

1Q Financial Highlights, Year ending March 31, 2016



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## I. 1Q Financial Results, Year ending March 2016

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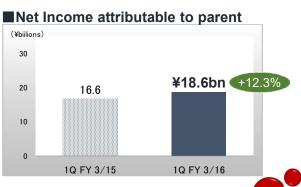
#### 1Q Financial Results summary

#### Sales and each profits updated the highest record







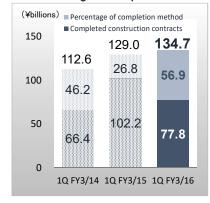


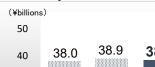
(¥billions)

	1Q FY3/15	1Q FY3/16	(YoY)
Net sales	129.0	134.7	(+4.5%)
Gross profit	38.9	38.4	(△1.3%)
Operating Income	18.5	18.9	(+2.2%)

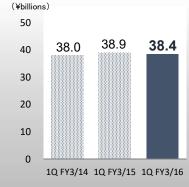
#### ■Net sales

Percentage of completion method

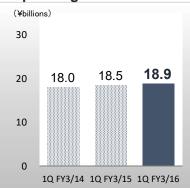




**■**Gross profit



#### **■**Operating Income



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#### 1Q Financial Results by segment (Construction)

	1Q FY3/15	1Q FY3/16	(YoY)
Gross profit margin	30.2%	28.5%	(∆1.7p)
Operating Income margin	14.4%	14.1%	(△0.3p)

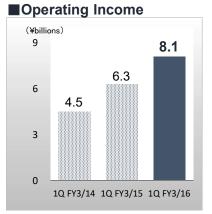
#### ■Gross profit margin Operating Income margin



(¥billions) 1Q FY3/16 1Q FY3/15 (YoY) **Net sales** 176.7 190.6 (+7.9%)**Gross profit** 14.4 16.8 (+16.4%)Operating 6.3 8.1 (+29.3%)Income

#### 





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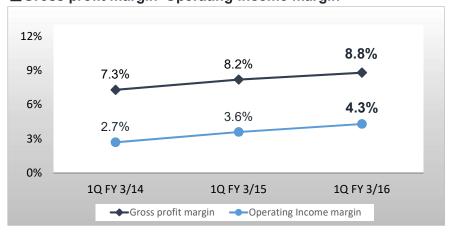
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I-5

#### 1Q Financial Results by segment (Real estate)

	1Q FY3/15	1Q FY3/16	(YoY)
Gross profit margin	8.2%	8.8%	(+0.6p)
Operating Income margin	3.6%	4.3%	(+0.7p)

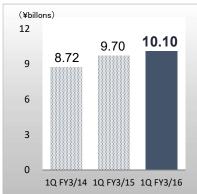
#### ■Gross profit margin Operating Income margin



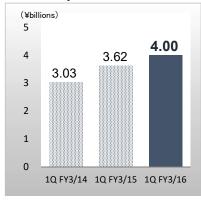
(¥billions)

	1Q FY3/15	1Q FY3/16	(YoY)
Net sales	9.70	10.10	(+4.1%)
Gross profit	3.62	4.00	(+10.3%)
Operating Income	2.25	2.33	(+3.5%)

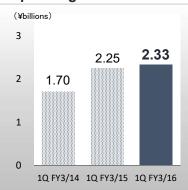
■Net sales



**■**Gross profit



**■**Operating Income



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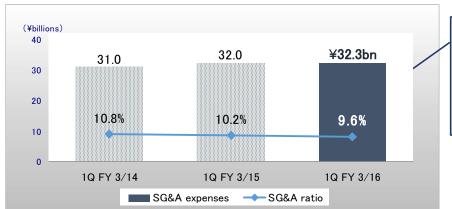
I - 7

#### Selling, general and administrative expenses

(¥billions)

	1Q FY3/15	1Q FY3/16	(YoY)
SG&A expenses	32.0	32.3	(+1.0%)
SG&A ratio	10.2%	9.6%	[△0.6p]

[ ] : Difference from previous same period



Major breakdown of SG&A expenses (+¥0.3bn YoY)

