

#### Report on Settlement of 3Q of FY ending in March 31, 2018

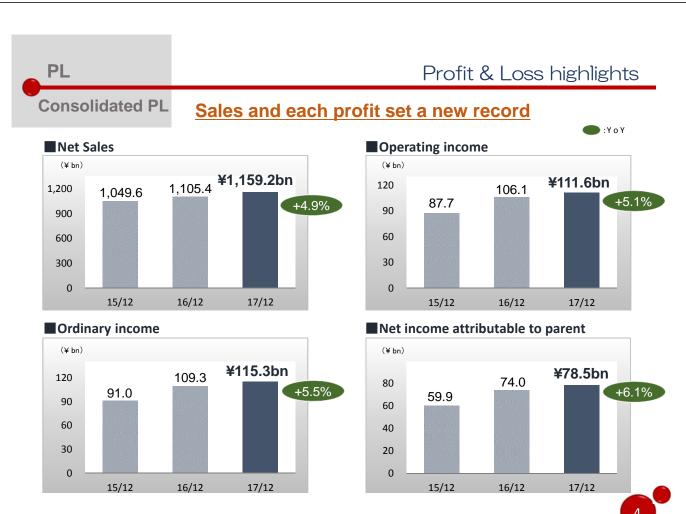
3Q Financial Highlights, Year ending in March 31, 2018



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#### **Contents**

Ι.	Result in 3Q of FY ending in March 2018 •	- 3
Ι.	Key Figures	- 13
ш.	Financial Forecast	- 23
IV.	Topics · · · · · · · · · · · · · · · · · · ·	- 27
<b>V</b> .	Appendix	- 29

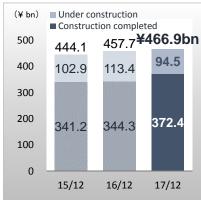




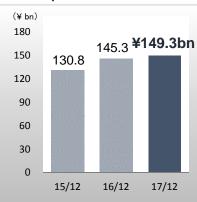
## Construction segment 1

(¥ bn) 2017/12 2016/12 (YoY) 457.7 466.9 (+2.0%)**Net sales** 145.3 149.3 (+2.7%)**Gross profit Operating** 82.2 84.0 (+2.2%)income





#### **■**Gross profit



#### **■**Operating income



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5

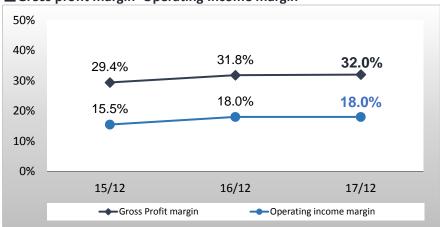
#### PL

#### Profit & Loss by segment (Construction business)

## Construction segment②

	2016/12	2017/12	(YoY)
Gross profit margin	31.8%	32.0%	(+0.2p)
Operating Income margin	18.0%	18.0%	(±0.0p)

#### ■ Gross profit margin • Operating income margin

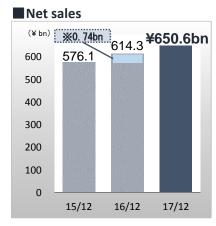


#### Major breakdown of the variance (+0.2p)

①Recognition of deferred income (sold loans receivable) +0.6p
 ②Labor cost △0.2p
 ③Material cost △0.1p
 ④Exchange △0.1p



(¥ bn) 2016/12 2017/12 (YoY) 650.6 **Net sales** 614.3 (+5.9%)59.4 **Gross profit** 54.7 (+8.5%)**Operating** 26.7 28.9 (+8.2%)income







\* Increase due to the change of accounting period of House Leave Co., Ltd. (from Feb. to Mar.)

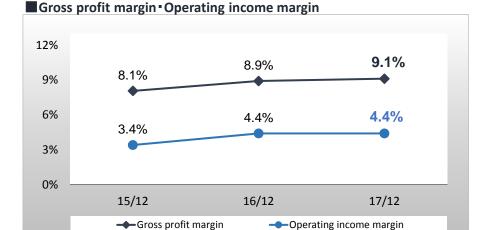
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7

## PL Real estate segment②

Profit & loss by segment (Real estate business)

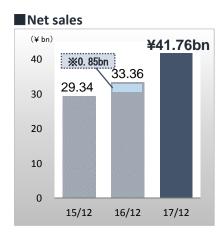
	2016/12	2017/12	(YoY)
Gross profit margin	8.9%	9.1%	(+0.2p)
Operating Income margin	4.4%	4.4%	(±0.0p)



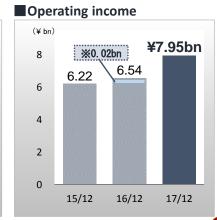


#### Other segments

(¥ bn) 2016/12 2017/12 (YoY) 41.76 (+25.2%)**Net sales** 33.36 **Gross profit** 12.53 14.40 (+14.9%)Operating 6.54 7.95 (+21.6%)income







% Increase due to the change of accounting period of Care Partner Co., Ltd. (from Feb. to Mar.)

