

#### Report on Settlement of 1Q of FY ending in March 31, 2017

1Q Financial Highlights, Year ending in March 31, 2016



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## I. Result in 1Q FY ending in March 2017



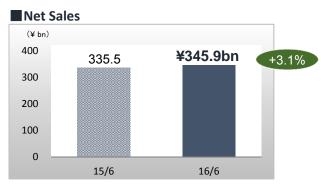


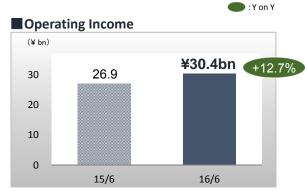
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## PL Consolidated PL

### Profit & Loss Conspectus

## Sales and each profits update the highest record

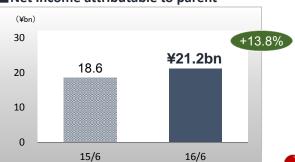








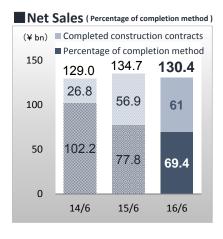


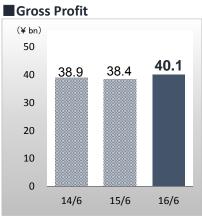


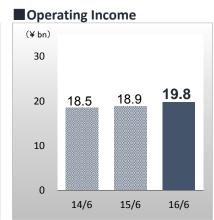
PL

Construction Segment ①

			(¥ bn)
	2015/6	2016/6	(Y o Y)
Net Sales	134.7	130.4	(△3.2%)
Gross Profit	38.4	40.1	(+4.4%)
Operating Income	18.9	19.8	(+4.5%)







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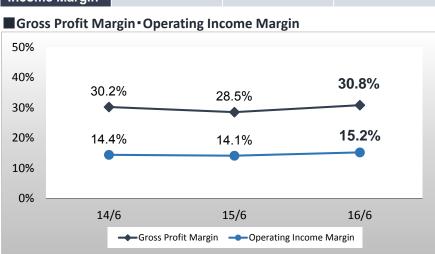
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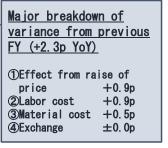
#### PL

### Profit & Loss by segment (Construction Business)

## Construction Segment 2

	2015/6	2016/6	(Y o Y)							
Gross Income Margin	28.5%	30.8%	(+2.3p)							
Operating Income Margin	14.1%	15.2%	(+1.1p)							
■Gross Profit Margin • Operating Income Margin										
50%										

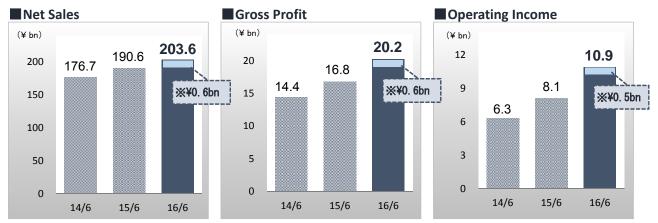






Real Estate Segment ①

> (¥ bn) 2015/6 2016/6 (Y o Y) **Net Sales** 190.6 203.6 (+6.8%)20.2 (+19.9%)**Gross Profit** 16.8 8.1 10.9 (+33.7%)**Operating Income**



\*Increment associated with changing of a settlement term, from Feb. to Mar., House Leave Co., Itd.

