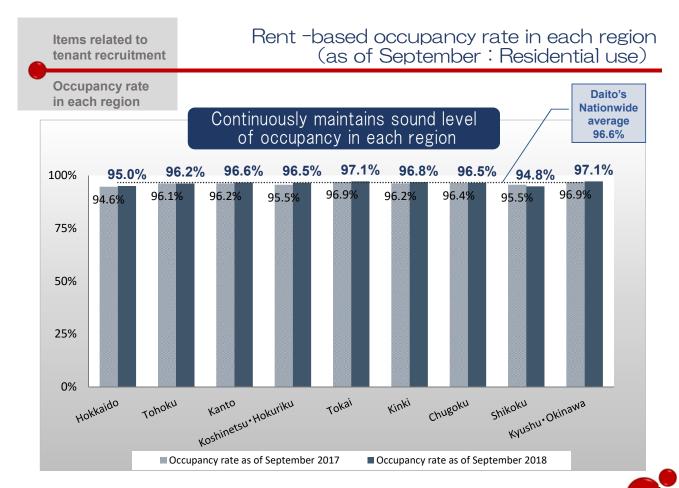
Items related to tenant recruitment

Efficiency of tenant recruitment



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# II. Financial Forecasts

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# Financial forecast

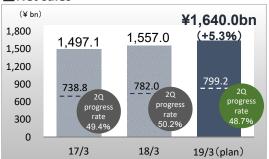
## Profit & Loss Forecast

## **Consolidated PL**

# There is no change from the forecast at the beginning of this FY

( ):YoY





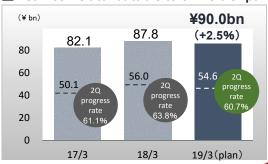




#### Ordinary income

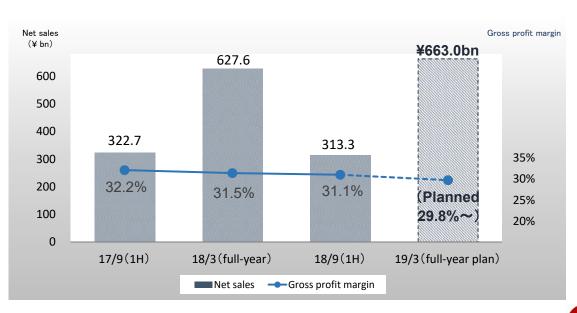


#### ■ Net income attributable to owners of parent



**Net sales** 

## ◆Plan of net sales from completed construction <full-year> ¥663.0bn (+4.5% YoY)



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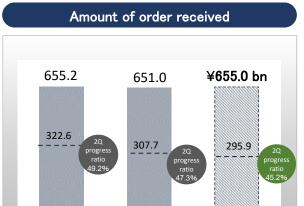
Financial forecasts

17/3

Plan of orders received

Orders received

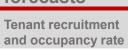
- **♦**Plan of orders received and orders in hand
  - ●Orders received < full-year > (¥683.0bn) ▶ ¥655.0bn (+0.6% YoY)
  - Orders in hand <as of 19/3>  $\pm$ 860.3bn ( $\triangle$ 3.9% YoY)



18/3



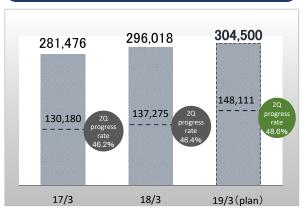
19/3 (plan)

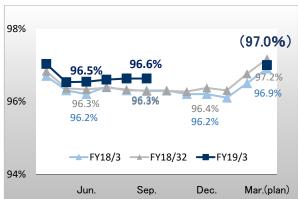


- ◆Plan of tenant recruitment<full-year>304,500 (+2.9% YoY)
  - **♦**Plan of occupancy rate < as of Mar.2019 >
    - ■Residential use 97.0% (△0.2p YoY)
    - ●Commercial use 98.4% (±0.0p YoY)