①Labor cost +¥0.2bn ②Advertising expenses △¥0.3bn ③Others +¥0.4bn

#### 1Q FY3/16 End of FY3/15 (¥billions) Current 229.2 Current 267.4 liabilities (△38.1) liabilities Current 494.3 451.6 Current 191.9 Noncurrent Noncurrent assets (△42.7) 196.8 assets (△4.9) liabilities liabilities 421.1 Total Total 464.3 liabilities (△43.1) liabilities **Noncurrent** Noncurrent 206.7 208.9 239.4 assets assets 236.7 **Net assets** (+2.2)Net assets (+2.6)660.6 **Total** 660.6 701.1 701.1 Total **Total** Total (△40.4) **BPS BPS** ¥3,085.68 ¥3,060.84 Equity ratio 36.7% Equity ratio 34.3%

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I - 9Cash flows • Net income before income taxes in 1Q FY3/16 (+¥28.0bn) Payment for corporate taxes (△¥23.5bn) Payment for bonus to employees (△¥19.0bn) Increase in receivables (△¥11.5bn) Cash flow provided by -31.8 **Operating activities** • Purchase of solar power generation installations (△¥2.8bn) Acquisition of securities (△¥4.0bn) · Acquisition of software for new system development Cash flow used in (∆¥1.4bn) **Investing activities**  Cash dividends (△¥14.9bn) Repayment of long-term loans (△¥4.1bn) Cash flow used in Entrusting settings for buy-back of own shares -27.0 Financing activities Buy-back of own shares  $(\triangle \$8.4bn)$ Cash and cash equivalents at 189.0 the end of 1Q FY3/16 -50 0 50 100 150 200 (¥billions)

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Orders received and Orders in hand (Year on year)



◆Orders in hand ¥811.0bn (+3.1% YoY)

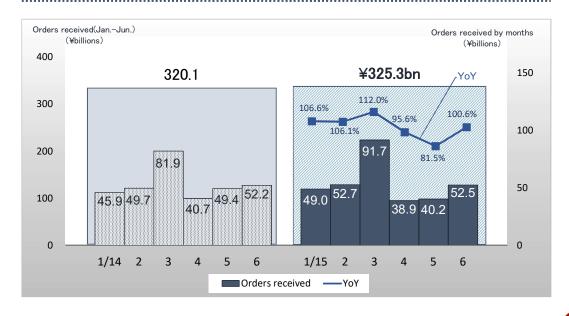


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#### Orders in hand



#### ◆Orders received (Jan.- Jun./15) ¥325.3bn (+1.6% YoY)



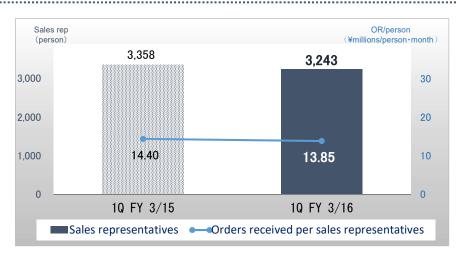
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I - 3

Business staffs and Orders received per sales rep (Year on year)

- ◆Sales representatives ⟨end of 6/15 ⟩ 3,243staffs (△115 YoY)
- ◆Orders received per sales rep ¥13.85million/Month (△¥550thousands YoY)



◆Rate of medium-rise 19.3% (△0.4p YoY)

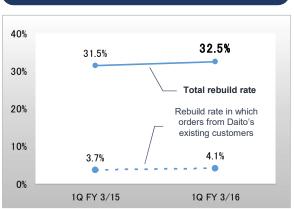
**♦**Rate of rebuild

32.5% (+1.0p YoY)



#### Rate of rebuild **%**2





%1 Rate of mid-rise = Orders received for APT of three stories or over / Total orders received %2 Rebuild rate = Orders received by rebuild / Total orders received

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Unit price of orders received and Cancellation rate(Year on year)

**◆**Unit price

88.62mn (+¥4.19mn YoY)