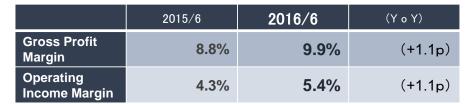
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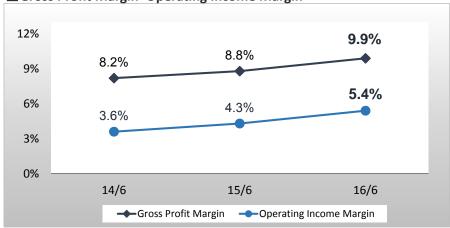
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Real Estate
Segment ②

### Profit & Loss by segment (Real Estate Business)





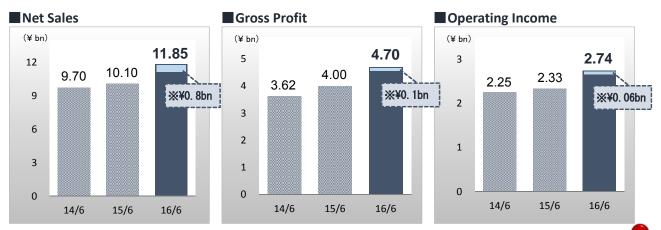


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**Other Segment** 

(¥ bn)

	2015/6	2016/6	(Y o Y)
Net Sales	10.10	11.85	(+17.3%)
Gross Profit	4.00	4.70	(+17.4%)
Operating Income	2.33	2.74	(+17.8%)



\*Increment associated with changing of a settlement term, from Feb. to Mar. Care Partner Co., Itd.

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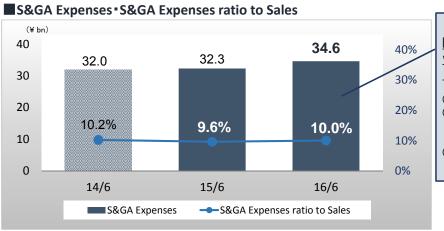
#### Transition of Sales and General Administrative Expenses

**S&GA Expenses** 

(¥ bn)

	2015/6	2016/6	(Y o Y)
S&GA Expenses	32.3	34.6	(+7.1%)
S&GA Expenses ratio to Sales	9.6%	10.0%	[+0.4p]

[ ] : Variance from previous same period



Major breakdown of
variance from previous FY
(+¥2.3bn)

①Personal Expenses +¥1.2bn
②Advertising & General

②Advertising & General
Publicity expenses
+¥0.1bn
30ther +¥1.0bn

**Consolidated BS** 

	201	6/3			2016/6					
				<b></b>				(¥ bn)		
		Current Liabilities	281.8				Current Liabilities	<b>245.3</b> (△36.5)		
Current Asset	479.6	Fixed Liabilities	198.1		Current Asset	<b>437.6</b> (△41.9)	Fixed Liabilities	<b>193.4</b> (△4.7)		
	248.9	Total Liabilities	480.0	<b>&gt;&gt;&gt;</b>			Total Liabilities	<b>438.7</b> (△41.2)		
Fixed Asset		Net Assets	248.5		Fixed Asset	<b>250.0</b> (+1.0)	Net Assets	<b>248.8</b> (+0.3)		
Total	728.5	Total	728.5		Total	<b>687.6</b> (△40.8)	Total	687.6		
				_						
Book Value	per Share	¥3,243.97		N.N.N.	Book Value	per Share	¥3,239.09			
<b>Equity Ratio</b>			34.3%	<b>&gt;&gt;&gt;</b>	<b>Equity Ratio</b>		36.3%			

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**Financial** Cash Flows Conspectus Review **Consolidated CF** 182.6 Balance of cash and cash Equivalents at the beginning of FY 3/17 Major breakdown items • Net income before income tax in 1Q FY3/17 (+¥31.4bn) Payment of income taxes (△¥23.7bn) Cash flow through -21.5 • Payment of bonus to employees (△¥15.6bn) operating activities Increase in receivables (△¥9.2bn) Major breakdown items • Purchase of solar power generation panels ( $\triangle$ ¥2.0bn) Cash flow through -4.6 Acquisition of software for new system development investment activities  $(\triangle$ ¥2.5bn)Major breakdown items Cash flow though -31.6 Payment of dividends (△¥18.1bn) financing activities Repayment of long-term loans (△¥3.8bn) • Entrusting settings for buy-back of own shares (∆¥10.1bn) Balance of cash and cash 123.2 Equivalent at the end of 1Q FY 3/17 (¥ bn) -50 150 200