## Number of tenant recruitment

## Occupancy rate (Residential use)





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# IV. Shareholders return

Result & Plan

## Return to shareholders of FY 2018/3

## Payout ratio 50.0%

Total ¥44.0bn

Annual dividend of ¥583/share

<br/>breakdown> Mid-term ¥279 (paid in Nov.2017) Year-end ¥304

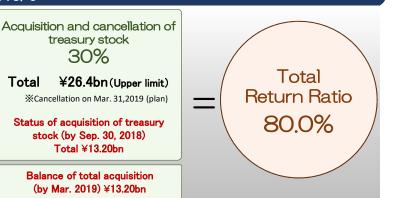
Total ¥26.4bn (Upper limit) XCancellation on Mar. 31,2019 (plan)

treasury stock

30%

Status of acquisition of treasury stock (by Sep. 30, 2018) Total ¥13.20bn

Balance of total acquisition (by Mar. 2019) ¥13.20bn



## Return to shareholder of FY 2019/3

(paid in Jun.2018)

- ¥297 (+¥18 YoY) <payment is scheduled in Nov.16> Mid-term dividend
- ●Annual Dividend <plan> ¥595(+¥12 YoY)

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# V. Topics

## Ranked No.1 for the 9th time and 8 consecutive years in Construction /Housing /Real Estate sector



2018 Award for Excellence in Corporate Disclosure

- Industries -



The Securities Analysts Association of Japan





▲Shots from the awards ceremony

#### Ranking records

Year	Ranking
2018	No.1
2017	No.1
2015	No.1
2014	No.1
2013	No.1
2012	No.1
2010	No.1
2009	No.1
2008	No.2
2007	No.3
2006	No.1

X The ranking of Construction/Housing/ Real Estate sector was not made in 2011 and 2016.

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# **W.** Appendix

(Ymn)

	17/9	18/9	YoY	19/3(plan)	YoY (plan)
Net sales	322,701	313,365	Δ2.9%	663,000	+5.6%
Gross profit	103,984	97,584	△6.2%	197,300	△0.1%
(Gross profit margin)	32.2%	31.1%	∆1.1p	29.8%	∆1.7p
Operating income	60,088	54,054	△10.0%	105,800	△3.1%
(Operating income margin)	18.6%	17.2%	∆1.4p	16.0%	∆1.4p

《Real estate business》 (¥ mn)

	17/9	18/9	YoY	19/3(plan)	YoY (plan)
Net sales	432,465	459,831	+6.3%	920,000	+5.6%
Gross profit	40,802	45,854	+12.4%	83,500	+5.6%
(Gross profit margin)	9.4%	10.0%	+0.6p	9.1%	±0.0p
Operating income	20,474	24,548	+19.9%	37,100	+11.0%
(Operating income margin)	4.7%	5.3%	+0.6p	4.0%	+0.2p

**《Other businesses》** (¥ mn)

	17/9	18/9	YoY	19/3(plan)	YoY (plan)
Net sales	26,902	26,022	△3.3%	57,000	△1.7%
Gross profit	9,528	10,247	+7.5%	22,400	9.5%
(Gross profit margin)	35.4%	39.4%	+4.0p	39.3%	+4.0p
Operating income	5,219	4,881	△6.5%	11,700	+7.5%
(Operating income margin)	19.4%	18.8%	△0.6p	20.5%	+1.7p

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# Non-consolidated Profit & Loss <FY19/3>

# Daito Trust Construction

	17/9	18/9	YoY	Plan (full-year)
Net Sales	328,137	316,390	△3.6%	665,600
Construction	322,697	314,604	△2.5%	663,000
Real estate & Others	5,440	1,786	△67.2%	2,600
Gross profit	103,625	99,849	△3.6%	196,500
Construction	102,055	98,923	△3.1%	194,800
Real estate & Others	1,569	926	△41.0%	1,700
SG&A expenses	58,151	59,495	+2.3%	134,500
Operating income	45,474	40,353	△11.3%	62,000
Ordinary income	64,879	86,452	+33.3%	95,000
Net income	49,596	73,921	+49.0%	72,900