**♦**Cancellation rate

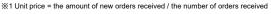
16.9%

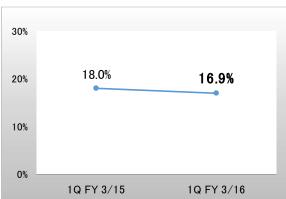
 $(\Delta 1.1p YoY)$ 

#### Unite price \*1

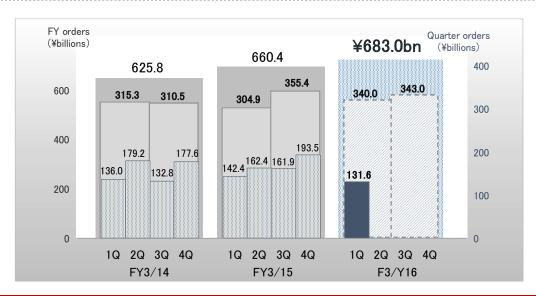
#### Cancellation rate **%2**







- ◆Planning of construction awards FY3/16 ¥683bn (+3.4% YoY)
- ◆Planning of construction awards first half FY3/16 ¥340bn (+11.5% YoY)

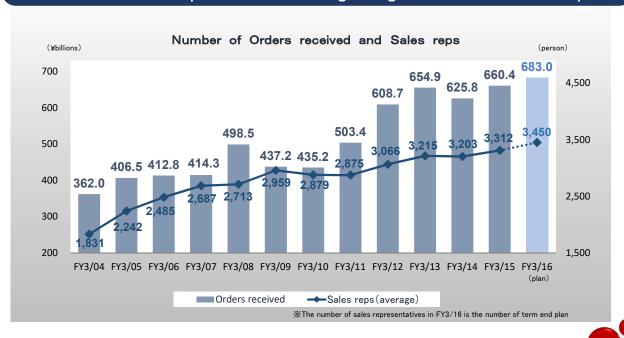


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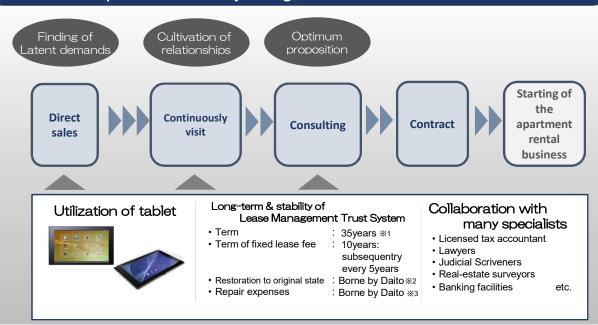
II-7

Orders received strategy 1

#### 1. An increase in sales representatives & strengthening of human resource development



#### 2. Business operations for mainly finding latent customers



X1 A contract may be canceled depending on the conditions

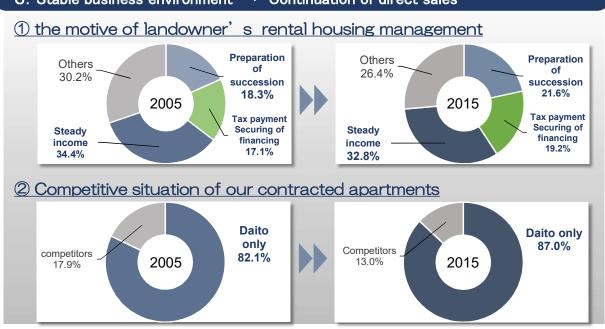
\*2 The restoration to original state will be applied from the reserve for repairs during the term of the lease contract.

3 In the case of Full-package plan, repair fees will be applied from the reserve for repairs during the term of the lease contract Copyright© DAITO TRUST CONSTRUCTION CO., LTD. 21

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Orders received strategy3

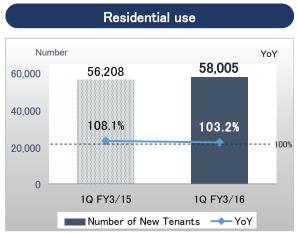
#### 3. Stable business environment → Continuation of direct sales

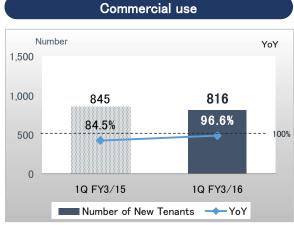


**♦**New Tenants 58,821 (+3.1% YoY)

■ Residential use 58,005 (+3.2% YoY)

●Commercial use 816 (△3.4% YoY)





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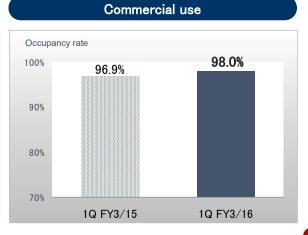
II-11

Rent basis occupancy rate (Year on year)

◆Residential use 95.9% (△0.1p YoY)

**♦**Commercial use 98.0% (+1.1p YoY)

# Occupancy rate 100% 96.0% 95.9% 90% 1Q FY3/15 1Q FY3/16



Rent basis occupancy rate = 1 - (rent guarantee for vacant rooms / total rent )

### The basic policy of our rental housing supply

- We shall not provide rental housings more than housing needs.
- We shall not provide rental housings where housing units are unable to fill up.