## I. Key Figures

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Items related to orders received

Orders received and Orders in hand (Year on Year)

Orders received & Orders in hand

**♦**Orders received

¥145.3bn (+10.4% YoY)

Orders in hand

¥899.0bn (+10.8% YoY)





Items related to orders received

Transition of number of sales representatives and Volume of orders received per sales representative

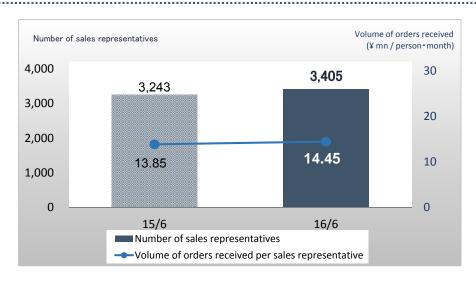
Efficiency in acceptance of order

◆Sales representatives ⟨End of 6/16⟩

3,405 (+162 YoY)

◆Volume of orders received per sales representatives

¥14.45mn/m (+¥0.6mn YoY)



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Items related to orders received

Transition of mid-rise ratio and rebuild ratio (Year on Year)

Index①

**♦**Mid-rise ratio

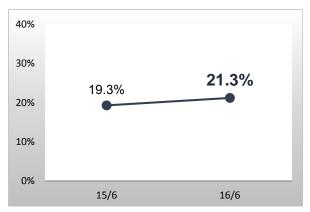
21.3% (+2.0p YoY)

Rebuild ratio

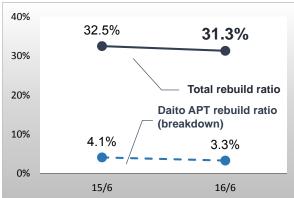
31.3% (△1.2p YoY)

#### Mid-rise ratio %1

#### Rebuild ratio %2



※1 Mid-rise ratio = Orders received for APT of three stories or over / Total orders received



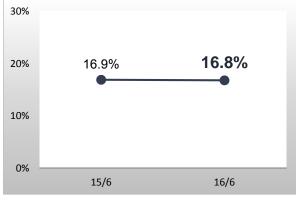
%2 Rebuild ratio =
Orders received by rebuild / Total orders received

- ◆Average price of order received ¥92.42mn (+¥3.8mn YoY)
- **◆**Cancellation ratio

16.8% (△0.1p YoY)



Cancellation ratio \*\*2



- ※1 Average price of order received = The amount of new orders received / the number of orders received
- ※2 Cancellation ratio = the amount of cancellation / the amount of new orders received

Order received = the amount of new order received - the amount of cancellation

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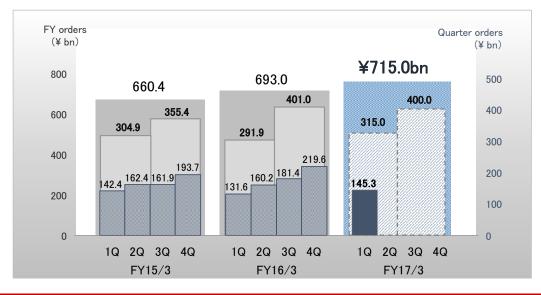
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Items related to orders received

Transition of orders received (Year on Year)

Planning of Construction

- ◆Planning of construction awards FY3/17 ¥715.0bn (+3.2% YoY)
- ◆Planning of construction awards first half FY3/17
  ¥315.0bn (+7.9% YoY)



### Brand pursuance by "DK SELECT"

Advanced Rental Housing

## DK SELECT

**Activities for "Advanced Rental Housing"** 





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Items related to orders received Strategy to achieve the forecast in the volume of orders received, targeting ¥715.0bn 2

Strategy for orders received 2

### 2 The state of implementation of policy for strengthening of this FY

#### Policy for strengthening

- 1) Strengthening Walk-in sales and Direct response marketing (Invitation to head office, Seminar, etc.)
- 2) Promoting Business efficiency and Presentation ability by SFA tablet.
- 3) Strengthening sales of Elderly housing with supportive service and Nursery school by cooperation with Solast Corporation which is equity method affiliated company.
- 4) Person in charge of Daito Mirai Trust Co., Ltd. accompany proposal of utilizing asset.