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9

#### PL SG&A expenses

Transition of selling, general and administrative expenses

(¥bn)

	2016/12	2017/12	(YoY)
SG&A expenses	106.5	111.5	(+4.7%)
SG&A expenses ratio to sales	9.6%	9.6%	[±0.0p]

[ ]: Difference from same period in previous year

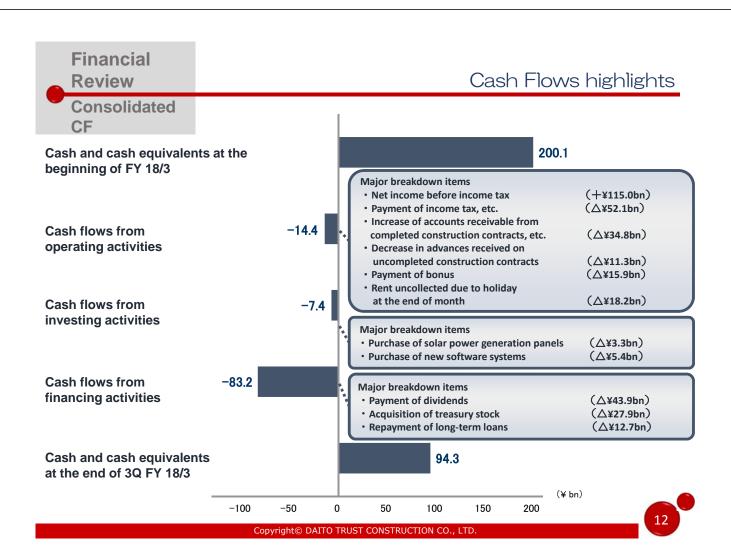
#### ■SG&A expenses •SG&A expenses ratio to sales



(¥ bn)

2016/12					2017/3					2017/12						
Current Assets 433.8		Curre Liabilit		234.3		Current	509.7 L	Curi Liabi	- 1	<b>337.9</b> (+103.6)		Current	428.3	Curre Liabili		<b>254.5</b> (△83.4)
	Fixe Liabilit		191.1	M	Assets	ts	Fix Liabi		<b>167.9</b> (△23.2)	11	Assets	(△81.4)	Fixe Liabili		<b>171.6</b> (+3.7)	
Fixed		Tota Liabilit		425.5	<b>}</b>	Fixed Assets	Fixed 271.6	To Liabi		<b>505.9</b> (+80.4)	<b>)</b> }	Fixed Assets	<b>285.3</b> (+13.7)	Tota Liabili		<b>426.1</b> (△79.8)
Assets	260.8	Net Asse	_	269.1	11			No Ass		<b>275.4</b> (+6.3)				Net Asse		<b>287.5</b> (+12.1)
Total Assets	694.6	Tota	al	694.6		Total Assets	<b>781.4</b> (+86.8)	То	tal	<b>781.4</b> (+86.8)		Total Assets	<b>713.7</b> (△67.7)	Tota	al	<b>713.7</b> (△67.7)
Equity ratio 38.9%			Equity ratio		-		35.3 %		Equity ratio		40.7%					
BPS ¥		¥3	,536.81	<b>&gt;&gt;</b>	BPS		¥3,630.59			BPS			¥	3,880.58		
EPS ¥964.93			EPS			¥1,072.64			EPS			¥	1,040.20			

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#### I. Key Figures

13

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## Orders received

Orders received & orders in hand

Transition of orders received and orders in hand (Year on Year)

◆Orders received ¥451.1bn (△2.1% YoY)

◆Orders in hand ¥859.3bn (△1.6% YoY)

#### Orders received



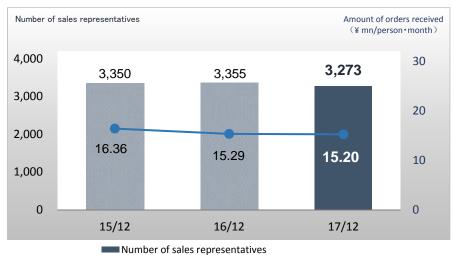
#### Orders in hand



Efficiency in acceptance of order

- ◆Number of sales representatives 〈End of Dec.〉 3,273 (△82 YoY)
- ◆Amount of orders received per sales representative

  ¥15.20mn/month (△¥0.09mn YoY)



Amount of orders received per sales representatives

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15

Items related to orders received

#### Transition of mid-rise ratio and rebuild ratio

Index(1)

**♦**Mid-rise ratio

22.5% (+0.7p YoY)

**◆**Rebuild ratio

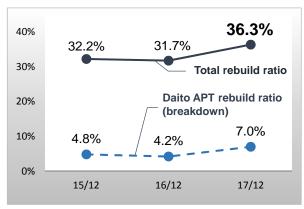
36.3% (+4.6p YoY)

#### <u>M</u>id−rise ratio**※**1

#### Rebuild ratio \*\*2



\*\*1 Mid-rise ratio = The number of orders received for APT house with 3 or more stories / Total number of orders received