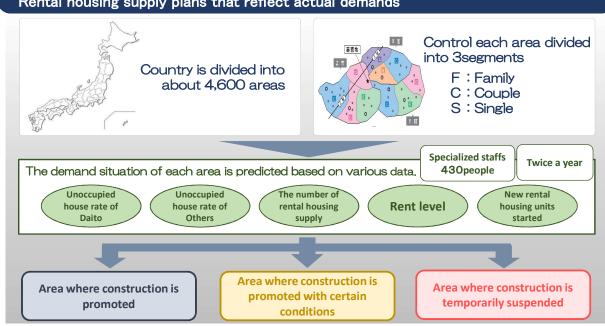
Since our establishment of a business, we have been supplied rental housings based on these basic policies.

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II-13

Supply of the rental housing which is hard to become unoccupied houses

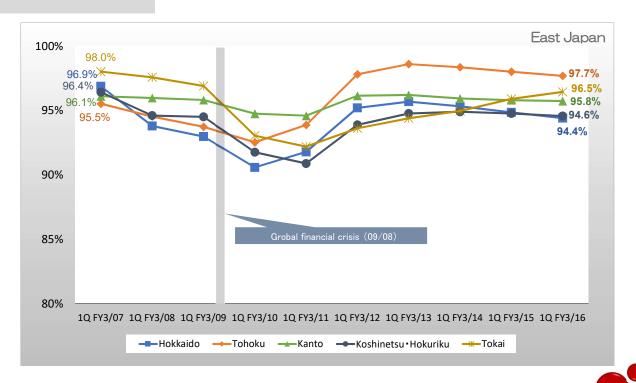
#### Rental housing supply plans that reflect actual demands

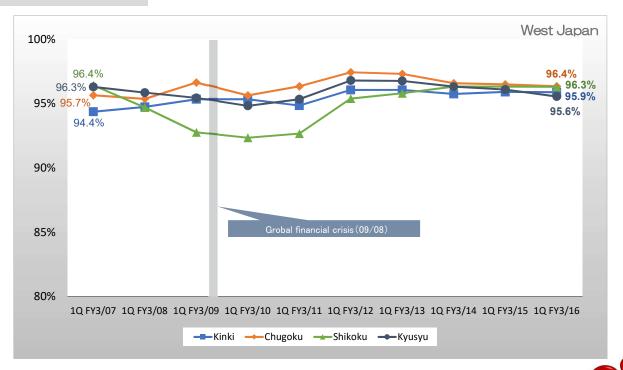


#### The specialized stuffs to mediate managed apartments of our group only Customers looking for rental housing Housecom Co.,Ltd. Sales promotions Cooperating real estate (brokerage subsidiary) by our stuffs companies 46%×1 49%×1 **5%**\*1 145 outlets ※2 12thousands outlets ※2 Specialized staffs for total number of outlets recruiting new tenants 358 %2 e-Heya 1,239 staffs \*\* 2 station 85locations ※2 No security deposit Our No guarantor **Credit-card payment** Flat-rate house cleaning plan apartments required We can paid via credit-Eliminating the hassle improve the Reducing initial costs card in all situation of securing a guarantor when moving in entering convenience X1 The ratio of compositions of recruiting new tenants in 1Q FY3/16 **%2** as of June 30,2015

Rent basis occupancy rate by region (Residential use / June)

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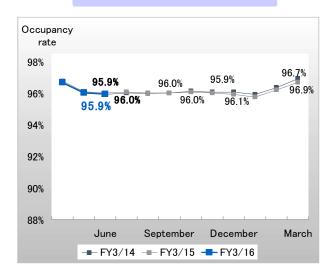
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Plan for tenancy agreement and occupancy rate