### The state of implementation

- Increase in sales staff
- Event being cosponsored by head office and branch. (held 11 events with 469 participants)
- Additional Function
- Mapping function
- Walk-through function
- Schedule management function
- Cooperation with Solast Corporation is progressing.
- Order received by accompany proposal: 12, ¥1.1bn.
- •95% customers are interested in "Trust". \*Result of questionnaires in seminar



The number of tenancy agreements

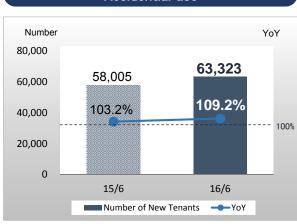
**◆**The Number of tenancy Agreements 64,066 (+8.9% YoY)

Residential use 63,323 (+9.2% YoY)

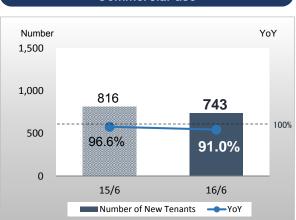
Commercial use

743 (△8.9% YoY)





#### Commercial use



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Item rerated to tenancy agreements

Rent basis occupancy rate (Year on Year)

Occupancy rate

Residential use 96.2% (+0.3p YoY)

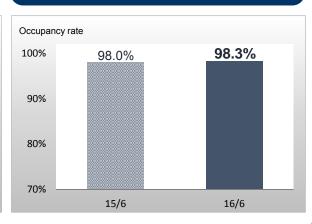
Commercial use

98.3% (+0.3p YoY)

### Residential use

## Occupancy rate 100% 96.2% 95.9% 90% 80% 70% 15/6 16/6

#### Commercial use



Rent basis occupancy rate = 1 - (rent guarantee for vacant rooms / total rent)

Reinforcement measures for direct response ①

1. New TV Commercial "e-Heya Cheerful Summer" started from July, 2016.

2 of our previous TV commercials selected as the most favorably received TV commercial campaign out of 125 advertisers in construction and real estate sector.



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Item rerated to tenancy agreements

Strategy to achieve 284,000 tenancy agreements 2

Reinforcement measures for direct response ②

2. Expansion of "Time" and "Target" for acquisition of response.





Support for
foreigners

Expansion of Target

**>>>** 

We make a work partnership with transcosmos.inc
Japanese and 5 major languages correspondence by three-way call and email.

Telephone interpretation
Translation of email

Three-way Correspondence

Website Page View 11, 500

Our employee

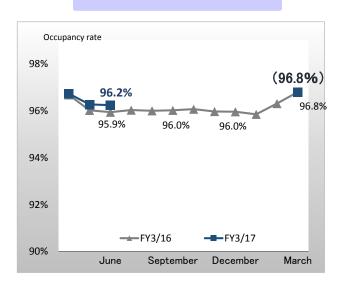
Foreign tenants

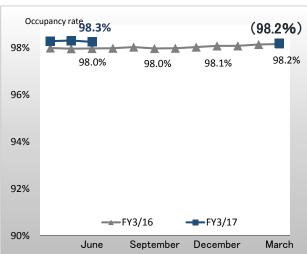
Plan of occupancy

Residential use

FY3/17 Plan **96.8**%

Commercial use
FY3/17 Plan 98.2%





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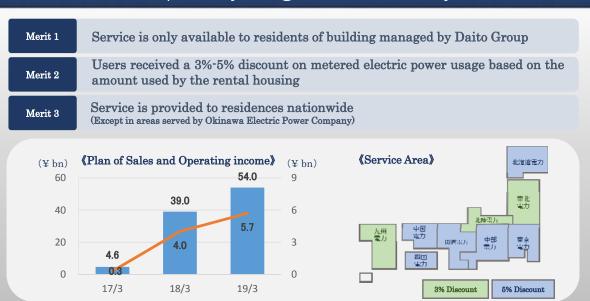
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## II. Topics