		Construction business										
		Daito Cons	struction		Daito Steel							
	17/9	18/9	YoY	Plan (full-year)	17/9	18/9	YoY	Plan (full-year)				
Net sales	3,845	3,426	Δ10.9%	8,300	2,406	2,380	Δ1.1%	5,014				
Gross profit	88	155	+76.8%	312	135	134	Δ1.0%	281				
SG&A expenses	64	65	+2.6%	144	39	38	△1.7%	79				
Operating income	23	89	+274.7%	168	96	95	Δ1.7%	202				
Ordinary income	60	125	+108.3%	245	96	94	△1.7%	219				
Net income	39	93	+137.6%	245	62	54	Δ13.7%	140				

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# Sales structure of real estate business<FY19/3>

							(+ 11111)
	16	5/9	17	/9		18/9	
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY
Whole-building leases*1	372,623	(91.3%)	394,153	(91.1%)	416,893	(90.7%)	+5.8%
Building and repairs	14,047	(3.4%)	14,502	(3.4%)	16,666	(3.6%)	+14.9%
Brokerage of real estate	8,055	(2.0%)	7,707	(1.8%)	8,424	(1.8%)	+9.3%
Rent guarantee business	4,845	(1.2%)	5,187	(1.2%)	6,192	(1.4%)	+19.4%
Electricity business	3,498	(0.9%)	4,314	(1.0%)	4,327	(0.9%)	+0.3%
Leasing business**2	3,133	(0.8%)	2,995	(0.7%)	3,196	(0.7%)	+6.7%
Others	1,878	(0.4%)	3,604	(0.8%)	4,130	(0.9%)	+14.6%
Total	408,083	(100.0%)	432,465	(100.0%)	459,831	(100.0%)	+6.3%

- ※2 Mainly Shinagawa East One Tower

		Real estate business										
	Da	aito Kentaku	Partners <sup>3</sup>	<b>*</b> 1	D	aito Kentakı	ı Leasing <sup>*</sup>	2				
	17/9 <b>18/9</b> YoY Plan (full-year) 17/9 <b>18/9</b> Yo						YoY	Plan (full-year)				
Net sales	417,700	441,739	+5.8%	881,700	5,504	10,467	+90.2%	21,700				
Gross profit	32,943	35,766	+8.6%	62,300	2,271	4,493	+97.8%	9,400				
SG&A expenses	9,394	10,078	+7.3%	21,800	1,239	2,758	+122.6%	7,200				
Operating income	23,548	25,687	+9.1%	40,500	1,032	1,734	+68.0%	2,200				
Ordinary income	28,240	30,190	+6.9%	45,600	1,033	2,032	+96.7%	3,000				
Net income	20,750	21,851	+5.3%	32,400	655	965	+47.2%	2,000				

<sup>%1</sup> Daito Building Management Co.,Ltd. changed its trade name to Daito Kentaku Partners Co.,Ltd. on April 1, 2017.

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# Profit & Loss of major subsidiaries (Real estate-2) < FY19/3>

		Real estate business										
		House I	_eave			House	com					
	17/9	18/9	YoY	Plan (full-year)	17/9	18/9	YoY	Plan (full-year)				
Net sales	5,187	6,192	+19.4%	12,732	4,909	5,268	+7.3%	11,355				
Gross profit	4,858	5,835	+20.1%	11,745	4,780	4,956	+3.7%	10,909				
SG&A expenses	1,384	1,543	+11.5%	3,852	4,454	4,691	+5.3%	9,813				
Operating income	3,474	4,291	+23.5%	7,893	325	264	Δ18.7%	1,096				
Ordinary income	3,476	4,295	+23.6%	7,897	329	266	△19.1%	1,344				
Net income	2,350	3,042	29.4%	5,479	206	169	Δ18.0%	880				

 $<sup>\</sup>frak{\%}2$  The subsidiary was founded in November 2016 and fully started its operation in late May 2017.