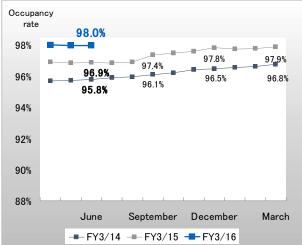
Residential use

FY3/16 Plan 96.7%



Commercial use

FY3/16 Plan 97.9%



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The Company's Initiatives Related to the Corporate Governance Code

# Disclosure of all 73 principle's initiatives situations



#### The specialty of our Governance

#### 1 Highly-effective management supervision structures

- •Appointment of three outside directors and four outside statutory auditors.
- \*Constitutions of the guideline for selecting outside officers & the standards for independence of outside officers.

# ② Fair and highly transparent procedures for appointment and evaluation of directors

- •The mutual evaluation system of directors
- •The mutual evaluation of directors is related by the evaluation committee consisting of outside officers.

#### 3 Forwarding of the circulation of management

- •Age 60 as the retirement age for directors
- Relatives of senior management in the second degree or closer are prohibited to enter a company. (a hereditary elimination)

## Director's remuneration system that linked to achievements

- Stock options as stock-linked compensation
   \*Both exclude outside officers

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Non-consolidated statement of income <3/2016>

(¥millions)

	1Q FY3/16	1Q FY3/15	YoY	Plan(full-year)
Net sales	139,867	133,352	+4.9%	636,500
Construction	134,836	129,099	+4.4%	616,500
Real estate & others	5,030	4,253	+18.3%	20,000
Gross profit	38,476	38,322	+0.4%	172,400
Construction	38,349	38,686	△0.9%	172,400
Real estate & others	127	△363	ı	0
SG & A expenses	25,733	26,041	△1.1%	125,100
Operating income	12,743	12,280	+3.8%	47,300
Ordinary income	35,498	13,275	+167.4%	74,500
Net income	30,736	8,277	+271.3%	56,000

(¥millions)

	Construction business											
	D	aito Cons	struction		Daito Steel							
	1Q FY3/16 1Q FY3/15 YoY plan (full-year)				1Q FY3/16	1Q FY3/15	YoY	plan (full-year)				
Net sales	1,523	971	+56.9%	6,000	974	943	+3.3%	4,499				
Gross profit	50	Δ4	_	153	53	46	+15.8%	191				
SG&A expenses	23	27	△14.7%	92	21	17	+19.3%	75				
Operating income	27	∆31	_	61	32	28	+13.6%	116				
Ordinary income	42	Δ20	_	122	32	28	+14.5%	117				
Net income	41	Δ22	_	75	22	19	+16.7%	77				

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Sales structure of Real estate business<3/2016>

(¥millions)

	1Q F`	Y3/14	1Q F	/3/15	1	Q FY 3/16	;
	Amount	(Ratio)	Amount	(Ratio)	Amount	(Ratio)	YoY
Whole-building lease **1	151,894	(92.0%)	162,867	(92.2%)	174,102	(91.3%)	+6.9%
Building and repairs **2	7,550	(4.5%)	7,458	(4.2%)	8,059	(4.2%)	+8.1%
Brokerage	3,234	(2.0%)	3,375	(1.9%)	3,640	(1.9%)	+7.8%
Lease business **3	1,493	(0.9%)	1,433	(0.8%)	1,486	(0.8%)	+3.7%
Rental guarantee business	546	(0.3%)	726	(0.4%)	1,484	(0.8%)	+104.3%
Electricity business	32	(0.0%)	503	(0.3%)	990	(0.5%)	+96.8%
Others	405	(0.3%)	370	(0.2%)	921	(0.5%)	+148.7%
Total	165,158	(100.0%)	176,734	(100.0%)	190,686	(100.0%)	+7.9%

 $<sup>\</sup>normalfont{\%}1$  Sub-lease contract as Lease Management Trust System by Daito Building Management

Building and repairs by Daito Building Management (recorded sales on construction till FY3/10)

<sup>※3</sup> Mainly Shinagawa East One Tower

(¥millions)