※2 Total rebuild ratio = The number of orders received for rebuilding APT / Total number of orders received Daito APT rebuild ratio = The number of orders received for rebuilding APT built by Daito / Total number of orders received Index2

#### ◆Average price of orders received ¥99.48mn (+¥4.63mn YoY)

#### **◆**Cancellation ratio

#### 18.3% (+0.9p YoY)

#### Average price of orders received %1



Cancellation ratio %2



- X1 Average price of orders received = Amount of new orders received / Number of orders received

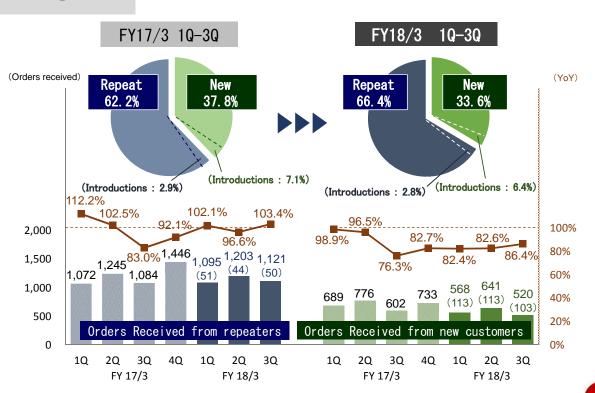
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17

Items related to orders received

Number of orders received & their channels (Year on Year)

Index(3)



Number of tenant recruitment

◆Number of tenant recruitment 197,911 (+6.5% YoY)

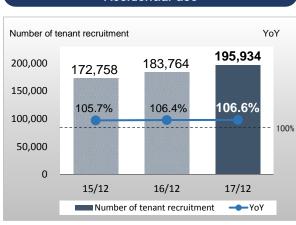
Residential use

195,934 (+6.6% YoY)

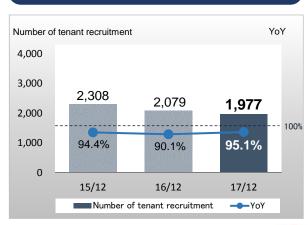
Commercial use

1,977 (△4.9% YoY)

#### Residential use



#### Commercial use



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19

Items related to tenant recruitment

Transition of rent-based occupancy rate\*
(as of December)

Occupancy rate(1)

**♦**Residential use

96.4% (+0.2p YoY)

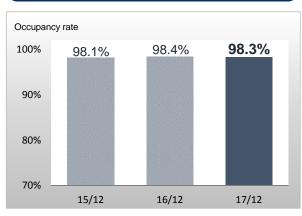
**♦**Commercial use

98.3% (△0.1p YoY)

#### Residential use

# Occupancy rate 100% 96.0% 96.2% 96.4% 80% 15/12 16/12 17/12

#### Commercial use



Rent basis as occupancy rate = 100% - {(Lease fee payment for vacant rental housing) / (Aggregate amount of rent [%])}

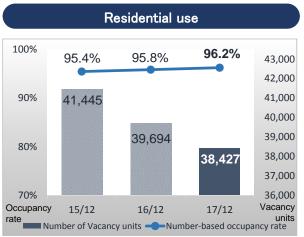
Occupancy rate2

**◆**Residential use

96.2% (+0.4p YoY)

**◆**Commercial use

 $97.6\% (\pm 0.0 p YoY)$ 



By Daito

itself

By consigned

companies



By consigned

companies

By Daito

itself

\*Number-based occupancy rate = (Number of occupancy units) / (Number of units under management)

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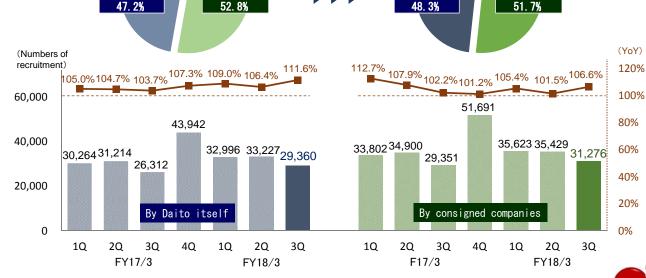
21

Transition of number of tenant recruitment (by Daito itself and by consigned companies)

Number of recruitment

FY17/3 10–30

FY18/3 10–30



#### II. Financial Forecasts

23

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## Financial forecasts

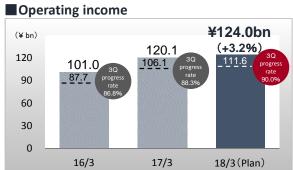
#### Profit & Loss Forecast

**Consolidated PL** 

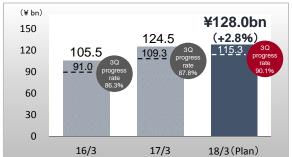
There is no change from the forecast at the beginning of this FY