**Group Company** 



### Activities for Japan fully deregulated its electricity retail market



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Participation to **Exhibition** 

### HOUSE VISION 2016

**少**大東建託



Aomi station in Odaiba area

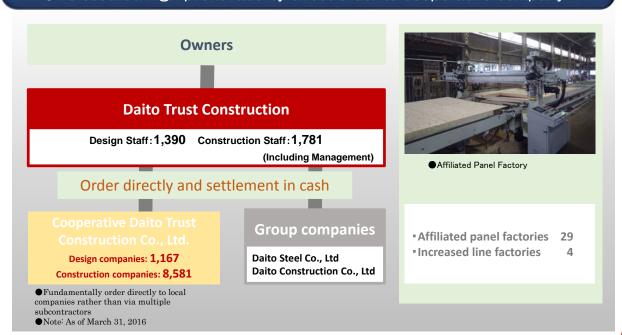
藤本 壮介

Exhibiting our works in HOUSE VISION 2016 (period: July 30th to August 28th, 2016)



**Ordering method** 

### ■To secured high profit ratio by direct order to cooperative company



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## IV. Appendix

	15/6	16/6	YoY	Plan(full-year)
Net Sales	139,867	135,887	Δ2.8%	645,600
Construction	134,836	130,509	△3.2%	623,000
Real estate & Others	5,030	5,377	+6.8%	22,600
Gross profit	38,476	40,364	+4.9%	189,300
Construction	38,349	39,735	+3.6%	186,300
Real estate & Others	127	630	+396.0%	3,000
S&GA expenses	25,733	26,984	+4.9%	135,300
Operating income	12,743	13,380	+5.0%	54,000
Ordinary income	35,498	26,397	Δ25.6%	71,500
Net income	30,736	21,654	△29.5%	52,000

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Financial summaries of major subsidiaries (construction) <3/2017>

(¥ mn)

		Construction business												
		Daito Cons	struction		Daito Steel									
	15/6	16/6	YoY	plan (full-year)	15/6	16/6	YoY	Plan (full-year)						
Net sales	1,523	934	+38.7%	6,500	974	942	△3.2%	4,730						
Gross profit	50	△5	_	165	53	53	0.0%	251						
S&GA expenses	23	16	△28.5%	105	21	17	△15.3%	74						
Operating income	27	Δ22	_	60	32	35	+9.8%	177						
Ordinary income	42	Δ12	ı	120	32	36	+10.7%	178						
Net income	41	78	+89.1%	80	22	24	+8.0%	115						

	14.	/6	1	5/6		16/6	(+11111)
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY
Lease up of units of rental housing 1	162,867	(92.2%)	174,102	(91.3%)	185,720	(91.2%)	+6.7%
Building and repairs <sup>*2</sup>	7,458	(4.2%)	8,059	(4.2%)	6,918	(3.4%)	△14.2%
Brokerage of real estate	3,375	(1.9%)	3,640	(1.9%)	4,087	(2.0%)	+12.3%
Leasing Business*3	1,433	(0.8%)	1,486	(0.8%)	1,538	(0.8%)	+3.5%
Rent Guarantee business	726	(0.4%)	1,484	(0.8%)	2,698	(1.3%)	+81.8%
Electricity Business	503	(0.3%)	990	(0.5%)	1,699	(0.8%)	+71.6%
Others	370	(0.2%)	921	(0.5%)	965	(0.5%)	+4.8%
Total	176,734	(100.0%)	190,686	(100.0%)	203,628	(100.0%)	+6.8%

<sup>%</sup>1 Sub-lease contract in Lease Management Trust System by Daito Building Management.