		Real estate business											
	Daito I	g Manag	Housecom				House Leave						
	1QFY3/16	1QFY3/15	YoY	plan (full-year)	1QFY3/16	1QFY3/15	YoY	plan (full-year)	1QFY3/16	1QFY3/15	YoY	plan (full-year)	
Net sales	184,328	171,933	+7.2%	745,102	2,137	1,979	+8.0%	9,120	1,484	726	+104.3%	6,672	
Gross profit	14,702	13,698	+7.3%	49,722	2,125	1,979	+7.4%	9,120	1,393	621	+124.1%	6,132	
SG&A expenses	3,530	3,274	+7.8%	15,706	2,023	1,946	+4.0%	8,465	226	97	+132.8%	782	
Operating income	11,172	10,424	+7.2%	34,015	101	32	+207.8%	654	1,167	524	+122.5%	5,350	
Ordinary income	11,408	10,598	+7.6%	34,779	102	33	+206.3%	953	1,167	534	+118.5%	5,356	
Net income	7,623	7,046	+8.2%	22,860	58	12	+329.9%	562	735	323	+127.3%	3,368	

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Financial summaries of major subsidiaries (Others-1) <3/2016>

(¥millions)

		C	Other business (Financial business)									
		Daito F	inance		D.T.C							
	1Q FY3/16	1Q FY3/15	YoY	plan (full-year)	1Q FY3/16	1Q FY3/15	YoY	plan (full-year)				
Net sales	311	244	+27.3%	1,099	917	816	+12.4%	3,362				
Gross profit	236	144	+63.3%	791	364	376	△3.3%	1,358				
SG&A expenses	29	33	Δ11.0%	164	4	3	+43.0%	17				
Operating income	206	110	+85.9%	627	359	373	Δ3.7%	1,341				
Ordinary income	206	110	+85.9%	627	362	376	△3.6%	1,349				
Net income	133	70	+89.7%	410	362	376	△3.6%	1,349				

(¥millions)

		Other business (Other)											
		Care I	Partner	,	Gaspal				D. A. D. (M)				
	1QFY3/16	1QFY3/15	YoY	plan (full-year)	1QFY3/16	1QFY3/15	YoY	plan (full-year)	1QFY3/16	1QFY3/15	YoY	plan (full-year)	
Net sales	2,386	2,321	+2.8%	9,445	5,882	5,895	Δ0.2%	26,450	694	700	△0.8%	3,078	
Gross profit	258	368	△29.8%	935	2,332	1,900	+22.7%	9,240	343	380	△9.9%	1,517	
SG&A expenses	202	165	+22.3%	832	1,327	1,103	+20.2%	5,528	261	243	+7.4%	1,111	
Operating income	56	202	△72.3%	103	1,005	796	+26.1%	3,712	81	136	△40.5%	405	
Ordinary income	60	199	△69.8%	103	1,015	802	+26.6%	3,729	Δ344	158	_	360	
Net income	39	111	Δ64.8%	65	688	523	+31.6%	2,438	Δ344	158	ı	322	

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Number of employees by each occupations (Non-consolidated)



	6/2014 end	6/2015 end	YoY	3/2016 plan
Total employees	10,030	10,182	+152	10,600
Sales reps	3,358	3,243	△115	3,450
Engineers	2,897	3,090	+193	3,340
Tenant recruiters	1,223	1,239	+16	1,150

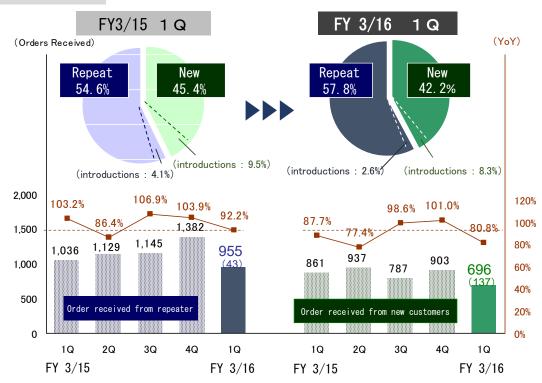


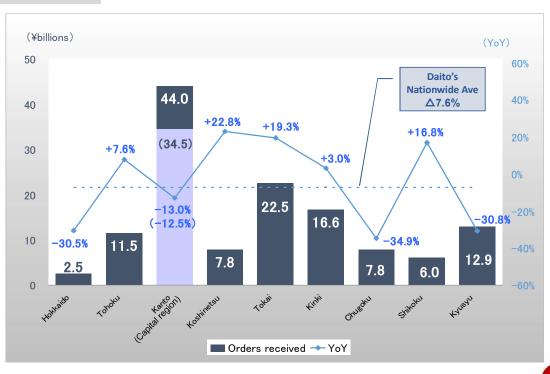


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#### $\mathbb{V}-9$

The number of orders received & Channels (Year on year)