( ):YoY

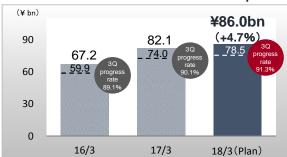




Ordinary income



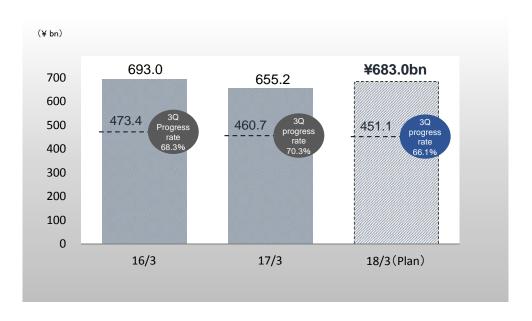




Orders received

## There is no change from the forecast at the beginning of this FY

#### Order received < full-year > ¥683.0bn (+4.2% YoY)



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25

Full-year forecasts

Plan of rent-based occupancy rate

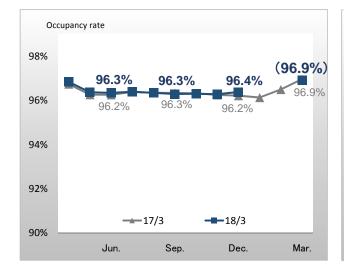
Occupancy rate

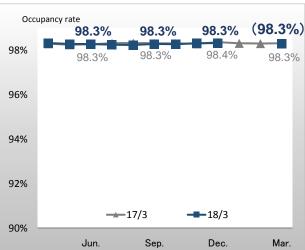
Occupancy rate of residential use units

Plan in 2018/3 96.9%

Occupancy rate of commercial use units

Plan in 2018/3 98.3%





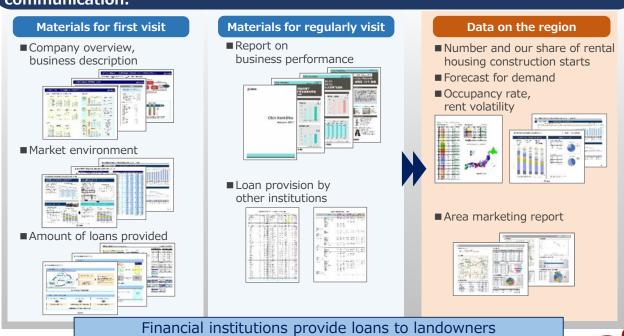
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#### **TOPICS**

#### Superiority of Lease Management Trust System

#### Relationship

### Build up and maintain relationship with financial institutions by a continuing communication.



Financial institutions provide loans to landowners with the understanding on our business model

## Profit & Loss by each segment <a href="#">FY 18/3></a>

**《Construction business》** (¥ mn)

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	16/12	17/12	YoY	18/3(Plan)	YoY(Plan)
Net sales	457,716	466,920	+2.0%	652,000	+4.5%
Gross profit	145,399	149,315	+2.7%	199,300	+0.8%
(Gross profit margin)	31.8%	32.0%	+0.2p	30.6%	∆1.1p
Operating income	82,225	84,062	+2.2%	112,800	+3.4%
(Operating income margin)	18.0%	18.0%	±0.0p	17.3%	∆0.2p

**《Real estate business》** (¥ mn)

	16/12	17/12	YoY	18/3(Plan)	YoY(Plan)
Net sales	614,394	650,613	+5.9%	869,700	+5.5%
Gross profit	54,751	59,413	+8.5%	76,300	+4.9%
(Gross profit margin)	8.9%	9.1%	+0.2p	8.8%	±0.0p
Operating income	26,733	28,929	+8.2%	32,400	+9.4%
(Operating income margin)	4.4%	4.4%	±0.0p	3.7%	+0.1p

**《Other businesses》** (¥ mn)

"Cure pasinesses"					· · · · · · · · · · · · · · · · · · ·
	16/12	17/12	YoY	18/3(Plan)	YoY(Plan)
Net sales	33,368	41,764	+25.2%	63,300	+30.4%
Gross profit	12,536	14,400	+14.9%	20,700	+35.8%
(Gross profit margin)	37.6%	34.5%	∆3.1p	32.7%	+1.3p
Operating income	6,541	7,951	+21.6%	10,900	+45.9%
(Operating income margin)	19.6%	19.0%	∆0.6p	17.2%	+1.8p

	16/12	17/12	YoY	Plan (full-year)
Net Sales	473,535	473,476	△0.0%	658,800
Construction	457,750	466,917	+2.0%	652,000
Real estate & Others	15,784	6,559	△58.4%	6,800
Gross profit	146,287	147,949	+1.1%	197,700
Construction	144,337	145,796	+1.0%	195,400
Real estate & Others	1,950	2,152	+10.4%	2,300
SG&A expenses	83,732	85,435	+2.0%	136,200
Operating income	62,555	62,513	Δ0.1%	61,500
Ordinary income	78,062	83,623	+7.1%	83,000
Net income	56,751	62,285	+9.8%	60,500