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## Financial summaries of major subsidiaries (Real estate business) <3/2017>

(¥ mn)

		Real estate business												
	Daito	Building	Manage	Housecom				House Leave						
	15/6	16/6	YoY	Plan (full-year)	15/6	16/6	YoY	plan (full–year)	15/6	16/6	YoY	Plan (full-year)		
Net sales	184,328	195,682	+6.2%	794,113	2,137	2,292	+7.3%	9,966	1,484	2,698	+81.8%	9,525		
Gross profit	14,702	16,259	+10.6%	738,082	2,125	2,260	+6.4%	-	1,393	2,538	+82.1%	8,835		
S&GA expenses	3,530	4,143	+17.4%	17,931	2,023	2,113	+4.5%	8,925	226	276	+21.9%	1,219		
Operating income	11,172	12,115	+8.4%	38,100	101	146	+44.8%	854	1,167	2,262	+93.8%	7,616		
Ordinary income	11,408	15,032	+31.8%	41,686	102	148	+44.3%	1,096	1,167	2,267	+94.2%	7,628		
Net income	7,623	10,849	+42.3%	29,196	58	92	+57.6%	665	735	1,516	+106.2%	5,068		

<sup>&</sup>amp;2 Building and repairs by Daito Building Management (recorded as sales on construction for completion till FY 3/10)

<sup>※3</sup> Mainly Shinagawa East One Tower

		Other businesses (Financial business)												
		Daito F	inance		D.T.C				House Guard					
	15/6	16/6	YoY	plan (full-year)	15/6	16/6	YoY	plan (full–year)	15/6	16/6	YoY	plan (full-year)		
Net sales	311	344	+10.5%	1,336	917	799	Δ12.9%	3,183	39	485	+1137.1%	1,862		
Gross profit	236	269	+13.9%	1,029	364	299	Δ17.7%	1,270	17	167	+836.0%	781		
S&GA expenses	29	32	+9.6%	171	4	3	△25.9%	16	57	167	+190.0%	648		
Operating income	206	236	+14.5%	858	359	295	Δ17.6%	1,254	△39	0	1	133		
Ordinary income	206	236	+14.6%	858	362	304	Δ16.1%	1,261	△39	0	1	133		
Net income	133	163	+22.4%	587	362	304	Δ16.1%	1,261	△39	0	1	133		

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## Financial summaries of major subsidiaries (other businesses-2) <3/2017>

(¥ mn)

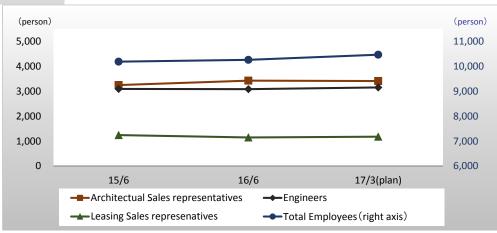
	iness)									
		Care Pa	artner		Gaspal					
	15/6	16/6	YoY	Plan (full-year)	15/6	16/6	plan (full-year)			
Net Sales	2,386	3,471	+45.4%	11,100	5,882	5,605	△4.7%	23,784		
Gross profit	258	525	+103.2%	1,095	2,332	2,517	+8.0%	13,971		
S&GA expenses	202	264	+30.9%	892	1,327	1,334	+0.6%	6,095		
Operating income	56	260	+363.5%	203	1,005	1,183	+17.7%	3,718		
Ordinary income	60	261	+334.4%	203	1,015	1,182	+16.4%	3,567		
Net income	39	166	+326.9%	124	688	855	+24.2%	2,432		

	Other businesses (Foreign Business • Energy business)							
	D. A. D (Malaysia)				Daito Energy			
	15/6	16/6	YoY	plan (full−year)	15/6	16/6	YoY	plan (full-year)
Net sales	694	703	+1.2%	2,770	0	65	I	4,622
Gross profit	343	326	△4.9%	1,174	0	5	-	456
S&GA expenses	261	288	+10.5%	996	2	80	_	132
Operating income	81	37	△54.4%	178	Δ1	△75	_	324
Ordinary income	△344	643	_	109	Δ1	△75	_	240
Net income	△344	643	_	80	Δ1	△75	_	240