**4**3

IV - 11

Orders received by repeat (Year on year)

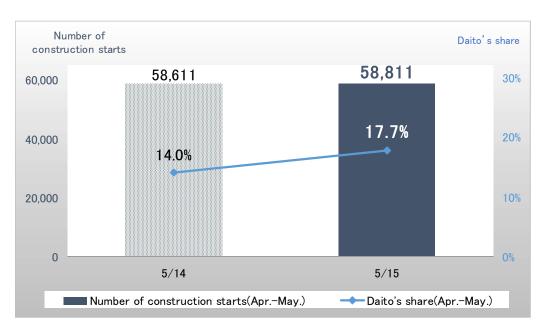


Composition ratio of repeat =

Number of orders received by repeat from our existing customers

Total number of orders received

44

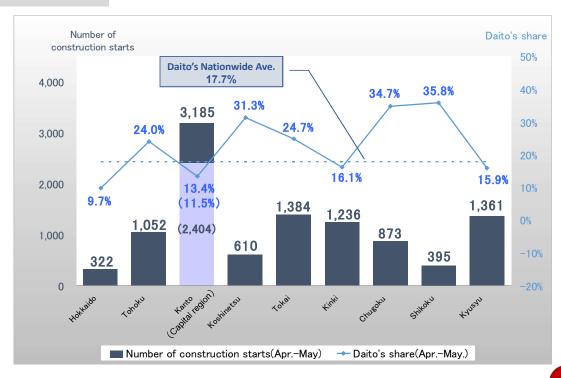


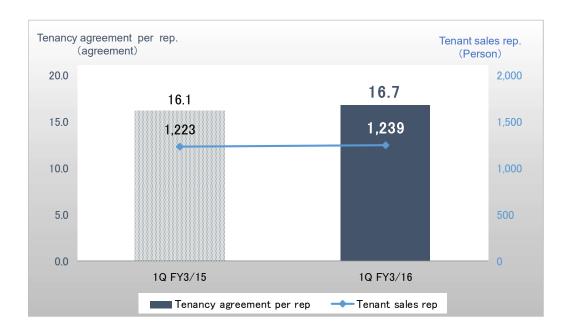
(Ministry of Land, Infrastructure, Transport and Tourism: "Housing and Land Survey")

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Number of construction starts by area & Daito's share





47

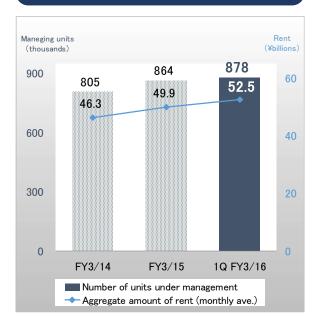
#### $\mathbb{N}-15$

Rent basis occupancy rate



Rent basis occupancy rate	2011 (Jun.)	2012 (Jun.)	2013 (Jun.)	2014 (Jun.)	2015 (Jun.)	YoY
Residential use (%)	95.7%	96.1%	95.9%	96.0%	95.9%	∆0.1p
Commercial use(%)	93.0%	94.7%	95.8%	96.9%	98.0%	+1.1p

#### Residential use



#### Commercial use



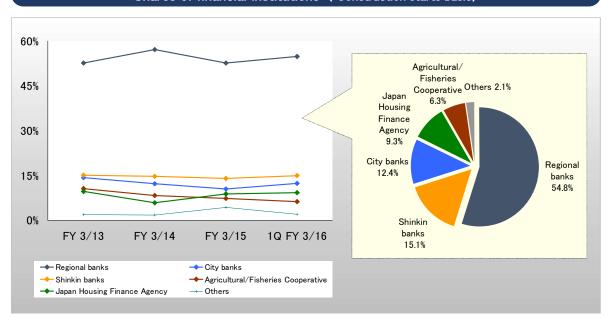
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#### $\pi I = 1.7$

Customer's financing channel

#### Shares of financial institutions (Construction starts basis)



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