	Financial business											
	Daito Finance				House Guard				D.T.C			
	17/9	18/9	YoY	Plan (full-year)	17/9	18/9	YoY	Plan (full-year)	17/9	18/9	YoY	Plan (full-year)
Net sales	757	842	+11.1%	1,322	1,081	1,295	+19.8%	2,829	1,675	1583	Δ5.5%	3,359
Gross profit	593	733	+23.7%	1,148	525	523	Δ0.3%	1,323	667	699	+4.7%	1,351
SG&A expenses	76	98	+28.1%	179	401	477	18.9%	1,072	9	8	Δ6.4%	15
Operating income	516	635	+23.0%	968	123	45	△62.8%	250	658	690	+4.9%	1,335
Ordinary income	516	635	+23.0%	969	123	45	Δ62.8%	250	469	690	+47.3%	1,335
Net income	349	438	+25.5%	672	109	86	Δ21.2%	237	469	690	+47.3%	1,335

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Profit & Loss of major subsidiaries (Other businesses-1) <FY19/3>

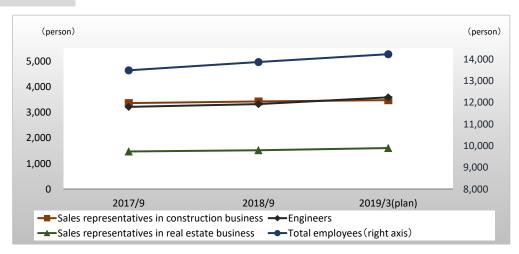
		Other businesses (Gas Supply Business Care Business)										
		Gasp	pal			Care Pa	ırtner					
	17/9	18/9	YoY	Plan (full-year)	17/9	18/9	YoY	Plan (full-year)				
Net sales	10,664	11,444	+7.3%	27,231	5,844	6,122	+4.7%	11,736				
Gross profit	4,547	5,017	+ 10.3%	11,873	800	751	Δ6.2%	1,173				
SG&A expenses	3,176	3,327	+4.7%	7,032	455	500	+9.9%	1,023				
Operating income	1,370	1,690	+23.4%	4,840	345	250	△27.5%	150				
Ordinary income	1,268	1,492	+17.7%	4,425	345	242	△29.9%	150				
Net income	924	843	△8.8%	3,070	218	180	△17.2%	103				

		Other businesses (Energy business • Foreign business)											
	Daito Energy				I	DAITO ASIA DEVELOPMENT (MALAYSIA) SDN. BHD.			DAITO ASIA DEVELOPMENT (MALAYSIA) II SDN. BHD.				
	17/9	18/9	YoY	Plan (full-year)	17/9	18/9	YoY	Plan (full-year)	17/9	18/9	YoY	Plan (full-year)	
Net sales	5,836	1,993	△65.8%	4,219	1,336	1,451	+8.6%	3,220	-	2,108	-	4,584	
Gross profit	440	119	△72.9%	168	613	644	+5.0%	1,483	_	1,020	_	2,196	
SG&A expenses	501	74	△85.2%	126	475	503	+6.0%	1,059	_	663	_	1,345	
Operating income	△61	44	1	42	138	140	+1.5%	424	I	357	-	851	
Ordinary income	△155	27	-	8	404	150	△62.8%	368		340	_	753	
Net income	△155	25	I	8	404	122	Δ69.7%	341	ı	266	-	609	

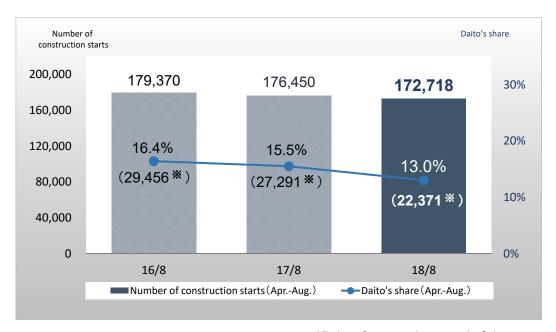
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# Transition of number of employees in each business section (3 main companies)