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## Transition of number of employees by each kind of occupations (Non-consolidated)



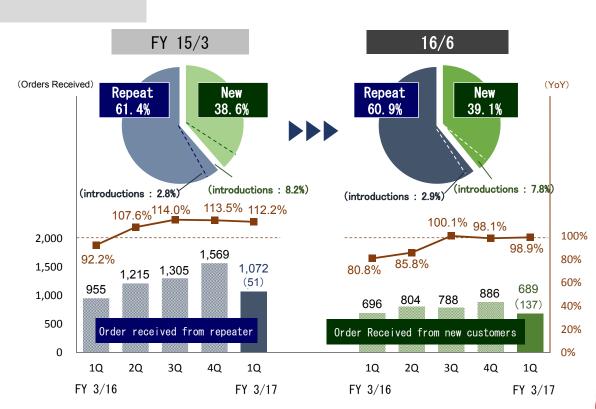
	15/6	16/6	YoY	17/3(plan)
Total Employees	10,182	10,462	+280	10,800
Architectural	3,243	3,405	+162	3,500
Sales Representatives				
Engineers	3,090	3,149	+59	3,400
Leasing Sales representatives	1,239	1,175	△64	1,150

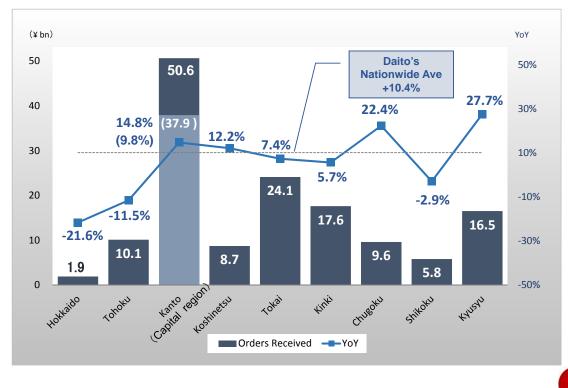




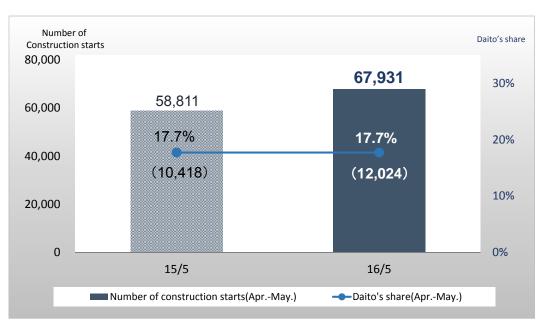
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# The number of orders received & channels (comparison with previous FY)

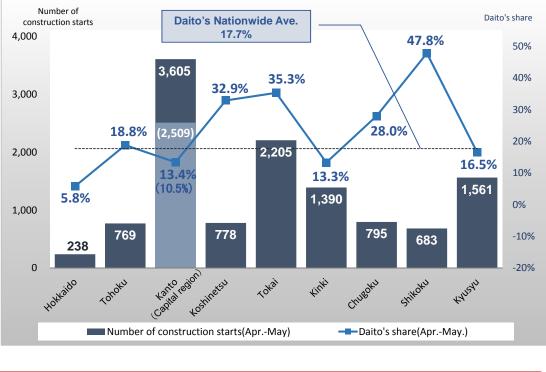




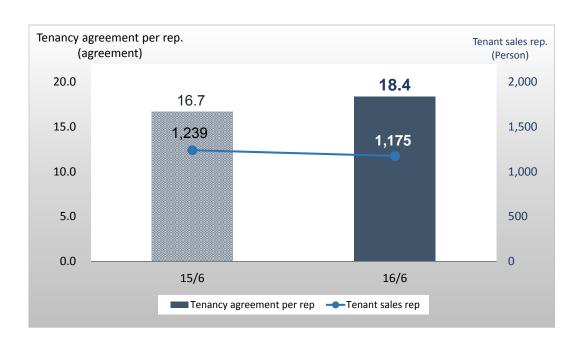
Number of construction starts & Daito's share (Year on year)