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31

## Profit & Loss of major subsidiaries (Construction business) < FY18/3>

		Construction business										
		Daito Cons	struction			Daito S	Steel					
	16/12	17/12	YoY	Plan (full-year)	16/12	17/12	YoY	Plan (full-year)				
Net sales	4,247	6,080	+43.1%	7,000	3,520	3,619	+2.8%	4,841				
Gross profit	117	249	+112.5%	238	182	206	+13.1%	237				
SG&A expenses	69	92	+34.4%	102	54	58	+8.3%	78				
Operating income	48	156	+224.2%	136	128	148	+15.1%	159				
Ordinary income	85	216	152.2%	210	129	148	+14.0%	159				
Net income	143	146	+2.1%	140	86	96	+12.7%	103				

	15/	′12	16/	12	17/12			
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY	
Whole-building leases*1	527,485	(91.6%)	562,219	(91.5%)	594,518	(91.4%)	+5.7%	
Building and repairs	22,991	(4.0%)	21,095	(3.4%)	21,368	(3.3%)	+1.3%	
Brokerage of real estate	10,577	(1.8%)	11,737	(1.9%)	11,297	(1.7%)	△3.8%	
Rent Guarantee business	4,595	(0.8%)	7,045	(1.1%)	7,878	(1.2%)	+11.8%	
Electricity business	3,267	(0.6%)	4,810	(0.8%)	5,904	(0.9%)	+22.7%	
Leasing business <sup>*2</sup>	4,519	(0.8%)	4,707	(0.8%)	4,539	(0.7%)	△3.6%	
Others	2,710	(0.4%)	2,778	(0.5%)	5,106	(0.8%)	+83.8%	
Total	576,146	(100.0%)	614,394	(100.0%)	650,613	(100.0%)	+5.9%	

 $<sup>\</sup>frak{\%}1$  Sub-lease contract in Lease Management Trust System by Daito Kentaku Partners Co.,Ltd.

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33

## Profit & Loss of major subsidiaries (Real estate business-1) < FY18/3>

Real estate business										
	Da	ito Kentaku	Partners?	<b>K</b> 1	Daito Kentaku Leasing※2					
	16/12	17/12	YoY	Plan (full-year)	16/12	17/12	YoY	Plan (full-year)		
Net sales	592,165	628,365	+6.1%	837,815	_	9,920	_	16,000		
Gross profit	44,167	47,421	+7.4%	59,278	_	4,017	_	7,700		
SG&A expenses	12,203	14,618	+19.8%	20,848	_	2,865	_	3,900		
Operating income	31,964	32,802	+2.6%	38,430	_	1,152	_	3,800		
Ordinary income	35,354	37,785	+6.9%	43,590	_	1,151	_	4,800		
Net income	24,808	27,231	+9.8%	31,017	_	703	-	4,800		

X1 Daito Building Management Co.,Ltd. changed its trade name to Daito Kentaku Partners Co.,Ltd. on April 1, 2017.

<sup>※2</sup> Mainly Shinagawa East One Tower

X2 The subsidiary was founded in November 2016 and fully started its operation in late May 2017.

	Real estate business							
		House I	_eave		Housecom			
	16/12	17/12	YoY	Plan (full-year)	16/12	17/12	YoY	Plan (full-year)
Net sales	7,045	7,878	+11.8%	10,496	6,808	7,287	+7.0%	10,822
Gross profit	6,599	7,362	+11.6%	9,577	6,679	7,057	+5.7%	10,604
SG&A expenses	681	2,029	+197.9%	2,993	6,369	6,650	+4.4%	9,595
Operating income	5,917	5,332	Δ9.9%	6,584	309	407	+31.7%	1,009
Ordinary income	5,928	5,335	Δ10.0%	6,592	306	411	+34.3%	1,247
Net income	4,024	3,636	Δ9.7%	4,540	189	256	+35.4%	796

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3!

## Profit & Loss of major subsidiaries (Financial business) < FY18/3>

	Financial business											
	Daito Finance				House Guard				D.T.C			
	16/12	17/12	YoY	Plan (full-year)	16/12	17/12	YoY	Plan (full-year)	16/12	17/12	YoY	Plan (full-year)
Net sales	1,037	1,149	+10.7%	1,206	1,403	1,712	+22.1%	2,382	2,105	2,491	+18.3%	3,362
Gross profit	809	900	+11.3%	931	500	804	+60.9%	1,123	805	1,001	+24.3%	1,345
SG&A expenses	115	120	+4.4%	179	497	624	+25.5%	903	9	12	+37.4%	16
Operating income	694	780	+12.4%	752	2	179	_	220	796	988	+24.2%	1,329
Ordinary income	694	780	+12.4%	753	2	179	ı	220	806	799	Δ0.9%	1,198
Net income	489	539	+10.3%	516	△14	148	ı	143	806	799	Δ0.9%	1,198