	2017/9	2018/9	(YoY)	2019/3(plan)
Total employees (3 main companies)	13,480	13,860	+380	14,220
Sales representative in construction business	3,355	3,419	+64	3,470
Engineers	3,208	3,316	+108	3,580
Sales representative in real estate business	1,469	1,515	+46	1,600



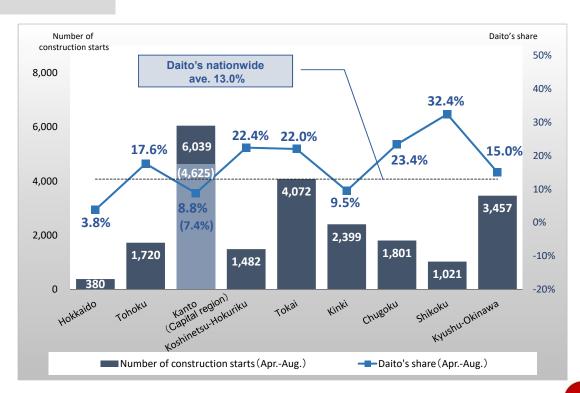
\*Number of construction starts by Daito group

(Ministry of Land, Infrastructure, Transport and Tourism: "Housing Starts Statistics")

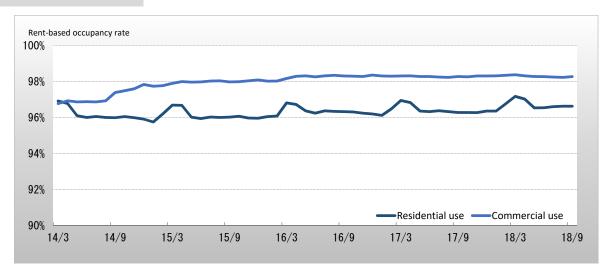
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## Number of construction starts by area & Daito's share



## Transition of rent-based occupancy rate



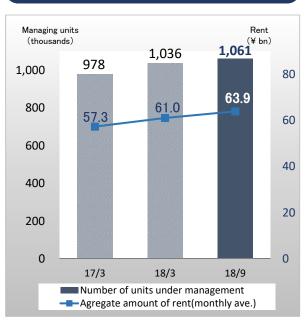
Rent-based occupancy rate	14/9	15/9	16/9	17/9	18/9	YoY
Residential use(%)	96.0%	96.0%	96.3%	96.3%	96.6%	+0.3p
Commercial use(%)	97.4%	98.0%	98.3%	98.3%	98.6%	+0.3p

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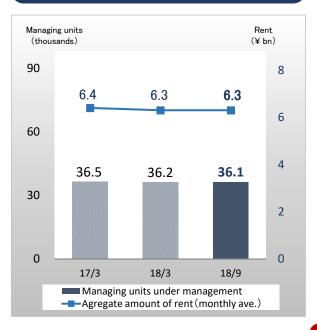
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# Number of units under management & aggregate amount of rent

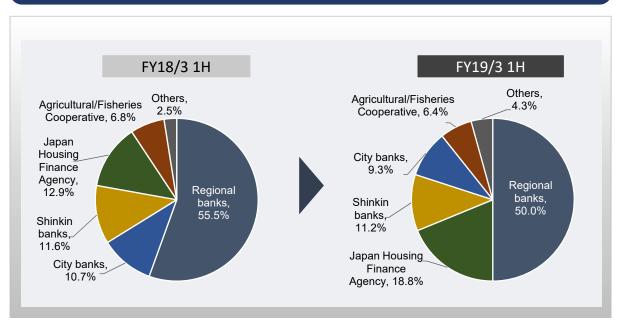
## Residential use



## Commercial use



## Resources of finance for construction (loan acceptance basis)



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