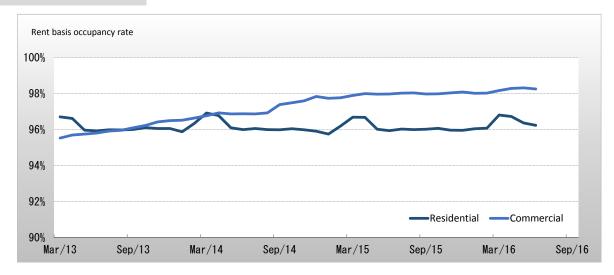


(Ministry of Land, Infrastructure, Transport and Tourism: "Housing and Land Survey")



Tenancy agreement per rep (Year on Year)

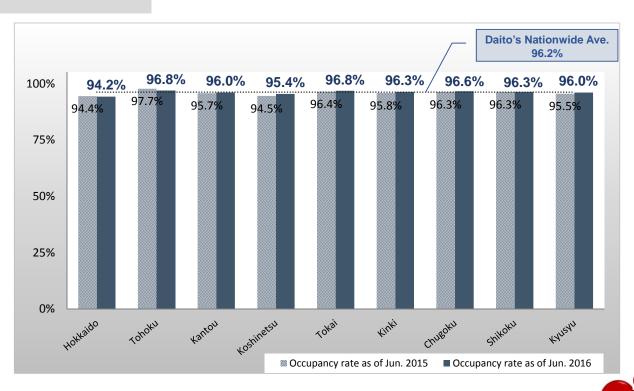




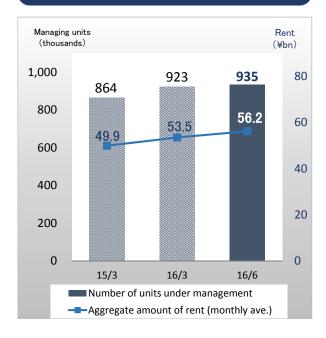
Rent basis occupancy rate	2012 (Jun.)	2013 (Jun.)	2014 (Jun.)	2015 (Jun.)	2016 (Jun.)	YoY
Residential use (%)	96.1%	95.9%	96.0%	95.9%	96.2%	+0.3p
Commercial use(%)	94.7%	95.8%	96.9%	98.0%	98.3%	+0.3p

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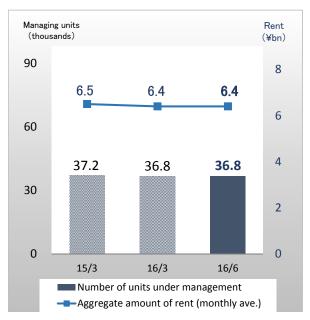
Rent basis occupancy rate by region (Residential use /As of Jun.)



#### Residential use



#### Commercial use

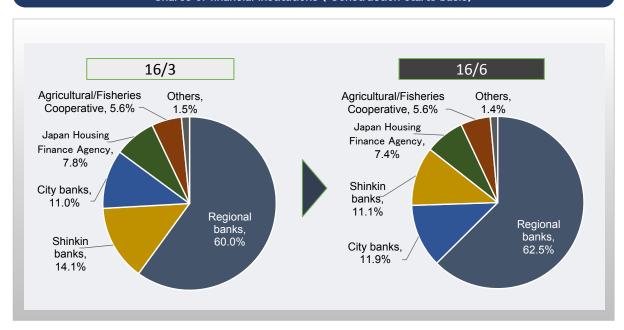


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## Customer's financing channel

#### Shares of financial institutions ( Construction starts basis)





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