	Other businesses (Gas Supply Business Care Business)								
		Gaspal Gr	oup		Care Partner				
	16/12	17/12	YoY	Plan (full-year)	16/12	17/12	YoY	Plan (full-year)	
Net sales	16,411	16,868	+2.8%	24,559	8,832	8,808	△0.3%	11,110	
Gross profit	6,921	7,140	+3.2%	10,435	1,186	1,182	Δ0.3%	1,290	
SG&A expenses	4,328	4,783	+10.5%	6,314	685	680	Δ0.6%	990	
Operating income	2,593	2,356	Δ9.1%	4,121	500	501	+0.2%	300	
Ordinary income	2,576	2,194	△14.8%	3,864	502	502	±0.0%	295	
Net income	1,745	1,528	△12.5%	2,648	310	315	+1.7%	174	

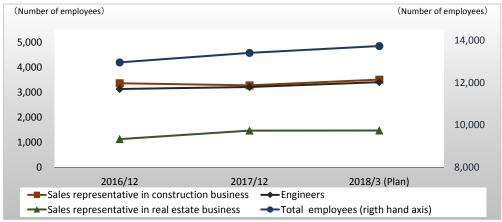
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3

## Profit & Loss of major subsidiaries (Other businesses-2) <FY18/3>

	Other businesses (Electricity business Overseas Business)								
		Daito E	nergy		D.A.D. (Malaysia)				
	16/12	17/12	YoY	Plan (full-year)	16/12	17/12	YoY	Plan (full-year)	
Net sales	1,777	9,139	+414.1%	19,621	1,763	2,163	+22.7%	2,771	
Gross profit	115	542	+371.3%	2,342	776	1,007	+29.8%	1,279	
SG&A expenses	512	675	+31.8%	1,719	682	748	+9.6%	953	
Operating income	△397	△133	_	623	93	259	+177.7%	326	
Ordinary income	△427	△280	_	272	271	480	+76.9%	264	
Net income	△428	△446	_	263	271	480	+76.9%	238	

## Transition of number of employees in each business section (major 3 companies)



	2016/12	2017/12	(YoY)	End of March 2018(Plan)
Total employees (major 3 companies)	12,948	13,397	+449	13,721
Sales representative in construction business	3,355	3,273	Δ82	3,500
Engineers	3,128	3,204	+76	3,400
Sales representative in real estate business	1,126	1,466	+340	1,470

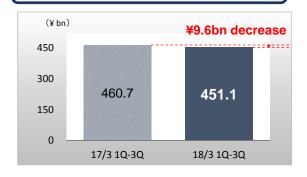
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39

## FY18/3 3Q Orders received Comparison with previous FY

#### Comparison with FY 17/3 1Q-3Q

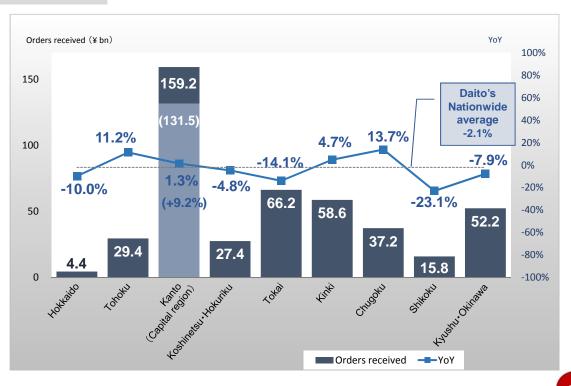
## ¥9.6bn(decrease) ① Number of orders (projects) Δ¥30.3bn (5,468 projects → 5,148projects) ② Per project price (¥94.85mn → ¥99.48mn) ③ Cancellation (17.4% → 18.3%) ④ Building & repairs (¥39.2bn → ¥39.7bn) +¥0.5bn



#### Comparison with FY 17/3 3Q

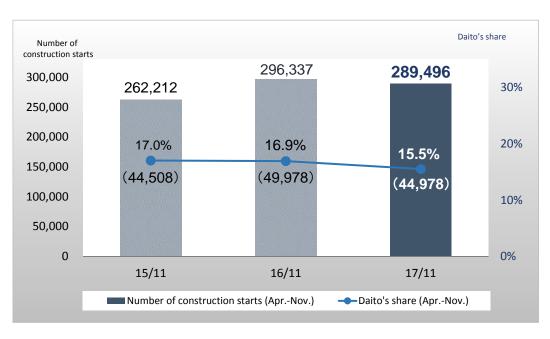




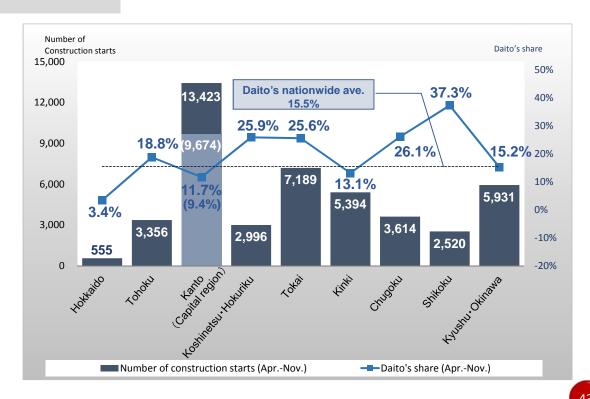


41

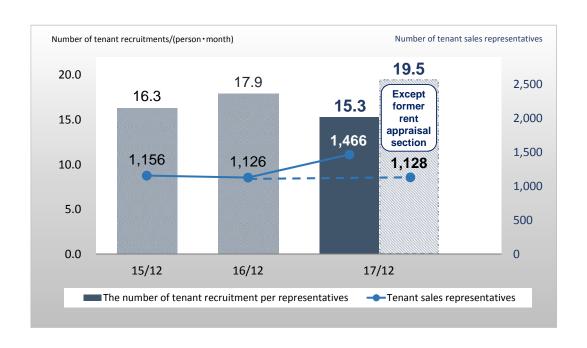
#### Number of construction starts & Daito's share (Year on Year)

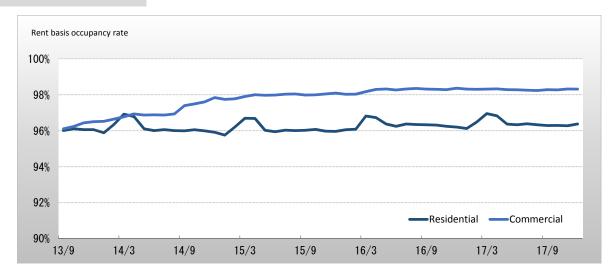


(Ministry of Land, Infrastructure, Transport and Tourism: "Housing and Land Survey")



## Transition of number of tenant recruitment per tenant sales representatives

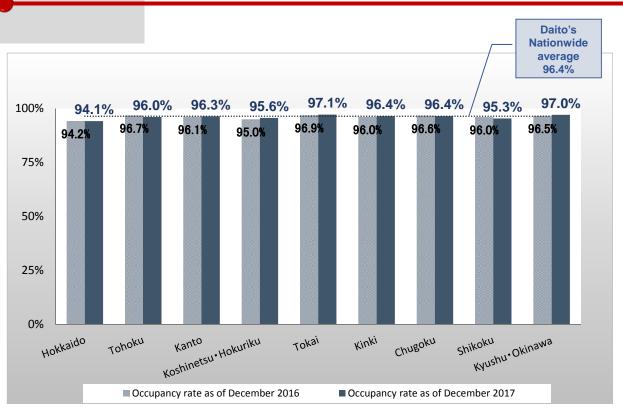




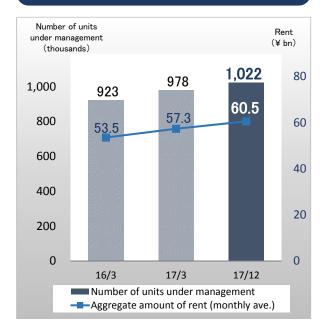
Rent-based occupancy rate	13/12	14/12	15/12	16/12	17/12	YoY
Residential use(%)	96.1%	95.9%	96.0%	96.2%	96.4%	+0.2p
Commercial use(%)	96.5%	97.8%	98.1%	98.4%	98.3%	∆0.1p

45

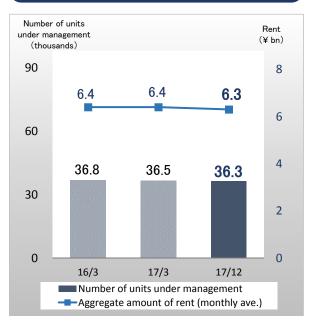




#### Residential use



#### Commercial use

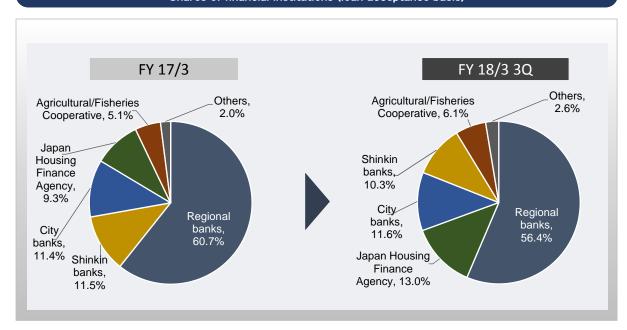


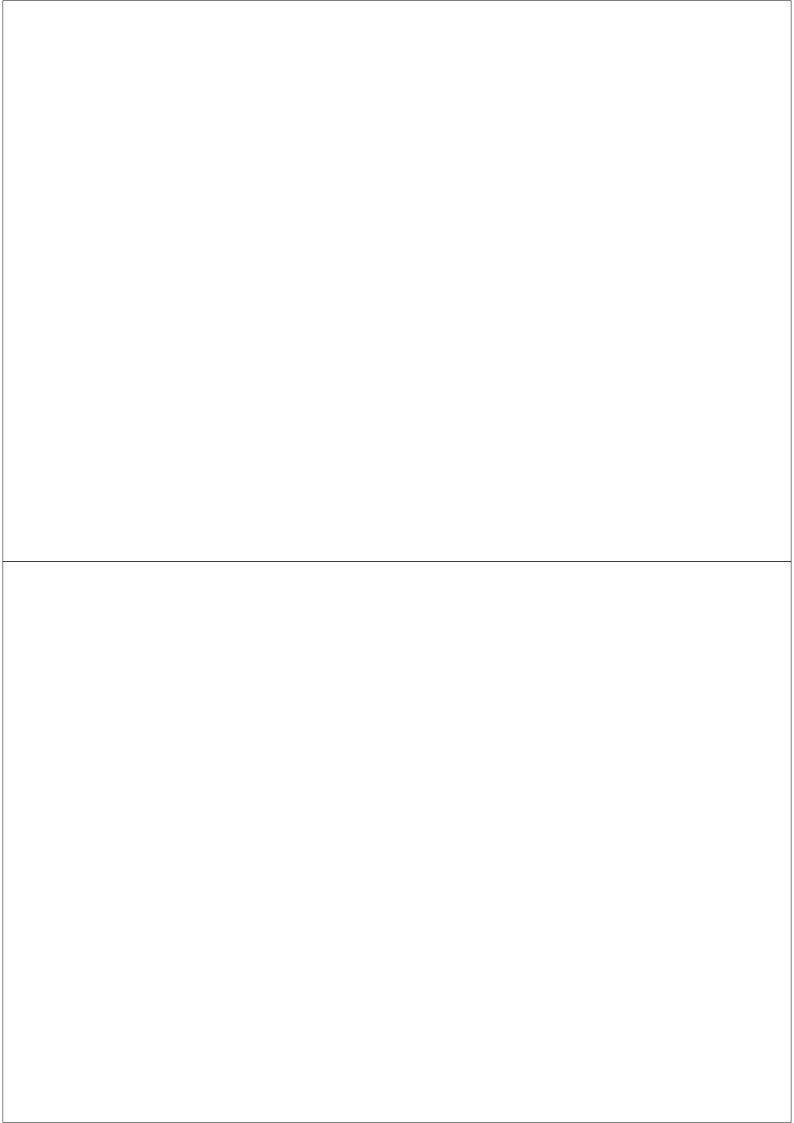
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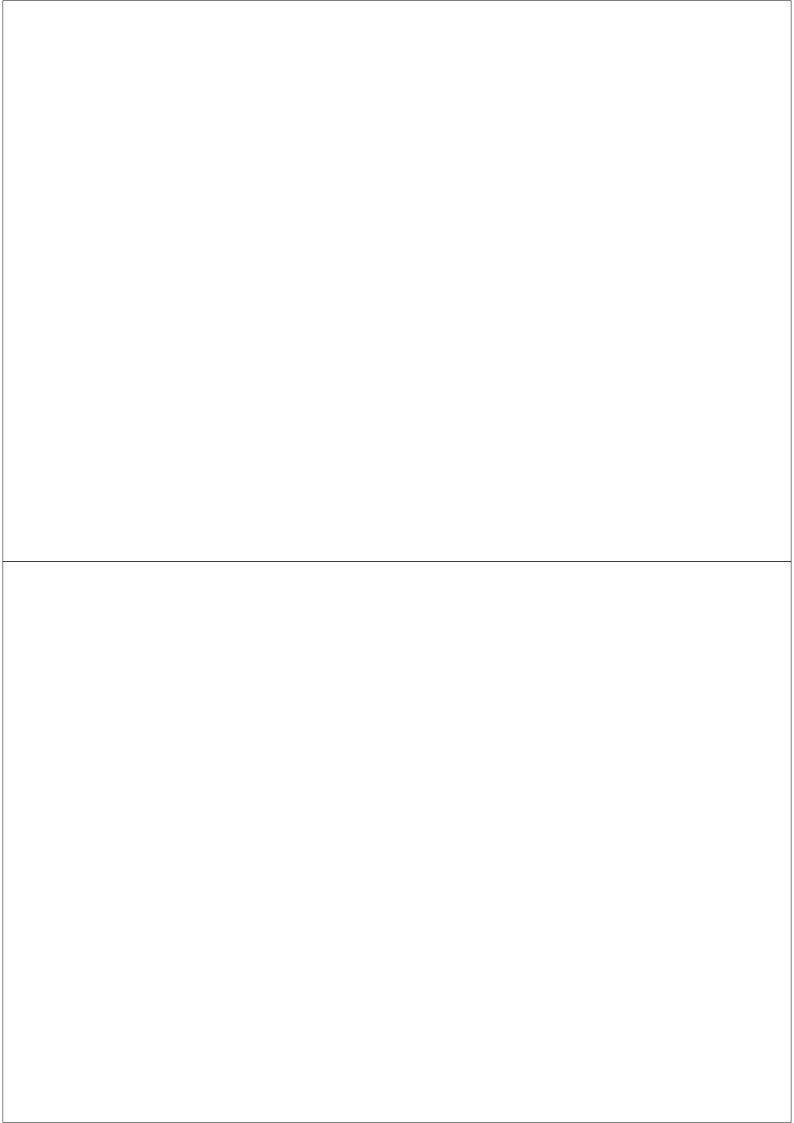
47

#### Customer's financing channel

#### Shares of financial institutions (loan acceptance basis)







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